NOTICE REGARDING NIAGARA FRONTIER TRANSPORTATION AUTHORITY AIRPORT REVENUE BONDS

The forecasts, projections, estimates or other "forward-looking statements" included herein are not intended to be used and may not be relied upon by prospective purchasers or current or beneficial owners of the Authority's airport revenue bonds, or by the investing public, including rating analysts, financial advisors, or any other members of the investment community. Please see the notice under "About NFTA – Public Information – NOTICE REGARDING NIAGARA FRONTIER TRANSPORTATION AUTHORITY AIRPORT REVENUE BONDS" regarding where information pertaining to the Authority's airport revenue bonds may be obtained.

MISSION STATEMENT

The Niagara Frontier Transportation Authority is a multi-modal entity encompassing a skilled and dedicated workforce. We are firmly committed to providing safe, efficient and professional transportation services that enhance the quality of life in the Buffalo Niagara region in a manner consistent with the needs of our customers.

Aviation: serves as a catalyst for economic growth by maintaining cost effective, customer oriented, efficient airports to attract and retain comprehensive and competitive air transportation services.

Surface: enhance the quality of life of residents and visitors by providing the highest level of safe, clean, affordable, responsive, and reliable transportation through a coordinated and convenient bus and rail system.

Property: manage and develop the NFTA owned real property to optimize the generation of self-supporting discretionary revenue to support our transportation businesses while fostering economic growth.

Support services: proactively provide high quality, coordinated, innovative, technological, cost-effective support service solutions for our internal and external stakeholders.

MANAGEMENT'S CERTIFICATION OF THE BUDGET AND FINANCIAL PLAN

The management of the Niagara Frontier Transportation Authority is responsible for the preparation and presentation of the Authority's budget and financial plan in accordance with Section 203.9 of 2 NYCRR. Management is also responsible for and certifies to the reasonableness of the assumptions, methods of estimation and judgments inherent in the preparation of the budget, and that these regulations have been satisfied.

Niagara Frontier Transportation Authority

Kilmberley Minkel

Executive Director

March 27, 2014

Patrick Dalton

Acting Chief Financial Officer

ORGANIZATION OF THE BUDGET DOCUMENT

The NFTA operating and capital budget is presented under eight sections.

- The first section, Executive Summary, contains the Executive director's Budget Message and Summary. The message outlines overall revenue projections, spending priorities, operational goals, and capital needs.
- The second section, Budget Overview, outlines the organization of the budget document and contains key revenue and expenditure indicator assumptions used to form the financial plan. Each footnoted key indicator of the summary page 1-1 corresponds to the numbered explanations of this section.
- The third through sixth sections, Surface Transportation, Aviation, Property Group and Central Administration Budgets, are organized by business center and branches making up the Central Administration respectively. Included for each business center and branch is an organization chart, a line item revenue and expense consolidated cash flow surplus/(deficit) summary statement by business center or branch, a narrative, a detail line item revenue and expense summary by cost center and capital budgets. All Central Administration branches, with the exception of EEO/Diversity Development, General Counsel and Engineering, include cost centers which are part of Metro reporting but, by function, belong with the branch. For legal and/or accounting purposes, these Metro cost centers must be recorded separately from the Authority. Where appropriate, the Metro portion of revenues and expenditures have been identified separately from the Authority.
- The financial net surplus/(deficit) summary statement provides FY 12-13 actuals and a comparison of the FY 13-14 budget vs FY 14-15 budget.
- The narrative includes: the business center or support unit description, purpose, responsibilities, services, program and service objectives, key performance indicators and key changes in operations or budgets.

- The detail line item revenue and expense summary provides actual revenues received and expenditures for FY 2012-13, the current annual budget, the FY 2013-14 December year-to-date actuals, the FY 2014-15 recommended budget and the variance from the prior budget.
- Capital budgets follow each business center.

SUMMARY OF REVENUES AND EXPENDITURES

The NFTA consolidated operating budget is prepared on a basis that parallels the NFTA's accounting systems. Budget summaries are prepared by grouping categories of revenues and expenditures under meaningful headings designated as business centers. Financial statements are prepared using the accrual basis of accounting. The financials of the NFTA are prepared in conformity with governmental accounting and financial reporting principles of the Governmental Accounting Standards Board.

The financial transactions of the NFTA are accounted for under two enterprise funds which are titled the Authority and Metro. The Authority includes the activities of transportation centers, airports, various properties/facilities and related administrative support. Metro includes all the activities of the bus/paratransit and rail system. The operating budget is organized on a departmental basis within these two funds and is oriented for expenditure control and accountability.

NIAGARA FRONTIER TRANSPORTATION AUTHORITY

TO:

NFTA Board of Commissioners

FROM:

Kimberley A. Minkel Executive Director

SUBJECT: NFTA FY 2014-15

Operating and Capital Budget

Presented herein and in the accompanying documents is a balanced operating and capital budget for the NFTA's fiscal year ending March 31, 2015.

The Authority is projecting operating income for FYE 15 of \$18.1 million, offset by capital spending of \$7.5 million and nonoperating expenditures totaling \$10.6 million. This budget is designed to protect the financial well-being of the Authority without increasing transit fares to our customers.

Operating Revenues

Consolidated FYE 15 revenues of \$103,628k, are \$1,559k, or 1.5%, below FYE 14. This decrease is attributable to lower Metro. BNIA and Property Development revenues, partially offset by higher Transportation Centers and NFIA revenues.

NFTA operating revenues of \$66,366k are \$553k, or 0.8%, below FYE 14. NFTA revenues are generated from four business centers: Buffalo Niagara International Airport (BNIA), Niagara Falls International Airport (NFIA), Transportation Centers (MTC and NFITC) and Property Development. BNIA and Property Development are decreasing \$395k and \$371k, respectively, while NFIA and Transportation Centers are increasing \$183k and \$29k, respectively.

Niagara Frontier Transit Metro, Inc. (Metro) operating revenues of \$37,262k are \$1,006k, or 2.6%, below FYE 14. Metro operating revenues are generated from two sources: farebox and advertising on our buses, stations and bus shelters.

Operating Expenses

Consolidated FYE 15 operating expenses of \$184,215k, are \$1,243k, or 0.7%, above FYE 14. A number of factors contribute to the increase:

- NFTA/Metro contractual salary/step increases of \$2,813k.
- BNIA's maintenance & repairs are decreasing \$830k, or 9.2%, as negotiations with a new supply company resulted in lower baggage maintenance costs.
- Increase in NFTA/Metro workers' compensation costs of \$764k, or 10.0%, based on long term trends.
- Decrease in NFTA/Metro health insurance costs of \$88k, or 0.3%, as a positive experience rating reflective of our FYE 14 forecast and anticipated increases in employee contributions throughout the entire organization offset a projected 5.5% rate hike.
- Decrease in Transit Fuel/Power expenses of \$1,173k, or 13.7%, due to lower diesel fuel and rail traction costs. We anticipate our #2 ULSD market diesel fuel to average \$3.12/gallon, we have locked-in 23% of our FYE 15 usage at \$3.19/gallon. FYE 14 actual market prices have ranged from a low of \$2.95/gallon on 4/22/13 to a high of \$3.54/gallon on 2/10/14.
- General Business/Other costs are increasing \$441k, or 1.9%, predominately due to higher outside service and parking lot/ramp operating costs at our BNIA and NFIA operation.

Operating Assistance

Operating assistance provided by federal, state, and local governments for Metro operations of \$97,873k is \$402k, or 0.4%. below FYE 14. Also included is \$797k for miscellaneous Federal grants for operations in our Executive branch (Transit Police department.) i-1

Total Federal assistance of \$14,018k is \$705k, or 5.3%, above FYE 14 levels primarily due to an increase in Federal Preventive Maintenance Assistance based on the apportionment formula program and capital funding reallocation.

New York State Operating Assistance (STOA) is decreasing \$1,533k, or 3.1%.

	FYE 14	FYE 15
	(000's)	(000's)
STOA:		
 General Fund Section 		
18(b) (requires local match)	4,100	4,100
 Public Transportation Operation 	,	ŕ
Assistance Funds	<u>43,072</u>	<u>41,432</u>
TOTAL	\$47,172	\$45,532
Additional State Operating		
Assistance:		
 Miscellaneous Other Grants 	<u>\$ 1,526</u>	<u>\$ 1,633</u>
TOTAL STATE OPERATING	<u>\$48,698</u>	<u>\$47,165</u>
ASSISTANCE		

Local operating assistance is increasing 1.0% to \$37,487k, reflective of more recent trends and consistent with our FYE 14 forecast.

	<u>FYE 14</u> (000's)	$\frac{\text{FYE } 15}{(000'\text{s})}$
Local assistance includes:	, ,	, ,
• Erie County Sales Tax	\$19,302	\$19,591
Mortgage Recording Tax	8,763	8,846
• 88c Funds	4,750	4,750
• Erie County match to 18(b)	3,657	3,657
• Niagara County match to 18(b)	443	443
Peace Bridge	<u>200</u>	<u>200</u>
TOTAL	<u>\$37,115</u>	\$37,487

Non-operating Items

The FYE 15 budget includes \$10,268k in BNIA net debt service and operating reserves related to the Buffalo Niagara International Airport Improvement Program (AIP) project, debt service for construction of our new NFIA terminal, glycol collection operation and energy initiative program. Finally, Noresco (energy initiative, non-BNIA) debt of \$374k is partially offset by interest income of \$200k.

Capital Expenditures

The NFTA commitment to protecting its existing assets and investing in the future of Western New York is evidenced in the proposed capital plan. The total amount for capital projects projected for FYE 15 is \$68.7 million, of which \$12.1 million is Metro unfunded. The total NFTA equity share of our fiscally constrained capital plan is \$7.5 million.

NFTA BUSINESS CENTERS

The NFTA's business centers are organized into three strategic business units. The Surface Transportation Group includes Metro and the Transportation Centers. The Aviation Group includes the Buffalo Niagara International Airport and the Niagara Falls International Airport. The Property Group is responsible for the planning and management of the non-transportation property assets of the NFTA, including the Boat Harbor.

In addition to establishing program and service objectives, which define the level of planned achievements, activities and management direction, each business center has been charged with developing key performance indicators for FYE 15. These key performance indicators are included in the detailed business center section. Our goal is to tie future operating revenue projections, expenditure allocations, and capital needs to performance as represented by these indicators.

Surface Transportation Group

Metro

Niagara Frontier Transit Metro System, Inc. provides bus and rail transportation services within Erie and Niagara Counties. It is also responsible for providing the paratransit service mandated by the Americans with Disabilities Act, which began in FYE 94. Metro is the NFTA's largest business center and, due to the public service nature of its operations, it receives operating assistance from federal, state and local governments.

FYE 15 operating revenues of \$37,262k, are \$1,006k, or 2.6%, below FYE 14. FYE 15 passenger fares are decreasing \$941k, or 2.5%, primarily reflective of our FYE 14 levels of core ridership. Advertising revenue is \$85k, or 13.9%, lower than FYE 14, more in line with our FYE 14 forecast.

FYE 15 fully allocated expenses of \$131,298k, are \$934k, or 0.7%, above FYE 14. Personnel Services are \$1,130k, or 1.3%, above FYE 14 as increases in contractual salaries and workers' compensation costs contribute to the variance. Maintenance & Repairs are \$332k, or 4.7%, above FYE 14 due to increases in rail tamping and escalator expenses. Transit Fuel/Power is decreasing \$1,173k, or 13.7%, as we

anticipate our #2 ULSD market diesel fuel to average \$3.12/gallon; we have locked-in 23% of our FYE 15 usage at \$3.19/gallon, thus our net composite diesel fuel is budgeted at \$3.13/gallon. FYE 14 actual market prices have ranged from a low of \$2.95/gallon on 4/22/13 to a high of \$3.54/gallon on 2/10/14. The rail traction portion of Transit Fuel/Power is \$452k, which is \$123k below FYE 14, more consistent with our FYE 14 forecast. Insurance & Injuries are \$366k, or 11.0%, above FYE 14 as increasing reserve appropriations contribute to the variance. Safety & Security is decreasing \$90k, or 1.9%, due to lower security costs at our garage locations. General Business/Other is \$90k, or 0.8%, above FYE 14 as increasing support labor salaries and workers' compensation costs contribute to the variance.

FYE 15 capital: NFTA funding \$3,183k, grant funding \$33,399k, 88c funding \$3,142k, other funding \$100k, unfunded \$12,086k. Major projects include LRV Mid-life Rebuild - \$8,846k, Eleven New Buses - \$6,353k, Fare Collection Replacement Design - \$3,399k, Rail Track Foundation Replacement - 500 Block - \$3,364k, Rail Fare Collection and Gate Design - \$2,395k, Niagara Street Corridor Project - \$1,612k, CNG Modifications/Fueling Station - \$1,471k.

<u>Transportation Centers</u>

The Transportation Centers business center manages the Metropolitan Transportation Center bus terminal in Buffalo and the Niagara Falls International Transportation Center operation in Niagara Falls.

FYE 15 revenues of \$1,708k are \$29k, or 1.7%, above FYE 14 due to higher concessions/commissions as a result of the opening of Tim Horton's at MTC.

FYE 15 fully allocated expenses of \$2,807k are \$195k, or 7.5%, above FYE 14. Personnel Services are \$17k, or 1.4%, above FYE 14 due to an increase in workers' compensation costs and non-represented and contractual salaries. Maintenance & Repairs are decreasing \$38k, or 15.5%, more reflective of our FYE 14 forecast. Safety & Security is \$183k, or 59.1%, above FYE 14, more in line with our FYE 14 forecast, also contributing are increasing police workers' compensation costs and contractual salaries and anticipated lower operating assistance offsetting the allocated police costs. General Business/Other is decreasing \$27k, or 34.7%, due to lower temporary labor costs, reflective of our FYE 14 forecast.

FYE 15 capital: NFTA funding \$664k. Major projects include NFITC Facility Lease - \$417k, Rehab Customer Service Center - \$130k.

Aviation Group

Buffalo Niagara International Airport

Buffalo Niagara International Airport is the primary commercial service airport for Erie and Niagara Counties. As such, it is a major element of the Niagara Frontier's transportation infrastructure as well as being an airline passenger's first impression of the local community. An airport improvement program has significantly upgraded the gateway image of the airport and provides the community with low cost quality air transportation.

FYE 15 operating revenues of \$58,469k are \$395k, or 0.7%, below FYE 14. Operating and financing costs are factored into compensatory airline billings through our Airport Fees & Services and Rental Income. Airport Fees & Services are decreasing \$70k, or 0.4%, as higher direct and indirect landing area expenses and an increase in bond debt service costs, reflected in our cost compensatory billings to our airlines, are offset by decreasing terminal ramp fees. Rental Income is \$1,479k, or 16.1%, above FYE 14 due to higher signatory compensatory airline billings as a result of an increase in direct and indirect expenses, increasing USAirways gate parking fees consistent with our FYE 14 forecast and a special negotiated rental rate offsetting lower terminal square footage also contribute to the increase. Concessions/Commissions are \$1,088k, or 3.9%, below FYE 14 due to decreasing parking lot/ramp and auto rental revenues, consistent with our FYE 14 forecast. Other operating revenues are \$800k, or 25.1%, below FYE 14 as negotiations with a new supply company resulted in lower costs.

FYE 15 fully allocated expenses of \$40,389k are \$132k, or 0.3%, above FYE 14. Personnel Services are \$236k, or 1.7%, above FYE 14 due to an increase in workers' compensation costs and non-represented and contractual salaries. Maintenance & Repairs are \$830k, or 9.2%, below FYE 14 as negotiations with a new supply company resulted in lower baggage maintenance costs. Utilities are \$218k, or 9.2%, above FYE 14 as electric commodity and delivery costs are expected to increase. Safety & Security is increasing \$144k, or 2.3%, due to higher police workers' compensation costs and

contractual salaries. General Business/Other is \$165k, or 2.5%, above FYE 14 due to increasing parking lot/ramp operating costs, temporary help and employee travel/training expenses.

Non-operating items are decreasing \$885k, or 6.9%, to \$11,904k due chiefly to an increase in entitlement funds to offset our NFIA loan obligation.

FYE 15 capital: PFC funding \$2,089k, NFTA restricted/reserve funding \$857k, grant funding \$6,248k. Major projects include Noise Compatibility Program - \$5,300k, Jet Bridge (Gates 9 & 19) - \$900k, Westside Waterline Replacement - \$775k, New ARFF Facility - \$439k, Revenue Control System Replacement - \$300k.

Niagara Falls International Airport

Niagara Falls International Airport is a joint use military/general aviation airport that currently provides general aviation and air cargo service. NFIA has been designated by the Federal Aviation Administration as a reliever airport to attract general aviation traffic from Buffalo Niagara International Airport. Our newer 69,430 square-foot, \$32.5 million terminal is revitalizing the airport, providing an economic boost to the entire region and stimulating business activity.

FYE 15 revenues of \$1,954k are \$183k, or 10.3%, above FYE 14 due to higher parking lot revenues and increasing landing fee and rental rates.

FYE 15 fully allocated expenses of \$5,140k are \$196k, or 4.0%, above FYE 14. Maintenance & Repairs are \$20k, or 2.4%, above FYE 14 due to anticipated taxi-way repairs, partially offset by a decrease in environmental expenses. Safety & Security is \$65k, or 18.1%, above FYE 14, reflective of our FYE 14 forecast of the allocated police costs. General Business/Other is \$66k, or 9.6%, above FYE 14 as higher advertising costs and temporary help contribute to the variance.

FYE 15 non-operating net revenues of \$1,693k are \$7k, or 0.4%, above FYE 14 due to an increase in the annual contribution billable to the BNIA signatory airlines, representing 50% of the FYE 15 NFIA net deficit.

FYE 15 capital: NFTA restricted/reserved funding \$106k, grant funding \$1,963k, other funding \$1,670k. Major projects include Rainbow Industrial Building Acquisition - \$1,400k, Terminal Apron Expansion East & West - \$1,085k, Part 77 Obstruction Removal - \$750k, Master Plan Update - \$268k.

Property Group

Property Development

The Property Development business center is responsible for planning and management of the non-transportation property assets of the NFTA. Its mission is to maximize the financial return to the Authority on its non-public transportation assets while improving and preserving the physical integrity of those buildings and grounds

FYE 15 operating revenues of \$4,235k are \$371k, or 8.1%, below FYE 14 due to decreasing rental income and utility rebillings from our 485 Cayuga property as a result of the expiration of our tenant lease with DRS, partially offset by increasing Terminal A Building rental income, Boat Harbor fees and gas sales, consistent with our FYE 14 forecast.

FYE 15 fully allocated expenses of \$3,785k are \$160k, or 4.0%, below FYE 14. Personnel Services are \$147k, or 20.9%, below FYE 14 due to projected transfer of the Boat Harbor to New York State in Autumn 2014, partially offset by increases in contractual and non-represented salaries and workers' compensation costs. Utilities are decreasing \$109k, or 18.8%, as a result of lower electric and gas usage at 485 Cayuga due to tenant vacancy. General Business/Other is increasing \$49k, or 5.8%, with projected higher Boat Harbor fuel sales and temporary help contributing to the variance.

FYE 15 capital: NFTA funding \$1,436k. Major projects include 485 Cayuga Roof Rehab - \$872k, 485 Cayuga Replace South Driveway - \$104k.

SUPPORT SERVICES

The support service branches include Executive, EEO/Diversity Development, General Counsel, Engineering, Public Affairs, Human Resources and Finance & Administration.

The support services are intended to assist the business centers in meeting their goals in such areas as revenue enhancement, upgrading employee skills, and market research and planning. The expenses of these support services are charged to the business centers to the extent they are utilized. A full cost allocation plan has been implemented which distributes NFTA central administration expenses and capital costs to each business unit. Our long-range goal is to provide these support services more efficiently, thereby reducing costs to the business centers.

Each department of each support branch has also been charged with developing key performance indicators along with their level of program and service objectives for supporting the transportation business centers. As with the business centers, it is the intent to link operating budget needs to the level of support required.

Central Administration

FYE 15 expenses of \$10,399k, net of operating assistance, are \$529k, or 5.4%, above FYE 14 due to anticipated increases in contractual and non-represented salaries, higher workers' compensation costs and the addition of two new positions.

FYE 15 capital: NFTA funding \$1,251k, grant funding \$197k, PFC funding \$170k, 88c funding \$135k. Major projects include Replacing Telephone System - \$350k, Personnel Time Capture & Management - \$300k, Miscellaneous MIS Capital Projects - \$100k.

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PERSONNEL ISSUES

Providing transportation services is notably labor-intensive and personnel costs account for approximately three quarters of all operating expenses. Managing costs, therefore, to a great extent means managing human resources.

Providing multi-modal transportation services to our two county service territory from nine locations requires a diverse group of employees. NFTA employees belong to thirteen collective bargaining units representing responsibilities from public safety to bus operators, from clerical to maintenance. Both pay rates and work rules are set by union agreement. Authority initiatives to stabilize employee expenses have been realized as a majority of labor contract agreements contain employee contributions for medical expenses.

General Assumptions

General assumptions in our personnel services for FYE 15 are the following:

- Union cost increases reflective of labor agreements.
- Union cost increases on expired contracts based on submitted proposals.
- Metro fringe benefit rate at 79.6%, FYE 14 was 78.9%.
- NFTA fringe benefit rate at 51.4%, FYE 14 was 51.0%.

Benefit Costs

A major component of employee costs are the legally or contractually obligated benefits for employees.

- Decrease in NFTA/Metro health insurance costs of \$88k, or 0.3%, as a positive experience rating reflective of our FYE 14 forecast and anticipated increases in employee contributions throughout the entire organization offset a projected 5.5% rate hike.
- NFTA/Metro's pension costs are decreasing \$309k, or 2.6%.

- Safety and control of workers' compensation incidents are a high priority. A Health, Safety and Environmental team, along with a workers' compensation department, help to manage our workers' compensation cases. Workers' compensation costs are increasing \$764k, or 10.0%, based on the most recent actuary estimate.
- As a self-insured provider of disability benefits, we can limit financial exposure by increasing the general health of our employees. Our wellness program provides blood pressure screening, cholesterol testing, weight loss clinics and smoking cessation programs.

Overtime

The FYE 15 overtime budget is anticipated at \$8,221k, an increase of \$1,039k, or 14.5%, from FYE 14 primarily due to increases in Metro and BNIA costs, consistent with our FYE 14 forecast.

CAPITAL BUDGET

The NFTA does not generate enough revenue to cover operating costs as well as a full capital program. Included in our total FYE 15 capital budget of \$68,697k is \$12,086k in Metro unfunded projects. Of our total FYE 15 fiscally constrained capital budget of \$56,610k, 73.9% comes from federal or state funding agencies, such as Federal Transit Administration (FTA), Federal Aviation Administration (FAA), and the New York State Department of Transportation (NYSDOT), reflecting government's ongoing investment in transportation. Another 5.8%, earmarked for Metro rail operations, is funded through our 88c program, while 4.0% comes from Passenger Facility Charges (PFC) to help with capital needs at our Buffalo Niagara International and Niagara Falls International Airports.

NIAGARA FRONTIER TRANSPORTATION AUTHORITY FY 2013-14 OPERATING BUDGET AND CAPITAL PLAN VS. FY 2014-15 OPERATING BUDGET AND CAPITAL PLAN

BUSINESS CENTER	FYE 14 BUDGET	FYE 15 BUDGET	VARIANCE	%
SURFACE TRANSPORTATION GROUP				
METRO CONSOLIDATED				
Operating Revenues & Assistance	136,542,542	135,134,920	(1,407,622)	-1.0%
Operating Expenses	130,364,380	131,298,125	933,745	0.7%
Net Income/(Loss)	6,178,162	3,836,795	(2,341,367)	-37.9%
Non-operating Items:	0,110,102	0,000,700	(2,011,007)	01.070
Metro Capital/Other Reserve Funding	(2,245,463)	0	2,245,463	-100.0%
Debt Service - Noresco	(309,524)	(309,524)	0	0.0%
Intercompany Transfer	(1,637,000)	(637,000)	1,000,000	-61.1%
Direct Capital	1,349,675	3,183,438	1,833,763	135.9%
Indirect Capital	300,488	534,882	234,394	78.0%
Total Capital	1,650,163	3,718,320	2,068,157	125.3%
Net Surplus/(Deficit)	336,013	(828,049)	(1,164,061)	-346.4%
TRANSPORTATION CENTERS				
Operating Revenues	1,678,630	1,707,835	29,205	1.7%
Operating Expenses	2,611,102	2,806,570	195,468	7.5%
Net Income/(Loss)	(932,472)	(1,098,735)	(166,263)	17.8%
Non-operating Items:	, ,	, , ,	(, ,	
Debt Service - Noresco	(64,037)	(64,037)	0	0.0%
Intercompany Transfer	637,000	637,000	0	0.0%
Direct Capital	535,441	663,941	128,500	24.0%
Indirect Capital	<u>31,061</u>	55,289	24,229	78.0%
Total Capital	<u>566,502</u>	719,230	152,729	27.0%
Net Surplus/(Deficit)	(926,011)	(1,245,003)	(318,992)	34.4%
TOTAL SURFACE TRANSPORTATION				
Operating Revenues & Assistance	138,221,172	136,842,755	(1,378,417)	-1.0%
Operating Expenses	<u>132,975,482</u>	<u>134,104,695</u>	1,129,214	0.8%
Net Income/(Loss)	5,245,690	2,738,060	(2,507,631)	-47.8%
Non-operating Items:			0	n/a
Metro Capital/Other Reserve Funding	(2,245,463)	. 0	2,245,463	-100.0%
Debt Service - Noresco	(373,561)	(373,561)	0	0.0%
Intercompany Transfer	(1,000,000)	0	1,000,000	-100.0%
Direct Capital	1,885,116	3,847,379	1,962,263	104.1%
Indirect Capital	<u>331,548</u>	<u>590,171</u>	<u>258,623</u>	<u>78.0%</u>
Total Capital	<u>2,216,664</u>	4,437,550	2,220,886	100.2%
Net Surplus/(Deficit)	(589,998)	(2,073,051)	(1,483,053)	251.4%

NIAGARA FRONTIER TRANSPORTATION AUTHORITY FY 2013-14 OPERATING BUDGET AND CAPITAL PLAN VS.

FY 2014-15 OPERATING BUDGET AND CAPITAL PLAN

DUCINESS CENTED	FYE 14	FYE 15		
BUSINESS CENTER	BUDGET	BUDGET	VARIANCE	
AIRPORT BUSINESS GROUP				
BNIA				
Operating Revenues	58,863,733	58,468,948	(394,785)	-0.7%
Operating Expenses	40,256,936	40,389,095	132,160	0.3%
Net Income/(Loss) Non-operating Items:	18,606,797	18,079,853	(526,945)	-2.8%
Bond Debt Service	/12 056 777\	(42.007.000)	(4.40.000)	4.00/
NFIA Contribution - Debt Service	(13,856,777) (2,092,371)	(13,997,099)	(140,322)	1.0%
NFIA Contribution (Excluding Debt Svc)	(1,686,110)	(1,441,371) (1,692,981)	651,000	-31.1%
Debt Service - Glycol Collection	(294,733)	(288,598)	(6,872) 6,135	0.4% - 2.1%
Debt Service - Noresco	(273,133)	(273,133)	0,133	0.0%
Operating Expense Reserve & R&R Rsv	(211,723)	(158,237)	53,486	-25.3%
ADF Refunding	(211,720)	(100,207)	00,400	-23.376 n/a
Interest Income	100,000	200.000	100,000	100.0%
Intercompany Transfer	1,000,000	0	(1,000,000)	-100.0%
ADF NFIA Debt Service Funding	1,000,000	838,191	(161,809)	-16.2%
PFC	2,525,920	2,525,920	0	0.0%
NFIA Contribution - Debt Svc Entlmnt Appl	1,000,000	2,383,000	1,383,000	138.3%
Direct Capital	3,223,850	857,209	(2,366,641)	-73.4%
Indirect Capital	232,288	<u>413,483</u>	181,195	78.0%
Total Capital	3,456,138	1,270,692	(2,185,446)	-63.2%
Net Surplus/(Deficit)	2,361,733	4,904,853	2,543,120	107.7%
NFIA				
Operating Revenues	1,771,174	1,954,262	183,088	10.3%
Operating Expenses	4,944,616	5,140,138	195,522	4.0%
Net Income/(Loss)	(3,173,442)	(3,185,876)	(12,434)	0.4%
Non-operating Items:			, .,	
Debt Service	(2,092,371)	(1,441,371)	651,000	-31.1%
BNIA Contribution (Excluding Debt Svc)	1,686,110	1,692,981	6,872	0.4%
BNIA Contribution - Debt Service	2,092,371	1,441,371	(651,000)	-31.1%
Direct Capital	145,777	105,744	(40,033)	-27.5%
Indirect Capital	<u>53,000</u>	94,342	<u>41,342</u>	<u>78.0%</u>
Total Capital	<u>198,777</u>	<u>200,086</u>	<u>1,309</u>	0.7%
Net Surplus/(Deficit)	(1,686,110)	(1,692,981)	(6,872)	0.4%
TOTAL AIRPORT BUSINESS GROUP				
Operating Revenues	60,634,907	60,423,210	(211,697)	-0.3%
Operating Expenses	<u>45,201,552</u>	<u>45,529,234</u>	<u>327,681</u>	0.7%
Net Income/(Loss)	15,433,355	14,893,976	(539,378)	-3.5%
Non-operating Items:				
Bond Debt Service	(13,856,777)	(13,997,099)	(140,322)	1.0%
NFIA Contribution - Debt Service NFIA Contribution (Excluding Debt Svc)	(2,092,371)	(1,441,371)	651,000	-31.1%
Debt Service - Glycol Collection	(1,686,110)	(1,692,981)	(6,872)	0.4%
Debt Service - Glycol Collection Debt Service - Noresco	(294,733)	(288,598)	6,135	-2.1%
Operating Expense Reserve & R&R Rsv	(273,133)	(273,133)	0	0.0%
ADF Refunding	(211,723) 0	(158,237) 0	53,486 0	-25.3%
Interest Income	100,000	200,000	100.000	n/a 100.0%
Intercompany Transfer	1,000,000	200,000	(1,000,000)	-100.0%
ADF NFIA Debt Service Funding	1,000,000	838,191	(161,809)	-16.2%
PFC	2,525,920	2,525,920	(101,009)	0.0%
NFIA Contribution - Debt Svc Entimet Appl	1.000,000	2,383,000	1.383.000	138.3%
Debt Service	(2,092,371)	(1,441,371)	651,000	-31.1%
BNIA Contribution (Excluding Debt Svc)	1,686,110	1,692,981	6,872	0.4%
BNIA Contribution - Debt Service	2,092,371	1,441,371	(651,000)	-31.1%
Direct Capital	3,369,627	962,953	(2,406,674)	-71.4%
Indirect Capital	285,288	507,825	222,537	78.0%
Total Capital	3,654,915	1,470,778	(2,184,137)	-59.8%
Net Surplus/(Deficit)	675,623	3,211,871	2,536,248	375.4%

NIAGARA FRONTIER TRANSPORTATION AUTHORITY FY 2013-14 OPERATING BUDGET AND CAPITAL PLAN VS.

FY 2014-15 OPERATING BUDGET AND CAPITAL PLAN

	EVE 44	EVE 45		
BUSINESS CENTER	FYE 14 BUDGET	FYE 15 BUDGET	VARIANCE	%
DOMEGO GENTER	BOBCET	DODOLI	VARIANOL	76
PROPERTY DEVELOPMENT				
Operating Revenues	4,605,782	4,234,804	(370,978)	· -8.1% ·
Operating Expenses	3,944,340	3,784,718	(159,622)	<u>-4.0%</u>
Net Income/(Loss)	661,442	450,086	(211,356)	-32.0%
Direct Capital	661,172	1,436,009	774,837	117.2%
Indirect Capital	85,895	152,897	67,002	78.0%
Total Capital	747,067	1,588,906	841.839	112.7%
Net Surplus/(Deficit)	(85,625)	(1,138,820)	(1,053,195)	1230.0%
CENTRAL ADMINISTRATION				
Operating Assistance	850,829	796.642	(54,187)	-6.4%
Operating Expenses	850,829	796,642	(54,187)	-6.4%
Net Income/(Loss)	0	0	(01,102)	<u>n</u> /a
Direct Capital	702,731	1,250,893	548,162	78.0%
Indirect Capital	(702,731)	(1,250,893)	(548,162)	78.0%
Total Capital	<u>(702,707)</u>	<u>(1,200,090</u>) <u>0</u>	0	<u>/ 8.0 %</u> n/a
Net Surplus/(Deficit)	0	0	0	<u>11/4</u> n/a
CONSOLIDATED				
Operating Revenues & Assistance	204,312,690	202,297,411	(2,015,279)	-1.0%
Operating Expenses	182,972,203	184,215,289	1,243,086	0.7%
Net Income/(Loss)	21,340,487	18,082,122	(3,258,365)	-15.3%
Non-operating Items:	21,040,407	10,002,122	(3,230,300)	-13.5%
Bond Debt Service	-13,856,777	-13,997,099	-140,322	1.0%
NFIA Contribution - Debt Service	-2,092,371	-1,441,371	651,000	-31.1%
NFIA Contribution (Excluding Debt Svc)	-1,686,110	-1,692,981	-6,872	0.4%
Debt Service - Glycol Collection	-294,733	-288,598	6,135	-2.1%
Debt Service - Noresco	-273,133	-273,133	0,133	0.0%
Operating Expense Reserve & R&R Rsv	-211,723	-158,237	53,486	-25.3%
ADF Refunding	-211,725	-130,237	33,480	-20.5% n/a
Interest Income	100,000	200,000	100.000	100.0%
Intercompany Transfer	1,000,000	200,000	-1,000,000	-100.0%
ADF NFIA Debt Service Funding	1,000,000	838.191	-1,000,000	-100.0% -16.2%
PFC	2,525,920	2,525,920	-101,809	0.0%
NFIA Contribution - Debt Svc Entlmnt Appl	1,000,000	2,383,000	1,383,000	138.3%
Debt Service	-2,092,371	-1,441,371	651,000	-31.1%
BNIA Contribution (Excluding Debt Svc)	1,686,110	1,692,981	6,872	0.4%
BNIA Contribution - Debt Service	2,092,371	1,441,371	-651,000	-31.1%
Metro Capital/Other Reserve Funding	-2,245,463	0	2,245,463	-100.0%
Debt Service - Noresco	-373,561	-373,561	2,243,403	0.0%
Intercompany Transfer	-1,000,000	-575,501	1,000,000	-100.0%
Direct Capital	6,618,646	7,497,234	878,588	13.3%
Indirect Capital	0,010,040	7,497,254	0	13.5% n/a
Total Capital	6,618,646	7,497,234	<u>878,588</u>	13.3%
Net Surplus/(Deficit)	0	0	070,300	13.5% n/a
• • • •	ű	•	v	11/4

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COST CENTER	FUNDING	2014/15	2015/16	2016/17	2017/18	2018/19	OUT YEARS	03/10/14 TOTAL
SURFACE TRANSP. GROUP								
METRO BUS	FTA	\$10,675,127	\$7,692,130	\$5,407,310	\$7,816,902	\$7,881,666	\$8,275,750	\$47,748,885
	NYSDOT	\$1,334,391	\$961,516	\$675,914	\$977,113	\$985,208	\$1,034,469	\$5,968,611
	NFTA	\$2,077,105	\$1,974,013	\$1,338,411	\$1,639,610	\$1,647,705	\$3,509,451	\$12,186,295
	NATIONAL FUEL	\$60,000	\$40,000	\$0	\$0	\$0	. \$0	\$100,000
	TOTAL	\$14,146,623	\$10,667,660	\$7,421,634	\$10,433,624	\$10,514,580	\$12,819,670	\$66,003,791
							7.2,0.0,0,0	400,000,101
METRO EXEC/METRO LINK	FTA	\$2,563,539	\$2,302,246	\$275,605	\$282,073	\$288,734	\$295,597	\$6,007,794
	NYSDOT	\$320,442	\$287,781	\$34,451	\$35,259	\$36,092	\$36,950	\$750,974
	NETA	\$906,332	\$405,781	\$104,451	\$105,259	\$106,092	\$106,950	\$1,734,864
	88C	\$38,076	\$38,078	\$0	\$0	\$0	\$0	\$76,154
	ESD	\$40,000	- \$0	\$0	\$0	\$0	\$0	\$40,000
	TOTAL	\$3,868,390	\$3,033,886	\$414,506	\$422,591	\$430,918	\$439,496	\$8,609,787
METRO RAIL	FTA	\$4,285,692	\$0	\$0	\$0	\$0	\$0	\$4,285,692
RAIL MAINTENANCE	NYSDOT	\$535,712	\$0	\$0	\$0	\$0	\$0	\$535,712
	88C	\$1,224,486	\$2,003,000	\$2,763,000	\$1,351,000	\$432,000	\$65,000	\$7,838,486
	NFTA	\$200,000	\$430,000	\$200,000	\$350,000	\$200,000	\$200,000	\$1,580,000
	SUBTOTAL	\$6,245,889	\$2,433,000	\$2,963,000	\$1,701,000	\$632,000	\$265,000	\$14,239,889
	Prov. A							
RAIL CAR	FTA	\$192,000	\$192,000	\$192,000	\$192,000	\$0	\$240,000	\$1,008,000
	NYSDOT	\$24,000	\$24,000	\$24,000	\$24,000	\$0	\$30,000	\$126,000
	880	\$402,000	\$1,241,076	\$174,000	\$194,000	\$321,249	\$822,618	\$3,154,943
	SUBTOTAL	\$618,000	\$1,457,076	\$390,000	\$410,000	\$321,249	\$1,092,618	\$4,288,943
RAIL - ENGINEERING	FTA	\$6,681,618	\$4,529,684	£4.000.000	00 504 457			
1 CALLO AND A PARTY POLICE FOR CLASS CO.	NYSDOT	\$835,202	\$566,211	\$4,308,026 \$538,503	\$2,391,457	\$2,635,126	\$0	\$20,545,912
	NYSDTF	\$5,950,957	\$5,950,957	\$3,423,149	\$298,932 \$0	\$329,391	\$0	\$2,568,239
	88C	\$1,477,647	\$1,887,730	\$2,649,152	\$2,859,939	\$0	\$0	\$15,325,06
	NFTA	\$0	\$100,000	\$0	\$0	\$3,267,175 \$0	\$39,824,912	\$51,966,555
	ESCO	\$0	\$0	\$0	\$0	\$0 \$0	\$0 \$486,202	\$100,000
	METRO CAP RES	\$0	\$0	\$12,966	\$0 \$0	\$0	\$486,202	\$486,202
	SUBTOTAL	\$14,945,425	\$13,034,581	\$10,931,797	\$5,550,328	\$6,231,692	\$40,311,114	\$12,960
		71.,71.77,122	7.0,001,001	410,001,101	44,000,020	Ψυ,231,032	340,311,114	\$91,004,937
TOTAL METRO RAIL	FTA	\$11,159,310	\$4,721,684	\$4,500,026	\$2,583,457	\$2,635,126	\$240,000	\$25,839,604
	NYSDOT	\$1,394,914	\$590,211	\$562,503	\$322,932	\$329,391	\$30,000	\$3,229,951
	NYSDTF	\$5,950,957	\$5,950,957	\$3,423,149	\$0	\$0	\$0	\$15,325,063
	88C	\$3,104,133	\$5,131,806	\$5,586,152	\$4,404,939	\$4,020,424	\$40,712,530	\$62,959,984
	NFTA	\$200,000	\$530,000	\$200,000	\$350,000	\$200,000	\$200,000	\$1,680,000
	ESCO	\$0	\$0	\$0	\$0	\$0	\$486,202	\$486,202
	METRO CAP RES	\$0	\$0	\$12,966	\$0	\$0	\$0	\$12,966
	TOTAL	\$21,809,314	\$16,924,657	\$14,284,797	\$7,661,328	\$7,184,941	\$41,668,732	\$109,533,769
								- manufacture for the second for the
TOTAL METRO	FTA	\$24,397,976	\$14,716,061	\$10,182,941	\$10,682,431	\$10,805,527	\$8,811,347	\$79,596,283
	NYSDOT	\$3,049,747	\$1,839,508	\$1,272,868	\$1,335,304	\$1,350,691	\$1,101,418	\$9,949,536
	NFTA	\$3,183,438	\$2,909,794	\$1,642,861	\$2,094,869	\$1,953,797	\$3,816,400	\$15,601,159
	88-C	\$3,142,209	\$5,169,884	\$5,586,152	\$4,404,939	\$4,020,424	\$40,712,530	\$63,036,138
	ESD	\$40,000	\$0	\$0	\$0	\$0	\$0	\$40,000
	NYSDTF	\$5,950,957	\$5,950,957	\$3,423,149	\$0	\$0	\$0	\$15,325,063
	ESCO	\$0	\$0	\$0	\$0	\$0	\$486,202	\$486,202
	NATIONAL FUEL GAS	\$60,000	\$40,000	\$0	\$0	\$0	\$0	\$100,000
	METRO CAP RES	\$0	\$0	\$12,966	\$0	\$0	\$0	\$12,966
	TOTAL	\$39,824,327	\$30,626,203	\$22,120,937	\$18,517,543	\$18,130,439	\$54,927,898	\$184,147,347

NFTA	\$663,941						
	\$000,841	\$1,240,941	\$878,672	\$416,941	\$416,941	\$5,720,616	\$9,338,05
FUTURE FUNDING	\$0	\$0	\$30,000	\$300,000	\$0	\$0	\$330,00
88C	\$0	\$0	\$55,659	\$0	\$0	\$0	\$55,65
SUBTOTAL	\$663,941	\$1,240,941	\$964,331	\$716,941	\$416,941	\$5,720,616	\$9,723,71
	\$24 307 076	\$14.716.061	\$40,190,041	\$10,000,404	\$40 cos 507	00011017	450
1							\$79,596,28
							\$9,949,53
t							\$24,939,21
							\$63,091,79
<u> </u>							\$40,00
							\$15,325,06
							\$486,20
							\$100,00
							\$12,96
							\$330,00
TOTAL	\$40,488,268	\$51,867,144	\$23,085,268	\$19,234,484	\$18,547,380	\$60,648,514	\$193,871,05
4							
				\$35,985,008	\$23,098,650	\$28,087,275	\$117,151,75
		***************************************		\$5,997,501	\$3,849,775	\$4,681,213	\$19,280,95
L			\$523,325	\$219,000	\$125,000	\$2,000,000	\$5,896,31
		\$190,000	\$13,022	\$0	\$0	\$0	\$1,111,33
		\$2,871,020	\$2,774,400	\$8,067,181	\$5,147,842	\$7,001,213	\$27,042,75
	\$0	\$250,000	\$0	\$0	\$0	\$0	\$250,00
	\$0	\$1,050,000	\$700,000	\$0	\$0	\$0	\$1,750,00
	\$0	\$1,792,500	\$0	\$0	\$0	\$0	\$1,792,50
	\$0	\$0	\$10,000,000	\$45,000,000	\$22,500,000	\$0	\$77,500,00
SUBTOTAL	\$9,194,295	\$20,962,439	\$29,859,216	\$95,268,690	\$54,721,267	\$41,769,700	\$251,775,60
FAA	04 050 040						
b							\$105,090,30
						\$4,762,394	\$5,836,21
	~~~~					\$0	\$1,92
L						\$5,164,422	\$7,758,34
<u> </u>					The state of the s	\$0	\$
						\$0	\$6,056,85
						\$0	\$268,14
b		-				\$0	\$16,371,68
SUBTUTAL	\$3,738,745	\$11,615,422	\$28,748,962	\$1,630,441	\$0	\$95,649,900	\$141,383,47
FAA	\$7,366,525	\$19.488.833	\$21 279 742	\$37 197 954	\$23,008,650	\$113 910 360	\$222,242,06
NYSDOT							
NFTA							\$25,117,16
NFTA/ADF							\$1,92
NFIA CAP RES	***************************************						\$13,654,65
PFC							\$
FUTURE PFC							\$1,111,33
ECONOMIC DEV.		····					\$33,099,60
NYS POWER							\$268,14
FUTURE FUND.							\$250,00
					The same of the sa		\$18,121,68
BOND			and the same of th	TANKE TO SEE THE PARTY OF THE P	The same of the sa		\$1,792,50
	~						\$77,500,00 \$393,159,07
	FTA NYSDOT NFTA 88-C ESD NYSDTF ESCO NATIONAL FUEL GAS METRO CAP RES FUTURE FUNDING TOTAL  FAA NYSDOT NFTA/ADF PFC FUTURE FUNDING NYSERDA BOND SUBTOTAL  FAA NYSDOT NFTA/ADF N	FTA \$24,397,976  NYSDOT \$3,049,747  NFTA \$3,847,379  88-C \$3,142,209  ESD \$40,000  NYSDTF \$5,950,957  ESCO \$0  NATIONAL FUEL GAS \$60,000  METRO CAP RES \$0  FUTURE FUNDING \$0  TOTAL \$40,488,268  FAA \$5,506,584  NYSDOT \$741,097  NFTA/ADF \$857,209  PFC \$908,308  FUTURE FUNDING \$0  NYSERDA \$0  SUBTOTAL \$9,194,295  FAA \$1,859,942  NYSDOT \$103,330  NFTA \$0  NFTA/ADF \$105,744  NFTA \$0  FUTURE FUNDING \$1,400,000  SUBTOTAL \$3,738,745  FAA \$7,366,525  NYSDOT \$644,427  NFTA \$0  NFTA/ADF \$962,953  NFTA/ADF \$962,953  NFTA/ADF \$962,953  NFTA/ADF \$908,308  FUTURE PFC \$1,182,663  ECONOMIC DEV \$268,143  NFTA/ADF \$962,953  NFTA/ADF	FTA \$24,397,976 \$14,716,061 NYSDOT \$3,049,747 \$1.839,508 NFTA \$3,847,379 \$4,150,735 B8-C \$3,142,209 \$5,169,884 ESD \$40,000 \$5,169,884 ESD \$40,000 \$5,000 NYSDTF \$5,950,957 \$5,950,957 ESCO \$0 \$0 \$0 NATIONAL FUEL GAS \$66,000 \$40,000 METRO CAP RES \$0 \$0 FUTURE FUNDING \$0 \$0 FUTURE FUNDING \$0 \$31,867,144  FAA \$5,506,584 \$10,886,118 NYSDOT \$741,097 \$1,751,020 NFTA/ADF \$857,209 \$2,171,782 PFC \$908,308 \$190,000 FUTURE PFC \$1,181,097 \$2,871,020 NYS POWER \$0 \$250,000 FUTURE FUNDING \$0 \$1,050,000 NYSERDA \$0 \$1,792,500 BOND \$0 \$0 SUBTOTAL \$9,194,295 \$20,962,439  FAA \$1,859,942 \$8,602,715 NYSDOT \$103,330 \$477,929 NFTA \$0 \$0 SUBTOTAL \$9,194,295 \$20,962,439  FAA \$1,859,942 \$8,602,715 NYSDOT \$103,330 \$477,929 NFTA \$0 \$0 SUBTOTAL \$9,194,295 \$20,962,439  FAA \$1,859,942 \$8,602,715 NYSDOT \$103,330 \$477,929 NFTA \$0 \$0 SUBTOTAL \$1,566 \$403,232 ECONOMIC DEV \$268,143 \$0 FUTURE FUNDING \$1,400,000 \$1,461,570 SUBTOTAL \$3,738,745 \$11,615,422  FAA \$7,366,525 \$19,486,833 NYSDOT \$844,427 \$2,228,948 NYSDOT \$962,953 \$2,841,759 NFTA \$0 \$0 SUBTOTAL \$3,738,745 \$11,615,422  FAA \$7,366,525 \$19,486,833 NYSDOT \$844,427 \$2,228,948 NFTA \$0 \$0 SUBTOTAL \$3,738,745 \$11,615,422  FAA \$7,366,525 \$19,486,833 NYSDOT \$844,427 \$2,228,948 NFTA \$0 \$0 SUBTOTAL \$3,738,745 \$11,615,422  FAA \$7,366,525 \$19,486,833 NYSDOT \$844,427 \$2,228,948 NFTA \$0 \$0 SUBTOTAL \$3,738,745 \$11,615,422  FAA \$7,366,525 \$19,486,833 NYSDOT \$844,427 \$2,228,948 NFTA \$0 \$0 SUBTOTAL \$3,738,745 \$11,615,422  FAA \$7,366,525 \$19,486,833 NYSDOT \$844,427 \$2,228,948 NFTA \$0 \$0 SUBTOTAL \$3,738,745 \$11,615,422  FAA \$7,366,525 \$19,486,833 NYSDOT \$844,427 \$2,228,948 NFTA \$0 \$0 SUBTOTAL \$3,738,745 \$11,615,422  FAA \$7,366,525 \$19,486,833 NYSDOT \$844,427 \$2,228,948 NFTA \$0 \$0 SUBTOTAL \$1,82,663 \$3,274,252 ECONOMIC DEV \$268,143 \$0 SUBTOTAL \$1,192,660 SUBT	FTA \$24,397,976 \$14,716,061 \$10,182,941 NYSDOT \$3,049,747 \$1.839,508 \$1,272,868 NFTA \$3,847,379 \$4,150,735 \$2,521,533 88-C \$3,142,209 \$5,169,884 \$5,641,812 ESD \$40,000 \$0 \$0 \$0 NYSDTF \$55,950,957 \$5,950,957 \$3,423,149 ESCO \$0 \$0 \$0 \$0 \$0 \$0 \$0 NATIONAL FUEL GAS \$60,000 \$40,000 \$0 \$12,966 FUTURE FUNDING \$0 \$0 \$30,000 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	FTA \$24,397,976 \$14,716,061 \$10,182,941 \$10,682,431 NYSDOT \$3,049,747 \$1,839,508 \$1,272,868 \$1,355,304 NFTA \$3,847,379 \$4,150,735 \$2,521,533 \$2,511,810 \$8-C \$3,142,209 \$5,169,884 \$5,641,812 \$4,404,939 ESD \$40,000 \$50 \$50 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	FITA \$24,397,976 \$14,716,061 \$10,182,941 \$10,862,431 \$10,805,527	FTA

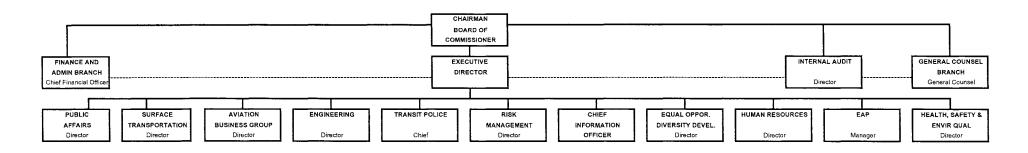
COST CENTER	FUNDING	2014/15	2015/16	2016/17	2017/18	2018/19	OUT YEARS	03/10/1 TOTAL
PROPERTY DEVELOPMENT GROUP								
ROPERTY MANAGEMENT	NETA	\$1,366,009	\$1,180,880	\$971,000	\$250,000	so	\$0	\$3,767,88
	FUTURE FUNDING	\$0	\$10,000,000	\$0	sol	\$0	\$0	\$10,000,00
	TOTAL	\$1,366,009	\$11,180,880	\$971,000	\$250,000	\$0	\$0	\$13,767,88
BOAT HARBOR	NETA	\$70,000	\$470,578	\$706,994	\$0	\$0	\$0	\$1,247,57
	FUTURE FUNDING	\$0	\$7,252,545	\$3,781,140	\$0	\$0	\$0	\$11,033,68
	DEFERRED ACCOUNT	\$0	\$50,000	\$0	\$0	\$0	\$0	\$50,00
	NYSDEC	\$0	\$63,000	\$0	\$0	\$0	\$0	\$63,00
	TOTAL	\$70,000	\$7,836,123	\$4,488,134	\$0	\$0	\$0	\$12,394.25
TOTAL PROPERTY DEVEL GROUP	NFTA	\$1,436,009	\$1,651,458	\$1,677,994	\$250,000	\$0	\$0	\$5,015,46
	FUTURE FUNDING	\$0	\$17,252,545	\$3,781,140	\$0	\$0	\$0	\$21,033,68
	DEFERRED ACCOUNT	\$0	\$50,000	\$0	\$0	\$0	\$0	\$50,00
	NYSDEC	\$0	\$63,000	\$0	\$0	\$0	\$0	\$63,00
	TOTAL	\$1,436,009	\$19,017,003	\$5,459,134	\$250,000	\$0	\$0	\$26,162,14
CENTRAL ADMINISTRATION								
EXECUTIVE	88C	\$135,000	\$135,000	\$135,000	\$135,000	\$105,000	\$105,000	\$750,00
	PFC	\$170,000	\$120,000	\$105,000	\$140,000	\$105,000	\$105,000	\$745,00
	NFTA	\$760,473	\$1,630,000	\$556,950	\$75,000	\$70,000	\$70,000	\$3,162,42
	SUBTOTAL	\$1,065,473	\$1,885,000	\$796,950	\$350,000	\$280,000	\$280,000	\$4,657,42
ENGINEERING	NFTA	\$48,500	\$75,000	\$16,000	\$16,000	\$17,000	\$17,000	\$189,50
	SUBTOTAL	\$48,500	\$75,000	\$16,000	\$16,000	\$17,000	\$17,000	\$189,50
FINANCE & ADMIN	FTA	\$175,358	\$219,198	\$219,198	\$219,198	\$219,198	\$219,198	\$1,271,35
	NYSDOT	\$21,920	\$27,400	\$27,400	\$27,400	\$27,400	\$27,400	\$158,91
	NFTA	\$441,920	\$27,400	\$27,400	\$27,400	\$27,400	\$27,400	\$578,91
	SUBTOTAL	\$639,198	\$273,998	\$273,998	\$273,998	\$273,998	\$273,998	\$2,009,18
TOTAL CENTRAL ADMIN.	FTA	\$175,358	\$219,198	\$219,198	\$219,198	\$219,198	\$219,198	\$1,271,35
	NYSDOT	\$21,920	\$27,400	\$27,400	\$27,400	\$27,400	\$27,400	\$158,91
	88C	\$135,000	\$135,000	\$135,000	\$135,000	\$105,000	\$105,000	\$750,00
	PFC	\$170,000	\$120,000	\$105,000	\$140,000	\$105,000	\$105,000	\$745,00
	NFTA	\$1,250,893	\$1,732,400	\$600,350	\$118,400	\$114,400	\$114,400	\$3,930,84
	TOTAL	\$1,753,171	\$2,233,998	\$1,086,948	\$639,998	\$570,998	\$570,998	\$6,856,11

								03/10/14
COST CENTER	FUNDING	2014/15	2015/16	2016/17	2017/18	2018/19	OUT YEARS	TOTAL
GRAND TOTAL	FTA	\$24,573,335	\$14,935,259	\$10,402,139	\$10,901,630	\$11,024,726	\$9,030,546	\$80,867,634
	FAA	\$7,366,525	\$19,488,833	\$21,279,742	\$37,197,954	\$23,098,650	\$113,810,360	\$222,242,064
	NYSDOT	\$3,916,095	\$4,095,856	\$3,987,926	\$7,425,452	\$5,227,866	\$10,572,424	\$35,225,618
	NYSDEC	\$0	\$63,000	\$0	\$0	\$0	\$0	\$63,000
	NYSDTF	\$5,950,957	\$5,950,957	\$3,423,149	\$0	\$0	\$0	\$15,325,063
	NYSERDA	\$0	\$1,792,500	\$0	\$0	\$0	\$0	\$1,792,500
	NYS POWER	\$0	\$250,000	\$0	\$0	\$0	\$0	\$250,000
	88C	\$3,277,209	\$5,304,884	\$5,776,812	\$4,539,939	\$4,125,424	\$40,817,530	\$63,841,797
	METRO CAP RES	\$0	\$0	\$12,966	\$0	\$0	\$0	\$12,966
	NFIA CAP RES	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	PFC	\$1,078,308	\$310,000	\$118,022	\$140,000	\$105,000	\$105,000	\$1,856,330
	FUTURE PFC	\$1,182,683	\$3,274,252	\$8,175,952	\$8,317,668	\$5,147,842	\$7,001,213	\$33,099,609
	NFTA/ADF	\$962,953	\$2,841,759	\$2,241,687	\$318,836	\$125,000	\$7,164,422	\$13,654,656
	BOND	\$0	\$0	\$10,000,000	\$45,000,000	\$22,500,000	\$0	\$77,500,000
	DEFFERED ACCT	\$0	\$50,000	\$0	\$0	\$0	\$0	\$50,000
	ECONOMIC DEV	\$268,143	\$0	\$0	\$0	\$0	\$0	\$268,143
	ESCO	\$0	\$0	\$0	\$0	\$0	\$486,202	\$486,202
	ESD	\$40,000	\$0	\$0	\$0	\$0	\$0	\$40,000
	FUTURE FUND.	\$1,400,000	\$19,764,115	\$18,021,256	\$300,000	\$0	\$0	\$39,485,371
	NATIONAL FUEL	\$60,000	\$40,000	\$0	\$0	\$0	\$0	\$100,000
	NFTA	\$6,534,280	\$7,534,593	\$4,799,877	\$2,882,135	\$2,485,138	\$9,651,416	\$33,887,439
	TOTAL	\$56,610,488	\$85,696,006	\$88,239,528	\$117,023,613	\$73,839,645	\$198,639,112	\$620,048,392

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY FIVE YEAR UNFUNDED CAPITAL PLAN FY 2014/15 - 2018/19

COST CENTER	FUNDING	2014/15	2015/16	2016/17	2017/18	2018/19	OUT YEARS	TOTAL
SURFACE TRANSP, GROUP								
METRO BUS	FTA UNFUNDED	\$7,392,878	\$10,890,010	\$13,534,463	\$7,583,076	\$4,779,358	\$4,556,325	\$48,736,109
	NYSDOT UNFUNDED	\$924,110	\$1,361,251	\$1,691,808	\$947,885	\$597,420	\$569,541	\$6,092,014
	NFTA UNFUNDED	\$924,110	\$1,361,251	\$1,691,808	\$947,885	\$597,420	\$569,541	\$6,092,014
	TOTAL	\$9,241,097	\$13,612,512	\$16,918,079	\$9,478,845	\$5,974,197	\$5,695,406	\$60,920,136
METRO EXEC/METRO LINK	FTA UNFUNDED	\$342,400	\$0	\$0	\$0	\$0	\$0	\$342,400
	NYSDOT UNFUNDED	\$42,800	\$0	\$0	\$0	\$0	\$0	\$42,800
	NFTA UNFUNDED	\$42,800	\$0	\$0	\$0	\$0	\$0	\$42,800
	TOTAL	\$428,000	\$0	\$0	\$0	\$0	şo	\$85,600
METRO RAIL								
RAIL MAINTENANCE	88C UNFUNDED	\$0	\$1,000,000	\$1,000,000	\$1,000,000	\$0	\$0	\$3,000,000
RAIL CAR	FTA UNFUNDED	\$0	\$760,000	\$0	\$0	\$0	\$0	\$760,000
	NYSDOT UNFUNDED	\$0	\$95,000	\$0	\$0	\$0	\$0	\$95,000
	88C UNFUNDED	\$0	\$845,000	\$0	\$0	\$0	\$0	\$845,000
	SUBTOTAL	\$0	\$1,700,000	\$0	\$0	\$0	\$0	\$1,700,000
RAIL - ENGINEERING	FTA UNFUNDED	\$133,677	\$6,640,748	\$7,502,197	\$504,143	\$193,674	\$2,200,000	\$17,174,438
	NYSDOT UNFUNDED	\$16,710	\$830,094	\$937,775	\$63,018	\$24,209	\$275,000	\$2,146,805
	88C UNFUNDED	\$2,266,668	\$2,638,475	\$4,703,137	\$ <del>6</del> 3,018	\$24,209	\$275,000	\$9,970,506
	SUBTOTAL	\$2,417,054	\$10,109,316	\$13,143,108	\$630,179	\$242,092	\$2,750,000	\$29,291,749
TOTAL METRO RAIL	FTA UNFUNDED	\$133,677	\$7,400,748	\$7,502,197	\$504,143	\$193,674	\$2,200,000	\$17,934,438
	NYSDOT UNFUNDED	\$16,710	\$925,094	\$937,775	\$63,018	\$24,209	\$275,000	\$2,241,805
	88C UNFUNDED	\$2,266,668	\$3,483,475	\$4,703,137	\$63,018	\$24,209	\$275,000	\$10,815,506
	GRAND TOTAL	\$2,417,054	\$11,809,316	\$13,143,108	\$630,179	\$242,092	\$2,750,000	\$30,991,749
TOTAL METRO	FTA UNFUNDED	\$7,868,954	\$18,290,758	\$21,036,660	\$8,087,219	\$4,973,031	\$6,756,325	\$67,012,947
	NYSDOT UNFUNDED	\$983,619	\$2,286,345	\$2,629,583	\$1,010,902	\$621,629	\$844,541	\$8,376,618
	NFTA UNFUNDED	\$966,910	\$1,361,251	\$1,691,808	\$947,885	\$597,420	\$569,541	\$6,134,814
	88C UNFUNDED	\$2,266,668	\$3,483,475	\$4,703,137	\$63,018	\$24,209	\$275,000	\$10,815,506
	TOTAL	\$12,086,151	\$25,421,828	\$30,061,187	\$10,109,024	\$6,216,289	\$8,445,406	\$92,339,885

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY



#### TOTAL EMPLOYEES:

	FT	PT	TOTAL
NFTA	486	1	487
METRO	<u>1,070</u>	1	1,071
TOTAL	1.556	0	1.558

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY (\$000's)

	METRO	TRANSP CTRS	SURFACE TRANSP GROUP SUBTOTAL	BNIA	NFIA	AIRPORT BUSN GROUP SUBTOTAL	PROP DEV	CENTRAL ADMIN	FYE15 CONSOL TOTAL	FYE14 ADOPTED BUDGET	VARIANCE	% VARIANCE	FN_
REVENUES & ASSISTANCE													
Operating Revenues													
Airport Fees & Services	0	Ö	0	16,980	147	17,127	0	0	17,127	17,144	(17)	-0.1%	1
Passenger Fares	36,541	ō	36.541	0	0	0	0	0	36,541	37,482	(941)	-0.1% -2.5%	2
Boat Harbor Fees	0	ō	0	0	0	0	1,150	0	1,150	1,055	(941)	-2.5% 9.1%	3
Rental Income	0	1,650	1,650	10.685	244	10,929	2.637	0	15,216	13,876	1,340	9.1%	3 4
Concessions/Commissions	0	51	51	27,031	1,440	28,471	59	0	28,581	29,500	(918)	-3.1%	5
Retail Sales	Ö	0	0	0	0	0	375	0	375	29,500 350	. ,	-3.1% 7.1%	5 6
Resales & Rebillings	0 .	5	5	1,392	23	1,415	11	0	1,430	1,664	25 (234)	-14.0%	7
Other Operating Revenues	721	2	723	2,381	101	2,481	3	_	3,208	4,117			8
	37,262	1,708	38, <del>97</del> 0	58,469	1,954	60,423	4,235	<u>0</u> <b>0</b>	103,628	105,187	( <u>910)</u> ( <b>1,559)</b>	<u>-22.1%</u> -1.5%	8
Operating Assistance													
Local - 18b Match	4,100	0	4,100	0	0	0	0	0	4,100	4,100	0	0.0%	9
Erie County Sales Tax	19,591	0	19,591	ō	ő	0	Ö	0	19.591	19,302	289	1.5%	10
Mortgage Tax	8,846	0	8,846	Ō	ō	0	Ö	ő	8,846	8.763	83	0.9%	11
Local - 88c Funds	4,750	0	4,750	0	Ō	Ô	Ö	n n	4,750	4,750	0	0.0%	12
Peace Bridge	200	0	200	0	ō	0	ő	Ő	200	200	0	0.0%	13
State - 18b	4,100	0	4,100	0	0	Ô	Ö	0	4,100	4,100	ő	0.0%	14
State - MTOAF	24,886	0	24,886	0	ō	0	Ö	Ö	24,886	24,281	605	2.5%	15
State - Sec 5307 ACM Match	55	. 0	55	0	Ō	0	Ö	Ö	55	52	3	5.3%	16
State - DMTTF	8,935	0	8,935	0	Ō	Ô	0	ő	8.935	8,935	0	0.0%	17
State - Additional General Fund	7,610	0	7,610	0	Ō	0	Ö	Ő	7,610	7,610	0	0.0%	18
State - Equity Adjustment - Partial	0	0	0	0	ō	0	0	Ô	0	2,245	(2,245)	-100.0%	19
State - PM Match	1,356	0	1,356	0	ō	Ô	Ö	Ö	1,356	1,264	92	7.3%	20
State - Paratransit Match	222	0	222	Ö	ō	Ô	ő	0	222	210	12	5.7%	21
Federal - Sec 5311	57	0	57	0	0	0	0	Ô	57	56	2	3.1%	22
Federal - Sec 5307 ACM	438	0	438	Ō	Ō	Ô	Ö	ő	438	416	22	5.3%	23
Federal - PM	10,850	0	10,850	0	0	ō	Ô	0	10,850	10.111	739	7.3%	24
Federal - Paratransit	1,776	0	1,776	0	0	ō	o	Ô	1,776	1,679	96	5.7%	25
Federal - New Freedom Sec 5317	0	0	0	0	0	0	ō	Ö	0	100	(100)	-100.0%	26
Federal - JARC	100	0	100	0	0	0	0	Ô	100	100	0	0.0%	27
Federal Operating Assistance	0	0	0	0	0	0	0	249	249	240	9	3.9%	28
Federal - K-9 Cops	0	0	0	0	0	0	0	394	394	395	(1)	-0.1%	29
Federal - FBI/Other	0	0	0	0	0	0	0	76	76	0	76	n/a	30
Federal - DEA Expenditures	0	0	0	0	0	0	0	0	0	0	Ō	n/a	31
Federal - DEA OT Reimbursement	0	0	0	0	0	0	Ō	77	77	216	(139)	-64.3%	32
Total Operating Assistance	97,873	<u>o</u>	97,873	<u>0</u>	<u>o</u>	<u>0</u>	<u>o</u>	<u>797</u>	<u>98,670</u>	<u>99,126</u>	(456)	<u>-0.5%</u>	
TOTAL OPERATING REV & ASST	135,135	1,708	136,843	58,469	1,954	60,423	4,235	797	202,297	204,313	(2,015)	-1.0%	

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY (\$000's)

_	METRO	TRANSP CTRS	SURFACE TRANSP GROUP SUBTOTAL	BNIA	NFIA	AIRPORT BUSN GROUP SUBTOTAL	PROP DEV	CENTRAL ADMIN	FYE15 CONSOL TOTAL	FYE14 ADOPTED BUDGET	VARIANCE	% VARIANCE	FN_
OPERATING EXPENSES (Excluding Depreciation)													
Personnel Services	89.856	1,250	91.105	14,509	1.840	16,349	556	30,654	138.664	120 017	4 747	4.00/	00
Maintenance & Repairs	7,382	206	7.588	8,195	856	9,052	435	652	17,727	136,917 18,163	1,747 (436)	1.3% -2.4%	33 34
Transit Fuel/Power	7,392	0	7,392	0,100	0	0	0	0.052	7,392	8.565	(1,173)	-2.4% -13.7%	35
Utilities	1,944	405	2,349	2,586	360	2,947	471	79	5.845	5.617	227	4.0%	36
Insurance & Injuries	3,702	22	3,724	488	118	606	132	156	4.619	4,244	375	8.8%	37
Safety & Security	102	0	102	960	111	1,071	0	46	1,218	1.302	(84)	-6.5%	38
General Business/Other	12,059	50	12,109	6,832	755	7,587	884	2,541	23,121	22,680	441	1.9%	39
Administrative Cost Reallocation	•		, , , , , ,	-,		1,001	001	2,041	20,121	22,000	771	1.576	33
Administrative Cost	4,446	460	4,906	3,437	784	4,222	1,271	(10,399)	0	0	0	n/a	40
Police Cost	4,688	499	5,186	5,541	314	5,855	35	0	11.076	10,716	361	3.4%	41
Costs Transferred to Capital Projects	(85)	0	(85)	(98)	0	(98)	0	(1,524)	(1,707)	(2,052)	345	-16.8%	42
Inter Division Reimbursement	<u>(187)</u>	<u>(79)</u>	<u>(265)</u>	<u>(2.061)</u>	<u>0</u>	(2,061)	0	(21,408)	(23,734)	(23,180)	<u>(554)</u>	2.4%	43
TOTAL OPERATING EXPENSES	<u>131,298</u>	<u>2,813</u>	<u>134,111</u>	40,389	<u>5,140</u>	<u>45,529</u>	<u>3,785</u>	<u>797</u>	184,221	182,972	<u>1,249</u>	0.7%	
OPERATING INCOME/(LOSS)	3,837	(1,105)	2,732	18,080	(3,186)	14,894	450	0	18,076	21,340	(3,265)	-15.3%	
NON-OPERATING ITEMS													
Bond Debt Service	0	0	0	(13,997)	0	(13,997)	0	0	(13,997)	(13,857)	(140)	1.0%	44
Operating Expense Reserve & R&R Rsv	0	0	0	(158)	ő	(158)	n	Ö	(158)	(212)	53	-25.3%	45
Debt Service - Glycol Collection	0	Ö	n	(289)	0	(289)	n	0	(289)	(295)	6	-2.1%	46
Debt Service - Noresco	(310)	(64)	(374)	(273)	ó	(273)	ő	ő	(647)	(647)	ő	0.0%	47
NFIA Contribution (Excluding Debt Service)	` o´	`o´	O O	(1,693)	ō	(1,693)	0	Õ	(1,693)	(1,686)	(7)	0.4%	48
BNIA Contribution (Excluding Debt Svc)	0	0	0	) O	1.693	1.693	Ō	0	1,693	1,686	7	0.4%	49
NFIA Contribution - Debt Service	0	0	0	(1,441)	0	(1,441)	Ō	0	(1,441)	(2,092)	651	-31.1%	50
BNIA Contribution - Debt Service	0	0	0	) o	1,441	1,441	0	0	1,441	2,092	(651)	-31.1%	51
NFIA Contribution - Debt Svc EntImnt Appl	0	0	0	2,383	0	2,383	0	0	2,383	1,000	1,383	138.3%	52
ADF NFIA Debt Service Funding	0	0	0	838	0	838	0	0	838	1,000	(162)	-16.2%	53
Debt Service	0	0	0	0	(1,441)	(1,441)	0	0	(1,441)	(2,092)	651	-31.1%	54
Metro Capital/Other Reserve Funding	0	0	0	0	0	0	0	0	0	(2,245)	2,245	-100.0%	55
Intercompany Transfer - Metro	(637)	0	(637)	0	0	0	0	0	(637)	(1,637)	1,000	-61.1%	56
Intercompany Transfer - Tr Centers	0	637	637	0	0	0	0	0	637	637	0	0.0%	57
Intercompany Transfer - BNIA	0	0	0	0	0	0	0	0	0	1,000	(1,000)	-100.0%	58
Interest Income	0	0	0	200	0	200	0	0	200	100	100	100.0%	59
PFC	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,526</u>	<u>0</u>	<u>2,526</u>	<u>0</u>	<u>0</u>	<u>2,526</u>	<u>2,526</u>	<u>0</u>	0.0%	60
TOTAL NON-OPERATING ITEMS	(947)	<u>573</u>	(374)	(11,904)	<u>1,693</u>	(10,211)	<u>o</u>	<u>o</u>	(10,585)	(14,722)	<u>4,137</u>	<u>-28.1%</u>	
NET INCOME/(LOSS)	2,890	(532)	2,358	6,176	(1,493)	4,683	450	0	7,491	6,619	872	13.2%	
LESS: DIRECT CAPITAL	3,183	664	3,847	857	106	963	1,436	1,251	7,497	6,619	879	13.3%	61
LESS: INDIRECT CAPITAL	<u>535</u>	<u>55</u>	<u>590</u>	<u>413</u>	94	<u>508</u>	<u>153</u>	(1,251)	<u>0</u>	<u>0</u>	0	<u>n/a</u>	
NET SURPLUS/(DEFICIT)	(828)	(1,251)	(2,079)	4,905	<u>(1,693)</u>	<u>3,212</u>	<u>(1,139)</u>	<u>o</u>	<u>(6)</u>	<u>(0)</u>	<u>(6)</u>	n/a	

# **AUTHORITY REVENUE ASSUMPTIONS** (Footnote Numbers From Page 1-1)

## 1. AIRPORT FEES & SERVICES

Airport Fees & Services revenue comprises 29.0% of total Buffalo Niagara International Airport Revenues and are decreasing \$70k, or 0.4%, as higher direct and indirect landing area expenses and an increase in BNIA bond debt service costs, reflected in our cost compensatory billings to our airlines, are offset by decreasing terminal ramp fees. Airport Fees & Services are also a source of revenue at our Niagara Falls International Airport, and comprise 7.5% of total revenues at that airport. They are increasing \$53k, or 56.0%, due to higher landing fees. Combined, this source of revenue is projected at 16.5% of all Authority FYE 15 revenues.

The BNIA landing fee rate is calculated on a cost recovery formula based on budgeted expenses applied to gross landing weight. In addition to budgeted expenses, the FYE 15 landing fee rate reflects signatory airline billings for debt service and operating reserves under the 1998, 1999, 2000 and 2004 Airport Revenue Bonds.

## 3. BOAT HARBOR FEES

The NFTA Boat Harbor business center is open for operation five months of the year and currently has 1,005 boat slips. It is tentatively scheduled to be transferred to New York State after the boating season in Autumn 2014. FYE 15 Dock Rental revenue is anticipated to increase \$80k, or 8.5%, above FYE 14.

# 4. RENTAL INCOME

Building space and other rentals are a source of revenue for each of the Authority business centers. These are space and land occupancy fees charged to tenants. BNIA Rental Income is \$1,479k, or 16.1%, above FYE 14 due to higher signatory compensatory airline billings as a result of an increase in direct and indirect expenses, increasing USAirways gate parking fees consistent with our FYE 14 forecast and, a special negotiated rental rate offsetting lower terminal square footage, also contribute to the increase. NFIA Rental Income is increasing \$65k, or 36.4%, as a result of a higher rental rate in FYE 15. Property Development Rental Income is \$204k, or 7.2%, below FYE

14, due to decreasing rents from our 485 Cayuga property as a result of the expiration of our tenant lease with DRS.

## 5. CONCESSIONS/COMMISSIONS

The fees charged to tenants for the right to sell their goods and services to the public or to use NFTA premises to sell their products is a source of revenue for most business centers. These types of services and products range from parking lot services and car rental services to food and beverage sales and video games. BNIA Concessions/Commissions are decreasing \$1,088k, or 3.9%, due to decreasing parking lot/ramp and auto rental revenues, consistent with our FYE 14 forecast. NFIA is \$141k, or 10.9%, above FYE 14 due to an anticipated increase in business activity. Our Transportation Centers are increasing \$29k, or 135.2%, as a result of the opening of Tim Horton's at MTC.

## 6. RETAIL SALES

The source of this revenue is predominantly the receipts from the sale of gasoline at our Boat Harbor facility, and is increasing \$25k, or 7.1%.

#### 7. RESALES & REBILLINGS

The charges to customers for their share of utility usage are categorized as resales & rebillings. BNIA is increasing \$84k, or 6.4%, as rebilling of electric costs contribute to the variance. Property Development is \$288, or 96.4%, below FYE 14 due to the loss of utility rebillings at 485 Cayuga as a result of the expiration of our tenant lease with DRS.

#### 8. OTHER OPERATING REVENUES

The primary source of this revenue is direct billing to our BNIA airlines for the new baggage handling system. BNIA is decreasing \$800k, or 25.1%, as negotiations with a new supply company resulted in lower costs.

# METRO REVENUE ASSUMPTIONS

(Footnote Numbers From Page 1-1)

## 2. PASSENGER FARES

Total passenger fares for FYE 15 are expected to decrease \$941k, or 2.5%, primarily reflective of our FYE 14 levels of core ridership.

#### 8. OTHER OPERATING REVENUES

This consists chiefly of the receipts from bus and rail advertising, and is decreasing \$65k, or 8.3%, more in line with our FYE 14 forecast.

# **OPERATING ASSISTANCE**

(Footnote Numbers From Page 1-1)

#### 9. - 13. LOCAL OPERATING ASSISTANCE

Total anticipated local operating assistance for FYE 15 is \$37,487k, and is comprised of the following:

	FYE 15 (000's)
Erie County Sales Tax	\$19,591
Mortgage Recording Tax	8,846
88c	4,750
Erie County match to 18(b)	3,657
Niagara County match to 18(b)	443
Peace Bridge	<u>200</u>
<u> </u>	<u>\$37,487</u>

## 14. – 21. STATE OPERATING ASSISTANCE

New York State operating assistance includes funding primarily for our Metro operations made available through the Public Transportation Operation Assistance Fund and miscellaneous other grants.

	(000's)
Public Transportation Operation Assistance Funds General Fund Section 18(b)	\$41,432 4,100
Miscellaneous Other Grants	1,633 <b>\$47,165</b>

By mandate, Section 18(b) funding is matched by Erie and Niagara Counties (see Local Operating Assistance).

## 22. - 32. FEDERAL OPERATING ASSISTANCE

Total Federal assistance of \$14,018k is \$705k, or 5.3%, higher than FYE 14 levels. FYE 15 includes an increase in Federal Preventive Maintenance Assistance based on the apportionment formula program and capital funding reallocation.

# **KEY EXPENDITURE ASSUMPTIONS** (Footnote Numbers From Page 1-2)

Key expenditure indicators can be summarized on an NFTA-wide basis since the characteristics of the expenditures are similar to each fund.

#### 33. PERSONNEL SERVICES

# <u>Salaries</u>

The FYE 15 budget for NFTA/Metro totals 1,558 employees. FYE 15 includes union cost increases reflective of labor agreements and increases on expired contracts based on submitted proposals. Included in our FYE 15 budget are increases in NFTA/Metro overtime costs of \$1,039k, or 14.5%, due to increases in Metro and BNIA costs, consistent with our FYE 14 forecast.

# **Benefits**

Paid employee benefits are budgeted at 51.4% of salaries for Authority employees and 79.6% of salaries for Metro employees. Fringe benefits are calculated for all NFTA employees in accordance with the various collective bargaining agreements and/or government mandate. Those

paid benefits are as follows:

# Pensions

All Authority employees are eligible for membership in the New York State Employees Retirement System (NYSERS). Employees who joined the system prior to July 23, 1976 or joined after July 23, 1976 with ten years experience and the Transit Police are in a non-contributory plan. Employees who joined after July 23, 1976 with fewer than ten years experience (except Tier V) and belong to Tier III, Tier IV or Tier V are required to contribute 3% of their compensation to the plan. Employees who joined after April 1, 2012 are Tier VI members and required to contribute between 3% and 6% of their compensation to the plan, based on salary level. Authority contribution is estimated to be 18.4% of employee compensation for FYE 15. Authority pension amounts factor in early retirement incentive costs, and are \$132k, or 2.2%, above FYE 14.

All full-time Metro employees who are union members are covered by a contributory single employer defined contribution pension plan. All full-time Metro employees contribute 4% of their pay to the plan, while the current Metro contribution is 11%.

# Social Security Tax

The Authority and Metro contribution to the Federal Social Security System is calculated using an effective rate of 7.65% of salaries. Salaries above \$117,000 are subject to the 1.45% Medicare portion of FICA only.

# Workers' Compensation

Due to double-digit premium increases, the Authority became self-insured for workers' compensation coverage in mid FYE 91. The appropriation for the expense provides funding for medical and indemnity payments, mandated state assessments, administration fees and third party administrator fees. A workers' compensation team within the Risk Management

department helps manage our workers' compensation cases. Workers' compensation costs are increasing \$764k, or 10.0%, based on long-term trends.

# Medical and Hospitalization Insurance

The FYE 15 budget anticipates a decrease in our health insurance costs of \$88k, or 0.3%, as a positive experience rating reflective of our FYE 14 forecast and anticipated increases in employee contributions throughout the entire organization offset a 5.5% rate hike.

## Dental Insurance

Dental insurance is provided through GHI. The FYE 15 budget for this is based on current rates per covered payroll and adjusted for a possible rate increase during the fiscal year.

# Unemployment Insurance

Financial exposure results if unemployment costs are not controlled. The NFTA is self-insured for unemployment insurance. The FYE 15 budget is based on historical experience factored with our FYE 14 costs.

# Group Life Insurance

All Metro employees and non-union Authority employees are provided group life insurance. All Authority employees who fall under the New York State retirement system are provided basic life insurance coverage through that plan. The FYE 15 budget for group life insurance is based on current rates per covered payroll and adjusted for a possible rate increase during the fiscal year.

# **Disability Insurance**

The NFTA is self-insured for disability benefits. The FYE 15 budget for disability expense is based on historical experience factored with the 2014 payment structure.

# Long-Term Disability Insurance

All non-represented employees are provided long-term disability insurance. The FYE 15 budget for this coverage is based on current rates per covered payroll and adjusted for a possible rate increase during the fiscal year.

## 34. MAINTENANCE & REPAIRS

The routine expense of maintenance and operation of the NFTA's buildings, equipment, buses and rail cars comprise 9.6% of the total Authority FYE 15 budget. Total FYE 15 costs of \$17,727k are \$436k, or 2.4%, below FYE 14. BNIA's expenses are decreasing \$830k, or 9.2%, as negotiations with a new supply company resulted in lower baggage maintenance costs. This decrease is partially offset by Metro's increasing costs of \$332k, or 4.7%, due to higher rail tamping and escalator expenses.

## 35. TRANSIT FUEL/POWER

Diesel fuel to run buses and electric power to run the rail cars comprise 5.7% of the total Metro budget. Total FYE 15 costs of \$7,391k are \$1,173k, or 13.7%, below FYE 14. The FYE 15 budget anticipates \$3.12/gallon #2 ULSD diesel fuel, we have locked-in 23% of our FYE 15 usage at \$3.19/gallon, thus our net composite diesel fuel is budgeted at \$3.13/gallon. FYE 14 actual market prices have ranged from a low of \$2.95/gallon on 4/22/13 to a high of \$3.54/gallon on 2/10/14. The rail traction portion of Transit Fuel/Power is \$452k, which is \$123k below FYE 14, more consistent with our FYE 14 forecast.

## 36. UTILITIES

FYE 15 utilities of \$5,845k are \$227k, or 4.0%, above FYE 14. Property Development expenses are decreasing \$109k, or 18.8%, as the FYE 15 budget anticipates lower electric and gas usage at 485 Cayuga due to tenant vacancy. This decrease is offset by BNIA utilities increasing \$218k, or 9.2%, consistent with our FYE 14 forecast, and higher Metro costs of \$61k, or 3.2%.

#### 37. INSURANCE & INJURIES

The Authority purchases property insurance then assumes the liability for most risks including, but not limited to, property damage and personal injury claims. NFTA also purchases insurance for most risks such as airport liability, excess liability, police professional liability and property and is self-insured for public property damage and personal injury at our Transportation Centers.

The Insurance & Injuries category records the expense of investigation and settlement of annual routine claims as well as the cost of purchased insurance.

An increase in Metro reserve appropriations contributes to an overall increase of \$375k, or 8.8%, above FYE 14.

#### 38. SAFETY & SECURITY

The Authority provides secondary security services through an outside service that provides support at Buffalo Niagara International Airport, Niagara Falls International Airport and guard service at our Metro bus garage and rail yard locations. FYE 15 costs of \$1,218k are \$84k, or 6.5%, below FYE 14 reflective of our FYE 14 forecast.

## 39. GENERAL BUSINESS/OTHER

General business expenses include non-employee services, communications, office supplies, business travel, consultant fees, bad debts, management fees, employee training and advertising. FYE 15 costs of \$23,121k are \$441k, or 1.9%, above FYE 14. BNIA's expenses are \$165k, or 2.5%, above FYE 14 due to increasing parking lot/ramp operating costs, temporary help and employee travel/training expenses. NFIA's costs are increasing \$66k, or 9.6%, as higher advertising costs and temporary help contribute to the variance. Central Administration's increasing expenses of \$98k, or 4.0%, are the result of higher outside service/consultant costs for our Engineering and Finance branches.

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# 40. ADMINISTRATIVE COST REALLOCATION - ADMINISTRATIVE COSTS

The current administrative cost allocation formula is as follows:

BNIA	33.1%
NFIA	7.5%
Transportation Centers	4.4%
Property Development	12.2%
Metro	42.8%
TOTAL	100.0%

# 41. ADMINISTRATIVE COST REALLOCATION - POLICE COSTS

The Authority maintains a Transit Police force that provides pro-active security for all NFTA/Metro facilities. The oversight responsibility for the Transit Police force rests within the Executive Branch. For accounting purposes, this unit is recorded in Central Administration on the appropriate expense lines. To the extent that costs are incurred in support of BNIA, NFIA, Metro, Transportation Centers or Property Development, those business centers absorb the appropriate costs in the Safety & Security category. The costs of these services are reimbursed to Central Administration on the Inter Division Reimbursement line.

FYE 15 police costs are increasing \$361k, or 3.4%, due to higher contractual salaries and workers' compensation costs, and lower operating assistance offsetting these increased costs.

# 42. COSTS TRANSFERRED TO CAPITAL PROJECTS

The Authority receives capital grants from FTA, FAA and New York State for the purpose of procurement and construction of major assets to support operations. As staff time commitments and administrative expenses related to these non-operating projects

accumulate, the Authority operating expenses are equally offset by the project funding. FYE 15 Direct Costs Transferred to Capital Projects of \$1,707k are decreasing \$345k, or 16.8%, consistent with our FYE 14 forecast.

#### 43. INTER DIVISION REIMBURSEMENT

The Authority accounts for specific functions and services of staff that can be directly expensed to other divisions and units. This results in an offset to the appropriate departments on a separate reimbursement line. FYE 15 Inter Division Reimbursement of \$23,734k is \$554k, or 2.4%, above FYE 14 as higher police contractual salaries and workers' compensation costs, and lower operating assistance offsetting these costs, contribute to the variance.

## 44. BOND DEBT SERVICE

The debt service under the 1998, 1999, 2000 & 2004 Airport Revenue Bonds.

#### 45. OPERATING EXPENSE RESERVE

The operating reserve of \$158k represents the amount needed to maintain our two-month BNIA operating expense reserve fund as outlined in the bond resolution.

#### 46. DEBT SERVICE – GLYCOL COLLECTION

BNIA debt service related to the installation of the glycol collection system.

#### 47. DEBT SERVICE - NORESCO

The debt services related to NFTA/Metro energy initiatives.

# 48. NFIA CONTRIBUTION (Excluding Debt Service)

This is the BNIA signatory airline contribution, excluding debt service, to 50% of NFIA's deficit, this amount is included in BNIA revenues under Airport Fees & Services.

# 49. BNIA CONTRIBUTION (Excluding Debt Service)

This is the contribution from the BNIA signatory airlines, excluding debt service, representing 50% of NFIA's deficit.

## 50. NFIA CONTRIBUTION – Debt Service

The debt service related to the construction of the new NFIA Terminal, exclusive from BNIA signatory airline contribution.

#### 51. BNIA CONTRIBUTION – Debt Service

This is the contribution from BNIA for the debt service related to the construction of the new NFIA Terminal.

# 52. NFIA CONTRIBUTION – Debt Service Entitlement Applied

Entitlement funds used to offset NFIA loan obligation.

#### 53. ADF NFIA DEBT SERVICE FUNDING

Partial funding for the NFIA debt service.

#### 54. DEBT SERVICE

The debt service related to the construction of the new NFIA Terminal, exclusive from BNIA signatory airline contribution.

## 55. METRO CAPITAL/OTHER RESERVE FUNDING

FYE 14 included reserve funding for future Metro operating and capital needs.

#### 56. INTERCOMPANY TRANSFER - METRO

This is the contribution of Metro to Transportation Centers for Metro related operating and capital costs. Included in FYE 14 was a contribution to BNIA for Metro related prior period liabilities.

## 57. INTERCOMPANY TRANSFER - TRANSPO CENTERS

This is the receipt of funds from Metro for Metro related operating and capital costs.

#### 58. INTERCOMPANY TRANSFER - BNIA

FYE 14 included receipt of funds from Metro for Metro related prior period liabilities.

## 59. INTEREST INCOME

This is interest income on NFTA deposits, primarily BNIA related; FYE 15 budget anticipates higher interest rates.

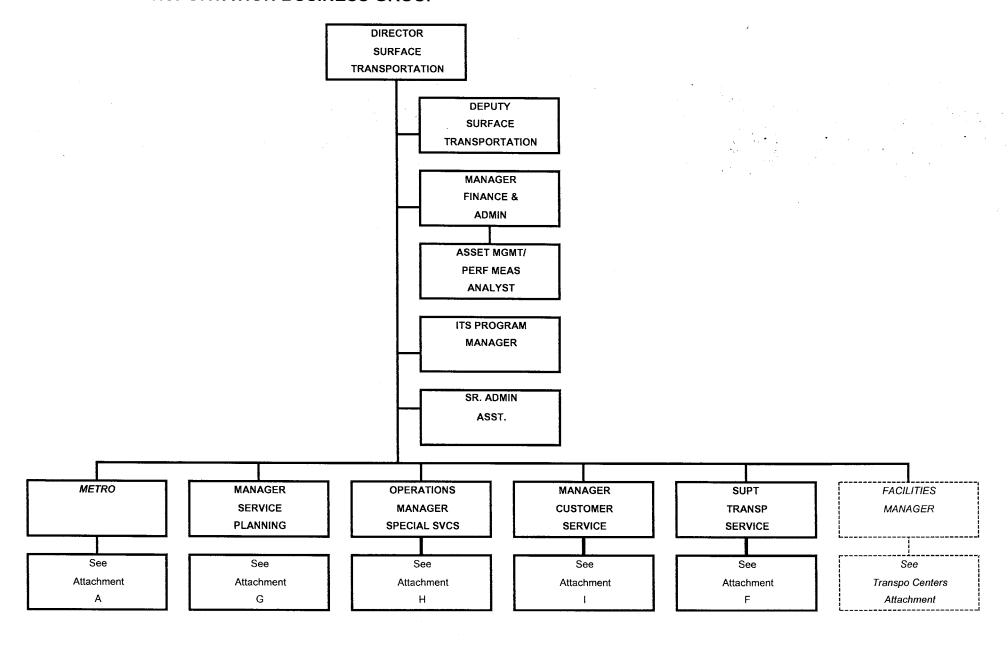
#### 60. PFC

Passenger Facility Charges (PFC) are a funding source of the Airport Improvement Program (AIP). These funds, used to offset BNIA debt service, are expected to remain constant for FYE 15.

## 61. DIRECT CAPITAL

This is the NFTA equity funded portion of our projected FYE 15 fiscally constrained capital plan.

# SURFACE TRANSPORTATION BUSINESS GROUP



**TOTAL EMPLOYEES:** 

NFTA 10

## METRO CONSOLIDATED

2013/14 ANNUAL BUDGET

2014/15 ANNUAL BUDGET

REVENUES & ASSISTANCE Operating Revenues Passenger Fares Other Operating Revenues Total Revenues Operating Assistance	36,488,687 705,467 37,195,154	37,481,523 786,181 38,267,704	36,540,965	(940,558)	%
Operating Revenues Passenger Fares Other Operating Revenues Total Revenues Operating Assistance	706,467 37,195,154	786,181		(040 559)	
Operating Revenues Passenger Fares Other Operating Revenues Total Revenues Operating Assistance	706,467 37,195,154	786,181		(040 558)	
Passenger Fares Other Operating Revenues Total Revenues Operating Assistance	706,467 37,195,154	786,181		(040 EER)	
Other Operating Revenues Total Revenues Operating Assistance	706,467 37,195,154	786,181			-2.5%
Operating Assistance	37,195,154		720,992	(65,189)	-8.3%
	4.400.000		37,261,957	(1,005,747)	-2.6%
Local - 18b Match	4,100,000	4,100,000	4,100,000	0	0.0%
Erie County Sales Tax	18,295,225	19,301,744	19,590,845	289,101	1.5%
Mortgage Tax	8,258,255	8,763,130	8,846,329	83,199	0.9%
Local - 88c Funds	4,012,971	4,750,000	4,750,000	0	0.0%
Peace Bridge	200,000	200,000	200,000	0	0.0%
State - 18b	4,100,000	4,100,000	4,100,000	0	0.0%
State - MTOAF State - Sec 5307 ACM Match	25,263,300	24,280,900	24,885,900	605,000	2.5%
State - DMTTF	50,939	52,000	54,771	2,771	5.3%
State - Additional General Fund	8,935,300	8,935,300	8,935,300	. 0	0.0%
State - Additional General Purid State - Equity Adjustment - Partial	6,628,000 0	7,610,400	7,610,400 0	-	0.0%
State - PM Match	1,321,771	2,245,463 1,263,877	1,356,122	(2,245,463) 92,245	-100.0% 7.3%
State - Paratransit Match	235,562	209,923	221.973	12.050	7.3% 5.7%
Federal - Sec 5311	54,100	55,700	57,400	1,700	3.1%
Federal - Sec 5307 ACM	407,512	416,000	438,169	22,169	5.3%
Federal - PM	10,574,174	10,111,021	10,849,969	738,948	7.3%
Federal - Paratransit	1,884,496	1,679,380	1,775,785	96,405	5.7%
Federal - New Freedom Sec 5317	176,245	100,000	0	(100,000)	-100.0%
Federal - JARC	291,534	100,000	100,000	0	0.0%
Total Operating Assistance	94,789,384	98,274,838	97,872,963	(401,87 <u>5</u> )	-0.4%
TOTAL OPER REVS & ASST	131,984,538	136,542,542	135,134,920	(1,407,622)	-1.0%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	88,469,476	88,725,438	89,855,671	1,130,233	1.3%
Maintenance & Repairs	6,648,062	7,050,208	7,381,778	331,570	4.7%
Transit Fuel/Power	8,484,121	8,565,077	7,391,597	(1,173,480)	-13.7%
Utilities	1,675,368	1,882,877	1,943,624	60,747	3.2%
Insurance & Injuries	3,264,400	3,336,661	3,702,372	365,711	11.0%
Safety & Security	4,549,605	4,879,798	4,789,364	(90,434)	-1.9%
General Business/Other	11,264,153	11,968,630	12,058,764	90,134	0.8%
Administrative Cost Reallocation	3,807,392	4,220,441	4,446,492	226,051 4	5.4%
Costs Transferred to Capital Projects Inter Division Reimbursement	(167,002) <u>(169,926)</u>	(85,000) (179,750)	(84,996) (186,541)	(6,791)	0.0% <u>3.8%</u>
TOTAL OPERATING EXPENSES	127,825,649	130,364,380	131,298,125	933,745	0.7%
OPERATING INCOME/(LOSS)	4,158,889	6,178,162	3,836,795	(2,341,367)	-37.9%
NON-OPERATING ITEMS					
Intercompany Transfer	(5,529,791)	(1,637,000)	(637,000)	1,000,000	-61.1%
Metro Capital/Other Reserve Funding	(2,135,000)	(2,245,463)	0	2,245,463	-100.0%
Debt Service - Noresco	(403,689)	(309,524)	(309,524)	0	0.0%
Interest Income	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>
TOTAL NON-OPERATING ITEMS	( <u>8,9</u> 68,480)	(4,191,987)	(946.524)	<u>3,245,463</u>	-77.4%
NET INCOME/(LOSS)	(3,909,591)	1,986,175	2,890,271	904,096	<u>45.5%</u>
LESS: DIRECT CAPITAL	1,405,305	1,349,675	3,183,438	1,833,763	135.9%
LESS: INDIRECT CAPITAL	<u>153,630</u>	300,488	534.882	234,394	<u>78.0%</u>
NET SURPLUS/(DEFICIT)	(5,468,527)	336,013	(828,049)	(1,164,061)	<u>-346.4%</u>

# **SURFACE TRANSPORTATION**

#### DESCRIPTION

The Surface Transportation Business Unit is responsible for all ground-based transportation services operated and provided by NFTA. Such services include fixed-route bus and rail routes, paratransit and other non-traditional transit services, and intercity bus terminals in Buffalo and Niagara Falls. Surface Transportation units include Metro (fixed-route bus and rail), Marketing, Service Planning, Special Services (paratransit and MetroLink), Transportation Centers (bus terminals and Central Services), and Customer Service.

The mission of the Surface Transportation Business Unit is to enhance the quality of life of residents and visitors by providing the highest level of safe, clean, affordable, responsive and reliable transportation through a coordinated and convenient bus and rail system. Our vision is to support the effective coordination and partnership with public and private entities in continuously improving transportation services to promote regional growth. The range of mobility services we will provide includes traditional bus and rail lines, circulator routes, employer shuttles, paratransit, bicycle programs and pedestrian enhancements. Our goal is to achieve a reputation as the best transit system in the United States.

# 1.0 METRO

Metro provides comprehensive fixed-route urban and suburban public transportation services within the Erie and Niagara county service area. Metro's 313 fixed-route big buses, 74 Paratransit/Metrolink vans and 27 rail cars operate up to 21 hours per day, seven days per week, to serve the residents of the urbanized area. There are 80 bus routes on which Metro operates nearly 12.8 million annual bus miles, and one rail route on which 994,0000 annual car miles are operated. Each weekday, Metro carries approximately 102,800 passengers on buses and trains. In FYE 13, 29,750,299 customers used Metro.

Metro consists of two operating divisions, Bus and Rail. Metro Bus consists of three operating locations, Bus Transportation Service and

Bus Maintenance. Metro Rail encompasses one operating location, Rail Transportation Service and Rail Maintenance. In addition, the Transportation Support department is included within Metro. There are approximately 1,129 budgeted positions in these units.

It is the primary responsibility of each operating location to provide service to the public as scheduled. This involves managing a properly trained workforce of transportation and maintenance professionals of an adequate, cost-effective size; monitoring and enhancing the quality of service; and adjusting service as required to accommodate service needs.

The Transportation Service Departments in the Bus and Rail divisions are responsible for supervising transit service and control center operations. Their functions include the continuous monitoring of service delivery with corrective action when problems occur, responding to emergencies, providing service to special events, coordinating transit service with construction projects, and communicating with operators and maintenance personnel.

Major Bus Maintenance activities are performed at the Cold Spring Shop. Such activities include major component change-out, bodywork, painting, engine and transmission rebuilding, parts reconditioning and structural repairs, radio maintenance and farebox maintenance. Shop employees also maintain the bus garage facilities, bus stop signs and bus loops.

Maintenance of the rail physical infrastructure is the responsibility of Metro Rail Maintenance. Among the physical plant elements that require a high level of ongoing maintenance are the track, communications systems, fare collection system, ventilation system, train control system, the electrical distribution system, and the stations and tunnels.

The Transportation Support Department is responsible for new operator training, oversight of the bus communications system, and the issuance of system operating notices.

# 2.0 **SERVICE PLANNING**

The Service Planning function ensures that convenient, cost-effective transit services are available to meet the mobility needs of the public. This is accomplished through a complex and dynamic process involving continuous measurement and estimation of ridership demand, followed by the development of convenient, cost-effective operating schedules to meet that demand. Service Planning reports and evaluates Metro ridership/route performance statistics.

# 3.0 **SPECIAL SERVICES**

Metro's Special Services unit is responsible for the overall direction of complementary paratransit service, as required by the Americans with Disabilities Act (ADA). It serves individuals who are unable to use Metro's regular, fully accessible fixed route bus and rail system. In addition, this unit is responsible for managing MetroLink and non-traditional transportation services, such as airport shuttles, college circulators, vanpools and, employer shuttles, provided by Metro either directly or through agreements with private providers and/or outside agencies and Metro's reduced fare program which allows services and people with disabilities to ride at a reduced rate.

# 4.0 TRANSPORTATION CENTERS

The Transportation Centers unit maintains the Metropolitan Transportation Center including NFTA corporate offices located at 181 Ellicott Street in Buffalo, the Transportation Centers in Niagara Falls, the Operations Control Center and Transit Police Headquarters. This department provides building maintenance and janitorial services in order to present a clean, comfortable and safe environment for NFTA employees and the traveling public. This unit also monitors and performs services for the tenants of various facilities.

# 5.0 <u>CUSTOMER CARE</u>

The Customer Care department is responsible for providing the public with quality bus and rail information. This is achieved through the operation of a customized automated telephone information system (IVR) along with an automated trip planner (ATIS) that is accessible

to the public via the NFTA website. The Customer Care department processes nearly 4 million calls annually. Currently, the automated trip planner is utilized by agents and customers in planning more than 55,000 trips per month. Along with being responsible for resolving customer complaints and providing trip information, the department also administers the Emergency Ride Home Program.

# **KEY PERFORMANCE INDICATORS**

	FYE 13 Actual	FYE 14 <u>Goal</u>	FYE 14 Current Estimate	FYE 15 Goal		FYE 13 Actual	FYE 14 <u>Goal</u>	FYE 14 Current Estimate	FYE 15 <u>Goal</u>
<u>Financial</u>					<b>Productivity</b>				
Total Passengers	29.8m	29.8m	26.5m	26.5m	Attendance Rate	91.8%	92.0%	92.3%	92.3%
Passenger Fares	\$36.5m	\$37.5m	\$36.7m	\$37.1m	Big Bus Miles Between				
Total Revenue	\$37.2m	\$38.3m	\$37.4m	\$37.8m	Service Interruptions	7,435	6,700	7,644	7,600
Farebox Recovery:					Small Bus Miles Betwe				
Fixed	31.5%	31.5%	30.8%	30.8%	Service Interruptions	40,344	40,344	23,360	23,360
Paratransit	7.9%	5.7%	5.7%	5.7%	Hybrid Bus Miles Betw	een .			
Rail	23.2%	23.2%	24.1%	24.1%	Service Interruptions	13,530	13,530	12,174	12,174
Cost per Revenue H	lour:				On-Time				
Fixed	\$122.27	\$122.27	\$125.10	\$125.10	Performance	84.7%	84.0%	84.1%	84.0%
Paratransit	\$83.41	\$95.50	\$95.50	\$95.50					
Rail	\$274.39	\$274.39	\$260.36	\$260.36		CY 12	CY 13	CY 13	CY 14
Rail Fare Evasion Ra	ite 1.35%	1.50%	1.57%	1.57%		<u>Actual</u>	<u>Goal</u>	Current Estimate	<u>Goal</u>
<b>Customer Service</b>					Safety				
Complaints Receive					Recordable				
per 100,000 Board	dings 2.5	2.6	3.4	3.4	Injury Rate	6.9	8.5	8.1	8.5
Commendations per 100,000 Board	dings 1.13	0.75	1.15	1.15	Cases with Days Away Rate	4.7	5.2	5.3	5.2
					Days Away Rate	139.9	240.0	247.4	240.0

# **KEY POINTS**

- Implement enhanced partnership with UB (2020 Plan) and Buffalo Niagara Medical Campus.
- Receive delivery of mid-life rebuild rail cars
- Enhance customer amenities with Real Time Information Next Bus Interactive Voice Response, Bus Shelters and more Park & Rides.
- Negotiate Paratransit Medicare Service opportunities
- Continue marketing Metro Express and Park & Ride
- Facility Consolidation Study
- ITS Strategic Plan Development
- Fare Collection System Replacement Design
- Compressed Natural Gas (CNG) Fleet and Facilities Integration
- Citizens Advisory Committee (CAC) ongoing
- Continue working with COB cars on Main St. project
- Alternatives Analysis Study
- Niagara Street Corridor construction and procurement

# **PROGRAM AND SERVICE OBJECTIVES**

- Maintain on-time performance and reduce service interruption.
- Reduce number of recordable accidents and cases with days away.
- Increase employee attendance rate.
- Continue to maximize efficiency of paratransit service.
- Increase MTC & NFITC revenue opportunities with advertising and vendor upgrades
- Continue to improve productivity and cost effectiveness of Metro services

QB204 Date 03/13/14 Time 09:40

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 100 CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 40 METRO TRANS. AND MAINTENANCE
Department 0049 NFT METRO

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	4,819,843	5,118,697	3,717,680	5,123,014	4,317
515	EMPLOYEE BENEFITS	2,321,453	2,558,410	1,850,230	2,571,868	13,458
571	CONSULTANTS/OUTSIDE SERVICES	36,506				
591	PROJECTS	35,619-	996-	48,712-	1,000-	4 -
592	DIVISION OPERATIONS	7,142,189-	7,676,110-	5,527,389-	7,693,882-	17,772-
TOTAL	EXPENSES	6-	1	8,191-		1-

QB204 Date 03/13/14 Time 09:40

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15 Page 109 CREDITS = (-) DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 0099 ADMINISTRATIVE AND GENERAL

Account		Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
584	FREIGHT		37,635	34,992	27,806	34,992	
TOTAL	EXPENSES		37,635	34,992	27,806	34,992	

QB204 Date 03/13/14 Time 09:40

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15 Page 147 CREDITS = (-) DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4099 METRO TRANS & MAINTENANCE

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
499 OTHER	OPERATING REVENUES	6,637-	7,992-	6,119-	7,992-	
TOTAL REVENU	ES	6,637-	7,992-	6,119-	7,992-	

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 148 CREDITS = (-) DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4099 METRO TRANS & MAINTENANCE

Account		Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
584	FREIGHT		3,928	7,500	3,249	4,500	3,000-
TOTAL	EXPENSES		3,928	7,500	3,249	4,500	3,000-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15 Page 110 CREDITS = (-) DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4002 BUS REVENUES/EXPENSES

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
411	PASSENGER FARES	30,466,539-	30,997,292-	22,827,073-	30,544,791-	452,501
494	ADVERTISING REVENUES	485,380-	548,623-	292,846-	472,500-	76,123
499	OTHER OPERATING REVENUES	7,488-	6,600-	14,579-	3,000-	3,600
TOTAL	REVENUES	30,959,407-	31,552,515-	23,134,498-	31,020,291-	532,224

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 111 CREDITS = (-) DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4002 BUS REVENUES/EXPENSES

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
** NON-	OPERATING/OPERATING ASSISTANCE **					
709	LOCAL OPERATING ASSISTANCE	26,432,257-	27,139,581-	20,308,211-	27,450,586-	311,005-
711	NY STATE OPERATING ASSISTANCE	39,808,720-	40,443,411-	28,931,056-	39,174,997-	1,268,414
713	FEDERAL OPERATING ASSISTANCE	11,503,565-	10,782,721-	8,136,364-	11,445,538-	662,817-
TOTAL	OPERATING ASSISTANCE	77,744,542-	78,365,713-	57,375,631~	78,071,121-	294.592

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 112 CREDITS = (-) DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4003 RAIL REVENUES/EXPENSES

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
411	PASSENGER FARES	5,425,359-	5,574,918-	3,984,860-	5,488,075-	86,843
491	TRAFFIC FINES	67,932-	85,000-	79,903-	100,000-	15,000-
494	ADVERTISING REVENUES	53,460-	60,958-	30,463-	52,500-	8,458
499	OTHER OPERATING REVENUES	85,569-	77,000-	67,569-	85,000-	8,000-
TOTAL	REVENUES	5,632,320-	5,797,876-	4,162,795-	5,725,575-	72,301

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 113 CREDITS = (-) DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4003 RAIL REVENUES/EXPENSES

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
** NON-0	OPERATING/OPERATING ASSISTANCE **					
709	LOCAL OPERATING ASSISTANCE	7,817,125-	9,327,996-	7,011,507-	9,381,844-	53,848-
711	NY STATE OPERATING ASSISTANCE	5,525,972-	7,075,809-	5,054,238-	6,829,740-	246,069
TOTAL	OPERATING ASSISTANCE	13,343,097-	16,403,805-	12,065,745-	16,211,584-	192,221

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15 Page 114 CREDITS = (-) DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4004 PARATRANSIT REV/EXP

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
411	PASSENGER FARES	596,788-	575,207-	366,524-	433,019-	142,188
TOTAL	REVENUES	596,788-	575,207-	366,524-	433,019-	142,188

## NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 115 CREDITS = (-) DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4004 PARATRANSIT REV/EXP

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
** NON-	OPERATING/OPERATING ASSISTANCE **					
709	LOCAL OPERATING ASSISTANCE	617,068-	494,698-	369,868-	500,349-	5,651-
711	NY STATE OPERATING ASSISTANCE	1,200,180-	936,463-	677,070-	925,290-	11,173
713	FEDERAL OPERATING ASSISTANCE	1,884,496-	1,679,380-	1,259,532-	1,775,785-	96,405-
TOTAL	OPERATING ASSISTANCE	3,701,744~	3,110,541-	2,306,470-	3,201,424-	90,883-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 116 CREDITS = (-) DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4005

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
411	PASSENGER FARES		334,105-	171,025-	75,080-	259,025
TOTAL	REVENUES		334,105-	171,025-	75,080-	259,025

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 117 CREDITS = (-) DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4005

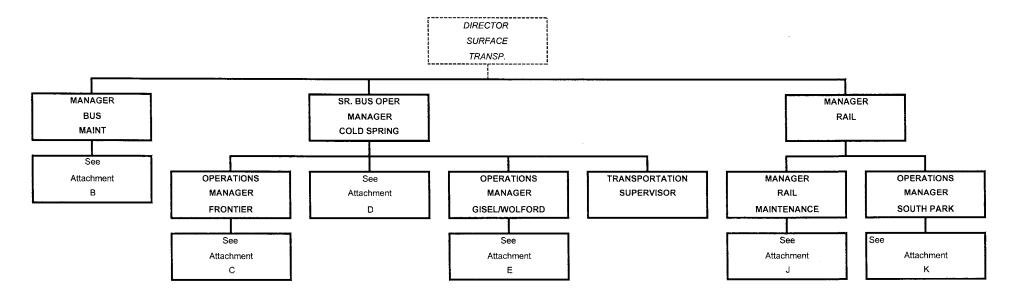
Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
** NON-OPERATING	G/OPERATING ASSISTANCE **					
709 LOCAL O	PERATING ASSISTANCE		152,600-	114,954-	154,395-	1,795-
711 NY STAT	E OPERATING ASSISTANCE		242,180-	173,205-	234,439-	7,741
TOTAL OPERATII	NG ASSISTANCE		394,780-	288,159-	388,834-	5,946

	Company Division Department	2 40 5 4031	Niagara Fro METRO TRANS. AND METRO MANAGER	ntier Transit Me MAINTENANCE	etro
Account/SubAccount Description	2012-13 Actual	2013-14 Budget			
** EXPENSES **		~			- Daugee
511 0057 Early Return to Work Program		75,000	19,367	75,000	
MAINTENANCE SALARY & WAGES		75,000	19,367	75,000	
512 0057 Early Return to Work Program	243,977		161,036	274,992	
TRANSPORTATION SALARY & WAGES		274,992	161,036	274,992	
514 0057 Early Return to Work Program			9,726		
514 0361 General Office	76,287		69,542		
514 0700 Attrition				222,717-	222,717-
514 0901 Salary Contingency	1,259,000		5,249		
GEN & ADMIN SALARY & WAGES		19,992	84,517	202,725-	222,717-
515 9998 Budget			199,085		
EMPLOYEE BENEFITS	258,243	274,158	199,085	117,225	156,933-
534 0222 Utilities Expense			315		
TELEPHONE			315		
541 0264 Property & Fire Insurance	141,166		102,303		
541 0265 BUILDINGS	469,412		357,375		
541 9998 Budget		557,109		609,089	51,980

		Company Division Department	2 40 4031	Niagara Fro METRO TRANS. AND METRO MANAGER	ontier Transit Me MAINTENANCE	etro
Account/Sub	Account Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
** EXPENSES	**					J
INSURANCE		610,578	557,109	459,678	609,089	51,980
571 0014	Management Fees	424,266	529,308	345,794	688,965	159,657
571 0163	Professional Services	12,400		18,294		·
571 0362	Temporary Help	9,076	7,992	8,588	7,992	
CONSULTANT	S/OUTSIDE SERVICES			372,676	696,957	159,657
573 0190	Doubtful Accounts Expense	60,760		2,025		
PROVISIONS	AND RESERVES	60,760		2,025		
576 0359	Travel & Entertainment		2,495	6,844	2,495	
EMPLOYEE T	RAVEL	7,487	2,495	6,844	2,495	
577 0371	Seminars	2,187	239	447	239	
577 5900	Employee Training	9,750				
EMPLOYEE T	RAINING	11,937	239	447	239	
580 0358	Subscriptions & Dues	49,739		70,631		
580 0361	General Office	3,411		1,361		
580 0365	Stationary	1,585		4,823		
580 0368	Technology/Equipment/Service	2,139		281		
580 0472	Misc Labor/Expense	7,305		4,899		

	Company Division Department	2 40 4031	Niagara Front METRO TRANS. AND METRO MANAGER	tier Transit Me MAINTENANCE	tro
Account/SubAccount Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
** EXPENSES **					
580 9998 Budget		69,995		87,995	18,000
GENERAL OFFICE	64,179	69,995	81,995	87,995	18,000
592 0512 Rail Overhead - Expenses	132,322-	103,712	- 78,534-	133,906-	30,194-
DIVISION OPERATIONS	132,322-	103,712	- 78,534-	133,906-	30,194-
TOTAL EXPENSES	2,932,121	1,707,5	68 1,309,451	1,527,361	180,207-

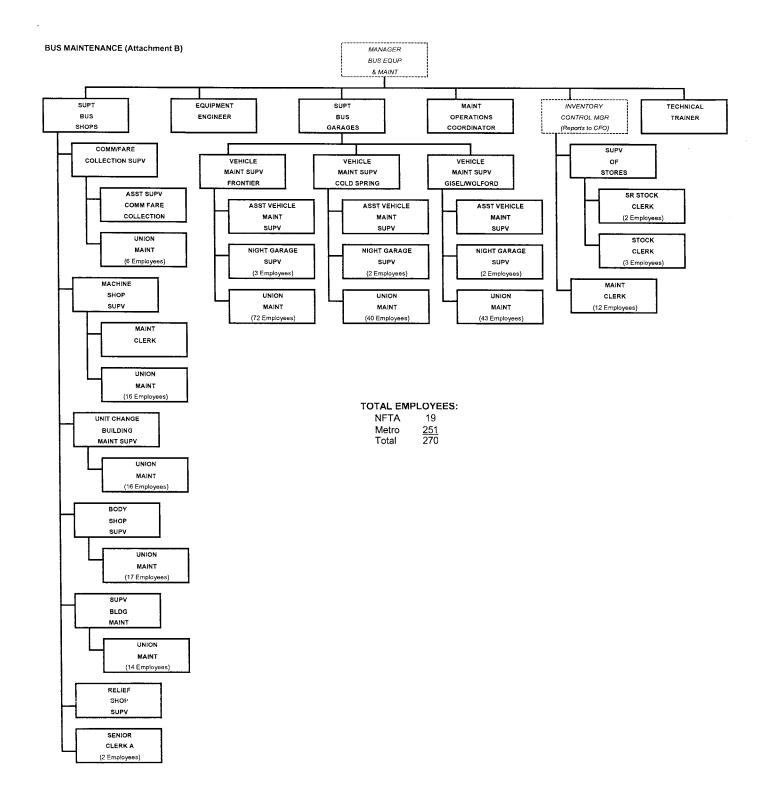
#### **METRO TRANSPORTATION & MAINTENANCE (Attachment A)**



#### **TOTAL EMPLOYEES:**

NFTA

8



,4		Company Division Department	2 40 4010	Niagara Fro METRO TRANS. AND FRONTIER GARAGE	ntier Transit Me MAINTENANCE	etro
Account/SubA	account Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
** EXPENSES	**					
511 0030	Instruction Labor/Expense	15,962	19,632	4,933	16,164	3,468-
511 0040	Supervision	173,024		101,350		
511 0041	Office & Clerical	13,417		19,518		
511 0101	Vacation Pay	197,990		187,552		
511 0102	Birthday & Anniversary Pay	13,057		8,066		
511 0103	Sick Pay	34,928		56,334		
511 0104	Personal Leave Pay	28,689		19,352		
511 0105	Holiday Pay	78,242		47,004		
511 0106	Jury Duty	3,173				
511 0108	Bereavement Pay	1,680		725		
511 0111	Paid Lunch Pay	1,783		3,016		
511 0112	Attendance/Sick Leave Incent	49,676	47,748	13,600	51,092	3,344
511 0113	Sick Pay Buy Back	8,626	12,996	4,511	10,405	2,591-
511 0116	Vacation Buy Back	8,662	7,500	7,781	8,730	1,230
511 0200	Revenue Vehicle Servicing	1,864,799		1,327,226		
511 0234	Physical Examination Labor	492		301		
511 0300	Shop & Garage Equip Maintena	288		2,792		
511 0325	SNOWPLOWING	18,457		11,432		
511 0400	Facilities Maintenance	3		925		
511 0700	Attrition		169,283		463,326-	294,043-
511 0900	Overtime	484,860	437,988	475,946	677,043	239,055
511 0901	Salary Contingency			59,105		

		Company Division Departmen		Niagara Fr METRO TRANS. AN FRONTIER GARAGE		Metro
Account/SubA	ccount Description	2012-13 Actual			2014-15 Reg Budget	VARIANCE From Budget
** EXPENSES	**		_			
511 0925	Shift Differential		40,559		40,559	
511 9998 1	Budget		2,827,596		3,351,208	523,612
MAINTENANCE	SALARY & WAGES		3,224,736	2,351,469	3,691,875	467,139
	Misc Labor/Expense	91		90		632-
	SALARY & WAGES				2,500	632-
515 9998	Budget	2,221,109	2,391,852	1,625,325	2,528,064	136,212
EMPLOYEE BE	NEFITS	2,221,109	2,391,852	1,625,325	2,528,064	136,212
521 0062	Accident Repairs	14,975-	19,992	- 73,923-	18,000-	1,992
521 0358	Subscriptions & Dues	1,675				
521 5200	M&S Direct Charge (Special O	315,846	249,996	292,747	380,000	130,004
521 5201	M&S Issues	1,373,176	1,440,996	1,194,390	1,445,429	4,433
521 5205	M*S Obsolet Inventory	293-				
521 6000	Diesel & Gasoline					
521 6010	Other Fluids	92		4,033		
REVENUE VEH	IICLE MAINT & TRANS		1,671,000	1,417,247	1,807,429	136,429
522 5200	M&S Direct Charge (Special O	28,836	26,160	21,127		26,160-
522 5201	M&S Issues	8,424	12,000	2,373		12,000-
522 9998	Budget		9,543	- 5,874-	35,657	45,200

		Company Division Departmer	2 40 nt 4010	Niagara Fr METRO TRANS. AN FRONTIER GARAGE		Metro
Account/Sub	Account Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Reg Budget	VARIANCE From Budget
** EXPENSES	**					2
NON-REV VE	HICLE MAINT & REPAIR	37,260	28,617	17,626	35,657	7,040
524 0070	Diesel/Traction Expense	3,346,837		2,547,756		
524 0080	Operation of Service Trucks	11,053	12,492	9,951	13,000	508
524 5201	M&S Issues	82,645	90,000	46,559	90,000	
524 9998	Budget		3,215,820		2,968,225	247,595-
AUTOMOTIVE		3,440,535	3,318,312	2,604,266	3,071,225	247,087-
525 5200	M&S Direct Charge (Special O	150,104	64,992	81,267		64,992-
525 5201	M&S Issues	9,795	45,000	14,201		45,000-
525 9998	Budget		27,500	- 22,250-	95,625	123,125
FACILITIES		159,899	82,492	73,218	95,625	13,133
527 5270	Environmental Costs	35,632	39,888	25,754		39,888-
527 9998	Budget		9,974	- 6,438-	34,480	44,454
ENVIRONMEN	TAL	35,632	29,914	19,316	34,480	4,566
531 0222	Utilities Expense	148,321		106,870		
531 9998	3		122,091	26,716-	110,045	12,046-
ELECTRIC P	POWER		122,091	80,154	110,045	12,046-
532 0222	Utilities Expense	166,986		136,540		

	Company Division Department		Niagara Fro METRO TRANS. AND FRONTIER GARAGE	ntier Transit M MAINTENANCE	detro
Account/SubAccount Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
** EXPENSES **					
532 9998 Budget		157,328	34,134-	128,997	28,331-
GAS	166,986	157,328	102,406	128,997	28,331-
533 0222 Utilities Expense	18,523		15,271		
533 9998 Budget		13,669	3,816-	14,738	1,069
WATER	18,523	13,669	11,455	14,738	1,069
571 0014 Management Fees	266,044	248,615	200,871	241,883	6,732-
571 0230 Radio Mobile Units			56		
CONSULTANTS/OUTSIDE SERVICES	266,044	248,615	200,927	241,883	6,732-
580 0361 General Office	1,689		2,180	2,000	2,000
580 0364 Cleaning & Operations	3,043		1,737	1,000	1,000
580 0368 Technology/Equipment/Service	5,204	9,996	8,768	8,000	1,996-
580 5201 M&S Issues	3,075		5,468	3,000	3,000
580 5210 Safety Equipment & Supplies	1,066	9,996	1,109	10,000	4
GENERAL OFFICE	14,077	19,992	19,262	24,000	4,008
TOTAL EXPENSES	11,181,806	11,311,7	50 8,522,761	11,786,518	474,768

		Company Division Department	2 40 4011		Frontier Transit AND MAINTENANCE GARAGE	Metro
Account/Sub	Account Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actua	2014-15 al Req Budget	VARIANCE From Budget
** EXPENSES	**					
511 0030	Instruction Labor/Expense	7,801	17,712	7,756	11,000	6,712-
511 0040	Supervision	54,381		37,001		
511 0041	Office & Clerical	11,458		2,887		
511 0101	Vacation Pay	125,054		100,271		
511 0102	Birthday & Anniversary Pay	4,612		3,875		
511 0103	Sick Pay	39,968		37,719		
511 0104	Personal Leave Pay	21,544		12,861		
511 0105	Holiday Pay	53,300		33,332		
511 0108	Bereavement Pay	190		1,456		
511 0111	Paid Lunch Pay			113		
511 0112	Attendance/Sick Leave Incent	16,446	12,600	3,000	16,900	4,300
511 0113	Sick Pay Buy Back	516	492	289	550	58
511 0116	Vacation Buy Back	340	1,800		1,800	
511 0200	Revenue Vehicle Servicing	1,184,070		809,508		
511 0234	Physical Examination Labor	333		317		
511 0300	Shop & Garage Equip Maintena	773		10,326		
511 0325	SNOWPLOWING	3,339		2,483		
511 0400	Facilities Maintenance	235,351		153,104		
511 0700	Attrition		116,819	-	152,846-	36,027-
511 0900	Overtime	100,669	159,996	123,770	166,027	6,031
511 0901	Salary Contingency			24,868		
511 0925	Shift Differential		18,719		18,719	

	Company Division Departmen	2 40 1t 4011	Niagara : METRO TRANS. : COLD SPRINGS (	Frontier Transit AND MAINTENANCE GARAGE	Metro
Account/SubAccount Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actua	2014-15 1 Req Budget	VARIANCE From Budget
** EXPENSES **		-		1	- 1 3 2 4 4 5 5
511 9998 Budget		1,908,467		1,967,901	59,434
MAINTENANCE SALARY & WAGES	1,860,145	2,002,967	1,364,936	2,030,051	27,084
514 0472 Misc Labor/Expense			331	1,500	2,243-
GEN & ADMIN SALARY & WAGES		3,743	331	1,500	2,243-
515 9998 Budget	1,377,877		1,023,962		28,947
EMPLOYEE BENEFITS		1,486,974	1,023,962	1,515,921	28,947
521 0062 Accident Repairs	87,039-	34,992	- 12,249-	25,000-	9,992
521 0358 Subscriptions & Dues	1,691				
521 5200 M&S Direct Charge (Special O	322,313	394,992	297,511	375,000	19,992-
521 5201 M&S Issues	594,666	624,996	479,678	592,832	32,164-
521 6000 Diesel & Gasoline					
521 6010 Other Fluids	3		4,220		
REVENUE VEHICLE MAINT & TRANS	831,634	984,996	769,160	942,832	42,164-
522 5200 M&S Direct Charge (Special O	5,267		7,843		
522 5201 M&S Issues	4,343		881		
522 9998 Budget		6,995		10,000	3,005
NON-REV VEHICLE MAINT & REPAIR		6,995	8,724	10,000	3,005

		Company Division Departmen	2 40 t 4011	Niagara METRO TRANS. COLD SPRINGS	Frontier Transit AND MAINTENANCE GARAGE	Metro
Account/Sub/	Account Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actua	2014-15 Req Budget	VARIANCE From Budget
** EXPENSES	* *					
524 0070	Diesel/Traction Expense	1,669,267		1,234,222		
524 0080	Operation of Service Trucks	19,896	19,992	11,992	20,000	8
524 5201	M&S Issues	24,244	15,000	20,132	20,000	5,000
524 9998	Budget		1,703,820		1,470,886	232,934-
AUTOMOTIVE		1,713,407	1,738,812	1,266,346	1,510,886	227,926-
525 5200	M&S Direct Charge (Special O	40,703	34,992	40,247	40,000	5,008
525 5201	M&S Issues	26,650	30,000	10,470	30,000	
FACILITIES		67,353	64,992	50,717	70,000	5,008
527 5270	Environmental Costs	22,831		13,191		
527 9998	3		34,992		23,000	11,992-
ENVIRONMEN			34,992	13,191	23,000	11,992-
533 0222	Utilities Expense	413		319		
533 9998	Budget		288		438	150
WATER		413	288	319	438	150
553 0224	Security	37,804	37,992	5,702		37,992-
POLICE PRO		37,804	37,992	5,702		37,992-
571 0014	Management Fees	260,672	248,615	195,319	242,527	6,088-

	Company Division Department	2 40 4011	Niagara From METRO TRANS. AND COLD SPRINGS GAR		tro
Account/SubAccount Description  ** EXPENSES **	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual		VARIANCE From Budget
CONSULTANTS/OUTSIDE SERVICES	260,672	248,615	195,319	242,527	6,088-
580 0361 General Office	278			300	300
580 0364 Cleaning & Operations	1,001		736	1,000	1,000
580 0368 Technology/Equipment/Service	5,058	4,992	5,919	5,000	8
580 5210 Safety Equipment & Supplies	2,680	4,200	2,805	4,200	
GENERAL OFFICE	9,017	9,192	9,460	10,500	1,308
	48,015-				
PROJECTS	48,015-				
TOTAL EXPENSES	6,143,616	6,620,5	58 4,708,167	6,357,655	262,903-

		Company Division Department	2 40 4013		Frontier Transit AND MAINTENANCE	Metro
Account/Sub	Account Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
** EXPENSES	**					
511 0030	Instruction Labor/Expense	6,880	9,000	4,015	8,000	1,000-
511 0040	Supervision	106,014		75,006		
511 0041	Office & Clerical	14,044		26,447		
511 0101	Vacation Pay	159,517		149,320		
511 0102	Birthday & Anniversary Pay	4,659		3,538		
511 0103	Sick Pay	34,158		33,164		
511 0104	Personal Leave Pay	19,714		11,397		
511 0105	Holiday Pay	54,229		37,346		
511 0108	Bereavement Pay	1,908		2,487		
511 0111	Paid Lunch Pay	1,901		3,741		
511 0112	Attendance/Sick Leave Incent	17,486	13,992	6,100	17,500	3,508
511 0113	Sick Pay Buy Back		1,500		1,000	500-
511 0116	Vacation Buy Back	757	708	1,174	1,000	292
511 0200	Revenue Vehicle Servicing	1,286,630		851,953		
511 0234	Physical Examination Labor	554		663		
511 0325	SNOWPLOWING	2,414		296		
511 0400	Facilities Maintenance	22,717		95,841		
511 0700	Attrition		148,763	-	192,912-	44,149-
511 0900	Overtime	165,964	159,997	163,915	214,649	54,652
511 0901	Salary Contingency			33,766	21,840	21,840
511 0925	Shift Differential		21,840	•		21,840-
511 9998	Budget		2,032,055		2,134,414	102,359

	Company Division Departmer	2 40 nt 4013	Niagara Fr METRO TRANS. AN BABCOCK GARAGE	ontier Transit M ID MAINTENANCE	Metro
Account/SubAccount Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
** EXPENSES **					
MAINTENANCE SALARY & WAGES	1,899,546	2,090,329	1,500,169	2,205,491	115,162
514 0472 Misc Labor/Expense	617		85		
GEN & ADMIN SALARY & WAGES		5,496		1,000	
515 9998 Budget	1,397,109	1,553,007	1,114,432	1,625,538	72,531
EMPLOYEE BENEFITS	1,397,109	1,553,007	1,114,432	1,625,538	72,531
521 0062 Accident Repairs	24,763-	30,000	- 3,269-	25,000-	5,000
521 0358 Subscriptions & Dues	1,675				
521 5200 M&S Direct Charge (Special O	526,119	499,992	352,433	500,000	8
521 5201 M&S Issues	442,639	672,996	538,545	567,673	105,323-
521 6000 Diesel & Gasoline					
521 6010 Other Fluids	64		3,225		
REVENUE VEHICLE MAINT & TRANS	945,734	1,142,988	890,934	1,042,673	100,315-
522 5200 M&S Direct Charge (Special O	8,424		3,375		
522 5201 M&S Issues	567		1,220		
522 9998 Budget		6,995		9,500	2,505
NON-REV VEHICLE MAINT & REPAIR		6,995	4,595	9,500	2,505
523 5200 M&S Direct Charge (Special O	96		540		

		Company Division Department	2 40 4013	Niagara Fi METRO TRANS. AN BABCOCK GARAGE	rontier Transit M ND MAINTENANCE	Metro
Account/Sub	Account Description	2012-13 Actual	2013-14 Budget		2014-15 Req Budget	VARIANCE From Budget
** EXPENSES	**		J		1 3	
IMPROVEMEN	TS & REPLACEMENTS	96		540		
524 0070	Diesel/Traction Expense	1,797,161		1,231,828		
524 0080	Operation of Service Trucks	3,780	6,696	4,882	7,000	304
524 5201	M&S Issues	26,890	28,260	18,998	29,000	740
524 9998	Budget		1,857,576		1,578,269	279,307-
AUTOMOTIVE		1,827,831	1,892,532	1,255,708	1,614,269	278,263-
525 5200	M&S Direct Charge (Special O	37,650		49,235		
525 5201	M&S Issues	54,099		18,452		
525 9998	Budget		111,996		90,000	21,996-
FACILITIES		91,749	111,996	67,687	90,000	21,996-
527 5270	Environmental Costs	13,829		7,582		
527 9998	Budget		30,000		15,000	15,000-
ENVIRONMEN	TAL	13,829	30,000	7,582	15,000	15,000-
531 0222	Utilities Expense	95,688		74,267		
531 9998	5		97,248		110,024	12,776
ELECTRIC P	OWER	95,688	97,248	74,267	110,024	12,776
532 0222	Utilities Expense	105,188		48,279		

	Company Division Department	2 40 4013	Niagara Froi METRO TRANS. AND BABCOCK GARAGE	ntier Transit M MAINTENANCE	Metro
Account/SubAccount Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
** EXPENSES **		-		. ,	~
532 9998 Budget		107,591		108,344	753
GAS	105,188	107,591	48,279	108,344	753
533 0222 Utilities Expense	12,149		13,461		
533 9998 Budget		15,611		12,889	2,722-
WATER	12,149	15,611	13,461	12,889	2,722-
553 0224 Security	38,141		5,702		
POLICE PROTECTION	38,141		5,702		
571 0014 Management Fees		247,128	210,012	240,433	6,695-
CONSULTANTS/OUTSIDE SERVICES	271,917	247,128	210,012	240,433	6,695-
580 0361 General Office	61	1,500	148	300	1,200-
580 0364 Cleaning & Operations	1,273	1,500	632	1,500	
580 0368 Technology/Equipment/Service	5,375	4,992	7,312	5,000	8
580 5210 Safety Equipment & Supplies	836	6,996	2,223	7,000	4
GENERAL OFFICE	7,545	14,988	10,315	13,800	1,188-
582 0010 Stations & Office	715				
TRANSPORTATION EXPENSE	715				

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT) Budget Work Detail Report - Fiscal Year 2014-15

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4013 BABCOCK GARAGE

Account/SubAccount Description 2012-13 Actual Budget YTD Actual Req Budget From Budget

** EXPENSES **

TOTAL EXPENSES 6,716,845 7,315,909 5,203,768 7,088,961 226,948-

		Company	2	Niagara Fro	ntier Transit Me	tro
		Division Department	40	METRO TRANS. AND SHOPS		::10
Account/Sub	Account Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
** EXPENSES	**					
511 0030	Instruction Labor/Expense	11,565	6,996	3,314	12,000	5,004
511 0041	Office & Clerical	14,186		13,761		
511 0101	Vacation Pay	261,024		217,903		
511 0102	Birthday & Anniversary Pay	12,819		11,833		
511 0103	Sick Pay	90,321		41,813		
511 0104	Personal Leave Pay	34,854		20,867		
511 0105	Holiday Pay	114,143		65,136		
511 0106	Jury Duty	934		176		
511 0107	Military Leave Pay	10,894		6,754		
511 0108	Bereavement Pay	1,827		1,740		
511 0112	Attendance/Sick Leave Incent	27,355	24,000	8,600	28,750	4,750
511 0113	Sick Pay Buy Back	4,492	3,996	4,793	4,650	654
511 0116	Vacation Buy Back		1,092	2,974	1,200	108
511 0200	Revenue Vehicle Servicing	1,956,348		1,363,874		
511 0234	Physical Examination Labor	567		696		
511 0300	Shop & Garage Equip Maintena	30,348		24,921		
511 0325	SNOWPLOWING	1,250		1,190		
511 0400	Facilities Maintenance	527,043		375,413		
511 0500	Radio Equipment Maintenance	248,102		186,987		
511 0700	Attrition		225,244	-	405,752-	180,508-
511 0900	Overtime	135,450	129,996	223,384	306,008	176,012
511 0901	Salary Contingency			50,268		

		Company Division Departmer	2 40 nt 4014	Niagara F METRO TRANS. A SHOPS	rontier Transit M ND MAINTENANCE	Metro
Account/Sub	Account Description	2012-13 Actual		2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
** EXPENSES	**					_
511 0925	Shift Differential				2,080	2,080
511 9998	2		3,209,354		3,368,399	159,045
NO TRIMENTANTO	E SALARY & WAGES		3,150,190	2,626,397	3,317,335	167,145
	Vacation Pay	895		716		
514 0103	Sick Pay	1,612		537		
514 0104	Personal Leave Pay	604		470		
514 0105	Holiday Pay	179				
514 0152	Vault Drivers	39,902		30,064		
514 0234	Physical Examination Labor	82				
514 0471	Stores Labor/Expense	5,695		1,799		
514 0472	Misc Labor/Expense	2,327	3,491	1,727	2,500	991-
514 0900	Overtime	16		274		
514 0901	Salary Contingency			1,285		
514 9998	•	٠	47,472		49,367	•
	N SALARY & WAGES					
515 9998	Budget	2,616,440			2,495,372	
EMPLOYEE B	ENEFITS		2,372,055	2,011,156	2,495,372	123,317
521 0054	Tire Expense	511,241	558,336	353,502	558,336	
521 5200	M&S Direct Charge (Special O	2,853-	69,996	- 78,776-	40,000-	29,996

	Company Division	2 40	Niagara From	ntier Transit Me	etro
	Department		SHOPS	MAINTENANCE	
Account/SubAccount Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
** EXPENSES **					
521 5201 M&S Issues	26,234	79,996	39,485-	30,000	49,996-
REVENUE VEHICLE MAINT & TRANS	534,622	568,336	235,241	548,336	20,000-
522 5200 M&S Direct Charge (Special O	24,994		24,056		
522 5201 M&S Issues	6,412	34,992	1,433	40,000	5,008
NON-REV VEHICLE MAINT & REPAIR	31,406	34,992	25,489	40,000	5,008
524 0080 Operation of Service Trucks	1,165		252		
524 5201 M&S Issues	499				
524 9998 Budget		3,000		2,000	1,000-
AUTOMOTIVE		3,000	252	2,000	1,000-
525 5200 M&S Direct Charge (Special O	70,897		71,443		
525 5201 M&S Issues	71,511		56,795		
525 9998 Budget		129,996		145,000	15,004
FACILITIES	142,408	129,996	128,238	145,000	15,004
527 5270 Environmental Costs	648		168		
527 9998 Budget		4,991			3,991-
ENVIRONMENTAL	648	4,991	168		3,991-
531 0222 Utilities Expense	218,675		166,420		

	Company Division Department	2 40 4014	Niagara : METRO TRANS. I SHOPS	Frontier Transit Metro AND MAINTENANCE	
Account/SubAccount Description	2012-13 Actual	2013-14 Budget			VARIANCE From Budget
** EXPENSES **		_		• •	
531 9998 Budget		224,735		253,066	28,331
ELECTRIC POWER	218,675	224,735	166,420	253,066	28,331
532 0222 Utilities Expense	164,217		70,708		
532 9998 Budget		188,784		169,144	19,640-
GAS	164,217	188,784	70,708	169,144	19,640-
533 0222 Utilities Expense	20,950		18,865		
533 9998 Budget		24,252		22,226	2,026-
WATER	20,950	24,252	18,865	22,226	2,026-
534 0222 Utilities Expense			131		
TELEPHONE			131		
571 0014 Management Fees 1	,453,132	1,544,675	1,122,257	1,520,858	23,817-
571 0230 Radio Mobile Units	39,621	45,000	52,600	43,000	2,000-
571 0231 Radio Base Stations	48,234	46,992	40,053	47,000	8
CONSULTANTS/OUTSIDE SERVICES	1,540,987	1,636,667	1,214,910	1,610,858	25,809-
576 0359 Travel & Entertainment	8		280		
EMPLOYEE TRAVEL	 8		280		

	Company Division Department		Niagara Fr METRO TRANS. AN SHOPS	ontier Transit M D MAINTENANCE	etro
Account/SubAccount Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual		VARIANCE From Budget
** EXPENSES **				• 5	
577 5900 Employee Training	13,000	9,000	6,537	9,000	
EMPLOYEE TRAINING	13,000		6,537		
580 0361 General Office	2,227	2,700	63	2,800	100
580 0363 Machine Rental & Repair	25				
580 0364 Cleaning & Operations	4,106	4,992	2,773	5,000	8
580 0368 Technology/Equipment/Service	5,851	12,000	5,762	6,000	6,000-
580 0385 Safety/Service Awards			587		
580 5210 Safety Equipment & Supplies	9,786	12,492	3,773	10,000	2,492-
GENERAL OFFICE	21,995	32,184	12,958	23,800	8,384-
582 5201 M&S Issues	58				
582 9998 Budget		2,495			2,495-
TRANSPORTATION EXPENSE	58	2,495			2,495-
TOTAL EXPENSES		8,432,64	0 6,554,622	8,689,004	256,364

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 122 CREDITS = (-) DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4015 BUS LOOPS

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
525	FACILITIES	19,224	15,000	11,555	20,000	5,000
531	ELECTRIC POWER	82,615	79,992	66,467	89,326	9,334
533	WATER	4,116	3,804	3,830	4,367	563
580	GENERAL OFFICE	113				
TOTAL	EXPENSES	106,068	98,796	81,852	113,693	14,897

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 123 CREDITS = (-) DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4016 MECHANICAL

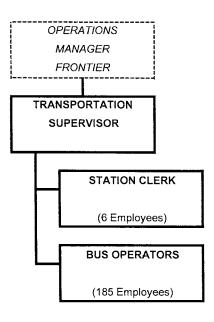
Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
511	MAINTENANCE SALARY & WAGES	133,176	143,387	98,331	129,988	13,399-
515	EMPLOYEE BENEFITS	100,690	106,250	77,959	103,470	2,779-
580	GENERAL OFFICE	3,314	6,996	2,111	3,996	3,000-
TOTAL	EXPENSES	237,180	256,633	178,401	237,454	19,178-

	Company Division Department	2 40 4019	Niagara Fron METRO TRANS. AND STOREROOM- BUS	tier Transit Met MAINTENANCE	ro
Account/SubAccount Description	2012-13 Actual	2013-14 Budget		2014-15 Req Budget	VARIANCE From Budget
** EXPENSES **					
511 0041 Office & Clerical	256,343		219,672		
511 0101 Vacation Pay	33,474		26,767		
511 0102 Birthday & Anniversary Pay	1,857		1,355		
511 0103 Sick Pay	7,774		5,880		
511 0104 Personal Leave Pay	4,134		2,939		
511 0105 Holiday Pay	14,030		8,670		
511 0106 Jury Duty	337		169		
511 0108 Bereavement Pay	1,007				
511 0111 Paid Lunch Pay	37,115		31,111		
511 0112 Attendance/Sick Leave Incent	3,619	5,016	2,000	4,800	216-
511 0113 Sick Pay Buy Back	1,195				
511 0116 Vacation Buy Back	696				
511 0234 Physical Examination Labor	452		36		
511 0700 Attrition					
511 0900 Overtime	105,554	79,991	44,102	73,567	6,424-
511 9998 Budget		535,967		545,712	9,745
MAINTENANCE SALARY & WAGES	467,587	620,974	342,701	624,079	3,105
514 0101 Vacation Pay	19,699		18,933		
514 0102 Birthday & Anniversary Pay	701		175		
514 0103 Sick Pay	4,540		2,822		
514 0104 Personal Leave Pay	1,970		1,387		

	Company Division Department	2 40 4019	Niagara Fro METRO TRANS. AND STOREROOM- BUS	ntier Transit Me MAINTENANCE	tro
Account/SubAccount Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Reg Budget	VARIANCE From Budget
** EXPENSES **				1 5	J
514 0105 Holiday Pay	6,794		5,159		
514 0108 Bereavement Pay			533		
514 0111 Paid Lunch Pay	20,954		15,927		
514 0112 Attendance/Sick Leave Incent	2,000	1,500	200	2,000	500
514 0234 Physical Examination Labor	312		447		
514 0471 Stores Labor/Expense	147,567		113,836		
514 0900 Overtime	4,233	1,200	7,371		1,200-
514 0901 Salary Contingency			13,045		
514 9998 Budget		232,259		240,420	8,161
GEN & ADMIN SALARY & WAGES		234,959	179,835	242,420	7,461
515 9998 Budget	503,237	634,247	391,137		10,647
EMPLOYEE BENEFITS	503,237	634,247	391,137	644,894	10,647
523 5200 M&S Direct Charge (Special O	4,605				4,400
523 5201 M&S Issues	6,121	6,600	8,421	6,900	300
523 9998 Budget	800		800-		
IMPROVEMENTS & REPLACEMENTS			12,139	11,900	4,700
534 0222 Utilities Expense	1,146		102		
534 9998 Budget		1,260		1,216	44-

	Company Division Department		Niagara Fro METRO TRANS. AND STOREROOM- BUS	ntier Transit Me MAINTENANCE	etro
Account/SubAccount Description	2012-13 Actual	2013-14 Budget			VARIANCE From Budget
** EXPENSES **					2
TELEPHONE		1,260	102	1,216	44-
571 0014 Management Fees	225,651	245,460	175,468	239,789	5,671-
CONSULTANTS/OUTSIDE SERVICES	225,651	245,460	175,468	239,789	5,671-
580 0361 General Office	258	996	757	1,200	204
580 0363 Machine Rental & Repair	330			600	600
580 0368 Technology/Equipment/Service	105	996	296	1,000	4
580 5210 Safety Equipment & Supplies	192	347	106	500	153
GENERAL OFFICE	885	2,339	1,159	3,300	961
TOTAL EXPENSES	1,418,802	1,746,43	39 1,102,541	1,767,598	21,159

### FRONTIER (Attachment C)



#### **TOTAL EMPLOYEES:**

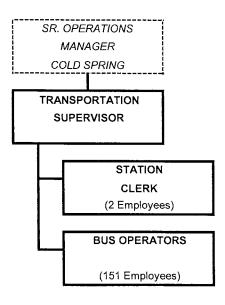
NFTA	1
Metro	<u>191</u>
Total	192

		Company Division Department	2 40 4020	Niagara Fro METRO TRANS. AND FRONTIER STATION		etro
Account/Sub	Account Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
** EXPENSES	**					
512 0015	Ambassador Training	6,375	17,999	4,977	10,000	7,999-
512 0030	Instruction Labor/Expense	85,046	91,992	68,625	92,000	8
512 0031	Operator Labor/Expense	7,141,408		5,187,514		
512 0032	Changing & Shifting Labor	28,581	30,000	26,199	35,000	5,000
512 0033	Student Operator Labor		3,492			3,492-
512 0034	Union Function Labor	21,111		8,285		
512 0036	Smith System Training	3,205	15,001		13,000	2,001-
512 0037	Equipment Familiarization Tr	1,308	18,000		16,000	2,000-
512 0041	Office & Clerical	227,884		181,025		
512 0101	Vacation Pay	652,077		557,791		
512 0102	Birthday & Anniversary Pay	19,782		17,287		
512 0103	Sick Pay	292,493		180,306		
512 0104	Personal Leave Pay	86,947		61,972		
512 0105	Holiday Pay	224,351		153,368		
512 0106	Jury Duty	552		369		
512 0107	Military Leave Pay	778				
512 0108	Bereavement Pay	7,716		7,819		
512 0111	Paid Lunch Pay	172		153		
512 0112	Attendance/Sick Leave Incent	36,852	35,999	12,860	36,000	1
512 0113	Sick Pay Buy Back	10,590	8,496	7,903	10,000	1,504
512 0116	Vacation Buy Back	5,170	6,000	3,530	6,000	
512 0234	Physical Examination Labor	9,739		11,561		

		Company 2 Niagara Frontier Transit Metro Division 40 METRO TRANS. AND MAINTENANCE Department 4020 FRONTIER STATION				
Account/SubAccount Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Reg Budget	VARIANCE From Budget	
** EXPENSES **					5	
512 0472 Misc Labor/Expense	17,881		9,311			
512 0700 Attrition	197	1,078,418	-	1,656,269-	577,851-	
512 0900 Overtime	763,959	699,996	733,265	920,856	220,860	
512 0901 Salary Contingency			181,340			
512 9998 Budget		9,698,712		10,135,266	436,554	
TRANSPORTATION SALARY & WAGES		9,547,269	7,415,460	9,617,853	70,584	
513 0165 Accident Reports Labor	3,894		3,359			
513 0472 Misc Labor/Expense		3,347		3,500	153	
I&D SALARY & WAGES		3,347	3,359	3,500	153	
514 0472 Misc Labor/Expense	4,587	51,996	10,107	5,000	46,996-	
514 0901 Salary Contingency			216			
GEN & ADMIN SALARY & WAGES	4,587	51,996	10,323	5,000	46,996-	
515 9998 Budget	7,147,691	7,115,538	5,553,684	7,101,315	14,222-	
EMPLOYEE BENEFITS	7 147 691	7,115,538	5,553,684	7,101,315	14,222-	
534 0222 Utilities Expense			78			
TELEPHONE						
571 0014 Management Fees	350,194	319,128	263,113	306,013	13,115-	

	Company Division Department	2 40 4020	Niagara Fro METRO TRANS. AND FRONTIER STATION	ntier Transit M MAINTENANCE	etro
Account/SubAccount Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Reg Budget	VARIANCE From Budget
** EXPENSES **					<b>J</b>
CONSULTANTS/OUTSIDE SERVICES	350,194	319,128	263,113	306,013	13,115-
576 5800 Auto Reimbursement		396		400	4
EMPLOYEE TRAVEL		396		400	4
577 5900 Employee Training			709	800	800
EMPLOYEE TRAINING			709	800	800
580 0368 Technology/Equipment/Service	165	1,992	90	1,000	992-
GENERAL OFFICE	165	1,992	90	1,000	992-
582 0010 Stations & Office	6,046		7,085		
582 5201 M&S Issues	2,727		2,536		
582 5210 Safety Equipment & Supplies	190		3-		
582 9998 Budget		13,056		10,000	3,056-
TRANSPORTATION EXPENSE			9,618	10,000	3,056-
		. = = = = = = = = =			
TOTAL EXPENSES	17,159,668	17,052,72	22 13,256,434	17,045,881	6,840-

### **COLD SPRING (Attachment D)**



### **TOTAL EMPLOYEES:**

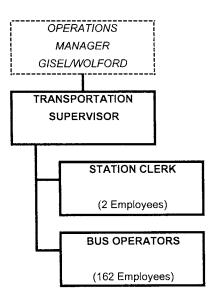
NFTA	1
Metro	<u>153</u>
Total	154

		Company Division Department	2 40 4021		Frontier Transit AND MAINTENANCE STATION	Metro
Account/Sub	Account Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actua	2014-15 al Req Budget	VARIANCE From Budget
** EXPENSES	**					
512 0015	Ambassador Training	7,134	15,000	3,239	10,000	5,000-
512 0030	Instruction Labor/Expense	81,354	91,992	93,965	100,000	8,008
512 0031	Operator Labor/Expense	5,612,552		3,976,880		
512 0032	Changing & Shifting Labor	20,371	30,000	20,266	27,000	3,000-
512 0033	Student Operator Labor	22	3,000	331		3,000-
512 0034	Union Function Labor	14,134		4,588		
512 0036	Smith System Training	2,722	15,000		13,000	2,000-
512 0037	Equipment Familiarization Tr	1,112	18,000		16,000	2,000-
512 0041	Office & Clerical	87,976		65,071		
512 0101	Vacation Pay	493,521		411,008		
512 0102	Birthday & Anniversary Pay	18,845		12,782		
512 0103	Sick Pay	223,151		140,999		
512 0104	Personal Leave Pay	- 67,585		46,529		
512 0105	Holiday Pay	174,090		117,880		
512 0106	Jury Duty	3,498		935		
512 0107	Military Leave Pay	7,769		546		
512 0108	Bereavement Pay	7,230		6,053		
512 0111	Paid Lunch Pay	6				
512 0112	Attendance/Sick Leave Incent	36,353	33,996	12,800	36,000	2,004
512 0113	Sick Pay Buy Back	2,918	6,000	1,009	5,000	1,000-
512 0116	Vacation Buy Back	8,212	6,492	2,677	7,500	1,008
512 0234	Physical Examination Labor	7,976		7,731		

	Company Division Departmen		Niagara METRO TRANS. COLD SPRINGS	Frontier Transit Me AND MAINTENANCE STATION	etro
Account/SubAccount Description	2012-13 Actual		2013-14 YTD Actua	2014-15 al Reg Budget	VARIANCE From Budget
** EXPENSES **					Š
512 0472 Misc Labor/Expenses	15,381		6,742		
512 0700 Attrition		1,026,887	-	1,448,180-	421,293-
512 0900 Overtime	597,286	410,997	560,652	790,000	379,003
512 0901 Salary Contingency			134,515		
512 9998 Budget		7,704,360		7,811,019	106,659
TRANSPORTATION SALARY & WAGES	<b></b>	7,307,950	5,627,198	7,367,339	59,389
513 0165 Accident Reports Labor	2,629		1,871		
513 0472 Misc Labor/Expense		2,867	186	2,867	
I&D SALARY & WAGES	2,629	2,867	2,057	2,867	
514 0472 Misc Labor/Expense				5,000	23,992-
GEN & ADMIN SALARY & WAGES			4,471		23,992-
515 9998 Budget	5,570,858	5,438,800	4,192,429	5,389,158	49,641-
EMPLOYEE BENEFITS	5,570,858	5,438,800	4,192,429	5,389,158	49,641-
571 0014 Management Fees				258,403	
CONSULTANTS/OUTSIDE SERVICES	284,050	267,060	217,046	258,403	8,657-
576 0359 Travel & Entertainment	3		846	- 600	600
576 5800 Auto Reimbursement	106	599	149	200	399-

	Company Division Department	2 40 4021	Niagara Fro METRO TRANS. AND COLD SPRINGS STA		etro
Account/SubAccount Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual		
** EXPENSES **					
EMPLOYEE TRAVEL	109	599	697-	800	201
577 5900 Employee Training	846				
EMPLOYEE TRAINING	846				
580 0368 Technology/Equipment/Service		•		·	8
GENERAL OFFICE	2,834	1,992	710	2,000	8
582 0010 Stations & Office	7,828		5,815		
582 5210 Safety Equipment & Supplies	216		160		
582 9998 Budget		14,748		9,000	5,748-
TRANSPORTATION EXPENSE		14,748	5,975	9,000	5,748-
TOTAL EXPENSES		13,063,0	08 10,049,189	13,034,567	28,440-

### **GISEL/WOLFORD (Attachment E)**



#### **TOTAL EMPLOYEES:**

NFTA	1
Metro	164
Total	165

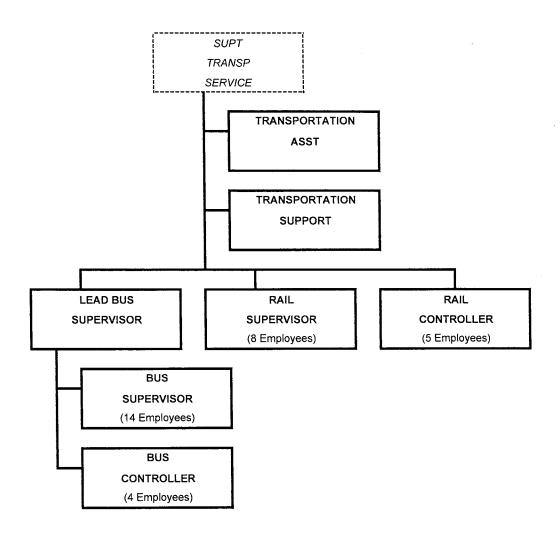
		Company Division Department	2 40 4023	Niagara Fro METRO TRANS. AND BABCOCK STATION	ntier Transit Me MAINTENANCE	etro
Account/Sub	Account Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
** EXPENSES	**					
512 0015	Ambassador Training	2,789	18,996	2,916	11,000	7,996-
512 0030	Instruction Labor/Expense	90,885	91,992	116,492	100,000	8,008
512 0031	Operator Labor/Expense	5,857,049		4,350,378		
512 0032	Changing & Shifting Labor	17,921	29,999	17,787	27,000	2,999-
512 0033	Student Operator Labor		3,000			3,000-
512 0034	Union Function Labor	16,612		8,996		
512 0036	Smith System Training	3,107	15,000	159	13,000	2,000-
512 0037	Equipment Familiarization Tr	591	18,000		16,000	2,000-
512 0041	Office & Clerical	83,475		59,881		
512 0101	Vacation Pay	506,995		430,406		
512 0102	Birthday & Anniversary Pay	11,984		10,473		
512 0103	Sick Pay	264,198		151,925		
512 0104	Personal Leave Pay	73,106		56,461		
512 0105	Holiday Pay	180,966		131,371		
512 0106	Jury Duty	1,206		1,764		
512 0108	Bereavement Pay	4,988		8,437		
512 0111	Paid Lunch Pay	6		4		
512 0112	Attendance/Sick Leave Incent	33,093	34,991	10,000	36,000	1,009
512 0113	Sick Pay Buy Back	3,140	9,996	4,898	8,000	1,996-
512 0116	Vacation Buy Back	3,642	6,492	4,870	4,000	2,492-
512 0234	Physical Examination Labor	8,544		8,912		
512 0472	Misc Labor/Expense	15,848		6,739		

	Company Division Department	2 40 t 4023	Niagara FromETRO TRANS. AND BABCOCK STATION	ontier Transit   D MAINTENANCE	Metro
Account/SubAccount Description	2012-13 Actual	2013-14 Budget		2014-15 Req Budget	VARIANCE From Budget
** EXPENSES **					
512 0700 Attrition		1,143,473	_	1,362,312-	218,839-
512 0900 Overtime	485,470	399,996	370,398	554,649	154,653
512 0901 Salary Contingency			140,291		
512 9998 Budget		8,293,812		8,299,064	5,252
TRANSPORTATION SALARY & WAGES	7,665,615	7,778,801	5,893,558	7,706,401	72,400-
513 0165 Accident Reports Labor	3,279		2,259		
513 0472 Misc Labor/Expense		3,744		3,744	
I&D SALARY & WAGES	3,279	3,744	2,259	3,744	
514 0472 Misc Labor/Expense		24,996	7,013	5,000	19,996-
GEN & ADMIN SALARY & WAGES	4.787	24,996	7,013	5,000	19,996-
	,671,461	5,785,390	4,514,393	5,803,196	17,806
	5,671,461	5,785,390	4,514,393	5,803,196	17,806
571 0014 Management Fees	225,524	211,140	171,781	204,908	6,232-
CONSULTANTS/OUTSIDE SERVICES	225,524	211,140	171,781	204,908	6,232-
576 5800 Auto Reimbursement		396		400	4
EMPLOYEE TRAVEL		396		400	4

Company 2 Division 40 Department 4023 Niagara Frontier Transit Metro METRO TRANS. AND MAINTENANCE

	Division Department		METRO TRANS. AND BABCOCK STATION	MAINTENANCE	
Account/SubAccount Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual		VARIANCE From Budget
** EXPENSES **					
577 5800 Employee Training				900	900
EMPLOYEE TRAINING				900	900
580 0368 Technology/Equipment/Service	526	1,992		2,000	8
GENERAL OFFICE	526	1,992		2,000	8
582 0010 Stations & Office	9,678		7,925		
582 5210 Safety Equipment & Supplies	259				
582 9998 Budget		13,272		10,000	3,272-
TRANSPORTATION EXPENSE		13,272	7,925	10,000	3,272-
TOTAL EXPENSES	13,581,129	13,819,73	31 10,596,929	13,736,549	83,182-

### **BUS & RAIL TRANSPORTATION (Attachment F)**



#### **TOTAL EMPLOYEES:**

NFTA	1
Metro	<u>33</u>
Total	34

		Company Division Departmen	2 40 t 4027	Niagara F METRO TRANS. A BUS TRANSPORTA		Metro
Account/Sub	Account Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
** EXPENSES	**					~
512 0012	Street Supervisors - Dispatc	245,668		203,693		
512 0030	Instruction Labor/Expense	395	2,196		1,880	316-
512 0033	Student Operator Labor	1,612			1,700	1,700
512 0041	Office & Clerical	719,597		487,843		
512 0101	Vacation Pay	127,015		88,949		
512 0102	Birthday & Anniversary Pay	8,555		6,160		
512 0103	Sick Pay	38,899		64,577		
512 0104	Personal Leave Pay	20,741		15,222		
512 0105	Holiday Pay	43,519		26,754		
512 0107	Military Leave Pay	720				
512 0108	Bereavement Pay	1,197		726		
512 0111	Paid Lunch Pay	4,734		3,486		
512 0112	Attendance/Sick Leave Incent	26,536	19,992	6,750	13,000	6,992-
512 0116	Vacation Buy Back	17,122	15,996	10,782	18,500	2,504
512 0700	Attrition					
512 0900	Overtime	135,678	145,991	108,741	133,781	12,210-
512 0901	Salary Contingency			26,499		
512 9998	<b>-</b>		1,232,759		1,249,220	16,461
TRANSPORTA	TION SALARY & WAGES			1,050,182		1,147
515 9998	Budget	1,022,811	1,049,950	781,378	1,047,252	2,697-

		Company Division Department		Niagara Fr METRO TRANS. AN BUS TRANSPORTAT		etro ·
Account/Sub	Account Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
** EXPENSES						
EMPLOYEE B	ENEFITS	1,022,811	1,049,950	781,378	1,047,252	2,697-
534 0222	Utilities Expense			178		
TELEPHONE				178		
571 0014	Management Fees	208,422	205,980	166,020	205,053	927-
CONSULTANT	S/OUTSIDE SERVICES	208,422	205,980	166,020	205,053	927-
580 0363	Machine Rental & Repair	5,040				
580 0365	Stationary	896		353		
580 0368	Technology/Equipment/Service	4,518		2,975		
580 0385	Safety/Service Awards	33,471		26,941		
580 9998	Budget		34,991		34,000	991-
GENERAL OF	FICE	43,925	34,991	30,269	34,000	991-
582 0010	Stations & Office	1,255		2,963		
582 0012	Street Supervisors - Dispatc	24,567		18,639		
582 0030	Instruction Labor/Expense	7,504		18,626		
582 0038	Tolls Expense	61,064		52,757		
582 0153	Cost of Transfers	74,718		44,100		
582 5210	Safety Equipment & Supplies	365		4 -		
582 9998	Budget		145,980		147,355	1,375

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT) Budget Work Detail Report - Fiscal Year 2014-15

Company Division Department	2 40 4027		Frontier Transit AND MAINTENANCE FATION	Metro
2012-13	2013-14	2013-14	2014-15	VARIANCE
Actual	Budget	YTD Actua	al Req Budget	From Budget

** EXPENSES **

Account/SubAccount

Description

TRANSPORTATION EXPENSE	169,473	145,980	137,081	147,355	1,375
TOTAL EXPENSES		2,853,835	2,165,108	2,851,741	2,093-

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#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 143 CREDITS = (-) DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4058 RAIL CONTROLLERS/SUPERVISORS

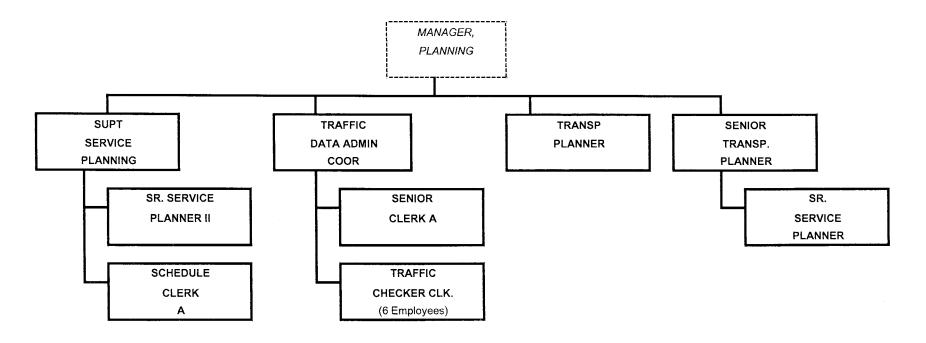
Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
512	TRANSPORTATION SALARY & WAGES	892,720	936,106	709,468	916,092	20,014-
513	I&D SALARY & WAGES	136		16		
515	EMPLOYEE BENEFITS	657,399	693,654	503,246	625,583	68,070-
580	GENERAL OFFICE	210		315		
TOTAL	EXPENSES	1,550,465	1,629,760	1,213,045	1,541,675	88,084-

QB204 Date 03/13/14 Time 09:40 NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15 Page 129 CREDITS = (-) DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4030 SURFACE TRANSPORTATION

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
575	PRINTING & ADVERTISING	154,722	249,996	116,284	180,000	69,996-
576	EMPLOYEE TRAVEL	1,566	1,499	415	1,499	
580	GENERAL OFFICE	11,198	2,494	3,515	2,494	
592	DIVISION OPERATIONS	25,122-	43,180-	20,436-	31,279-	11,901
TOTAL	EXPENSES	142,364	210,809	99,778	152,714	58,095-

### PLANNING (Attachment G)



#### **TOTAL EMPLOYEES:**

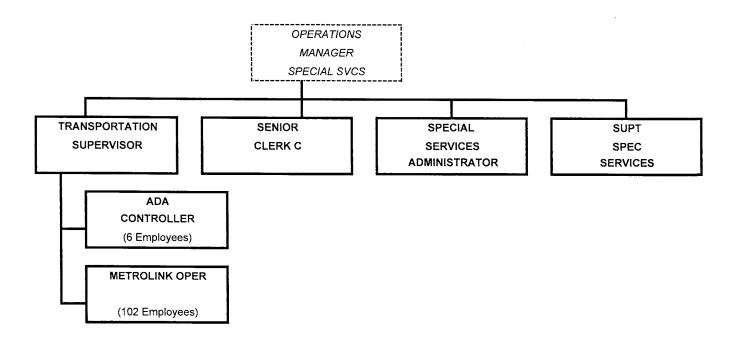
NFTA	6
METRO	8
TOTAL	14

		Company Division Department	2 40 4048	Niagara Fron METRO TRANS. AND SERVICE PLANNING	tier Transit MAINTENANCE	Metro
Account/Sub	Account Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
** EXPENSES	**					
512 0020	Traffic Checkers	201,949		155,833		
512 0041	Office & Clerical	67,893		51,733		
512 0101	Vacation Pay	37,784		24,495		
512 0102	Birthday & Anniversary Pay	3,175		2,108		
512 0103	Sick Pay	14,890		4,341		
512 0104	Personal Leave Pay	4,065		2,722		
512 0105	Holiday Pay	13,383		7,656		
512 0106	Jury Duty	526				
512 0111	Paid Lunch Pay	9,752		7,411		
512 0112	Attendance/Sick Leave Incent	6,699	6,791	2,200	6,791	
512 0113	Sick Pay Buy Back	347	1,392	1,217	1,392	
512 0116	Vacation Buy Back	1,762	899	1,780	899	
512 0472	Misc Labor/Expense	151		177		
512 0700	Attrition				1,958-	1,958-
512 0900	Overtime	2,683	4,092	3,702	5,050	958
512 0901	Salary Contingency			4,692		
512 9998	3		373,860		388,282	14,422
TRANSPORTA	TION SALARY & WAGES	365,059				13,422
514 0101	Vacation Pay	887				
514 0112	Attendance/Sick Leave Incent	400				
514 0116	Vacation Buy Back		900	869	900	

	Company Division Department	2 40 4048	Niagara Fr METRO TRANS. AN SERVICE PLANNIN	rontier Transit JD MAINTENANCE JG	Metro
Account/SubAccount Description	2012-13 Actual	2013-14 Budget		2014-15 Req Budget	VARIANCE From Budget
** EXPENSES **					_
GEN & ADMIN SALARY & WAGES	1,287	900	869	900	
515 9998 Budget	271,470	286,793	213,852	316,401	29,608
EMPLOYEE BENEFITS	271,470	286,793	213,852	316,401	29,608
571 0014 Management Fees	641,122	662,111	519,880	672,236	10,125
571 0163 Professional Services	298-				
CONSULTANTS/OUTSIDE SERVICES	640,824	662,111	519,880	672,236	10,125
576 0359 Travel & Entertainment	222				
576 5800 Auto Reimbursement	12,747	15,000	12,435	14,000	1,000-
EMPLOYEE TRAVEL	12,969	15,000	12,435	14,000	1,000-
577 5900 Employee Training		1,500	4,300	1,500	
EMPLOYEE TRAINING		1,500	4,300	1,500	
580 0361 General Office	6,592	21,960	1,631	21,960	
580 0363 Machine Rental & Repair	46,350		45,343		
580 0365 Stationary	1,089	996	499	996	
580 0368 Technology/Equipment/Service	44,168	43,992	11,812	43,992	
GENERAL OFFICE	98,199	66,948	59,285	66,948	

		2 40 4048	Niagara Frontier Transit Metro METRO TRANS. AND MAINTENANCE SERVICE PLANNING
Account/SubAccount Description	2012-13 Actual	2013-14 Budget	·
** EXPENSES **			
582 0472 Misc Labor/Expense	18,561	19,992	7,067 19,992
TRANSPORTATION EXPENSE	18,561	19,992	2 7,067 19,992
592 0510 Rail Overhead - Salary	13,492-	26,171	25,986- 49,328- 23,157-
592 0512 Rail Overhead - Expenses	47,954-	53,590	9- 42,202- 54,227- 637-
DIVISION OPERATIONS	61,446-	79,761	L- 68,188- 103,555- 23,794-
TOTAL EXPENSES	1,346,923	1,360,5	517 1,019,567 1,388,878 28,361

### **SPECIAL SERVICES (Attachment H)**



#### **TOTAL EMPLOYEES:**

 NFTA
 8

 Metro
 104

 Total
 112

	Company Division Department	2 40 4032	Niagara Fron METRO TRANS. AND METRO LINK	tier Transit M MAINTENANCE	etro
Account/SubAccount Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
** EXPENSES **					
511 0104 Personal Leave Pay	250		181		
511 0105 Holiday Pay	132				
511 0200 Revenue Vehicle Servicing	67,316		47,037		
511 0700 Attrition				30,000	30,000
511 0900 Overtime	1,146	69,996	405		69,996-
511 9998 Budget		97,212			97,212-
MAINTENANCE SALARY & WAGES			47,623	30,000	137,208-
512 0031 Operator Labor/Expense	264,029		116,192		
512 0900 Overtime	237		142		
512 9998 Budget		256,448			256,448-
TRANSPORTATION SALARY & WAGES			116,334		
515 9998 Budget			131,642	23,880	290,047-
EMPLOYEE BENEFITS	247.450		131,642	23,880	290,047-
521 5200 M&S Direct Charge (Special O	28,366		25,757		
521 5201 M&S Issues	62,476	229,991	124,324		229,991-
521 6000 Diesel & Gasoline					
521 6010 Other Fluids	1				
521 9998 Budget		147,500	108,404-	75,525	223,025

	Company Division Department	2 40 4032	Niagara Fro METRO TRANS. AND METRO LINK	ontier Transit Me MAINTENANCE	tro
Account/SubAccount Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
** EXPENSES **					-
REVENUE VEHICLE MAINT & TRANS	90,843	82,491	41,677	75,525	6,966-
522 9998 Budget		1,527	939	1,902	375
NON-REV VEHICLE MAINT & REPAIR		1,527	939	1,902	375
524 0070 Diesel/Traction Expense	76,555		309,679		
524 9998 Budget		147,250	223,892-	102,886	44,364-
AUTOMOTIVE	76,555	147,250	85,787	102,886	44,364-
525 9998 Budget		4,400	3,904	5,100	700
FACILITIES		4,400	3,904	5,100	700
527 9998 Budget		1,596	1,030	1,839	243
ENVIRONMENTAL		1,596	1,030	1,839	243
531 9998 Budget		6,511	4,274	5,869	642-
ELECTRIC POWER		6,511	4,274	5,869	642-
532 9998 Budget		8,391	5,461	6,880	1,511-
GAS		8,391	5,461	6,880	1,511-
533 9998 Budget		729	610	786	57

		Company Division Department		Niagara I METRO TRANS. A METRO LINK	Frontier Transit AND MAINTENANCE	Metro
Account/Sub	Account Description	2012-13 Actual		2013-14 YTD Actua	2014-15 l Req Budget	VARIANCE From Budget
** EXPENSES	**					
WATER			729	610	786	57
534 9998	Budget		1,297		1,749	452
TELEPHONE			1,297		1,749	452
541 0264	Property & Fire Insurance			2,435		
541 0265	BUILDINGS	195		22,461		
541 9998	Budget		33,335		43,506	10,171
INSURANCE		195	33,335	24,896	43,506	10,171
542 0261	Resv Appropriations			3,750		
CLAIM LOSS	ES			3,750		
553 0370	Transit Police		47,051	34,281		47,051-
553 9998	Budget				46,532	46,532
POLICE PRO	TECTION		47,051	34,281	46,532	519-
580 0365	Stationary	709	420	300	420	
580 0368	Technology/Equipment/Service	2,621		2,351		
GENERAL OF	FFICE	3,330	420	2,651	420	
592 0510	Rail Overhead - Salary		8,353	6,183	15,089	6,736

	Company Division Department		Niagara Fronti METRO TRANS. AND MA METRO LINK		Metro
Account/SubAccount Description  ** EXPENSES **	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
592 0512 Rail Overhead - Expenses		22,773	17,331	24,032	1,259
DIVISION OPERATIONS		31,126	23,514	39,121	7,995
TOTAL EXPENSES	751,483	1,103,70	529,279	385,995	717,712-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 132 CREDITS = (-)
DEBITS = (+)

Budget

Company 2 Division 40 NFT Metro System, Inc. METRO TRANS. AND MAINTENANCE Department 4033 TROLLEY SERVICE

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budge
511	MAINTENANCE SALARY & WAGES	27,800				
515	EMPLOYEE BENEFITS	20,548				
521	REVENUE VEHICLE MAINT & TRANS	19,288				
524	AUTOMOTIVE	19,263				
TOTAL	EXPENSES	86,899				

	Company Division Department	2 40 4062	Niagara Fro METRO TRANS. AND PARATRANSIT	ontier Transit Me O MAINTENANCE	tro
Account/SubAccount Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
** EXPENSES **					
511 0101 Vacation Pay	5,566		2,284		
511 0102 Birthday & Anniversary Pay	917		365		
511 0103 Sick Pay	181				
511 0104 Personal Leave Pay	2,173		1,365		
511 0105 Holiday Pay	5,688		4,853		
511 0200 Revenue Vehicle Servicing	232,060		177,868		
511 0900 Overtime	165,610	99,996	104,314	160,574	60,578
511 0901 Salary Contingency			6,008		
511 9998 Budget		282,662			282,662-
MAINTENANCE SALARY & WAGES			297,057	160,574	222,084-
512 0015 Ambassador Training	13,457	11,243	12,662	20,314	9,071
512 0030 Instruction Labor/Expense	48,068	73,499	44,141	53,499	20,000-
512 0031 Operator Labor/Expense	2,301,416		1,702,424		
512 0032 Changing & Shifting Labor	2,858		904		
512 0033 Student Operator Labor	117,018		123,835	40,000	40,000
512 0034 Union Function Labor	4,189		3,183		
512 0036 Smith System Training	1,380	5,892	2	7,795	1,903
512 0037 Equipment Familiarization Tr	1,382	1,500	)	1,500	
512 0041 Office & Clerical	56,293		42,766		
512 0101 Vacation Pay	119,772		92,842		
512 0102 Birthday & Anniversary Pay	5,473		3,140		

		Company Division Department	2 40 4062	Niagara METRO TRANS. PARATRANSIT	Frontier Transit Met AND MAINTENANCE	ro
Account/SubA	Account Description	2012-13 Actual			2014-15 al Req Budget	VARIANCE From Budget
** EXPENSES	**					
512 0103	Sick Pay	53,037		25,710		
512 0104	Personal Leave Pay	19,041		11,016		
512 0105	Holiday Pay	90,378		55,272		
512 0106	Jury Duty	365		578		
512 0108	Bereavement Pay	2,265		1,477		
512 0111	Paid Lunch Pay	8,023		6,185		
512 0112	Attendance/Sick Leave Incent	28,776	19,992	4,600	19,992	
512 0113	Sick Pay Buy Back	727	1,500	1,329	1,500	
512 0116	Vacation Buy Back	488				
512 0234	Physical Examination Labor	1,876		3,553		
512 0472	Misc Labor/Expense	4,235		1,725		
512 0700	Attrition		410,382	_	240,118-	170,264
512 0900	Overtime	37,434	165,228	18,772		165,228-
512 0901	Salary Contingency			54,844		
512 9998	-		2,955,676		3,331,681	•
	TION SALARY & WAGES					
513 0165	Accident Reports Labor	_		523		
I&D SALARY		901		523		
514 0111	Paid Lunch Pay	51		8		
514 0472	Misc Labor/Expense	781		114		

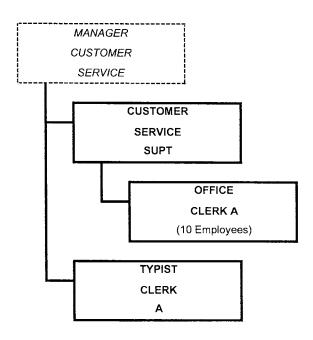
		Company Division Departmen		Niagara Fi METRO TRANS. AN PARATRANSIT	contier Transit Me ND MAINTENANCE	etro
Account/Sub	Account Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
** EXPENSES	**		_		1	J
GEN & ADMI	N SALARY & WAGES	832		122		
515 9998	Budget	2,467,116	2,376,248	1,940,951	2,605,932	229,684
EMPLOYEE B	ENEFITS		2,376,248	1,940,951	2,605,932	229,684
521 0062	Accident Repairs	17,657-		8,171-		
521 5200	M&S Direct Charge (Special O	341,802		49,337		
521 5201	M&S Issues	39,496		23,410		
521 6000	Diesel & Gasoline					
521 9998	Budget		467,500	108,404	427,975	39,525-
REVENUE VE	HICLE MAINT & TRANS		467,500	172,980	427,975	39,525-
522 9998	Budget		8,016	4,934	9,984	1,968
NON-REV VE	HICLE MAINT & REPAIR			4,934	9,984	1,968
524 0070	Diesel/Traction Expense	670,291		90		
524 0080	Operation of Service Trucks	71		1,311		
524 0090	GAS/REV VEHICLE	120,391		260,806		
524 9998	_		834,425	223,892	583,019	251,406-
AUTOMOTIVE			834,425	486,099	583,019	251,406-
525 5200	M&S Direct Charge (Special O	1,289		2,157		

	Company Division Department	2 40 4062	Niagara METRO TRANS. PARATRANSIT	Frontier Transit Metro AND MAINTENANCE	)
Account/SubAccount Description	2012-13 Actual	2013-14 Budget		2014-15 .l Req Budget	VARIANCE From Budget
** EXPENSES **					2
525 9998 Budget		23,100	18,345	26,775	3,675
FACILITIES	1,289	23,100	20,502	26,775	3,675
527 9998 Budget		8,378	5,408	9,655	1,277
ENVIRONMENTAL		8,378	5,408	9,655	1,277
531 9998 Budget		·	22,441	30,813	3,373-
ELECTRIC POWER			22,441	30,813	3,373-
532 9998 Budget		44,052	28,673	36,119	7,933-
GAS		44,052	28,673	36,119	7,933-
533 9998 Budget		3,827	3,205	4,127	300
WATER		3,827	3,205	4,127	300
534 0222 Utilities Expense	30		22		
534 9998 Budget		3,892	2,699	5,248	1,356
TELEPHONE	30	3,892	2,721	5,248	1,356
541 0264 Property & Fire Insurance			7,307		
541 0265 BUILDINGS			67,085		
541 9998 Budget		100,004		116,017	16,013

	Company Division Department		Niagara Fro METRO TRANS. AND PARATRANSIT	ntier Transit Me MAINTENANCE	etro
Account/SubAccount Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
** EXPENSES **		J		1 3	
INSURANCE		100,004	74,392	116,017	16,013
542 0261 Resv Appropriations			15,637		
CLAIM LOSSES	63,750-		15,637		
553 0370 Transit Police			205,687		282,305-
553 9998 Budget				279,165	279,165
POLICE PROTECTION		282,305	205,687	279,165	3,140-
571 0014 Management Fees	830,201	833,640	647,756	827,524	6,116-
571 0362 Temporary Help		4,992	484	5,000	8
CONSULTANTS/OUTSIDE SERVICES		838,632	648,240	832,524	6,108-
575 0170 Advertising	869	996		1,000	4
PRINTING & ADVERTISING	869 	996	35		4
576 5800 Auto Reimbursement	567		99	200	200
EMPLOYEE TRAVEL	567		99	200	200
577 5900 Employee Training	1,007	1,500		1,500	
EMPLOYEE TRAINING	1,007	1,500		1,500	

	Company Division Department	2 40 4062		Frontier Transit Me AND MAINTENANCE	etro
Account/SubAccount Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actua	2014-15 l Req Budget	VARIANCE From Budget
** EXPENSES **					
580 0358 Subscriptions & Dues	949	1,992	996	968	1,024-
580 0361 General Office	7,577	4,992	2,779	7,488	2,496
580 0365 Stationary	13,648	8,111	6,885	8,560	449
580 0368 Technology/Equipment/Service	46,352	60,000	60,653	65,000	5,000
580 5210 Safety Equipment & Supplies	4,188	3,491		3,500	9
580 9998 Budget		2,892			2,892-
GENERAL OFFICE	72,714	81,478	71,313	85,516	4,038
582 0038 Tolls Expense	14,829	9,504	7,518	9,504	
582 9998 Budget		12,000		10,000	2,000-
TRANSPORTATION EXPENSE			7,518	19,504	2,000-
592 0510 Rail Overhead - Salary		25,060	18,550	45,268	20,208
592 0512 Rail Overhead - Expenses		68,319	51,994	72,095	3,776
DIVISION OPERATIONS		93,379	70,544	117,363	23,984
TOTAL EXPENSES	7,811,145	8,430,2	28 6,290,03	9 8,589,173	158,945

### **CUSTOMER SERVICE (Attachment I)**



#### **TOTAL EMPLOYEES:**

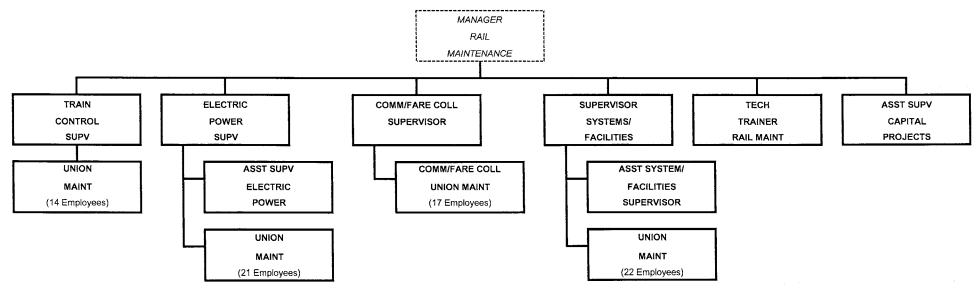
	l otal
NFTA	1
Metro	<u>11</u>
Total	12

	Company Division Department	2 40 4041	Niagara Fron METRO TRANS. AND CUSTOMER SERVICE	tier Transit Me MAINTENANCE	tro
Account/SubAccount Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
** EXPENSES **					<del>-</del>
514 0101 Vacation Pay	47,709		45,767		
514 0102 Birthday & Anniversary Pay	3,834		1,650		
514 0103 Sick Pay	16,167		22,397		
514 0104 Personal Leave Pay	4,954		2,710		
514 0105 Holiday Pay	18,977		10,195		
514 0106 Jury Duty			792		
514 0107 Military Leave Pay	163				
514 0111 Paid Lunch Pay	47,650		34,261		
514 0112 Attendance/Sick Leave Incent	4,099	3,000	1,600	4,000	1,000
514 0113 Sick Pay Buy Back	1,147	396		500	104
514 0116 Vacation Buy Back	419				
514 0172 Business Development	322,046		227,076		
514 0472 Misc Labor/Expense	27,667		24,384		
514 0700 Attrition				2,413	2,413
514 0900 Overtime	1,568	4,991	1,419	2,578	2,413-
514 0901 Salary Contingency			8,040		
514 9998 Budget		•		507,289	24,734
GEN & ADMIN SALARY & WAGES			380,291	516,780	25,838
515 9998 Budget		363,788	300,715	409,785	45,997
EMPLOYEE BENEFITS	365,768	363,788	300,715	409,785	45,997

	Company Division Department	2 40 4041	Niagara Front METRO TRANS. AND M CUSTOMER SERVICE	tier Transit MAINTENANCE	Metro
Account/SubAccount Description	2012-13 Actual	2013-14 Budget		2014-15 Req Budget	VARIANCE From Budget
** EXPENSES **			•		_
523 5200 M&S Direct Charge (Special O		995	<b>777</b> .	1,000	5
IMPROVEMENTS & REPLACEMENTS	825	995	 777 	1,000	5
534 0222 Utilities Expense			25		
TELEPHONE			25		
571 0014 Management Fees	210,686	217,464	163,175	217,177	287-
571 0362 Temporary Help		1,500	3,781	1,500	
571 0500 Radio Equipment Maintenance		1,992		2,000	8
CONSULTANTS/OUTSIDE SERVICES	210,686	220,956	166,956	220,677	279-
575 0170 Advertising	800	2,495	2,348	2,500	5
575 0171 Marketing		1,992		2,000	8.
575 0172 Business Development	639	995	254	1,000	5
PRINTING & ADVERTISING	1,439	5,482	2,602	5,500	18
576 5800 Auto Reimbursement		48		50	2
EMPLOYEE TRAVEL		48		50	2
577 5900 Employee Training	1,500		500	1,500	1,500
577 9998 Budget		1,500			1,500-

	Company Division Department	2 40 N 4041 C	Niagara From METRO TRANS. AND CUSTOMER SERVICE	ntier Transit Me MAINTENANCE	tro
Account/SubAccount Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Reg Budget	VARIANCE From Budget
** EXPENSES **					
EMPLOYEE TRAINING	1,500	1,500	500	1,500	
580 0358 Subscriptions & Dues	1,252	1,296	1,459	1,300	4
580 0361 General Office	601	1,500	2,495	1,500	
580 0363 Machine Rental & Repair	2,967		199-		
580 0365 Stationary	1,161	6,996	3,335	7,000	4
580 0368 Technology/Equipment/Service	66,099	73,499	72,790	75,200	1,701
580 0472 Misc Labor/Expense	474	1,991	231	2,000	9
GENERAL OFFICE			80,111		1,718
592 0510 Rail Overhead - Salary	48,306-	82,036-	69,041-	155,903-	73,867-
592 0512 Rail Overhead - Expenses	76,689-	53,265-	42,528-	53,504-	239-
DIVISION OPERATIONS	124,995-	135,301-	111,569-	209,407-	74,106-
TOTAL EXPENSES		1,033,69	2 820,408	1,032,885	807-

### **RAIL MAINTENANCE (Attachment J)**



### **TOTAL EMPLOYEES:**

NFTA	8
Metro	<u>74</u>
Total	82

		Company Division Department	2 40 4050	Niagara Fron METRO TRANS. AND RAIL MAINTENANCE	ntier Transit Me MAINTENANCE	etro
Account/SubAccount	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
** EXPENSES **						_
511 0041 Office &	Clerical	33,406		26,070		
511 0101 Vacation	Pay	232,700		210,528		
511 0102 Birthday	& Anniversary Pay	11,220		8,169		
511 0103 Sick Pay		54,307		57,414		
511 0104 Personal	Leave Pay	29,438		20,863		•
511 0105 Holiday H	Pay	80,817		56,391		
511 0106 Jury Duty	7	188		505		
511 0107 Military	Leave Pay	1,335		953		
511 0108 Bereaveme	ent Pay	1,445		722		
511 0111 Paid Lund	ch Pay	4,630		4,222		
511 0112 Attendance	ce/Sick Leave Incent	34,753	31,992	9,800	32,000	8
511 0113 Sick Pay	Buy Back	5,087	3,996	4,616	4,000	4
511 0116 Vacation	Buy Back	5,445	6,996	3,039	7,000	4
511 0200 Revenue	Wehicle Servicing	315,211		259,408		
511 0234 Physical	Examination Labor	850		159		
511 0325 SNOWPLOW	ING	24,057		15,540		
511 0400 Facilitie	es Maintenance	1,599,061		1,183,101		
511 0500 Radio Eq	uipment Maintenance	271,291		214,381		
511 0600 Fare Col	lection Equipment Ma	80,505		56,629		
511 0700 Attrition	n		291,664		236,704-	54,960
511 0900 Overtime		480,031	540,000	394,044	509,340	30,660-
511 0901 Salary Co	ontingency			61,838		

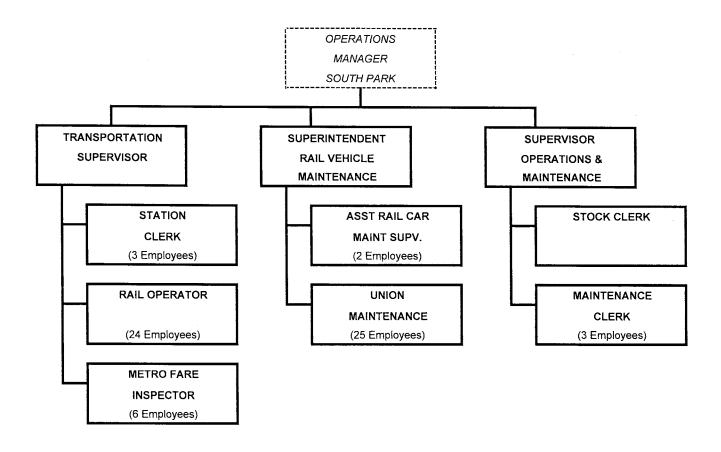
	Company Division Departmen	2 40 at 4050	Niagara Fr METRO TRANS. AN RAIL MAINTENANC		etro
Account/SubAccount Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
** EXPENSES **		J		1 3	
511 9998 Budget		3,178,168	1,263-	3,440,399	262,231
MAINTENANCE SALARY & WAGES	3,265,777	3,469,488	2,587,129	3,756,035	286,547
514 0472 Misc Labor/Expense	291		1,329		
GEN & ADMIN SALARY & WAGES	291		1,329	·	
515 9998 Budget	2,432,450	2,570,892	1,863,806	2,679,361	108,469
EMPLOYEE BENEFITS		2,570,892	1,863,806	2,679,361	108,469
520 0146 Escalator Repairs		310,000	212,409	505,000	195,000
520 0147 Elevator Repairs		90,000	108,132	100,000	10,000
520 0201 Rail Tamping				200,000	200,000
520 0202 Rail Grinding		150,000	153,689	160,000	10,000
520 0203 Rail Geometry Testing		19,000		20,000	1,000
520 0204 Rail Ultrasonic Testing		6,000	5,475	6,000	
520 0205 Snow Removal		37,000		70,000	33,000
520 0210 Misc Contracts			35,302	10,000	10,000
520 9998 Budget		28,000			28,000-
MAINTENANCE AND REPAIRS		640,000	515,007	1,071,000	431,000
521 5200 M&S Direct Charge (Special O	921		99		
521 5201 M&S Issues	15,498-		1,071-		

	Company Division Department	2 40 4050	Niagara Fro METRO TRANS. AND RAIL MAINTENANCE	ntier Transit M MAINTENANCE	Metro
Account/SubAccount Description	2012-13 Actual		2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
** EXPENSES **					_
REVENUE VEHICLE MAINT & TRANS	14,577-		972 <i>-</i>		
522 5200 M&S Direct Charge (Special O	49,260		55,652		
522 5201 M&S Issues	449		183		
522 9998 Budget		39,996		45,000	5,004
NON-REV VEHICLE MAINT & REPAIR	49,709	39,996	55,835	45,000	5,004
524 0070 Diesel/Traction Expense	538,456		299,319		
524 0080 Operation of Service Trucks	75,648	55,488	49,109	55,488	
524 9998 Budget		575,196		451,824	123,372-
AUTOMOTIVE		630,684	348,428	507,312	123,372-
525 5200 M&S Direct Charge (Special O	27,674		12,858		
525 5201 M&S Issues	396,261		354,643		
525 9998 Budget		420,000		420,000	
FACILITIES	423,935	420,000	367,501	420,000	
531 0222 Utilities Expense	396,861		344,771		
531 9998 Budget		470,004		508,956	38,952
ELECTRIC POWER	396,861	470,004	344,771	508,956	38,952
532 0222 Utilities Expense	75,957	<del>.</del>	17,380		

	Company Division Departmer		Niagara Fr METRO TRANS. AN RAIL MAINTENANC		etro
Account/SubAccount Description	2012-13 Actual		2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
** EXPENSES **		-		1 3	
532 9998 Budget		54,875		78,236	23,361
GAS	75,957	54,875	17,380	78,236	
533 0222 Utilities Expense	24,282		23,231		
533 9998 Budget		26,219		25,761	458-
WATER		26,219	23,231	25,761	458~
553 0224 Security		34,992	4,050	34,992	
POLICE PROTECTION		34,992	4,050	34,992	
571 0014 Management Fees	1,032,899	1,196,484	804,010	1,138,541	57,943-
571 0146 Escalator Repairs	396,031				
571 0147 Elevator Repairs	124,861				
571 0202 Rail Grinding	148,492				
571 0203 Rail Geometry Testing	17,400				
571 0205 Snow Removal	13,940				
571 0210 Misc Contracts	28,468				
CONSULTANTS/OUTSIDE SERVICES	1,762,091	1,196,484	804,010	1,138,541	57,943-
572 0369 Office Space Rental	7,800	7,800	5,850	8,000	200
RENT EXPENSE	7,800	7,800	5,850	8,000	200

Company Division Department		METRO TRANS. AND	MAINTENANCE	Metro
2012-13 Actual				VARIANCE From Budget
		28		
		28		
3,067		348		
849	1,500	110		1,500-
2,520		966		
2,466		2,417		
1,173	12,000	3,536		12,000-
7,784		7,516		
	12,492		12,000	492-
	25,992	14,893	12,000	13,992-
8,972,102	9,507,4	22 6,947,107	10,235,198	727,776
	Division Department 2012-13 Actual 3,067 849 2,520 2,466 1,173 7,784 17,859 118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,987-118,988-118,988-118,988-118,988-118,988-118,988-118,988-118,988-118,988-118,988-118,988-118,988-118,988-118,988-118,988-118,988-118,988-118,988-118,988-118,988-118,988-118,988-118,988-118,988-118,988-118,988-118,988-118,988-11	Division 40 Department 4050  2012-13	Division 40 METRO TRÂNS. AND RAIL MAINTENANCE  2012-13 2013-14 2013-14 YTD Actual  28  4,992 1,600  4,992 1,600  3,067 348 849 1,500 110 2,520 966 2,466 2,417 1,173 12,000 3,536 7,784 7,516  12,492  17,859 25,992 14,893  118,987- 84,996- 6,769-  118,987- 84,996- 6,769-  8,972,102 9,507,422 6,947,107	Division 40 METRO TRÂNS. AND MAINTENANCE  2012-13 2013-14 2013-14 2014-15 Req Budget YTD Actual Req Budget  28  4,992 1,600 35,000  4,992 1,600 35,000  3,067 348 849 1,500 110 2,520 966 2,466 2,417 1,173 12,000 3,536 7,784 7,516 12,492 12,000  17,859 25,992 14,893 12,000  118,987- 84,996- 6,769- 84,996-  118,987- 84,996- 6,769- 84,996-  8,972,102 9,507,422 6,947,107 10,235,198

### **SOUTH PARK (Attachment K)**



### **TOTAL EMPLOYEES:**

 NFTA
 5

 Metro
 62

Total 67

	Company Division Department	2 40 4051	Niagara Fro METRO TRANS. AND STOREROOM- RAIL	ntier Transit Me MAINTENANCE	etro
Account/SubAccount Description	2012-13 Actual	2013-14 Budget		2014-15 Req Budget	VARIANCE From Budget
** EXPENSES **					
514 0101 Vacation Pay	12,473		9,503		
514 0102 Birthday & Anniversary Pay	1,022		1,257		
514 0103 Sick Pay	8,857		1,370		
514 0104 Personal Leave Pay	1,874		971		
514 0105 Holiday Pay	5,790		2,974		
514 0108 Bereavement Pay	45				
514 0111 Paid Lunch Pay	15,605		11,424		
514 0112 Attendance/Sick Leave Incent	3,419	3,000	1,200	3,600	600
514 0113 Sick Pay Buy Back	1,511	1,596	1,181	1,700	104
514 0116 Vacation Buy Back	843			1,500	1,500
514 0471 Stores Labor/Expense	111,750		78,595		
514 0900 Overtime	37,477	25,991	19,546	25,000	991-
514 0901 Salary Contingency			3,376		
514 9998 Budget		179,640	,	178,567	
GEN & ADMIN SALARY & WAGES			131,397		140
515 9998 Budget			95,273	152,214	3,563-
EMPLOYEE BENEFITS	146,689	155,778	95,273	152,214	3,563-
527 5272 Non-Hazardous Waste	15,880		11,853		
527 5273 Hazardous Waste	487				
527 9998 Budget		15,000		16,000	1,000

	Company Division Department	2 40 4051	Niagara From METRO TRANS. AND STOREROOM- RAIL	ntier Transit Me MAINTENANCE	etro
Account/SubAccount Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
** EXPENSES **					
ENVIRONMENTAL	16,367	15,000	11,853	16,000	1,000
571 0014 Management Fees	119,203	126,911	89,722	123,480	3,431-
CONSULTANTS/OUTSIDE SERVICES	119,203	126,911	89,722	123,480	3,431-
580 0361 General Office	10,703	5,999	4,152	6,000	1
580 0365 Stationary		744	•	500	244-
580 0368 Technology/Equipment/Service	792	4,991	4,138	5,000	9
580 1010 *Freight	1,528	3,000	857	3,000	
580 5210 Safety Equipment & Supplies		240	1,191	3,000	2,760
GENERAL OFFICE	13,023	14,974	10,338	17,500	2,526
		· <b></b>			
TOTAL EXPENSES	495,948	522,8	90 338,583	519,561	3,328-

		Company Division Department	2 40 t 4054	Niagara Fr METRO TRANS. AN RAIL CAR MAINTE		etro
Account/SubAccount Descri	iption	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
** EXPENSES **						
511 0101 Vacation Pay		83,299		76,087		
511 0102 Birthday & Anni	versary Pay	4,588		2,499		
511 0103 Sick Pay		15,918		17,460		
511 0104 Personal Leave 1	Pay	9,899		9,415		
511 0105 Holiday Pay		31,288		21,340		
511 0106 Jury Duty		182				
511 0108 Bereavement Pay				367		
511 0112 Attendance/Sick	Leave Incent	13,817	11,999	5,200	12,000	1
511 0113 Sick Pay Buy Ba	ck	377	2,700	561	2,700	
511 0116 Vacation Buy Ba	ck	2,084	2,796	1,335	2,700	96-
511 0200 Revenue Vehicle	Servicing	746,497		583,066		
511 0234 Physical Examina	ation Labor	276		39		
511 0325 SNOWPLOWING		3,003		282		
511 0400 Facilities Main	tenance	115,282		85,924		
511 0600 Fare Collection	Equipment Ma	42,676		30,083		
511 0700 Attrition			75,314	-	34,007-	41,307
511 0900 Overtime		67,555	134,880	59,731	73,693	61,187-
511 0901 Salary Continge	ncy			19,825		
511 9998 Budget			1,129,464		1,177,727	48,263
MAINTENANCE SALARY & WAGES			1,206,525	913,214	1,234,813	28,288
514 0472 Misc Labor/Expe	nse	137		20		

	Company Division Departmen		Niagara Fro METRO TRANS. ANI RAIL CAR MAINTE		etro
Account/SubAccount Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Reg Budget	VARIANCE From Budget
** EXPENSES **					Trom Duages
GEN & ADMIN SALARY & WAGES	137		20		
515 9998 Budget	850,675		697,431	937,995	
EMPLOYEE BENEFITS		894,036		937,995	43,959
521 5200 M&S Direct Charge (Special			140,692		
521 5201 M&S Issues	7,215		11,920		
521 9998 Budget		294,996		250,000	44,996-
REVENUE VEHICLE MAINT & TRANS	242,184		152,612	250,000	44,996-
525 5200 M&S Direct Charge (Special	0 200-				
525 5201 M&S Issues	11				
FACILITIES	189-				
571 0014 Management Fees		. 476,628	289,650	474,279	2,349-
	366,193	476,628	289,650	474,279	2,349-
580 0361 General Office	345		2,204		505
580 0364 Cleaning & Operations	1,613	5,496	986	2,000	3,496-
580 0365 Stationary	93			300	300
580 0368 Technology/Equipment/Servi	.ce 1,036	995	135	4,000	3,005
580 5210 Safety Equipment & Supplie	es 2,997	4,992	6,846	5,000	8

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT) Budget Work Detail Report - Fiscal Year 2014-15

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		Company Division Department		Niagara Fron METRO TRANS. AND RAIL CAR MAINTENE		tro
Account/SubAccount ** EXPENSES **	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
GENERAL OFFICE		6,084	13,978	10,171	14,300	322
TOTAL EXPENSES		2,601,825	2,886,16	3 2,063,098	2,911,387	25,224

	Company Division Department	ntier Transit Me MAINTENANCE ON			
Account/SubAccount Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
** EXPENSES **					
512 0015 Ambassador Training	1,392		453	1,000	1,000
512 0030 Instruction Labor/Expense	22,282		43,784		
512 0031 Operator Labor/Expense	775,422		594,432		
512 0032 Changing & Shifting Labor	692		408		
512 0034 Union Function Labor	3,273		1,157		
512 0036 Smith System Training	1,469			4,000	4,000
512 0041 Office & Clerical	129,393		73,995		
512 0101 Vacation Pay	81,670		78,176		
512 0102 Birthday & Anniversary Pay	2,284		2,409		
512 0103 Sick Pay	34,831		18,482		
512 0104 Personal Leave Pay	10,070		8,863		
512 0105 Holiday Pay	28,716		20,674		
512 0108 Bereavement Pay	1,074		525		
512 0111 Paid Lunch Pay	6				
512 0112 Attendance/Sick Leave Incent	7,318	7,992	2,400	8,500	508
512 0113 Sick Pay Buy Back	1,233	1,992	1,241	1,500	492-
512 0116 Vacation Buy Back	1,931	1,500	1,236	2,000	500
512 0234 Physical Examination Labor	1,494		4,311		
512 0472 Misc Labor/Expense	3,479		1,365		·
512 0700 Attrition		105,394	-	72,916-	32,478
512 0900 Overtime	84,192	164,988	112,166	144,022	20,966-
512 0901 Salary Contingency			24,222		

		Company Division Department	2 40 4055	Niagara Fr METRO TRANS. AN SOUTH PARK STAT	ontier Transit M D MAINTENANCE 'ION	Metro
Account/Sub	Account Description	2012-13 Actual			2014-15 Req Budget	VARIANCE From Budget
** EXPENSES	**					
512 9998	Budget		1,263,840		1,365,913	102,073
TRANSPORTA	FION SALARY & WAGES	1,192,221	1,334,918	990,299	1,454,019	119,101
513 0165	Accident Reports Labor	201		274	200	200
I&D SALARY	& WAGES	201		274	200	200
514 0111	Paid Lunch Pay	24	95		100	5
514 0116	Vacation Buy Back		3,996		4,000	4
514 0472	Misc Labor/Expense	804	9,996	3,417	5,000	4,996-
514 0900			3,996			3,996-
GEN & ADMI	N SALARY & WAGES	828	18,083	3,417	9,100	8,983-
515 9998	Budget	883,341	1,002,575	734,838	1,077,020	74,445
EMPLOYEE B	ENEFITS	883,341	1,002,575	734,838	1,077,020	74,445
571 0014	Management Fees	96,925	96,708	67,739	92,815	3,893-
CONSULTANT	s/outside services	96,925	96,708	67,739	92,815	3,893-
580 0368	Technology/Equipment/Service	30		45	1,500	1,500
GENERAL OF		30			1,500	1,500
582 0010	Stations & Office		5,999	3,180	4,000	1,999-

	Company Division Department						
Account/SubAccount Description	2012-13 Actual	2013-14 Budget		:			
** EXPENSES **							
582 0358 Subscriptions & Dues	31,197	34,992	2 12,541 33,000 1,992-				
582 0472 Misc Labor/Expense	1,002	1,992	2 1,515 2,000 8				
582 5210 Safety Equipment & Supplies	240	1,500	1,500				
TRANSPORTATION EXPENSE	36,350	44,483	3 17,236 40,500 3,983-	-			
592 0510 Rail Overhead - Salary	46,252	74,234	1 51,892 141,443 67,209				
DIVISION OPERATIONS	46,252	74,234	51,892 141,443 67,209	-			
				_			
TOTAL EXPENSES	2,256,148	2,571,0	001 1,865,740 2,816,597 245,596	-			

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2014-15

CREDITS = (-)
DEBITS = (+)

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Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4057 RAIL TICKET INSPECTORS

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
512	TRANSPORTATION SALARY & WAGES	170,714	152,833	170,745	217,850	65,017
515	EMPLOYEE BENEFITS	127,401	113,251	129,517	164,498	51,247
TOTAL	EXPENSES	298,115	266,084	300,262	382,348	116,264

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## NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 144 CREDITS = (-) DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4059 RAIL OVERHEAD

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
534	TELEPHONE	24,656	3,459	2,424	4,665	1,206
541	INSURANCE	740,779	625,213	453,574	681,600	56,387
553	POLICE PROTECTION	4,439,110	2,823,046	2,056,875	2,791,665	31,381-
592	DIVISION OPERATIONS	636,056	606,218	451,054	740,189	133,971
TOTAL	EXPENSES	5,840,601	4,057,936	2,963,927	4,218,119	160,183

### **BUS MAINTENANCE**

					PROJECT LIFE	ACTUAL	TOTAL	j					
				TOTAL	ACTUAL	FROM 4/1/13	FORECASTED	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
PROJECT	PRTY	JUST	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
NUMBER	CL	CL	SOURCE	BUDGET	3/31/13	7/18/13	7/19/13 - 3/31/14	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	YEARS
2-3365			FTA	\$643,796	\$386,828	\$24,968	\$232,000	\$0	\$0	\$0	\$0	\$0	\$0
			NYSDOT	\$80,475	\$48,354	\$3,121	\$29,000	\$0	\$0	\$0	\$0	\$0	\$0
			NFTA	\$80,475	\$48,354	\$3,121	\$29,000	\$0	\$0	\$0	\$0	\$0	\$0
			TOTAL	\$804,745	\$483,535	\$31,210	\$290,000	\$0	\$0	\$0	\$0	\$0	\$0
2-3395	М	NR	FTA	\$60,000	\$12,357	\$0	\$0	\$47,643	\$0	\$0	\$0	\$0	\$(
			NYSDOT	\$7,500	\$1,545	\$0	\$0		\$0	\$0	\$0		\$(
			NFTA	\$7,500	\$1,545	\$0	\$0		\$0				\$(
			TOTAL	\$75,000	\$15,446	\$0							\$(
										- **	- 40	- 40	<u> </u>
2-3397	М	NR	FTA	\$230,798	\$40,568	\$0	\$75.090	\$115 140	\$0	\$0	\$0	\$0	\$(
			NYSDOT	\$28,850	\$5,071		, , , , , , , , , , , , , , , , , , , ,						\$(
			NFTA	\$28,850	\$5.071								\$(
			TOTAL	\$288,497						<del></del>			\$(
						· · · · · · · · · · · · · · · · · · ·	7,	<b>V140,020</b>		40		\$5	ψ
2-3392	М	NR	NFTA	\$104,654	\$84,021	\$20,633	\$0	\$0	\$0	\$0	\$0	\$0	
2-3417	М	NR	NFTA	\$2,070,000	\$57,413	\$0	\$242,587	\$270,000	\$300,000				\$300,000
									,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,==0,=0		7000,000	4000,000
	1	NR	FTA	\$698,498	\$0	\$0	\$160,000	\$538,498	\$0	\$0	\$0	\$0	\$(
			NYSDOT	\$87,312	\$0	\$0	\$20,000	\$67,312	\$0	\$0	\$0	\$0	\$(
			NFTA	\$87,312	\$0	\$0	\$20,000	\$67,312	\$0		\$0	\$0	\$1
			TOTAL	\$873,123	\$0	\$0	\$200,000						\$
									,-			,,,	
2-3343	М		FTA	\$1,701,198	\$1,440,346	\$0	\$210,609	\$50,243	\$0	\$0	\$0	\$0	\$
Ì		İ	NYSDOT	\$212,650	\$180,043	\$0	\$26,326		\$0	\$0			\$
			NFTA	\$212,650						· · · · · · · · · · · · · · · · · · ·		<b></b>	\$
			TOTAL	\$2,126,497	\$1,800,432			\$62,804		<del> </del>			\$
	-	ļ	NETA	0004744		***	0400 000	40474	4050 555	-			
<del>                                     </del>	+	+					<del> </del>					<del> </del>	\$
		1	NETA	\$45,000	\$0	\$0	y \$45,000	\$0	\$0	\$0	\$0	1 \$01	\$
	2-3395 2-3397 2-3392 2-3417	2-3395 M  2-3397 M  2-3397 M  2-3417 M  1  2-3343 M	NUMBER         CL         CL           2-3365         Image: Close of the control of the contro	NUMBER   CL   CL   SOURCE	PROJECT   PRTY   JUST   FUND   SOURCE   BUDGET	PROJECT PRTY JUST FUND PROJECT THROUGH SOURCE BUDGET 3/31/13  2-3365 FTA \$643,796 \$386,828	PROJECT PRTY JUST FUND SOURCE BUDGET 3/31/13 THROUGH 7/18/13  2-3365 FTA \$643,796 \$386,828 \$24,968	PROJECT   PRTY   JUST   FUND   PROJECT   SURCE   BUDGET   THROUGH   THROUG	PROJECT	PROJECT   PRTY   JUST   FUND   PROJECT   THROUGH   THR	PROJECT PRTY JUST FUND PROJECT OL CL SOURCE BUDGET J3/31/3 THROUGH THROUGH THROUGH THROUGH SPENDING THROUGH THROUGH THROUGH SPENDING THROUGH T	PROJECT   PRITY   JUST   FUND   FUN	PROJECT PRTY JUST FUND PROJECT THROUGH NUMBER CL CL SOURCE BUGGET 331113 THROUGH THROUGH SPENDING THROUGH SP

### **BUS MAINTENANCE**

	PROJECT	PRTY	JUST	FUND	TOTAL PROJECT	PROJECT LIFE ACTUAL THROUGH	ACTUAL FROM 4/1/13 THROUGH	TOTAL FORECASTED SPENDING	FISCAL YEAR	FISCAL YEAR	FISCAL YEAR	FISCAL YEAR	FISCAL YEAR	OUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/13	7/18/13	7/19/13 - 3/31/14	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	YEARS
PURCHASE BIKE RACKS/LOCKERS	2-3412	М		FTA	\$72,930	\$0	\$0	\$72,930	\$0	\$0	\$0	\$0	\$0	\$0
2012 Program				NYSDOT	<b>\$</b> 9,116	\$0	\$0	\$9,116	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	\$9,116	\$0	\$0	\$9,116	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$91,163	\$0	\$0	\$91,163	\$0	\$0	\$0	\$0	\$0	\$0
ORBCAD UPGRADE equipment \$3,476,000 (NIITEC Revolving Loan) 10% down 10/15 (348,000) Load \$3,128,000 (10 yr. term @ 3%)				NFTA	\$3,972,970	\$0	\$0	\$0	\$348,000	\$362,497	\$362,497	\$362,497	\$362,497	\$2,174,982

FTA	\$3,407,220	\$1,880,098	\$24,968	\$750,629	\$751,525	\$0	\$0	\$0	\$0	\$0
NYSDOT	\$425,903	\$235,012	\$3,121	\$93,829	\$93,941	\$0	\$0	\$0	\$0	\$0
NFTA	\$7,253,241	\$376,446	\$23,754	\$481,416	\$896,655	\$1,012,497	\$662,497	\$662,497	\$662,497	\$2,474,982
TOTAL	\$11,086,363	\$2,491,557	\$51,843	\$1,325,873	\$1,742,120	\$1,012,497	\$662,497	\$662,497	\$662,497	\$2,474,982

## NIAGARA FRONTIER TRANSPORTATION AUTHORITY FY 2014 / 2015 THROUGH 2018 / 2019 UNFUNDED CAPITAL PROJECTS

### BUS MAINTENANCE

				ļ		PROJECT LIFE	ACTUAL	TOTAL						
					TOTAL	ACTUAL	FROM 4/1/13	FORECASTED	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/13	7/18/13	7/19/13 - 3/31/14	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	YEARS
FLEET WATCH		3	NI	FTA-UF	\$660,000	\$0	\$0	\$0	\$220,000	\$220,000	\$220,000	\$0	\$0	\$0
				NYSDOT-UF	\$82,500	\$0	\$0	\$0	\$27,500	\$27,500	\$27,500	\$0	\$0	\$0
				NFTA-UF	\$82,500	\$0	\$0	\$0	\$27,500	\$27,500	\$27,500	\$0	\$0	\$0
				TOTAL	\$825,000	\$0	\$0	\$0	\$275,000	\$275,000	\$275,000	\$0	\$0	\$0
			-											
REPLACEMENT HYBRID BUS BATTERIES	-	1	NR	FTA-UF	\$3,160,000	\$0	\$0	\$0	\$1,040,000	\$0	\$520,000	\$1,160,000	\$440,000	\$0
2014 Program				NYSDOT-UF	\$395,000	\$0	\$0	\$0	\$130,000	\$0	\$65,000	\$145,000	\$55,000	\$0
				NFTA-UF	\$395,000	\$0	\$0	\$0	\$130,000	\$0	\$65,000	\$145,000	\$55,000	\$0
				TOTAL	\$3,950,000	\$0	\$0	\$0	\$1,300,000	\$0	\$650,000	\$1,450,000	\$550,000	\$0

FTA	\$3,820,000	\$0	\$0	\$0	\$1,260,000	\$220,000	\$740,000	\$1,160,000	\$440,000	\$0
NYSDOT	\$477,500	\$0	\$0	\$0	\$157,500	\$27,500	\$92,500	\$145,000	\$55,000	\$0
NFTA	\$477,500	\$0	\$0	\$0	\$157,500	\$27,500	\$92,500	\$145,000	\$55,000	\$0
TOTAL	\$4,775,000	\$0	\$0	\$0	\$1,575,000	\$275,000	\$925,000	\$1,450,000	\$550,000	\$0

## NIAGARA FRONTIER TRANSPORTATION AUTHORITY FY 2014 / 2015 THROUGH 2018 / 2019 FISCALLY CONSTRAINED CAPITAL PLAN

### BUS VEHICLE

PROJECT TITLE FUTURE BIG BUSES AS LIFE EXPIRED CLEAN DIESEL \$500,000 HYBRID \$650,000	PROJECT NUMBER	1	JUST CL NR	FUND SOURCE FTA NYSDOT NFTA	TOTAL PROJECT BUDGET \$30,323,277 \$3,790,410 \$3,790,410	\$0	FROM 4/1/13 THROUGH 7/18/13 \$0	TOTAL FORECASTED SPENDING 7/19/13 - 3/31/14 \$0 \$0	FISCAL YEAR 2014/2015 \$5,082,000 \$635,250 \$635,250	FISCAL YEAR 2015/2016 \$3,395,700 \$424,463 \$424,463	FISCAL YEAR 2016/2017 \$1,852,200 \$231,525 \$231,525	FISCAL YEAR 2017/2018 \$6,806,835 \$850,854 \$850,854	FISCAL YEAR 2018/2019 \$6,432,459 \$804,057 \$804,057	OUT YEARS \$6,754,082 \$844,260 \$844,260
CNG \$550,000				TOTAL	\$37,904,096	\$0	\$0	\$0	\$6,352,500	\$4,244,625	\$2,315,250	\$8,508,544	\$8,040,574	\$8,442,603
4 TROLLY BUSES	2-3416			CMAQ NYSDOT NFTA	\$1,600,000 \$200,000 \$200,000	\$0	\$0	\$200,000	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0
				TOTAL	\$2,000,000		····		\$0 <b>\$0</b>	\$0 <b>\$0</b>	\$0 \$0	\$0 \$0	\$0 <b>\$0</b>	\$0 <b>\$0</b>
BUS - ROLLING STOCK SMALL BUS REPLACE (9)	2-3415		м	FTA	\$680,000	\$391,839	\$0	\$0	\$288,161	\$0	\$0	\$0	\$0	\$0
2012 Program				NYSDOT	\$85,000	\$48,980	\$0	\$0	\$36,020	\$0	\$0	\$0	\$0	\$0
				NFTA	\$85,000	\$48,980	\$0	\$0	\$36,020	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$850,000	\$489,799	\$0	\$0	\$360,201	\$0	\$0	\$0	\$0	\$0
FUTURE SMALL BUSES AS LIFE EXPIRED	2-3427	2	NR	FTA	\$6,977,608	\$0	\$0	\$879,028	\$523,520	\$824,544	\$769,574	\$1,010,066	\$1,449,207	\$1,521,668
PARATRANSIT GAS \$90,000	(13/14)			NYSDOT	\$872,201	\$0	\$0	\$109,879	\$65,440	\$103,068	\$96,197	\$126,258	\$181,151	\$190,209
PARATRANSIT CNG \$103,873				NFTA	\$872,201	\$0	\$0	\$109,879	\$65,440	\$103,068	\$96,197	\$126,258	\$181,151	\$190,209
METROLINK GAS \$150,000				TOTAL	\$8,722,010	\$0	\$0	\$1,098,785	\$654,400	\$1,030,680	\$961,968	\$1,262,583	\$1,811,509	\$1,902,085
METROLINK CNG \$180,000		1	<u> </u>					(10 @103K)	(6 @103K)	(9 @103K)	(8 @103K)	(10@103K)	5@180K/5@103H	(5@180K/5@103K

FTA	\$37,980,885	\$391,839	\$0	\$879,028	\$5,893,681	\$4,220,244	\$2,621,774	\$7,816,902	\$7,881,666	\$8,275,750
NYSDOT	\$4,947,611	\$48,980	\$0	\$309,879	\$736,710	\$527,531	\$327,722	\$977,113	\$985,208	\$1,034,469
NFTA	\$4,947,611	\$48,980	\$0	\$309,879	\$736,710	\$527,531	\$327,722	\$977,113	\$985,208	\$1,034,469
CMAQ	\$1,600,000	\$0	\$0	\$1,600,000	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$49,476,106	\$489,799	\$0	\$3,098,785	\$7,367,101	\$5,275,305	\$3,277,218	\$9,771,127	\$9,852,083	\$10,344,688

## NIAGARA FRONTIER TRANSPORTATION AUTHORITY FY 2014 / 2015 THROUGH 2018 / 2019 UNFUNDED CAPITAL PROJECTS

BUS VEHICLE

DOS VEHICLE														
						PROJECT LIFE	ACTUAL	TOTAL						
					TOTAL	ACTUAL	FROM 4/1/13	FORECASTED	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	оит
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/13	7/18/13	7/19/13 - 3/31/14	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	YEAR\$
FUTURE BIG BUSES AS LIFE EXPIRED		1	NR	FTA-UF	\$29,769,698	\$0	\$0	\$0	\$3,990,000	\$6,041,700	\$7,779,240	\$3,063,076	\$4,339,358	\$4,556,325
CLEAN DIESEL \$500,000				NYSDOT-UF	\$3,721,212	\$0	\$0	\$0	\$498,750	\$755,213	\$972,405	\$382,885	\$542,420	\$569,541
HYBRID \$650,000				NFTA-UF	\$3,721,212	\$0	\$0	\$0	\$498,750	\$755,213	\$972,405	\$382,885	\$542,420	\$569,541
CNG \$550,000				TOTAL	\$37,212,123	\$0	\$0	\$0	\$4,987,500	\$7,552,125	\$9,724,050	\$3,828,845	\$5,424,197	\$5,695,406
FUTURE SMALL BUSES AS LIFE EXPIRED		2	NR	FTA-UF	\$633,023	\$0	\$0	\$0	\$349,014	\$91,616	\$192,394	\$0	\$0	\$0
PARATRANSIT GAS \$90,000				NYSDOT-UF	\$79,128	\$0	\$0	\$0	\$43,627	\$11,452	\$24,049	\$0	\$0	\$0
PARATRANSIT CNG \$103,873				NFTA-UF	\$79,128	\$0	\$0	\$0	\$43,627	\$11,452	\$24,049	\$0	\$0	\$0
METROLINK GAS \$150,000				TOTAL	\$791,279	\$0	\$0	\$0	\$436,267	\$114,520	\$240,492	\$0	\$0	\$0
METROLINK CNG \$180,000	1	<u> </u>							(4 @103K)	(1 @103K)	(2 @103K)			

TOTAL	\$38,003,402	\$0	\$0	\$0	\$5,423,767	\$7,666,645	\$9,964,542	\$3,828,845	\$5,424,197	\$5,695,406
NFTA-UF	\$3,800,340	\$0	\$0	\$0	\$542,377	\$766,665	\$996,454	\$382,885	\$542,420	\$569,541
NYSDOT-UF	\$3,800,340	\$0	\$0	\$0	\$542,377	\$766,665	\$996,454	\$382,885	\$542,420	\$569,541
FTA-UF	\$30,402,722	\$0	\$0	\$0	\$4,339,014	\$6,133,316	\$7,971,634	\$3,063,076	\$4,339,358	\$4,556,325

03/10/14

## NIAGARA FRONTIER TRANSPORTATION AUTHORITY FY 2014 / 2015 THROUGH 2018 / 2019 FISCALLY CONSTRAINED CAPITAL PLAN

### BUS ENGINEERING

						PROJECT LIFE	ACTUAL	TOTAL			1			
					TOTAL	ACTUAL	ACTUAL FROM 4/1/13	TOTAL FORECASTED	FISCAL	510041	510041	510041	<b>5</b> 100.41	
	PROJECT	DDTV	JUST.	FUND	PROJECT	THROUGH			FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
PROJECT TITLE	NUMBER	CL	CL.	SOURCE	BUDGET		THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
FARE COLLECTION REPLACEMENT DESIGN	2-3406	CL	CL	FTA		3/31/13	7/18/13	7/19/13 - 3/31/14	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	YEARS
2012 Program (857,889 / 2,541,565)	2-3406				\$8,699,302	\$10,566	\$16,868		\$2,719,563	\$2,719,563	\$2,785,535	\$0	\$0	\$0
2013 Program				NYSDOT	\$1,087,413	\$1,321	\$2,109		\$339,945	\$339,945	\$348,192	\$0		\$0
2014 Program				NFTA	\$1,087,413	\$1,321	\$2,109		\$339,945	\$339,945	\$348,192	\$0		\$0
2015 Program				TOTAL	\$10,874,128	\$13,207	\$21,085	\$559,009	\$3,399,454	\$3,399,454	\$3,481,919	\$0	\$0	\$0
										_				
CNG MODIFICATIONS/FUELING STATION	-			FTA	\$1,928,808	\$0	\$0			\$752,323	\$0	\$0	\$0	\$0
				NYSDOT	\$241,101	\$0	\$0	\$0	\$147,061	\$94,040	\$0	\$0	\$0	. \$0
				NFTA	\$181,101	\$0	\$0	\$0	\$87,061	\$94,040	\$0	\$0	\$0	\$0
				NATIONAL FUEL	\$100,000	\$0	\$0	\$0	\$60,000	\$40,000	\$0	\$0	\$0	\$0
				TOTAL	\$2,451,011	\$0	\$0	\$0	\$1,470,606	\$980,404	\$0	\$0	\$0	\$0
EACH ITY ONG LIDODADES DESIGN (4)														
FACILITY CNG UPGRADES - DESIGN (1)	2-3426			FTA	\$133,873	\$0	\$0			\$0	\$0	\$0		\$0
2013 Program				NYSDOT	\$16,734	\$0				\$0	\$0	\$0		. \$0
				NFTA	\$16,734	\$0	\$0		\$16,734	\$0	\$0	. \$0	\$0	\$0
		1		TOTAL	\$167,341	\$0	\$0	\$0	\$167,341	\$0	\$0	\$0	\$0	\$0
ALTERNATIVE FUEL IMPLEMENTATION STUDY/DESIGN	2-3407			FTA	\$120,000	\$0	\$0	\$120,000	\$0	\$0	\$0	\$0	\$0	\$C
2012 Program	İ			NYSDOT	\$15,000				\$0	\$0	\$0			\$0
				NFTA	\$15,000					\$0	\$0	· ·		\$0
				TOTAL	\$150,000		\$0			\$0	\$0			\$0
					•			,,,,,	7.					
FUEL ISLAND FIRE SUPRESSION (BABCOCK)	2-3410			NFTA	\$41,295	\$15,926	\$0	\$25,369	\$0	\$0	\$0	\$0	\$0	\$0
(A) NAME OF THE														
(1) - NAME CHANGE - CNG FUELING STATION - E	ESIGN			FTA	\$10,881,983	\$10,566	\$16,868	3 \$567,207	\$4,029,921	\$3,471,886	\$2,785,535	\$0	\$0	\$0
				NYSDOT	\$1,360,248		\$2,109	•		\$433,986	\$348,192			\$0

FTA	\$10,881,983	\$10,566	\$16,868	\$567,207	\$4,029,921	\$3,471,886	\$2,785,535	\$0	\$0	\$0
NYSDOT	\$1,360,248	\$1,321	\$2,109	\$70,901	\$503,741	\$433,986	\$348,192	\$0	\$0	\$0
NFTA	\$1,341,543	\$17,247	\$2,109	\$96,270	\$443,741	\$433,986	\$348,192	\$0	\$0	\$0
NAT'L FUEL	\$100,000	\$0	\$0	\$0	\$60,000	\$40,000	\$0	\$0	\$0	\$0
TOTAL	\$13.683.775	\$29,133	\$21.085	\$734.378	\$5.037.402	\$4,379,858	\$3,481,919	\$0	\$0	\$0

### **BUS ENGINEERING**

BUS ENGINEERING														
						PROJECT LIFE	ACTUAL	TOTAL						
					TOTAL	ACTUAL	FROM 4/1/13	FORECASTED	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/13	7/18/13	7/19/13 - 3/31/14	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	YEARS
BUSWASH REPLACEMENT - FRONTIER	-		i	FTA-UF	\$524,952	\$0	\$0	\$68,000	\$456,952	\$0	\$0	\$0	\$0	\$(
				NYSDOT-UF	\$65,619	\$0	\$0	\$8,500	\$57,119	\$0	\$0	\$0	\$0	
				NFTA-UF	\$65,619	\$0	\$0	\$8,500	\$57,119	\$0	\$0	\$0	\$0	\$(
				TOTAL	\$656,190	\$0	\$0	\$85,000	\$571,190	\$0	\$0	\$0	\$0	\$0
	.													
REPLACEMENT LIFTS - CSBG (7)	-	1		FTA-UF	\$1,482,286	\$0	\$0	\$99,843	\$789,968	\$592,475	\$0	\$0	\$0	\$(
				NYSDOT-UF	\$185,286	\$0	\$0	\$12,480	\$98,746	\$74,059	\$0	\$0	\$0	\$0
				NFTA-UF	\$185,286	\$0	\$0	\$12,480	\$98,746	\$74,059	\$0	\$0	\$0	\$
		Ì		TOTAL	\$1,852,858	\$0	\$0	\$124,804	\$987,460	\$740,594	\$0	\$0	\$0	\$(
MAN DOOR REPLACEMENT	-			FTA-UF	\$403,642	\$0	\$0	\$48,926	\$354,715	\$0	\$0	\$0	\$0	\$0
ALL GARAGES		1		NYSDOT-UF	\$50,455	\$0	\$0	\$6,116	\$44,339	\$0	\$0	\$0	\$0	
				NFTA-UF	\$50,455	\$0	\$0	\$6,116	\$44,339	\$0	\$0	\$0	\$0	
				TOTAL	\$504,552	\$0	\$0	\$61,158	\$443,394	\$0	\$0	\$0	\$0	
ADA UPGRADES/INTERIOR REHAB. (RESTROOMS)				FTA-UF	\$292,976	\$0	\$0	\$0	\$38,776	\$254,200	\$0	\$0	\$0	\$0
ALL GARAGES				NYSDOT-UF	\$36,622	\$0	\$0	\$0	\$4,847	\$31,775	\$0	\$0	\$0	\$0
				NFTA-UF	\$36,622	\$0	\$0	\$0	\$4,847	\$31,775	\$0	\$0	\$0	\$0
				TOTAL	\$366,220	\$0	\$0	\$0	\$48,470	\$317,750	\$0	\$0	\$0	\$0
			<u> </u>											
CONCRETE/MASONRY WALL REHAB.			ļ	FTA-UF	\$283,861	\$0	\$0	\$0	\$36,684	\$247,177	\$0	\$0	\$0	\$(
ALL GARAGES	1		-	NYSDOT-UF	\$35,483	\$0	\$0	\$0	\$4,586	\$30,897	\$0	\$0	\$0	\$(
			-	NFTA-UF	\$35,483	\$0	\$0	\$0	\$4,586	\$30,897	\$0	\$0	\$0	\$1
				TOTAL	\$354,826	\$0	\$0	\$0	\$45,855	\$308,971	\$0	\$0	\$0	\$(
			1											
REPLACE HVAC & MAU - BABCOCK & FRONTIER				FTA-UF	\$707,606	\$0	\$0	\$0	\$0	\$707,606	\$0	\$0	\$0	\$0
ON HOLD			1	NYSDOT-UF	\$88,451	\$0	\$0	\$0	\$0	\$88,451	\$0	\$0	\$0	\$
			ŀ	NFTA-UF	\$88,451	\$0	\$0	\$0	\$0	\$88,451	\$0	\$0	\$0	\$
				TOTAL	\$884,507	\$0	\$0	\$0	\$0	\$884,507	\$0	\$0	\$0	\$
			1											
HRV & HV UNIT REPLACEMENT - FRONTIER				FTA-UF	\$568,77	\$0	\$0	\$0	\$0	\$568,771	\$0	\$0	\$0	\$
ON HOLD				NYSDOT-UF	\$71,096	\$0	\$0	\$0	\$0	\$71,096	\$0	\$0	\$0	\$
	•			NFTA-UF	\$71,096	\$ \$0	\$0	\$0	\$0	\$71,096	\$0	\$0	\$0	\$
				TOTAL	\$710,964	\$0	\$0	\$0	\$0	\$710,964	\$0	\$0	\$0	\$
						1								
EMERGENCY POWER FEEDER TO BAY 2				FTA-UF	\$121,498	\$0	\$0	\$0	\$21,358	\$100,141	\$0	\$0	\$0	\$
FRONTIER				NYSDOT-UF	\$15,187	7 \$0	\$0	\$0	\$2,670	\$12,518	\$0	\$(	\$0	\$
				NFTA-UF	\$15,187	, \$C	\$0	\$0	\$2,670	\$12,518	\$0	\$(	\$0	\$
				TOTAL	\$151,87	\$ \$0	\$0	\$0	\$26,697	\$125,176	\$0	\$0	\$0	\$

### BUS ENGINEERING

200 ENGINEERING						_								
						PROJECT LIFE	ACTUAL	TOTAL						
				İ	TOTAL	ACTUAL	FROM 4/1/13	FORECASTED	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/13	7/18/13	7/19/13 - 3/31/14	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	YEARS
ASPHALT PAVT, REHAB, BABCOCK, FRONTIER,				FTA-UF	\$1,104,000	\$0	\$0	\$0	\$95,411	\$1,008,589	\$0	\$0	\$0	\$0
ANDREWS & SENECA CITY LINE LOOP				NYSDOT-UF	\$138,000	\$0	\$0	\$0	\$11,926	\$126,074	\$0	\$0	\$0	\$0
				NFTA-UF	\$138,000	\$0	\$0	\$0	\$11,926	\$126,074	\$0	\$0	\$0	\$0
				TOTAL	\$1,380,000	\$0	\$0	\$0	\$119,264	\$1,260,736	\$0	\$0	\$0	\$0
									·					······································
REPLACE 800MHZ EDACS RADIO SYSTEM				FTA-UF	\$7,518,000	\$0	\$0	\$0	\$0	\$840,000	\$3,318,000	\$3,360,000	\$0	\$(
		1	1	NYSDOT-UF	\$939,750	\$0	\$0	\$0	\$0	\$105,000	\$414,750	\$420,000	\$0	\$1
		Ì		NFTA-UF	\$939,750	\$0	\$0	\$0	\$0	\$105,000	\$414,750	\$420,000	\$0	\$0
		1		TOTAL	\$9,397,500	\$0	\$0	\$0	\$0	\$1,050,000	\$4,147,500	\$4,200,000	\$0	\$
														· · · · · · · · · · · · · · · · · · ·
FRONTIER - SPRINKLER SYSTEM UPGRADES	-			FTA-UF	\$450,159	\$0	\$0	\$0	\$0	\$51,730	\$398,430	\$0	\$0	\$1
	İ	-		NYSDOT-UF	\$56,270	\$0	\$0	\$0	\$0	\$6,466	\$49,804	\$0	\$0	\$1
				NFTA-UF	\$56,270	\$0	\$0	\$0	\$0	\$6,466	\$49,804	\$0	\$0	\$
				TOTAL	\$562,699	\$0	\$0	\$0	\$0	\$64,662	\$498,037	\$0	\$0	\$
										•				
FACILITY CONDITION STUDY				FTA-UF	\$86,006	\$0	\$0	\$0	\$0	\$86,006	\$0	\$0	\$0	\$1
				NYSDOT-UF	\$10,751	\$0	\$0	\$0	\$0	\$10,751	\$0	\$0	\$0	\$1
			İ	NFTA-UF	\$10,751	\$0	\$0	\$0	\$0	\$10,751	\$0	\$0	\$0	\$6
	<u></u>			TOTAL	\$107,507	\$0	\$0	\$0	\$0	\$107,507	\$0	\$0	\$0	\$
<u>SAFETY - METRO</u>													JUNE 1	
UST REPLACEMENT WITH FUEL CANOPY (BABCOCK)				FTA-UF	\$1,186,400	\$0	\$0	\$0	\$0	\$80,000	\$1,106,400	\$0	\$0	\$1
				NYSDOT-UF	\$148,300	\$0	\$0	\$0	\$0	\$10,000	\$138,300	\$0	\$0	\$
				NFTA-UF	\$148,300	\$0	\$0	\$0	\$0	\$10,000	\$138,300	\$0	\$0	\$
				TOTAL	\$1,483,000	\$0	\$0	\$0	\$0	\$100,000	\$1,383,000	\$0	\$0	
						_								
				FTA-UF	\$14,730,157	\$0	\$0	\$216,770	\$1,793,864	\$4,536,694	\$4,822,830	\$3,360,000	\$0	\$1
				NYSDOT-UF	\$1,841,270	\$0	\$0	\$27,096	\$224,233	\$567,087	\$602,854	\$420,000	\$0	\$1
				NFTA-UF	\$1,841,270	\$0	\$0	\$27,096	\$224,233	\$567,087	\$602,854	\$420,000	\$0	\$
				TOTAL	\$18,412,696	\$ \$0	\$0	\$270,962	\$2,242,330	\$5,670,867	\$6,028,537	\$4,200,000	\$0	\$

### METRO EXECUTIVE/METRO LINK

METRO EXECUTIVE/METRO LINK	,	,												
						PROJECT LIFE	ACTUAL	TOTAL						
					TOTAL	ACTUAL	FROM 4/1/13	FORECASTED	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/13	7/18/13	7/19/13 - 3/31/14	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	YEARS
METRO COMPREHENSIVE TRAINING PROG. FYE 14				FTA	\$420,000	\$0	\$14,374	\$45,626	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000
			1	NYSDOT	\$52,500	\$0	\$1,797	\$5,703	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500
				NFTA	\$52,500	\$0	\$1,797	\$5,703	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500
				TOTAL	\$525,000	\$0	\$17,967	\$57,033	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000
BUFFALO CORRIDOR ALT. ANALYSIS	2-3408			FTA	\$1,200,000	\$3,682	\$94,794	\$71,062	\$741,539	\$288,922	\$0	\$0	\$0	\$0
				NYSDOT	\$150,000	\$460	\$11,849		\$92,692	\$36,115	\$0	\$0	\$0	\$0
				NFTA	\$150,000	\$460			\$92,692	\$36,115	\$0	\$0		\$0
				88C	\$114,230	\$0			\$38,076	\$38,078		- 40		
				TOTAL	\$1,614,230	\$4,603			\$965,000	\$399,230	\$0	\$0	\$0	\$0
NIAGARA ST. CORRIDOR PROJECT	2-3409			FTA	\$3,577,600	844.004	05.007	0.000 100	44.000.000		-			
580K/cng * 4 plus 15k per bus for cell	2-3405					\$11,661	\$5,937	T	\$1,289,600	\$1,744,000	\$0	\$0		\$0
Sourceing 4 plus 13k per bus for cell				NYSDOT	\$447,200	\$1,458	\$742		\$161,200	\$218,000	\$0	\$0		\$0
				NFTA	\$447,200	\$1,458	<b>†</b>		\$161,200	\$218,000	\$0	\$0	<del>                                     </del>	\$0
				TOTAL	\$4,472,000	\$14 <u>,5</u> 76	\$7,421	\$658,003	\$1,612,000	\$2,180,000	\$0	\$0	\$0	\$0
HASTUS SOFTWARE UPGRADE	-			NFTA	\$375,890	\$0	\$0	\$0	\$375,890	\$0	\$0	\$0	\$0	\$0
DL&W STUDY				ESD	\$40,000	\$0	\$0	\$0	\$40,000	\$0	\$0	\$0	\$0	\$0
				NFTA	\$160,000	\$0	\$0	\$0	\$160,000	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$200,000	\$0	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0
OCC 2ND FLOOR PARTIAL CARPET REPLACE.		-		NFTA	\$7,500	\$0	\$0	\$7,500	\$0	\$0	\$0	\$0	\$0	\$0
SPECIAL SERVICES - PARATRANSIT							7314-1415		n chat all sa a specie. Seas Shrifa shifabili shi		William S.		endere Franksijk	A PARA SANTA PARA PARA PARA PARA PARA PARA PARA PA
BUS LINE REAL TIME NEXT BUS IVR MODULE	2-3398			FTA	\$307,493	\$31,022	\$7,298	\$0	\$269,172	\$0	\$0	\$0	\$0	\$0
2011 Program				NYSDOT	\$38,437	\$3,878	\$912	\$0	\$33,647	\$0	\$0	\$0	\$0	\$0
X-671				NFTA	\$38,437	\$3,878	\$912	\$0	\$33,647	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$384,366	\$38,778	\$9,123	\$0	\$336,465	\$0	\$0	\$0	\$0	\$0
REPLACEMENT BUS SHELTERS	2-3402	<u> </u>		FTA	\$967,943	\$108,578	\$1,170	\$112,000	\$115,360	\$118,821	\$122,386	\$126,057	\$129,838	\$133,734
	2-3419			NYSDOT	\$120,993	1				\$14,853	\$15,298	\$15,757		\$16,717
·	2-0418			NFTA	\$120,993	1				•	\$15,298	\$15,757		\$16,717
				TOTAL	\$1,209,929						\$15,298 \$152,982		1	\$167,167
		-	<u> </u>				-						-	,
OTHER ENHANCEMENT PROJECTS	-	-		FTA	\$568,366	\$ \$0		1	\$87,868	\$90,504	\$93,219	\$96,016	1	\$101,863
				NYSDOT	\$71,046	\$0	\$(	\$0	\$10,984	\$11,313	\$11,652	\$12,002	\$12,362	\$12,733
		-		NFTA	\$71.046	50	\$0	\$0	\$10,984	\$11,313	\$11,652	\$12,002	\$12,362	\$12,73
				TOTAL	\$710,458	\$ \$0	\$(	\$0	\$109,835	\$113,130	\$116,524	\$120,020	\$123,620	\$127,329
	i			1	<u> </u>	1	<u> </u>		J	L	1	1	L	

## NIAGARA FRONTIER TRANSPORTATION AUTHORITY FY 2014 / 2015 THROUGH 2018 / 2019 FISCALLY CONSTRAINED CAPITAL PLAN

### METRO EXECUTIVE/METRO LINK

METRO EXECUTIVE/METRO LINK						····								
						PROJECT LIFE	ACTUAL	TOTAL						
					TOTAL	ACTUAL	FROM 4/1/13	FORECASTED	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/13	7/18/13	7/19/13 - 3/31/14	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	YEARS
BUS SHELTER SERVICE VEHICLE REPLACEMENT	2-3418			NFTA	\$93,000	\$0	\$0	\$45,000	\$0	\$48,000	\$0	\$0	\$0	\$0
REAL TIME INFORMATION SIGNS	2-3384			FTA	\$96,000	\$82,521	\$9,446	\$4,034	\$0	\$0	\$0	\$0	\$0	\$0
	2-3370			NYSDOT	\$12,000	\$10,315	\$1,181	\$504	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	\$12,000	\$10,315	\$1,181	\$504	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$120,000	\$103,151	\$11,807	\$5,042	\$0	\$0	\$0	\$0	\$0	\$0
												-		
PASSENGER INFORMATION SYSTEMS	2-3420			FTA	\$182,909	\$0	\$0	\$182,909	\$0	\$0	\$0	\$0	\$0	\$0
2012 Program			1	NYSDOT	\$22,864	\$0	\$0	\$22,864	\$0	\$0	\$0	\$0	\$0	\$0
X-698				NFTA	\$22,864	\$0	\$0	\$22,864	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$228,636	\$0	\$0	\$228,636	\$0	\$0	\$0	\$0	\$0	\$0
SHORT RANGE PLANNING PROJECTS				NFTA	\$420,000	\$0	\$0	\$20,000	\$50,000	\$70,000	\$70,000	\$70,000	\$70,000	\$70,000
TECHNOLOGY REVIEW	2-3404			NFTA	\$75,000	\$64,776	\$7,820	\$2,404	\$0	\$0	\$0	\$0	\$0	\$0
														**
INTELLIGENT TRANSPO SYSTEM (ITS) MASTER PLAN	2-3401			FTA	\$480,000	\$297,400	\$72,923	\$109,677	\$0	\$0	\$0	\$0	\$0	\$0
FACILITY CONSOLIDATION STUDY				NYSDOT	\$60,000	\$37,175	\$9,115	\$13,710	\$0	\$0	\$0	\$0	\$0	\$0
2012 Program				NFTA	\$60,000	\$37,175	\$9,115	\$13,710	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$600,000	\$371,750	\$91,154	\$137,096	\$0	\$0	\$0	\$0	\$0	\$0

FTA	\$7,800,311	\$534,864	\$205,942	\$1,051,710	\$2,563,539	\$2,302,246	\$275,605	\$282,073	\$288,734	\$295,597
NYSDOT	\$975,039	\$66,858	\$25,743	\$131,464	\$320,442	\$287,781	\$34,451	\$35,259	\$36,092	\$36,950
NFTA	\$2,106,429	\$131,634	\$33,563	\$206,368	\$906,332	\$405,781	\$104,451	\$105,259	\$106,092	\$106,950
88C	\$114,230	\$0	\$0	\$38,076	\$38,076	\$38,078	\$0	\$0	\$0	\$0
ESD	\$40,000	\$0	\$0	\$0	\$40,000	\$0	\$0	\$0	\$0	\$0
TOTAL	\$11,036,009	\$733,356	\$265,248	\$1,427,618	\$3,868,390	\$3,033,886	\$414,506	\$422,591	\$430,918	\$439,496

## NIAGARA FRONTIER TRANSPORTATION AUTHORITY FY 2014 / 2015 THROUGH 2018 / 2019 UNFUNDED CAPITAL PROJECTS

### METRO EXECUTIVE/METRO LINK

WE TRO EXECUTIVE WE TRO LINK				·										
						PROJECT LIFE	ACTUAL	TOTAL						
					TOTAL	ACTUAL	FROM 4/1/13	FORECASTED	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/13	7/18/13	7/19/13 - 3/31/14	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	YEARS
BUS LINE REAL TIME NEXT BUS IVR MODULE	-			FTA-UF	\$296,000	\$0	\$0	\$0	\$296,000	\$0	\$0	\$0	\$0	\$
				NYSDOT-UF	\$37,000	\$0	\$0	\$0	\$37,000	\$0	\$0	\$0	\$0	\$
				NFTA-UF	\$37,000	\$0	\$0	\$0	\$37,000	\$0	\$0	\$0	\$0	\$(
				TOTAL	\$370,000	\$0	\$0	\$0	\$370,000	\$0	\$0	\$0	\$0	\$(
PASSENGER INFORMATION SYSTEMS FYE 15	-			FTA-UF	\$46,400	\$0	\$0	\$0	\$46,400	\$0.	\$0	\$0	\$0	\$0
				NYSDOT-UF	\$5,800	\$0	\$0	\$0	\$5,800	\$0	\$0	\$0	\$0	\$(
				NFTA-UF	\$5,800	\$0	\$0	\$0	\$5,800	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$58,000	\$0	\$0	\$0	\$58,000	\$0	\$0	\$0	\$0	\$0
				FTA-UF	\$342,400	\$0	\$0	\$0	\$342,400	\$0	\$0	\$0	\$0	\$0
				NYSDOT-UF	\$42,800	\$0	\$0	\$0	\$42,800	\$0	\$0	\$0	\$0	\$1
				NFTA-UF	\$42,800	\$0	\$0	\$0	\$42,800	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$428,000	\$0	\$0	\$0	\$428,000	\$0	\$0	\$0	\$0	\$0

	1	1	(SGR)			PROJECT LIFE	ACTUAL	TOTAL						
				FUND	TOTAL PROJECT	ACTUAL THROUGH	FROM 4/1/13 THROUGH 7/18/13	FORECASTED SPENDING	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST						YEAR	YEAR	YEAR	YEAR	YEAR	OUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/13		7/19/13 - 3/31/14	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	YEARS
MANDATORY		1.4.			n vaattati			PSD (AMARA)			2010/2017		2010/2013	- CANG
PURCHASE NEW FROGS	2-9307			FTA	\$35,600	\$0	\$0	\$35,600	\$0	\$0	\$0	\$0	\$0	\$
				NYSDOT	\$4,450	\$0	·	\$4,450	\$0	\$0			\$0	\$
				88C	\$4,450	\$0	<del> </del>	\$4,450	\$0	\$0			\$0	\$
				TOTAL	\$44,500	. \$0	1	\$44,500	\$0	\$0			\$0	<u>*</u>
			ļ		, , , , , , , , , , , , , , , , , , , ,			<b>447,000</b>			- 30	40	- 40	
CATENARY INSTALLATION RUNNERS	2-9309		İ	FTA	\$24,000	\$0	\$0	\$24,000	\$0	\$0	\$0	\$0	\$0.	\$
2011 Program - 30,000				NYSDOT	\$3,000	\$0			\$0					4
				88C	\$3,000	\$0		\$3,000	\$0	\$0				4
				TOTAL	\$30,000	so		\$30,000	\$0		·			
					<b>4</b> 50,000	-	-	\$00,000		30	\$0	- 50	30	- 3
MALL TRACK TRACK BED, SWITCHES & REHAB.	2-9313			FTA	\$1,286,978	\$0	\$0	\$644,000	\$642,978	\$0	\$0	\$0	\$0	\$
Full switch crossover - \$384,000 U/F		1		NYSDOT	\$160,872	\$0		\$80,500	\$80,372	\$0	i			3
·				88C	\$160,872	\$0	·		\$80,372	\$0				3
				TOTAL	\$1,608,723	\$0	1		\$803,723	\$0				
					V.1,555,124		1		ψ003,7 <u>2</u> 3	30	30	- 40	30	
TRACK FOUNDATION SPEC. TRACK & FASTENER	2-9339			FTA	\$2,714,714	\$0	\$0	\$80,000	\$2,634,714	\$0	\$0	\$0	\$0	\$
REPLACE - 500 BLOCK				NYSDOT	\$339,339	\$0	<del>                                     </del>		\$329,339	\$0		<del></del>		
\$70,774 U/F				88C MATCH	\$339,339	\$0		···		\$0				9
			1	88C	\$70,774	\$0	1	<u> </u>		\$0				
				TOTAL	\$3,393,392	1	1	· · · · · · · · · · · · · · · · · · ·		\$0	1			
				TOTAL	\$0,000,000	*	#0	\$100,000	\$3,364,166	30	\$0	20	\$0	
TRACK FOUNDATION SPEC. TRACK & FASTENER	2-9329			FTA	\$1,800,000	\$(	\$0	\$1,720,000	\$80,000	\$0	\$0	\$0	\$0	\$
REPLACE - 600 BLOCK	2 4020			NYSDOT	\$225,000			· · · · · · · · · · · · · · · · · · ·	,	\$0				
		1		88C MATCH	\$225,000	1		1	\$10,000	\$0				
				88C	\$193,000	\$(	<del></del>			\$0				,
				TOTAL	\$2,250,000	<del> </del> -	1		···	\$0				·
				TOTAL	<b>\$2,200,00</b>	*	, , , , , ,	\$2,100,000	\$233,000	30	30	40	40	
MALL TRACK SWITCHES	2-9306			FTA	\$180,000	\$158,446	\$0	\$21,554	\$0	\$0	\$0	\$0	\$0	
(GRIDER RAIL TONGUE SWITCH & MATE)	2 0000			NYSDOT	\$22,500	T			<del> </del>				<del> </del>	
2011 Program - 225,000				88C	\$22,500	1		1	\$0	<del> </del>	<del> </del>	<u> </u>	1	
				TOTAL	\$225,000	1	<del></del>	1			1 .		1	
				TOTAL	\$225,000	\$150,00		\$20,545	30	30	30	- 30	30	
RAIL FASTENER CLIPS		<del>                                     </del>		88C	\$110,000	\$(	\$50,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	:
TACTILE STRIPS STATIONS (KEY ADA)	_			FTA	\$115,200			· · · · · · · · · · · · · · · · · · ·			1			
(NEW FREEDOM GRANT 2010)	_	1	1	NYSDOT	\$115,200				1		i			
(NEW FILEBORI GIVART 2010)				88C	\$14,40	1								
•						1				<del> </del>		1	<del> </del>	
				TOTAL	\$144,00	\$1	\$0	\$144,000	\$0	\$0	\$0	\$0	\$0	
TC VITAL RELAY REHAB. FYE 11	2-9477	1	1	FTA	\$20,00	\$18 03	1 50	\$1,969	\$0	\$0	\$0	\$0	\$0	
TO VITAL NEDAT NEDAD, I TE II	2-94//	1		NYSDOT	\$20,00	1		1	· ·	i -	1		1	<b></b>
						1		1	!	t e	1		<u> </u>	F '
	177	1	1	88C	\$2.50	1	1	1				<del>                                     </del>	1	
				TOTAL	\$25,00	\$22,53	s \$0	\$2,461	\$0	\$0	\$0	- \$0	\$0	<del></del>

			(SGR)	Ī		PROJECT LIFE	4071141	TOTAL						
			(SGR)		TOTAL		!	TOTAL		=				
	DDO 1507	DDT\/		5,000		ACTUAL	FROM 4/1/13	FORECASTED	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	_1_
PRO ISCT TITLE	PROJECT		JUST	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/13	7/18/13	7/19/13 - 3/31/14	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	YEARS
TC VITAL RELAY REHAB. FYE 12	2-9103			FTA	\$82,040	\$65,776		\$16,264	\$0	\$0	\$0	\$0	\$C	\$
				NYSDOT	\$10,255	\$8,222		\$2,033	\$0	\$0	\$0	\$0	\$0	\$
				88C	\$10,255	\$8,222	\$0	\$2,033	\$0	\$0	\$0	\$0	\$0	\$
•				TOTAL	\$102,550	\$82,220	\$0	\$20,330	\$0	\$0	\$0	\$0	\$0	\$
TC VITAL RELAY REHAB. FYE 13	2-9318			88C	\$495,210	\$40,210	\$14,580	\$50,420	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000	\$65,00
STATE OF GOOD REPAIR				BEALTHOUS BOLD					The second of the second				Contraction of Color	Asidano prigin
ESCALATORS MAINTENANCE			-	88C	\$200,000	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0	\$
BATTERY CHARGER REBUILD - COMO				88C	\$105,000	\$0		\$0	\$0	\$105,000	\$0	\$0	\$0	\$
COMMO/FARE REPLACEMENT PARTS (Multi year)				88C	\$90,000	\$0	<del> </del>	\$0	\$10,000	\$20,000	\$20,000	\$20,000	\$20,000	\$
ELECTRIC PARTS AND BREAKERS - (Multi year)	2-9344			88C	\$180,000	\$0		\$13,000	\$20,000	\$40,000	\$40,000	\$40,000	\$27,000	s
EXTERIOR WALL REHAB.	-			88C	\$200,000	\$0		\$0	\$0	\$150,000	\$0	\$50,000	\$0	\$
FBK BREAKER BOXES	2-9345			88C	\$100,000	\$0		\$50,000	\$0	\$50,000	\$0	\$30,000	\$0	\$
LOW VOLTAGE CONTROLS FOR STATION LIGHTING				88C	\$20,000	\$0		\$0	\$0	\$30,000		\$0	\$0	\$
OVERHEAD DOOR Y&S ALL		ļ		88C	\$50,000	\$0			\$50,000	\$0		\$0	\$0	\$
PUMP RE-BUILD PROGRAM	2-9343			88C	\$115,000	\$0	<del></del>	\$80,000	\$0	\$0		\$35,000	\$0	\$
RAIL EQUIPMENT SRVR UPGRADES (REAL-TIME SYS)				88C	\$45,000	\$0			\$0	\$45,000		\$35,000	\$0	\$
RAIL MAINTENANCE EQUIPMENT FUND (MULTI-YR)	2-9312			88C	\$648,688	\$38,180		\$110,000	\$90,000	\$100,000		\$100,000	\$100,000	<del>-</del>
SONNET REPLACEMENT CIRCUIT BOARDS	2-9353	-		88C	\$20,000	\$00,100		\$20,000	\$0,000	\$100,000		\$100,000	\$100,000	\$
STATION LOUVERS REHAB. SYSTEM WIDE				88C	\$45,000	\$0	<u> </u>		\$0	\$0	· · · · · · · · · · · · · · · · · · ·	\$0	\$0	
TRACK SWITCH PARTS AND HARDWARE				88C	\$142,000	\$0	1		\$10,000	\$33,000	\$33,000	\$33,000	\$0	3
TRACTION POWER MANHOLE DOSSERT REPLACE.		<u> </u>	<u> </u>	88C	\$25,000	\$0			\$10,000	\$33,000		\$33,000	\$0 \$0	3
TRAIN CONTROL & WAYSIDE COMPONETS (Multi year)				88C	\$135,000	\$0	1		\$15,000	\$30,000		\$30,000	\$15,000	
NORMAL REPLACEMENT	<b>建构建设备</b> :	14.11.11	Junggere	800	\$135,00C	40	\$U	\$15,000	\$15,000	\$30,000	\$30,000	\$30,000	\$15,000	таустонцыў. Чаустонцыў
RM1165 BOBCAT REPLACEMENT	2-9326	-	2000000000	FTA	\$120,800	\$0	\$0	\$120,800	\$0	\$0	\$0	\$0	\$0	<u> </u>
2012 Program (26K of 151k)	2 3320			NYSDOT	\$15,100	sc			\$0	\$0		\$0	1	\$
DUMP TRUCK WITH PLOW REPLACEMENT				88C MATCH	\$15,100	\$0			\$0	\$0		\$0	\$0	
2012 Program (85K of 151k)		ļ		88C	\$480,000	\$0	<del>                                     </del>		\$50,000	\$50,000	\$230,000	\$50,000	\$50,000	
MAINTENANCE TRUCK REPLACEMENT				TOTAL	\$631,000					\$50,000		\$50,000	\$50,000	
2012 Program (40K of 151k)	,	1		TOTAL	\$001,000	1		\$201,000	\$50,500	\$00,000	\$250,000	400,000	\$30,000	
EDAC MONITORS		<u> </u>		88C	\$35.000	so	\$0	\$0	\$35,000	\$0	\$0	\$0	\$0	
COMO BATTERY REPLACEMENT 12 VOLTS (FA) RADIO		-		88C	\$20,000	\$0						\$0	1	,
COMO BATTERT REPEACEMENT 12 70ETS (FA) RADIO			<u> </u>	880	\$20,000	30	,	\$0	φυ	φυ	\$20,000		\$0	
(9) FLOOR SCRUBBERS				FTA	\$64,000	\$(	\$0	\$64,000	\$0	\$0	\$0	\$0	\$0	
				NYSDOT	\$8,000	\$0\$0	\$0	\$8,000	\$0	\$0	\$0	\$0	\$0	
				88C	\$8,000	\$0	\$0	\$8,000	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$80,000	\$(	\$0	\$80,000	\$0	\$0	\$0	\$0	\$0	
	-		<u> </u>			1					-		\$0	
INTERIOR LIFT REPLACEMENT		-		88C	\$28,000	1	1				1			
ERIE CANAL HARBOR STATION IMP.		+	<del> </del>	88C	\$140,000	1	<u> </u>				1			-
OFFICE WINDOW Y&S	<del>                                     </del>	+	<del>                                     </del>	88C	\$120,000	\$0	\$0	\$0	\$0	\$120,000	\$0	\$0	\$0	:
TUNNEL FLUSHING TRUCK - REPLACEMENT	2-3393	1	†	FTA	\$520,000	\$(	) <b>\$</b> 0	\$320,000	\$200,000	\$0	\$0	\$0	\$0	
(2) TRUCKS VACUUM TRUCK AND WASHER TRUCK				NYSDOT	\$65,000	1		1		\$0	1		\$0	
2011 Program - (650K)			1	88C	\$65,00	1		1	1	\$0	1			
	1	1	1	TOTAL	\$650,00	1		1	1		1	<del></del>	T .	

	METRO RAIL- RAIL MAINTENANCE														
PROJECT TITLE			}	(SGR)			PROJECT LIFE	ACTUAL	TOTAL						
## AND TRACE TRUE.  ***NACE TRACE SAMPLES PERFACE SAMPLES ** **PART TRACE SAMPLES PERFACE SAMPLES ** **PART TRACE SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMPLES SAMP						TOTAL	ACTUAL	FROM 4/1/13	FORECASTED	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
WARD TRACE SWITCH MACRINIC PLEATACLE NOT 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		PROJECT	PRTY	JUST	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
NOTICE   146.000   50   30   61   146.000   30   51   51   51   51   51   51   51   5		NUMBER	CL	CL	SOURCE	BUDGET	3/31/13	7/18/13	7/19/13 - 3/31/14	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	YEARS
## 1500 ## 1500 ## 150 ## 1500 ## 150 ## 1500 ## 150 ## 1500 ## 150 ## 1500 ## 150 ## 1500 ## 150 ## 1500 ## 150 ## 1500 ## 150 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 1500 ## 150	YARD TRACK SWITCH MACHINE REPLACEMENT				FTA	\$320,000	\$0	\$0	\$0	\$320,000	\$0	\$0	\$0	\$0	\$0
TARIO & SUPFACE TOR SWHEATERS REPLACE  - 10. STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY STREODY S					NYSDOT	\$40,000	\$0	\$0	\$0	\$40,000	\$0	\$0	\$0	\$0	\$0
AND A SURFACE TIME BW HEATERS HEPLACE    FIA   STR.000   16   30   30   310.000   16   30   50   50   50   50   50   50   50					88C	\$40,000	\$0	\$0	\$0	\$40,000	\$0	\$0	\$0	\$0	\$0
NYSCOT   130.005   50   50   35.5500   50   50   50   50   50   50   5					TOTAL	\$400,000	\$0	\$0	\$0	\$400,000	\$0	\$0	\$0	\$0	\$0
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STATION ROOF REHAB (VARIOUS)   2-3394   88C   \$310,000   \$0   \$0   \$0   \$0   \$0   \$0   \$0								·							\$0
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TRACK LEVEL TEST VINYL PANEL OVERLAYS 88C \$30,000 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	STATION DOOF BEHAR (VARIOUS)	2-3394		ļ	990	£227.400	627.400	-			675 000	\$75,000	£7£ 000	\$75 000	\$0
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MPEDANCE BONDS FOR TRAIN CONTROL		-				1						Í			
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METRO VISION IN EACH STATION         -         88C         \$50,000         \$0         \$0         \$0         \$0         \$0         \$0           NEW LIGHTS IN ROCK TUNNEL LIGHT TRAYS          88C         \$100,000         \$0         \$0         \$0         \$0         \$0         \$100,000         \$0	and the second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second s	عندمت د مند	4.42	1			£	1							1
NEW LIGHTS IN ROCK TUNNEL LIGHT TRAYS 88C \$100,000 \$0 \$0 \$0 \$0 \$0 \$100,000 \$0 \$0		<b>—</b>	1	†	1	1	1		1		1		T		
NEW ACTION TO MICE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CONTINUE CO		+		1	1	1	1		1	1	1		<b>†</b>		1
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RAIL STOREROOM 2ND FLOOR 88C \$60,000 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0		+	-	+	1	1	1			-					<del></del>

			(SGR)			PROJECT LIFE	ACTUAL	TOTAL						
					TOTAL	ACTUAL	FROM 4/1/13	FORECASTED	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/13	7/18/13	7/19/13 - 3/31/14	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	YEARS
REFURBISH RIVERWALK RAILING				88C	\$200,000	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0
SHOP BOILER REHAB. (CONTROL PANELS)				88C	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0
SHOP BOILER REHAB. (RETUBE)				88C	\$20,000	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0
SNOWBLOWERS			i I.	88C	\$40,000	\$0	\$0	\$0	\$0	\$40,000	\$0	\$0	\$0	\$0
SPARE RAIL				88C	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0
STATION FLOOR TILES REHAB.				88C	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0	\$20,000	\$0	\$0
STATION RESTROOM REHAB.				88C	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0
SURFACE STATION REHAB.				88C	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0
VENT SHAFT LIGHTING REPLACEMENT	-			88C	\$20,000	\$0	\$0	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0
EXHAUST FAN REPLACEMENT				88C	\$250,000	\$0	\$0	\$0	\$0	\$125,000	\$0	\$125,000	\$0	\$0
PAYLOADER REPLACEMENT				NFTA	\$280,000	\$0	\$0	\$0	\$0	\$130,000	\$0	\$150,000	\$0	\$0
STATION HVAC DUCT WORK REHAB.	-			88C	\$300,000	\$0	\$0	\$0	\$0	\$100,000	\$100,000	\$100,000	\$0	\$0
UPS REPLACEMENT				NFTA	\$100,000	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0
UNIVERSITY CURBLINE REHAB/MODIFICATION				88C	\$80,000	\$0	\$0	\$80,000	\$0	\$0	\$0	\$0	\$0	\$0
ARC FLASH STUDY				88C	\$40,000	\$0	\$0	\$0	\$40,000	\$0	\$0	\$0	\$0	\$0
SUPPORT VEHICLES REPLACEMENT				NFTA	\$1,100,000	\$0	\$0	. \$0	\$0	\$300,000	\$200,000	\$200,000	\$200,000	\$200,000

FTA	\$7,691,332	\$242,253	\$0	\$3,163,387	\$4,285,692	\$0	\$0	\$0	\$0	\$0
NYSDOT	\$961,417	\$30,282	\$0	\$395,423	\$535,712	\$0	\$0	\$0	\$0	\$0
88C	\$9,361,489	\$146,072	\$75,088	\$1,301,843	\$1,224,486	\$2,003,000	\$2,763,000	\$1,351,000	\$432,000	\$65,000
NFTA	\$1,580,000	\$0	\$0	\$0	\$200,000	\$430,000	\$200,000	\$350,000	\$200,000	\$200,000
TOTAL	\$19,594,237	\$418,606	\$75,088	\$4,860,654	\$6,245,889	\$2,433,000	\$2,963,000	\$1,701,000	\$632,000	\$265,000

### FY 2014 / 2015 THROUGH 2018 / 2019 UNFUNDED CAPITAL PROJECTS

### METRO RAIL- RAIL MAINTENANCE

			(SGR)			PROJECT LIFE	ACTUAL	TOTAL						
			(55.1)		TOTAL	ACTUAL	FROM 4/1/13	FORECASTED	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	ОПТ
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/13	7/18/13	7/19/13 - 3/31/14	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	YEARS
NORMAL REPLACEMENT	i i i i i i i i i i i i i i i i i i i			La Spile ()							la Salvijan, Salo Sei		100 T 100 DES	
UPS REPLACEMENT				88C-UF	\$3,000,000	\$0	\$0	\$0	\$0	\$1,000,000	\$1,000,000	\$1,000,000	\$0	\$0

88C-UF \$3,000,000 \$0 \$0 \$0 \$0 \$1,000,000 \$1,000,000 \$0 \$0

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY FY 2014 / 2015 THROUGH 2018 / 2019 FISCALLY CONSTRAINED CAPITAL PLAN

#### METRO RAIL RAILCAR

						PROJECT LIFE	ACTUAL	TOTAL						
					TOTAL	ACTUAL	FROM 4/1/13	FORECASTED	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/13	7/18/13	7/19/13 - 3/31/14	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	YEARS
LRV REPLACE BRAKE PARTS/EQUIPMENT	2-9319/2-9336			88C	\$380,043	\$2,425	\$27,163	\$22,837	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$77,618
BRAKE ROTOR HUBS		ļ		88C	\$585,076	\$ວ	\$0	\$0	\$0	\$200,076	\$0	\$0	\$0	\$385,000
LRV AIR SYSTEMS VALVES	2-9337			88C	\$50,000	\$0.	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0
LRV COMPRESSOR OVERHAUL	2-9331			88C	\$85,000	\$0	\$0	\$40,000	\$45,000	\$0	\$0	\$0	\$0	\$0
LRV EQUIPMENT FUND 12	2-9310			88C	\$62,000	\$22,412	\$0	\$39,588	\$0	\$0	\$0	\$0	\$0	\$0
LRV EQUIPMENT FUND 13	2-9317			88C	\$30,000	\$9,479	\$1,467	\$19,054	\$0	\$0	\$0	\$0	\$0	\$0
LRV EQUIPMENT FUND 14	2-9335			88C	\$430,607	\$0	\$0	\$6,358	\$68,000	\$70,000	\$75,000	\$80,000	\$131,249	\$C
LRV GEAR UNIT PARTS	2-9340			88C	\$207,000	\$0	\$0	\$50,000	\$50,000	\$52,000	\$0	\$0	\$55,000	\$0
LRV HS CIRCUIT BREAKERS	-			88C	\$110,000	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$60,000	\$0
LRV WHEEL REPLACEMENT/PARTS				88C	\$420,000	\$0	\$0	\$0	\$140,000	\$0	\$0	\$0	\$0	\$280,000
LRV BRAKE SHOES	2-9314			88C	\$98,799	\$23,799	\$0	\$0	\$25,000	\$0	\$25,000	\$0	\$25,000	\$0
LRV VEHICLES DECALS	-			88C	\$15,000	\$0	\$0	\$0	\$0	\$15,000	\$0	\$0	\$0	\$0
PANTOGRAPH SHOES	2-9332			88C	\$177,735	\$0	\$0	\$57,735	\$0	\$30,000	\$0	\$40,000	\$0	\$50,000
NEW PROJECTS											Maria de la compansión de la compansión de la compansión de la compansión de la compansión de la compansión de	file de la s		
SAND BLASTER FOR SHOP	2-9338			88C	\$40,000	\$0	\$0	\$40,000	\$0	\$0	\$0	\$0	\$0	\$0
TRACK BRAKE PARTS (OVERHAUL)	2-9316			88C	\$351,728	\$33,143	\$18,585	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0
VIDEO SURVALENCE UPGRADE				88C	\$550,000	\$0	\$0	\$0	\$0	\$550,000	\$0	\$0	\$0	\$0
LRV TRACTION MOTOR OVERHAUL	2-9311			88C	\$123,282	\$47,250	\$34,032	\$42,000	\$0	\$0	\$0	\$0	\$0	\$0
SURGE SUPRESSION SYSTEM				88C	\$200,000	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0
LRV TRACTION MOTOR OVERHAUL	2-9334			FTA	\$1,200,000	\$0	\$0	\$192,000	\$192,000	\$192,000	\$192,000	\$192,000	\$0	\$240.000
2013 Program				NYSDOT	\$150,000	\$0	\$0	\$24,000	\$24,000	\$24,000	\$24,000	\$24,000	\$0	
2015 Program				88C	\$150,000	\$0			\$24,000	\$24,000	\$24,000	\$24,000	\$0	\$30,000
2016 Program				TOTAL	\$1,500,000	\$0	\$0	\$240,000	\$240,000	\$240,000	\$240,000	\$240,000	\$0	\$300,000
2017 Program		1				1								

FTA	\$1,200,000	\$0	\$0	\$192,000	\$192,000	\$192,000	\$192,000	\$192,000	\$0	\$240,000	
NYSDOT	\$150,000	\$0	\$0	\$24,000	\$24,000	\$24,000	\$24,000	\$24,000	\$0	\$30,000	
88C	\$4,066,270	\$138,508	\$81,247	\$691,572	\$402,000	\$1,241,076	\$174,000	\$194,000	\$321,249	\$822,618	
TOTAL	\$5,416,270	\$138,508	\$81,247	\$907,572	\$618,000	\$1,457,076	\$390,000	\$410,000	\$321,249	\$1,092,618	

## NIAGARA FRONTIER TRANSPORTATION AUTHORITY

#### FY 2014 / 2015 THROUGH 2018 / 2019 UNFUNDED CAPITAL PROJECTS

#### METRO RAIL RAILCAR

	·													
						PROJECT LIFE	ACTUAL	TOTAL						
					TOTAL	ACTUAL	FROM 4/1/13	FORECASTED	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/13	7/18/13	7/19/13 - 3/31/14	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	YEARS
UPGRADE WHEEL TRUING MACHINE				FTA-UF	\$760,000	\$G	\$0	\$0	\$0	\$760,000	\$0	\$0	\$0	\$0
2014 Program				NYSDOT-UF	\$95,000	\$0	\$0	\$0	\$0	\$95,000	\$0	\$0	\$0	\$0
				88C-UF	\$95,000	\$0	\$0	\$0	\$0	\$95,000	\$0	\$0	\$0	\$0
				TOTAL	\$950,000	\$0	\$0	\$0	\$0	\$950,000	\$0	\$0	. \$0	\$0
		ļ												
LRV REPLACE PANTOGRAPHS/EQUIP	-		<u> </u>	88C-UF	\$750,000	\$0	\$0	\$0	\$0	\$750,000	\$0	\$0	\$0	\$0
				FTA-UF	\$760,000	\$0	\$0	\$0	\$0	\$760,000	\$0	\$0	\$0	\$0
				NYSDOT-UF	\$95,000	\$0	\$0	\$0	\$0	\$95,000	\$0	\$0	\$0	\$0
				88C-UF	\$845,000	\$0	\$0	\$0	\$0	\$845,000	\$0	\$0	\$0	\$0
				TOTAL	\$1,700,000	\$0	\$0	\$0	\$0	\$1,700,000	\$0	\$0	\$0	\$0

## NIAGARA FRONTIER TRANSPORTATION AUTHORITY FY 2014 / 2015 THROUGH 2018 / 2019 FISCALLY CONSTRAINED CAPITAL PLAN

METRO RAIL - ENGINEERING

METRO RAIL - ENGINEERING		ľ				PROJECT LIFE	ACTUAL	TOTAL	•					
					TOTAL	ACTUAL	FROM 4/1/13	FORECASTED	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR			0/17
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/13	7/18/13	7/19/13 - 3/31/14	2014/2015	2015/2016	2016/2017	YEAR 2017/2018	YEAR	OUT
STATE OF GOOD REPAIR	1174			1 1 1	DODOLI		THOMS	7713713 - 3731714	2014/2015	2013/2016	2016/2017	2017/2018	2018/2019	YEARS
LRV MID-LIFE REBUILD	2-9773	11.551		FTA	\$20,907,334	\$13,477,155	\$922,379	\$1,935,491	\$2,316,034	\$2,256,274	\$0	\$0	\$0	\$
2011 Program - 75,000				NYSDOT	\$2,613,417	\$1,684,644	\$117,693	\$239,541	\$289,504	\$282,034	\$0	\$0	\$0	<u>`</u>
2012 Program - 75,000			ļ	NYSDTF	\$22,711,160	\$6,327,327	\$58,770	\$1,000,000	\$5,950,957	\$5,950,957	\$3,423,149	\$0	\$0	
				88C	\$2,613,417	\$1,684,644	\$117,603	\$239,631	\$289,504	\$282,034	\$0	\$0	\$0	•
'				FTA PENDING	\$19,513	\$19,513	\$0	\$0	\$0	\$0	so	\$0	\$0	
İ				METRO CAP RES	\$54,579	\$41,613	\$0	\$0	\$0	\$0	\$12,966	\$0	\$0	
			-	PRIVATE	\$126,500	\$126,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$49,045,920	\$23,361,397	\$1,216,445	\$3,414,663	\$8,846,000	\$8,771,300	\$3,436,115	\$0	\$0	,
REHAB CAR NUMBER 110 - INSURANCE	3-1504			INSURANCE	\$784,725	\$497,228	\$3,370	\$284,127	\$0	\$0	\$0	\$0	\$0	
LRV TRAIN CONTROL CARBORNE ATP SYSTEM	2-9475			FTA	\$2,876,900	\$410,320	\$253,040	\$1,520,260	\$693,280	\$0	\$0	\$0	\$0	
2010 Program - 2.6M NFITC Seneca Funds & Program \$347,106				NYSDOT	\$359,613	\$51,290	\$31,630	\$190,033	\$86,660	\$0	\$0	. \$0	\$0	\$
2011 Program - 469,296				88C	\$359,613	\$51,290	\$31,630	\$190,033	\$86,660	\$0	\$0	\$0	\$0	
	1	-	1	TOTAL	\$3,596,125	\$512,900	\$316,300	\$1,900,325	\$866,600	\$0	\$0	\$0	\$0	
	-					-								
PLATFORM CONDUIT AND PANEL REHAB.	2-9320			FTA	\$56,665	\$22,604	\$3,262	\$30,799	\$0	\$0	\$0	\$0	\$0	
2012 Program				NYSDOT	\$7,083	\$2,826	\$408	\$3,850	\$0	\$0	\$0	\$0	\$0	
				88C	\$7,083	\$2,826	\$408	\$3,850	\$0	\$0	\$0	\$0	\$0	:
	]			TOTAL	\$70,831	\$28,255	\$4,077	\$38,499	\$0	\$0	\$0	\$0	\$0	
FDSI FOR LRRT STATIONS	2-9474			FTA	\$1,541,687	\$1,478,758	\$34,776	\$28,154	\$0	\$0	\$0	\$0	\$0	
2010 Program - \$1,015,000 NFITC Seneca Funds	2-9430			NYSDOT	\$1,341,007	\$184,845	\$4,347	\$20,154	\$0			\$0	\$0	
2011 Program - 738,995	2 3 4 3 0			88C	\$192,711	\$184,845	\$4,347	\$3,519	\$0			\$0	\$0	
				TOTAL	\$1,927,109		\$43,470	\$35,192				\$0	\$0	
				TOTAL	\$1,527,105	\$1,040,447	\$45,470	\$33,152		\$0	\$0		\$0	<del>-</del>
FASTENER & PAD REPLACE PHASE 7	2-9304			FTA	\$1,233,996	\$161,463	\$94,997	\$977,536	\$0	\$0	\$0	\$0	\$0	
2011 Program - 4,039,954			1	NYSDOT	\$154,250	\$20,183	\$11,875	\$122,192	\$0	\$0	\$0	\$0	\$0	
				88C	\$154,250	\$20,183		\$122,192		\$0	\$0	\$0	\$0	
	]			SENECA	\$51,719	\$51,719	1	\$0	\$0	\$0		\$0	\$0	
				TOTAL	\$1,594,214	\$253,548	\$118,746	\$1,221,920	\$0	\$0	\$0	\$0	\$0	
FASTENER & PAD REPLACE PHASE 8				FTA	\$2,455,457	\$0	\$0	\$0	\$0	\$0	\$160,000	\$2,295,457	\$0	
				NYSDOT	\$306,932	\$0						\$286,932	\$0	
				88C	\$306,932	\$0	1					\$286,932	\$0	
	1	1		TOTAL	\$3,069,321	\$0	\$0	\$0	\$0			\$2,869,321	\$0	
FASTENER & PAD REPLACE PHASE 9	-			FTA	\$2,115,126	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,115,126	
				NYSDOT	\$264,391	\$0	\$0	\$0	\$0	\$0	\$0	\$0		
				88C	\$264,391	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$264,391	
				TOTAL	\$2,643,908	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,643,908	

#### METRO RAIL - ENGINEERING

METRO RAIL - ENGINEERING	,	,											1	
	1					PROJECT LIFE	ACTUAL	TOTAL		j				
					TOTAL	ACTUAL	FROM 4/1/13	FORECASTED	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/13	7/18/13	7/19/13 - 3/31/14	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	YEARS
RAIL STATION SGR STRATEGIC ASSESSMENT				FTA	\$160,000		\$0	\$80,000	\$80,000	\$0	\$0	\$0	\$0	\$0
2013 Program	i	1		NYSDOT	\$20,000	\$0	\$0	\$10,000	\$10,000	\$0	\$0	\$0	\$0	
				88C	\$20,000	\$0	\$0	\$10,000	\$10,000	\$0	\$0	\$0	\$0	\$0
	ŀ			TOTAL	\$200,000	\$0	\$0	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$0
		<del> </del>			1									
MEZZANINE LEVEL PANEL LINER REPLACE PHASE I	2-9327	ļ		FTA	\$200,000	\$23,522	\$1,716	\$158,762	\$16,000	\$0	\$0	\$0	\$0	\$(
DELEVAN STATION				NYSDOT	\$25,000	\$2,940	\$215	\$19,845	\$2,000	\$0	\$0	\$0	\$0	\$6
2012 Program				88C	\$25,000	\$2,940	\$215	\$19,845	\$2,000	\$0	\$0	\$0	\$0	
			ļ	TOTAL	\$250,000	\$29,403	\$2,145	\$198,452	\$20,000	\$0	\$0	\$0	\$0	\$1
	+	1										\$0	\$0	\$1
PANEL LINER EVALUATION & DESIGN REPLACEMENT	-			FTA	\$164,386	\$0	\$0	\$0	1	\$120,000	\$0	\$0	\$0	
DELEVAN STATION				NYSDOT	\$20,548	\$0	\$0	\$0	1	\$15,000	\$0			
2013 Program				88C	\$20,548	\$0 \$0	\$0°	\$0 \$0		\$15,000 \$100,000	\$0 \$0	\$0 \$0	\$0 \$0	
			1	NFTA	\$100,000 \$305,482	\$0 \$0	\$0 \$0	\$0		\$100,000	\$0	\$0		
				TOTAL	\$305,482	\$0	\$0	\$0	\$55,482	\$250,000	\$0	\$0	\$0	- 3
STATION PANEL LINER REHAB DESIGN- PHASE II	_		1	FTA	\$58,800	\$0	\$0	\$0	\$0	\$58,800	\$0	\$0	\$0	\$
STATION PANEL LINER REPART DESIGN- PRASE II		1		NYSDOT	\$7,350	\$0	\$0			\$7,350	\$0	\$0		
				88C	\$7,350	\$0								
				TOTAL	\$73,500	\$0			1		-	\$0		1
				TOTAL	\$73,000		**		1	<b>4</b> 10,000	**			
STATION PANEL LINER REHAB - PHASE II	<u> </u>		1	FTA	\$361,200	\$0	\$0	\$0	\$0	\$0	\$361,200	\$0	\$0	\$
2014 Program		1		NYSDOT	\$45,150	\$0			1			\$0	\$0	
2017 (109)				88C	\$45,150	\$0	1		***			\$0	\$0	s
				TOTAL	\$451,500			\$0	\$0	\$0	\$451,500	\$0	\$0	ş
STATION PANEL LINER REHAB DESIGN- PHASE III				FTA	\$96,000	\$0	\$0	\$0	\$0	\$0	\$0	\$96,000	\$0	
2014 Program				NYSDOT	\$12,000	\$0	\$0	\$0	\$0	\$0	\$0	\$12,000	\$0	
		1	1	88C	\$12,000	so	\$0	\$0	\$0	\$0	\$0	\$12,000	\$0	9
				TOTAL	\$120,000	\$0	\$0	\$(	0 \$0	\$0	\$0	\$120,000	\$0	
STATION PANEL LINER REHAB - PHASE III				FTA	\$520,000	\$0	\$0	\$0	0 \$0	\$0	\$0	\$0		
				NYSDOT	\$65,000	\$0	\$0	\$0	0 \$0	\$0	\$0	\$0	\$65,000	
				88C	\$65,000	\$0	\$0	\$	0 \$0					
				TOTAL	\$650,000	\$0	\$0	\$1	0 \$0	\$0	\$0	\$0	\$650,000	
									ļ					
FARE COLLECTION AND GATE DESIGN PROCUREMENT	2-9352	1		FTA	\$7,997,646	\$ \$0		+	-					
2012 Program 857,889			1	NYSDOT	\$999,706	\$(		<del></del>				T		1
2013 Program 1,788,083				88C	\$999,706	1							1	<del> </del>
2014 Program			1	TOTAL	\$9,997,057	7 \$1	\$0	\$250,00	0 \$2,395,262	\$2,618,262	\$4,733,53	\$	0 \$0	-
2015 Program							-	<del> </del>		<del> </del>	-	-		-
			-		-	<u> </u>						607.04	0 \$0	0
ARTWORK REHAB		+-	-	88C	\$97,240	1								
Y & S LOTS REPLACEMENT		-	+	88C	\$300,000	1	<del></del>			1	1		<u> </u>	
ACOUSTICAL INSULATION REPLACEMENTS				88C	\$474,01	7 \$	0 50	\$	50 \$0	ss	5		D \$474,01	1
	ا مانسمالي			<del> </del>	<del></del>	<b>+</b>	<del>                                     </del>	1		t	0 \$	0 \$	0 \$	0
ELEVATOR/ESCALATOR CATHODIC PROTECTION TEST	2-9323	ļ		FTA	\$95,67					<del></del>				
2012 Program	1	1		NYSDOT	\$11,95	9 \$29	7 \$2,70							
zorz r rogiam		ł		88C	\$11,95	9 \$29	7 \$2,70	7 \$8,95	55 \$1	ol s	0 \$	ol \$	n s	

## NIAGARA FRONTIER TRANSPORTATION AUTHORITY FY 2014 / 2015 THROUGH 2018 / 2019 FISCALLY CONSTRAINED CAPITAL PLAN

METRO RAIL - ENGINEERING

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST.	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/13	ACTUAL FROM 4/1/13 THROUGH 7/18/13	TOTAL FORECASTED SPENDING 7/19/13 - 3/31/14	FISCAL YEAR 2014/2015	FISCAL YEAR 2015/2016	FISCAL YEAR 2016/2017	FISCAL YEAR 2017/2018	FISCAL YEAR 2018/2019	OUT YEARS
NEW INITIATIVE		Billia							1-1-1	1.40000				
ESCALATOR REBUILD UNIVERSITY (2) STATION	2-9321			FTA	\$1,560,000	\$415,105	\$9,186	\$400,000	\$735,709	\$0	\$0	\$0	\$0	\$(
500K EACH INCLUDING SOFT COSTS				NYSDOT	\$195,000	\$51,888	\$1,148	\$50,000	\$91,964	\$0	\$0	\$0	\$0	\$
2012 Program				88C	\$195,000	\$51,888	\$1,148	\$50,000	\$91,964	\$0	\$0	\$0	\$0	\$
				TOTAL	\$1,950,000	\$518,881	\$11,483	\$500,000	\$919,636	\$0	\$0	\$0	\$0	\$
PUBLIC INFO. / SCHEDULING DISPLAY - PHASE III	-			88C	\$156,138	\$0	\$0	\$156,138	\$0	\$0	\$0	\$0	\$0	·
TUNNEL LIGHT ENERGY CONSERVATION				ESCO	\$486,202	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$486,20
ASBESTOS REMOVAL VENT SHAFTS		-		88C	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,00
CATENARY AND INSULATORS REPLACEMENT - DESIGN	2-9322			FTA	\$80,000	\$24,980	\$19,603	\$35,417	\$0	\$0	\$0	\$0	\$0	s
2012 Program				NYSDOT	\$10,000	\$3,123	\$2,450	\$4,427		\$0				
		1		88C	\$10,000		\$2,450	\$4,427		\$0	T			
				TOTAL	\$100,000	\$31,225	\$24,504	\$44,271			<u> </u>		1	
CATENARY AND INSULATORS REPLACEMENT - PHASE I		<del> </del>		FTA	\$520,000	\$0	\$0	\$160,000	\$360,000	\$0	so so	\$0	\$0	
2013 Program				NYSDOT	\$65,000	t					7			-
	}		1	88C	\$65,000	\$0	\$0	\$20,000		\$0	\$0	\$0	\$0	
				TOTAL	\$650,000	\$0	\$0	· · · · · · · · · · · · · · · · · · ·		\$1				
CATENARY AND INSULATORS REPLACEMENT - PHASE II				FTA	\$520,000	\$0	\$0	\$0	\$520,000	Si Si	\$0	\$0	\$0	
2014 Program				NYSDOT	\$65,000	1		·		S	<u> </u>		<del> </del>	
			l	88C	\$65,000	so	\$0	so	\$65,000	s	i	<del></del>	\$0	
				TOTAL	\$650,000	1	1			\$	1			
ELEVATORS REPLACEMENT		+	-	88C	\$14,000,000	\$0	\$0	sc	so so	s	\$0	\$0	\$0	\$14,000,00
ESCALATORS REPLACMENT	_		1	88C	\$24,637,670	\$0			1	\$1,231,51				\$15,824,9
TUNNEL STRUCTURAL STUDY		1		88C	\$50,000	\$0	\$0	\$0	\$0	\$50,00	\$0	\$0	\$0	
SPECIAL TRACKWORK REPLACEMENT				88C	\$4,000,000	\$0	\$0	\$0	\$0	\$	0 \$0	\$0	\$0	\$4,000,0
TUNNEL REHAB. FLOATING SLAB				88C	\$1,000,000	\$0	\$0	\$0	\$0	\$	50	\$0	\$0	\$1,000,0
TRACKBED & RAIL REPLACEMENT				88C	\$4,000,000	\$0	\$0	\$ \$0	\$0	\$	0 \$0	\$0	\$0	\$4,000,0

FTA	\$43,540,379	\$16,035,794	\$1,360,613	\$5,598,060	\$6,681,618	\$4,529,684	\$4,308,026	\$2,391,457	\$2,035,126	<b>4</b> 0
NYSDOT	\$5,440,109	\$2,002,035	\$172,472	\$697,362	\$835,202	\$566,211	\$538,503	\$298,932	\$329,391	\$0
NYSDTF	\$22,711,160	\$6,327,327	\$58,770	\$1,000,000	\$5,950,957	\$5,950,957	\$3,423,149	\$0	\$0	\$0
88C	\$55,155,174	\$2,002,035	\$172,382	\$1,014,201	\$1,477,647	\$1,887,730	\$2,649,152	\$2,859,939	\$3,267.175	\$39,824,912
NFTA	\$100,000	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0
NFITC (SENECA)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ESCO	\$486,202	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$486,202
INSURANCE	\$784,725	\$497,228	\$3,370	\$284,127	\$0	\$0	\$0	\$0	\$0	\$0
METRO CAP RES	\$54,579	\$41,613	\$0	\$0	\$0	\$0	\$12,966	\$0	\$0	\$0
FTA PENDING	\$19,513	\$19,513	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PRIVATE	\$126,500	\$126,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$128,418,340	\$27,052,045	\$1,767,608	\$8,593,750	\$14,945,425	\$13,034,581	\$10,931,797	\$5,550,328	\$6,231,692	\$40,311,114

## NIAGARA FRONTIER TRANSPORTATION AUTHORITY FY 2014 / 2015 THROUGH 2018 / 2019 UNFUNDED CAPITAL PROJECTS

#### METRO RAIL - ENGINEERING

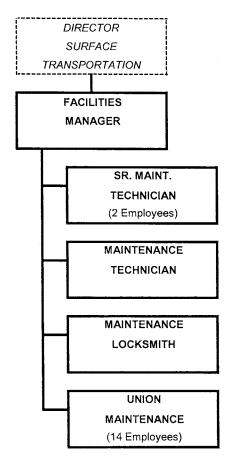
METRO RAIL - ENGINEERING			,			<b>y</b>								
			1			PROJECT LIFE	ACTUAL	TOTAL						
			1		TOTAL	ACTUAL	FROM 4/1/13	FORECASTED	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/13	7/18/13	7/19/13 - 3/31/14	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	YEARS
STATE OF GOOD REPAIR								. 11.0 557	F. F. 6 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1.	2010/2010	2010/2011	2011/2010	2010/2013	TEARO
VENTILATION DAMPER REPLACEMENT - PHASE III	-			FTA-UF	\$3,347,945	\$0	\$0	\$0	so	\$224,134	\$3,123,811	\$0	\$0	\$0
				NYSDOT-UF	\$418,493	\$0	\$0				\$390,476	\$0	\$0	\$0
				88C-UF	\$418,493	\$0	\$0				\$390,476		\$0	\$0
				TOTAL	\$4,184,931	\$0	\$0				\$3,904,764		\$0	\$0
PLATFORM CONDUIT AND PANEL REHAB	-			FTA-UF	\$1,828,771	\$0	\$0	\$0	\$0	\$914,386	\$914,386	\$0	\$0	\$0
				NYSDOT-UF	\$228,596	\$0	\$0				\$114,298		\$0	\$0
				88C-UF	\$228,596	\$0	\$0				\$114,298		\$0	\$0
				TOTAL	\$2,285,964	\$0					\$1,142,982	1	\$0	\$0
FASTENER & PAD REPLACE PHASE 8			<u> </u>	FTA-UF	\$284,143	\$0	\$0	\$0	\$0	\$0	\$0	\$284,143	\$0	\$0
				NYSDOT-UF	\$35,518	\$0					\$0		\$0	\$0
				88C-UF	\$35,518	\$0			†		\$0		\$0	\$0
				TOTAL	\$355,179						\$0		\$0	\$0
			<u></u>									7111		
FASTENER & PAD REPLACE PHASE 9		_		FTA-UF	\$813,674	\$0	\$0	\$0	\$0	\$0	\$0	\$220,000	\$193,674	\$400,000
	l			NYSDOT-UF	\$101,709	\$0	\$0	\$0	\$0	\$0	\$0		\$24,209	\$50,000
		1		88C-UF	\$101,709	\$0	\$0				\$0		\$24,209	\$50,000
				TOTAL	\$1,017,092	\$0	<del></del>				\$0	<del></del>	\$242,092	\$500,000
LASALLE BUS LOOP REPLACEMENT	_			88C-UF	\$317,800	\$0	\$0	\$0	\$73,100	\$744,700	\$0	\$0	\$0	\$0
UTICA BUS LOOP REPLACEMENT				88C-UF	\$744,000	<del> </del>					\$0		\$0	\$0
									<b>\$00,000</b>	\$077,000			. 40	
WIDEN UTICA BUS LOOP			Î	FTA-UF	\$380,800	so	\$0	\$0	\$46,000	\$334,800	\$0	\$0	\$0	\$0
		]		NYSDOT-UF	\$47,600	\$0	1	<del> </del>			\$0		\$0	\$0
				88C-UF	\$47,600		1			1	\$0	· · · · · · · · · · · · · · · · · · ·		\$0
				TOTAL	\$476,000		<del></del>		1		\$0			\$0
				-										
STATION PANEL LINER REHAB DESIGN - PHASE IV	-			FTA-UF	\$100,000	\$0	\$0	\$0	\$0	. \$0	\$0	\$0	\$0	\$100,000
2015 Program				NYSDOT-UF	\$12,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$12,500
		1	1	88C-UF	\$12,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$12,500
				TOTAL	\$125,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$125,000
STATION PANEL LINER REHAB - PHASE IV	-	-	<del>                                     </del>	FTA-UF	\$700,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$700,000
2016 Program		1		NYSDOT-UF	\$87,500	so so	\$0	\$0	\$0				\$0	\$87,500
			İ	88C-UF	\$87,500	1		1	† · · · · · · · · · · · · · · · · · · ·	<del>                                     </del>		1		<del></del>
				TOTAL	\$875,000	<del>                                     </del>	<del> </del>							
STATION PANEL LINER REHAB - PHASE V	-	+-	1	FTA-UF	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000
2016 Program		1		NYSDOT-UF	\$125,000	<del></del>	<del></del>	1		† <del></del>	\$0	*		
2017 Program				88C-UF	\$125,000	<del>                                     </del>	1	1						
·	1			TOTAL	\$1,250,000	<del></del>	<del> </del>		1					

## NIAGARA FRONTIER TRANSPORTATION AUTHORITY FY 2014 / 2015 THROUGH 2018 / 2019 UNFUNDED CAPITAL PROJECTS

#### METRO RAIL - ENGINEERING

	PROJECT	PRTY	TSUL	FUND	TOTAL PROJECT	PROJECT LIFE ACTUAL THROUGH	ACTUAL FROM 4/1/13 THROUGH	TOTAL FORECASTED SPENDING	FISCAL YEAR	FISCAL YEAR	FISCAL YEAR	FISCAL YEAR	FISCAL YEAR	OUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/13	7/18/13	7/19/13 - 3/31/14	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	YEARS
NORMAL REPLACEMENT	10000	rathrada	MPLANI)		Findside Contraction		Western Line					teries		ghathaire
RAIN CONTROL AND SCADA REPLACEMENT PHII	-			FTA-UF	\$4,000,000	\$0	\$0	\$0	\$0	\$4,000,000	\$0	\$0	\$0	3
				NYSDOT-UF	\$500,000	\$0	\$0	. \$0	\$0	\$500,000	\$0	\$0	\$0	
		l		88C-UF	\$500,000	\$0	\$0	\$0	\$0	\$500,000	\$0	\$0	\$0	
				TOTAL	\$5,000,000	\$0	\$0	\$0	\$0	\$5,000,000	\$0	\$0	\$0	\$
SYSTEMWIDE STATION PA REPLACEMENT	-	ļ	-	FTA-UF	\$1,255,106	\$0	\$0	\$0	\$87,677	\$1,167,429	\$0	\$0	\$0	
			]	NYSDOT-UF	\$156,888	\$0	\$0	\$0	\$10,960	\$145,929	\$0	\$0	\$0	
				88C-UF	\$156,888	\$0	\$0	\$0	\$10,960	\$145,929	\$0	\$0	\$0	
				TOTAL	\$1,568,882	\$0	\$0	\$0	\$109,596	\$1,459,286	\$0	\$0	\$0	
SYSTEMWIDE EXTERIOR LIGHT POLE REPLACEMENTS	-			88C-UF	\$1,987,642	\$0	\$0	\$0	\$0	\$126,181	\$1,861,461	\$0	\$0	
CONTROLLER'S CONSOLE REPLACEMENT @ OCC				88C-UF	\$722,358	1	·				\$622,358	\$0	\$0	
ASALLE/HUMBOLDT/UTICA/ SUMMER-BEST ROOF REPLACE.	_	1		88C-UF	\$792,973	\$0	\$0	\$0	\$0		\$692,973	\$0	\$0	5
PARK & RIDE LOTS REPLACEMENT				88C-UF	\$648,570	\$0	\$0	\$0	\$0	\$60,000	\$588,570	\$0	\$0	
PUBLIC INFO. / SCHEDULING DISPLAY - PHASE III			ļ	88C-UF	\$2,110,358	\$0	\$0	\$0	\$2,110,358	\$0	\$0	\$0	\$0	
CATENARY AND INSULATORS REPLACEMENT - PHASE III	<del>  _</del>	-		FTA-UF	\$3,464,000	\$0	so	\$0	\$0	\$0	\$3,464,000	\$0	\$0	
			1	NYSDOT-UF	\$433,000	\$0	\$0	\$0	\$0		\$433,000	\$0	\$0	
				88C-UF	\$433,000	\$0	\$0	\$0	\$0	\$0	\$433,000	\$0	\$0	
		<u></u>		TOTAL	\$4,330,000	\$0	\$0	\$0	\$0	\$0	\$4,330,000	\$0	\$0	
				FTA-UF	\$17,174,438	\$ \$0	\$0	\$0	\$133,677	\$6,640,748	\$7,502,197	\$504,143	\$193,674	\$2,200,00
				NYSDOT-UF	\$2,146,805	\$0	\$0	\$0	\$16,710	\$830,094	\$937,775	\$63,018	\$24,209	\$275,00
				88C-UF	\$9,970,506	\$0	\$0	\$0	\$2,266,668	\$2,638,475	\$4,703,137	\$63,018	\$24,209	\$275,00
				TOTAL	\$29,291,749	\$0	\$0	\$0	\$2,417,054	\$10,109,316	\$13,143,108	\$630,179	\$242,092	\$2,750.00

### TRANSPORTATION CENTERS



19

TOTAL EMPLOYEES

attended to

#### TRANSPORTATION CENTERS

### 2013/14 ANNUAL BUDGET

#### VS

#### 2014/15 ANNUAL BUDGET

	FY 12-13 ACTUAL	FY 13-14 BUDGET	FY 14-15 BUDGET	VARIANCE	%
OPERATING REVENUES				· · · · · · · · · · · · · · · · · · ·	
Rental Income	4 000 057	4 050 000	4 040 074	(00)	
Concessions/Commissions	1,633,357	1,650,000	1,649,974	(26)	0.0%
Retail Sales	34,747	21,630	50,865	29,235	135.2%
Resales & Rebillings	0 4,500	0	0	0	n/a
	•	4,500	4,500	0	0.0%
Other Operating Revenues	<u>2,192</u>	<u>2,500</u>	<u>2,496</u>	<u>(4)</u>	<u>-0.2%</u>
TOTAL OPERATING REVENUES	1,674,796	1,678,630	1,707,835	29,205	1.7%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	1,112,090	1,232,590	1,249,772	17,182	1.4%
Maintenance & Repairs	222,695	243,753	206,042	(37,711)	-15.5%
Utilities	333,112	367,918	405,127	37,209	10.1%
Insurance & Injuries	23,145	22,950	22,037	(913)	-4.0%
Safety & Security	355,465	309,561	492,525	182,964	59.1%
General Business/Other	113,680	76,823	50,187	(26,636)	-34.7%
Administrative Cost Reallocation	393,561	436,257	459,623	23,366	5.4%
Costs Transferred to Capital Projects	0	0	0	0	n/a
Inter Division Reimbursement	<u>(72,212)</u>	(78,750)	(78,743)	<u>7</u>	0.0%
TOTAL OPERATING EXPENSES	<u>2,481,536</u>	2,611,102	2,806,570	<u>195,468</u>	<u>7.5%</u>
OPERATING INCOME/(LOSS)	(806,740)	(932,472)	(1,098,735)	(166,263)	17.8%
NON-OPERATING ITEMS					
Debt Service - Noresco	(64,037)	(64,037)	(64,037)	0	0.0%
Intercompany Transfer	624,849	637,000	637,000	<u>0</u>	<u>0.0%</u>
TOTAL NON-OPERATING ITEMS	<u>560,812</u>	<u>572,963</u>	<u>572,963</u>	<u>0</u>	<u>0.0%</u>
NET INCOME/(LOSS)	(245,928)	(359,509)	(525,772)	(166,263)	46.2%
LESS: DIRECT CAPITAL	425,082	535,441	663,941	128,500	24.0%
LESS: INDIRECT CAPITAL	<u>15,880</u>	<u>31,061</u>	55,289	24,229	<u>78.0%</u>
NET SURPLUS/(DEFICIT)	<u>(686,891)</u>	<u>(926,011)</u>	(1,245,003)	(318,992)	<u>34.4%</u>

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 33 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 05 METRO TRANSPORTATION CENTER Department 0099 ADMINISTRATIVE AND GENERAL

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
491	TRAFFIC FINES	2,192-	2,496-	480-	2,496-	
TOTAL	REVENUES	2,192-	2,496-	480-	2,496-	

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 34 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0099 ADMINISTRATIVE AND GENERAL

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	659,658	730,545	548,539	738,359	7,814
515	EMPLOYEE BENEFITS	319,924	363,569	276,112	373,482	9,913
520	MAINTENANCE AND REPAIRS	156,017	137,916	113,314	140,000	2,084
524	AUTOMOTIVE	16,217	18,708	9,416	18,712	4
526	JANITORIAL AND LAUNDRY	15,919	47,892	14,886	22,000	25,892-
530	GROUNDS & LANDSCAPING	825	1,440		1,442	2
534	TELEPHONE	1,180	1,332	567	1,332	
541	INSURANCE	22,721	22,932	15,958	22,037	895-
542	CLAIM LOSSES	424		1,405		
551	ARMED GUARDS	355,465	309,561	359,322	492,525	182,964
571	CONSULTANTS/OUTSIDE SERVICES	60,284	66,516	29,112	39,913	26,603-
572	RENT EXPENSE	4,049	3,792	3,528	3,792	
576	EMPLOYEE TRAVEL		900		900	
578	POSTAGE	35	95	34	95 .	
580	GENERAL OFFICE	2,389	2,590	310	2,595	5
592	DIVISION OPERATIONS	70,767-	78,743-	51,939-	78,743-	
TOTAL	EXPENSES	1,544,340	1,629,045	1,320,564	1,778,441	149,396

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 35 CREDITS = (-)DEBITS = (+)

Company 1 Niagara Fronti Division 05 METRO TRANSPOR Department 0519 BUS DOCK AREA Niagara Frontier Transportation Authority METRO TRANSPORTATION CENTER

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
431 BUILDING S	PACE	28,466-	21,792-	29,139-	21,792-	
TOTAL REVENUES		28,466-	21,792-	29,139-	21,792-	

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 36
CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 05 METRO TRANSPORTATION CENTER Department 0519 BUS DOCK AREA

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
531	ELECTRIC POWER	6,768	9,731	6,746	11,009	1,278
532	GAS	858	1,260	409	1,260	
TOTAL	EXPENSES	7,626	10,991	7,155	12,269	1,278

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15 Page 37 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 05 METRO TRANSPORTATION CENTER Department 0529 BUS TERMINAL EXCLUSIVE AREA

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	468,902-	465,756-	350,550-	465,756-	
462	REBILLINGS	4,500-	4,500-	1,500-	4,500-	
TOTAL	REVENUES	473,402-	470,256-	352,050-	470,256-	

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15 Page 38 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 05 METRO TRANSPORTATION CENTER Department 0529 BUS TERMINAL EXCLUSIVE AREA

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
531	ELECTRIC POWER	33,308	49,320	33,939	55,800	6,480
532	GAS	5,431	6,720	2,588	6,720	
533	WATER	258	215	84	215	
TOTAL	EXPENSES	38,997	56,255	36,611	62,735	6,480

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15 Page 39 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0539 MTC - BUS TERMINAL PUBLIC AREA

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	34,944-	36,996-	26,208-	36,996-	
441	CONCESSIONS	34,521-	20,735-	51,316-	50,000-	29,265-
442	COMMISSIONS		792-		792-	
TOTAL	REVENUES	69,465-	58,523-	77,524-	87,788-	29,265-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15 Page 40 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0539 MTC - BUS TERMINAL PUBLIC AREA

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
531	ELECTRIC POWER	107,205	112,560	88,212	127,345	14,785
532	GAS	11,471	14,208	5,466	14,208	
573	PROVISIONS AND RESERVES	43,582				
TOTAL	EXPENSES	162,258	126,768	93,678	141,553	14,785

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15 Page 41 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 05 METRO TRANSPORTATION CENTER

Department 0549 OFFICE TOWER AREA

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
432	ALLOCATED OFFICE EXP	1,101,044-	1,125,430-	711,228-	1,125,430-	
TOTAL	REVENUES	1,101,044-	1,125,430-	711,228-	1,125,430-	

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 42 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0549 OFFICE TOWER AREA

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
531	ELECTRIC POWER	93,455	95,651	75,038	108,212	12,561
532	GAS	9,424	11,676	4,491	11,676	
533	WATER	13,087	12,791	9,385	12,791	
TOTAL	EXPENSES	115,966	120,118	88,914	132,679	12,561

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15 Page 43 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0579 MECHANICAL EQUIPMENT AREA

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
531	ELECTRIC POWER	9,673	9,971	7,766	11,292	1,321
532	GAS	971	1,200	462	1,200	
TOTAL	EXPENSES	10,644	11,171	8,228	12,492	1,321

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 44
CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 07 NIAG. FALLS INTL. TRANS. CENTR
Department 0099 ADMINISTRATIVE AND GENERAL

Account		Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
441	CONCESSIONS		225-	73-	44-	73 -	
TOTAL	REVENUES		225-	73-	44-	73-	

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 45 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 07 NIAG. FALLS INTL. TRANS. CENTR Department 0099 ADMINISTRATIVE AND GENERAL

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	89,731	92,193	68,236	91,666	527-
515	EMPLOYEE BENEFITS	42 <b>,7</b> 67	46,177	33,956	46,265	88
520	MAINTENANCE AND REPAIRS	33,717	17,388	8,332	17,388	
524	AUTOMOTIVE		3,000		3,000	
526	JANITORIAL AND LAUNDRY		15,336	2,615	2,500	12,836-
530	GROUNDS & LANDSCAPING		1,991		1,000	991-
531	ELECTRIC POWER	25,398	26,796	18,276	27,668	872
532	GAS	5,190	4,043	4,128	4,043	
533	WATER	3,358	3,972	778	3,972	
534	TELEPHONE	6,074	6,384	4,528	6,384	
571	CONSULTANTS/OUTSIDE SERVICES	227	396	797	396	
580	GENERAL OFFICE	3,113	2,496	974	2,496	
592	DIVISION OPERATIONS	1,445-				
TOTAL	EXPENSES	208,130	220,172	142,620	206,778	13,394-

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 141 CREDITS = (-) DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4056 OPERATIONS CONTROL CENTER

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS		64,992	39,122	58,992	6,000-
525	FACILITIES	17,449	6,000	14,290	6,000	
531	ELECTRIC POWER	62,746	129,036	92,818	138,197	9,161
533	WATER	3,653	3,660	2,627	3,875	215
571	CONSULTANTS/OUTSIDE SERVICES	66,229				
TOTAL	EXPENSES	150,077	203,688	148,857	207,064	3,376

## NIAGARA FRONTIER TRANSPORTATION AUTHORITY FY 2014 / 2015 THROUGH 2018 / 2019 FISCALLY CONSTRAINED CAPITAL PLAN

#### TRANSPORTATION CENTERS

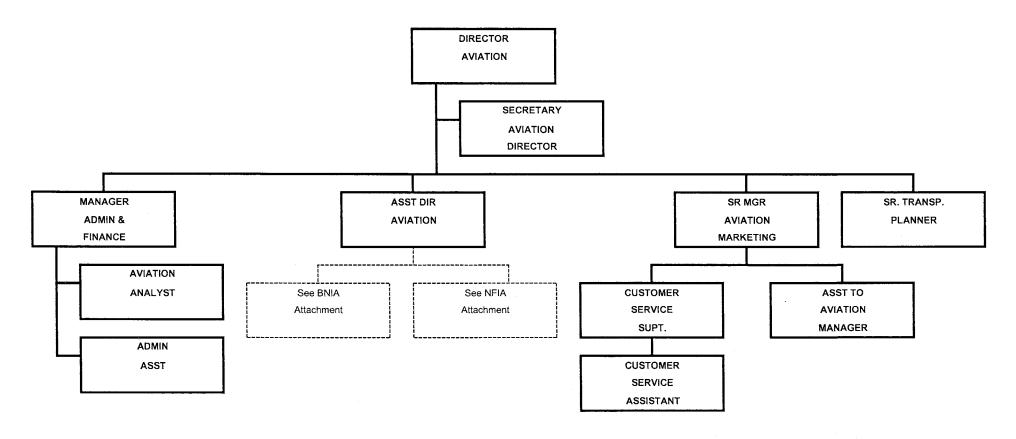
	PROJECT	PRTY	JUST.	FUND	TOTAL PROJECT	PROJECT LIFE ACTUAL THROUGH	ACTUAL FROM 4/1/13 THROUGH	TOTAL FORECASTED SPENDING	FISCAL YEAR	FISCAL YEAR	FISCAL YEAR	FISCAL YEAR	FISCAL YEAR	OUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/13	7/18/13	7/19/13 - 3/31/14	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	YEARS
MTC					***************************************				Annual Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the					10210
REPLACE TOWER WINDOWS				NFTA	\$31,256	\$0	\$0	\$0	\$0	ŝo	\$31.256	\$0	so	so
MTC - CONCOURSE RESTROOM REHAB. 1				NFTA	\$80,000	\$0	\$0	\$0	\$0	\$80,000	\$0	. \$0	ŝo	so
REPLACE FLOOR SCRUBBER & PARTS	2-0591			NETA	\$7,000	\$0	\$0	\$0	\$7,000	SO	so	\$0	. 50	\$0
CONCRETE SIDEWALK & CURB REPLACE.				NFTA	\$75,000	\$0	\$0	\$0	\$0	\$75,000	\$0	\$0	\$0	\$0
PA SYSTEM FOR MTC				NFTA	\$90,000	\$0	\$0	\$0	\$0	\$90,000	SO	\$0	\$0	\$0
TENANT BUS LAV DUMP EXTENTION				NETA	\$99,000	\$0	\$0	50	so	\$99,000	50	\$0	\$0	so
MTC CUSTOMER SEATING				NFTA	\$40,000	\$0	\$0	\$0	\$0	\$20,000	\$20,000	so	<b>\$</b> 0	\$0
PLASMA SCREENS CONCOURSE				NETA	\$50,000	\$0	\$0	\$0	\$G	\$50,000	\$0	\$0	\$0	\$0
ELLICOTT ST. ENTRANCE DOOR REPLACE.				FUTURE FUNDING	\$110,000	\$0	\$0	\$0	\$0	\$0	\$10,000	\$100.000	sol	\$0
N. DIVISION ENTRANCE DOOR REPLACE.	_			FUTURE FUNDING	\$220,000	\$0	\$0	so	\$0	\$0	\$20,000	\$200,000	\$0	\$0
MTC DESIGN STUDY				NFTA	\$46,000	\$0	\$0	\$46,000	\$0	\$0	\$0	\$0	sol	\$0
REHAB. ADMINISTRATIVE 1ST FLOOR				NFTA	\$35,000	\$0	\$0	\$0	\$35,000	\$0	\$0	\$0	30	\$0
REHAB/RELOCATE DRIVER/CUST. RESTROOM 2				NFTA	\$75,000	\$0	\$0	\$0	\$75,000	\$0	\$0	\$0	\$0	\$0
REHAB. CUSTOMER SERVICE CENTER	_			NFTA	\$280,000	\$0	\$0	\$0	\$130,000	\$150,000	\$0	50	\$0	SO
CONCOURSE FLOOR	_			NFTA	\$300,000	\$0	\$0	\$0	\$0	\$200,000	\$100,000	\$0	\$0	\$0
REHAB. MAIN CONCOURSE	-			NFTA	\$30,000	\$0	\$0	\$0	so	\$30,000	\$0	\$0	\$0	\$0
RELOCATE POLICE	-			NFTA	\$30,000	\$0	\$0		\$0	\$30,000	so	so	sol	50
occ						······································				V05,000			401	
FIRST FLOOR SITUATION ROOM HVAC				NFTA	\$79,447	so	so	\$0	\$0	\$0	\$79,447	\$0	\$0	\$0
AHU NO. 2 REPLACEMENT	~-			NFTA	\$132,078	\$0	\$0	\$0	\$0	\$0	\$132,078	\$0	\$0	\$0
AHU NO. 1 REPLACEMENT	_			88C	\$55,659	\$0	\$0	\$0	\$0	\$0	\$55,659	\$0		\$0
		T	20020	NFTA	\$98,950	\$0	\$0		\$0	\$0	\$98,950	\$0	\$0	\$0
		1		TOTAL	\$154,609	\$0	\$0		\$0	\$0	\$154,609	\$0	\$0	\$0
NFTC - PORTAGE ROAD		1		71.71.77.77.77.71.71.71.71.71.71.71.71.7	·						Y 10-1300			30
NFTC NEW FACILITY (INTEREST/LEASE)				NFTA	\$10,423,533	\$2,201,271	\$138,980	\$277,961	\$416,941	\$416,941	\$416,941	\$416,941	\$416,941	\$5,720,616

¹⁻ MAIN RESTROOM

NFTA	\$12,002,264	\$2,201,271	\$138,980	\$323,961	\$663,941	\$1,240,941	\$878,672	\$416,941	\$416,941	\$5,720,616
FUTURE FUNDING	\$330,000	\$0	\$0	\$0	\$0	\$0	\$30,000	\$300,000	\$0	\$0
88C	\$55,659	\$0	\$0	\$0	\$0	\$0	\$55,659	\$0	\$0	\$0
TOTAL	\$12,387,923	\$2,201,271	\$138,980	\$323,961	\$663,941	\$1,240,941	\$964,331	\$716,941	\$416,941	\$5,720,616

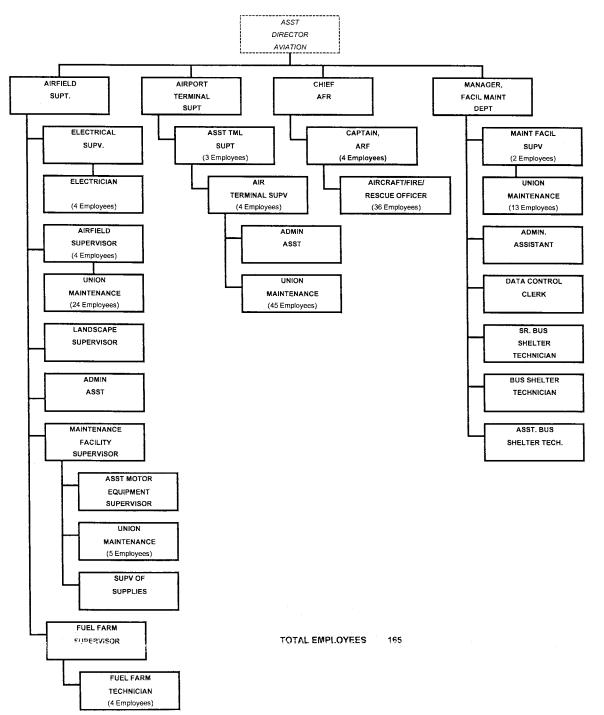
^{2 -}BK RESTROOM

### **AVIATION BUSINESS GROUP**



**TOTAL EMPLOYEES** 

11



4 - 2

BNIA
2013/14 ANNUAL BUDGET
VS
2014/15 ANNUAL BUDGET

	FY 12-13	FY 13-14	FY 14-15		
	ACTUAL	BUDGET	BUDGET	VARIANCE	%
OPERATING REVENUES					
	40.004.004	47.040.754	10.070.010	(00.005)	
Airport Fees & Services Rental Income	16,094,894	17,049,751	16,979,846	(69,905)	-0.4%
	9,955,043	9,206,406	10,685,219	1,478,813	16.1%
Concessions/Commissions	28,879,862	28,118,720	27,030,987	(1,087,733)	-3.9%
Resales & Rebillings	1,350,492	1,308,355	1,392,263	83,908	6.4%
Other Operating Revenues	<u>3,108,200</u>	<u>3,180,501</u>	<u>2,380,633</u>	(799,868)	<u>-25.1%</u>
TOTAL OPERATING REVENUES	59,388,491	58,863,733	58,468,948	(394,785)	-0.7%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	13,591,537	14,272,649	14.509,059	236,410	1.7%
Maintenance & Repairs	8,347,372	9,025,444	8,195,139	(830,305)	-9.2%
Utilities	2,192,028	2,367,882	2,586,213	218,331	9.2%
Insurance & Injuries	502,853	456,701	487,910	31,209	6.8%
Safety & Security	5,982,058	6,356,349	6,500,435	144,086	2.3%
General Business/Other	6,303,753	6,667,347	6,832,286	164,939	2.5%
Administrative Cost Reallocation	2,943,250	3,262,551	3,437,296	174,746	5.4%
Costs Transferred to Capital Projects	(102,576)	(128,373)	(98,060)	30,313	-23.6%
Inter Division Reimbursement	(1,838,410)	(2,023,614)	(2,061,183)	(37,569)	<u>1.9%</u>
TOTAL OPERATING EXPENSES	<u>37,921,865</u>	40,256,936	40,389,095	132,160	0.3%
OPERATING INCOME/(LOSS)	21,466,626	18,606,797	18,079,853	(526,945)	-2.8%
NON-OPERATING ITEMS					
Bond Debt Service	(14,155,096)	(13,856,777)	(13,997,099)	(140,322)	1.0%
NFIA Contribution - Debt Service	(2,092,371)	(2,092,371)	(1,441,371)	651,000	-31.1%
NFIA Contribution (Excluding Debt Svc)	(1,435,979)	(1,686,110)	(1,692,981)	(6,872)	0.4%
Debt Service - Glycol Collection	(300,417)	(294,733)	(288,598)	6,135	-2.1%
Debt Service - Noresco	(273,133)	(273,133)	(273,133)	0,133	0.0%
Operating Expense Reserve & R&R Rsv	(264,174)	(211,723)	(158,237)	53.486	-25.3%
ADF Refunding	(2,921,013)	(211,723)	(130,237)	0	-25.5% n/a
Interest Income	90,469	100,000	200,000	100,000	100.0%
Intercompany Transfer	90,409	1,000,000	200,000	(1,000,000)	-100.0%
ADF NFIA Debt Service Funding	1,000,000		838,191	(1,000,000)	-16.2%
PFC		1,000,000	2.525.920	(161,609)	0.0%
· · ·	2,685,882	2,525,920		•	
NFIA Contribution - Debt Svc Entlmnt Appl	<u>0</u>	<u>1,000,000</u>	<u>2,383,000</u>	<u>1,383,000</u>	<u>138.3%</u>
TOTAL NON-OPERATING ITEMS	<u>(17,665,832)</u>	(12,788,927)	(11,904,308)	<u>884,618</u>	<u>-6.9%</u>
NET INCOME/(LOSS)	3,800,795	5,817,871	6,175,544	357,674	6.1%
LESS: DIRECT CAPITAL	0	3,223,850	857,209	(2,366,641)	-73.4%
LESS: INDIRECT CAPITAL	118,762	232,288	413,483	181,195	78.0%
NET SURPLUS/(DEFICIT)	3,682,033	2,361,733	<u>4,904,853</u>	<u>2,543,120</u>	<u>107.7%</u>

#### **BUFFALO NIAGARA INTERNATIONAL AIRPORT**

#### **DESCRIPTION**

The Buffalo Niagara International Airport (BNIA) is the primary commercial airport for Western New York and Southern Ontario. BNIA provides safe, high quality, and reliable scheduled air passenger and cargo services. The mission of BNIA is to provide quality aviation services and facilities in a manner that enhances customer service and is cost effective.

Seven scheduled air carriers regional/commuter airlines fly out of BNIA handling approximately 5.2 million passengers annually.

The 1,000 acres of airport property includes two runways (8,827 ft. and 7,161 ft. in length), an FAA Air Traffic Control Tower, Weather Observatory, Aviation Fuel System, General Aviation Facility, Transit Police Station and an Aircraft Rescue and Firefighting facility.

The BNIA terminal and parking facilities are comfortable, easy to use facilities that are equipped with 24 airline gate positions including an international gate as well as 5,000 on-site and 1,900 remote public parking spaces with free shuttle service.

The BNIA terminal features an expanded security screening area, a state of the art baggage handling system, and expanded food and concession venues. Additionally, BNIA is one of the first airports in the country to use an environmentally friendly glycol treatment system during winter operations.

A state-of-the-art air cargo facility including 1,000,000 square feet of apron area is located on the airport complex. Two scheduled air freight forwarders based at the facility handle the majority of the 89 million pounds of yearly cargo.

Additionally, BNIA has a Facilities Maintenance staff which provides building system support (HVAC, roofing, conveyors, remodeling, etc.) for approximately 21 buildings, 284 bus shelters, and 22 miles of former railroad right of ways within the NFTA and its various business centers.

In addition, BNIA enjoys the reputation of providing exemplary snow removal services known throughout the airline industry.

#### PROGRAM AND SERVICE OBJECTIVES

- Achieve optimal standards of performance in relation to delivering high quality customer service and satisfaction.
- Operate first class public parking facilities in a manner which makes customer service the hallmark of the operation but still maximizes returns to the Authority.
- Increase the number of passengers utilizing BNIA by aggressively improving service and reducing air fares to several key business markets and maintaining service and low air fares to key leisure markets.
- Maximize BNIA long term parking market share through sales and marketing to major local corporate travelers and contingent market radio advertising campaigns.
- Develop and implement a long-range plan to increase parking capacity to meet increasing demand.
- Implement a long-range plan to maximize usage of the expanded terminal space.
- Support unit and snow equipment replacement program to ensure safe air carrier operations.
- Promote and facilitate a safe working environment for BNIA employees, with an effort toward minimizing employee injuries and reducing workers' compensation expense.

### **KEY PERFORMANCE INDICATORS**

	FYE 13 Actual	FYE 14 Original Budget	FYE 14 Current Estimate	FYE 15 Budget
FAA Regulations	100%	100%	100%	100%
Total Passengers	5,205,743	5,236,318	5,151,600	5,203,116
Air Carrier Flights	70,577	72,835	69,843	70,541
Revenue per passenger: Parking lot revenue	\$6.92	\$6.98	\$6.92	\$6.92
Auto rental	\$2.79	\$2.44	\$2.24	\$2.29
Food, beverage & retail	\$.82	\$.81	\$.84	\$.84
Total	\$10.53	\$10.23	\$10.00	\$10.05

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 2 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0099 ADMINISTRATIVE AND GENERAL

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
491	TRAFFIC FINES	40,867-	46,235-	21,730-	41,410-	4,825
499	OTHER OPERATING REVENUES	3,098-	5,640-	1,934-	3,060-	2,580
TOTAL	REVENUES	43,965-	51,875-	23,664-	44,470-	7,405

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 3 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 02 BUFFALO NIAGARA INTL. AIRPORT ADMINISTRATIVE AND GENERAL

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	737,731	766,883	563,469	768,135	1,252
515	EMPLOYEE BENEFITS	354,867	380,727	282,457	390,443	9,716
534	TELEPHONE	12,853	14,076	7,418	13,372	704-
571	CONSULTANTS/OUTSIDE SERVICES	249,131	232,451	214,503	354,613	122,162
572	RENT EXPENSE	30,298	30,336	23,097	30,345	9
574	TAXES AND ASSESSMENTS	381,112	448,392	271,697	411,418	36,974-
575	PRINTING & ADVERTISING	99,765	163,236	113,401	177,000	13,764
576	EMPLOYEE TRAVEL	38,509	34,992	20,553	50,000	15,008
577	EMPLOYEE TRAINING	2,486	3,000	1,867	3,000	
578	POSTAGE	1,298	1,692	608	1,500	192-
580	GENERAL OFFICE	75,065	84,492	61,480	83,000	1,492-
584	FREIGHT	13,875	17,496	8,669	15,000	2,496-
591	PROJECTS	93,301-	104,436-	72,326-	87,060-	17,376
592	DIVISION OPERATIONS	2-				
TOTAL	EXPENSES	1,903,687	2,073,337	1,496,893	2,210,766	137,429

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 1 CREDITS = (-)
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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0071 MAINTENANCE FACILITIES

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	109,178	<b>1</b> 59,179	102,617	149,510	9,669-
515	EMPLOYEE BENEFITS	51,109	78,872	50,169	76,191	2,681-
591	PROJECTS	9,274-	23,927-	19,256-	11,000-	12,927
592	DIVISION OPERATIONS	151,017-	214,124-	133,534-	214,701-	577-
TOTAL	EXPENSES	4-		4 ~		,

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT) Budget Work Detail Report - Fiscal Year 2014-15

	Company Division Department		Niagara Fro METRO TRANS. AND BUS SHELTERS	ntier Transit Me MAINTENANCE	etro
Account/SubAccount Description	2012-13 Actual		2013-14 YTD Actual		
** EXPENSES **					
520 0401 Bus Shelter Truck Maintenanc		2,100	914	2,100	
520 0402 Bus Shelter Truck Fuel			8,425	10,499	2,000-
MAINTENANCE AND REPAIRS		14,599	9,339	12,599	2,000-
531 0222 Utilities Expense	17,436		12,114		
531 9998 Budget		20,712		20,374	
ELECTRIC POWER					338-
571 0163 Professional Services	19,185		3,629		
571 0401 Bus Shelter Truck Maintenanc	3,427				
571 0402 Bus Shelter Truck Fuel	10,045				
571 0403 Bus Shelter Maintenance Serv	148,377	214,140	140,253	214,701	561
-	·	114,996	79,766	109,996	5,000-
CONSULTANTS/OUTSIDE SERVICES		329,136	223,648	324,697	4,439-
576 5800 Auto Reimbursement			36		
EMPLOYEE TRAVEL			36		
TOTAL EXPENSES			47 245,137	357,670	6,777-

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 4 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0211 AIRCRAFT RESCUE FIREFIGHTING

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	2,316,698	2,383,560	1,767,595	2,425,562	42,002
515	EMPLOYEE BENEFITS	1,101,038	1,182,962	855,927	1,213,902	30,940
520	MAINTENANCE AND REPAIRS	36,662	42,192	26,639	42,368	176
524	AUTOMOTIVE	55,093	40,379	109,731	43,402	3,023
526	JANITORIAL AND LAUNDRY	4,117	3,492	2,624	3,800	308
531	ELECTRIC POWER	12,737	14,268	10,629	16,365	2,097
532	GAS	10,696	10,104	5,581	12,927	2,823
534	TELEPHONE	513	515	552	534	19
541	INSURANCE	734	972	405	1,267	295
552	FIRE FIGHTING AND RESCUE	74,653	62,520	40,162	71,903	9,383
571	CONSULTANTS/OUTSIDE SERVICES	2,004	1,740		1,750	10
577	EMPLOYEE TRAINING	29,317	20,448	11,975	33,233	12,785
578	POSTAGE	3		26		
580	GENERAL OFFICE	3,938	5,699	10,650	5,700	1
TOTAL	EXPENSES	3,648,203	3,768,851	2,842,496	3,872,713	103,862

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

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CREDITS = (-)
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Company 1 Niagara Frontier Transportation Authority Division 02 BUFFALO NIAGARA INTL. AIRPORT POLICE

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	9,666	11,676	4,403	8,438	3,238-
524	AUTOMOTIVE	123,557	138,684	91,551	138,696	12
526	JANITORIAL AND LAUNDRY	20,732	23,052	15,765	23,690	638
534	TELEPHONE	1,878	1,920	1,410	1,954	34
553	POLICE PROTECTION	5,079,513	5,399,031	4,028,646	5,533,253	134,222
571	CONSULTANTS/OUTSIDE SERVICES	15				
572	RENT EXPENSE	156,012	156,012	117,009	156,012	
577	EMPLOYEE TRAINING	344				
578	POSTAGE	22				
580	GENERAL OFFICE	17,516	15,948	6,087	20,559	4,611
TOTAL	EXPENSES	5,409,255	5,746,323	4,264,871	5,882,602	136,279

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

CREDITS = (-)
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Company 1 Niagara Frontier Transportation Authority Division 02 BUFFALO NIAGARA INTL. AIRPORT Department 0219 LANDING AREA

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
401	LANDING FEES	14,396,797-	15,299,040-	11,967,290-	15,611,585-	312,545-
403	TERMINAL RAMP FEES	1,698,096-	1,750,679-	997,770-	1,368,261-	382,418
433	GROUND RENTALS	145-	192-	120-	145-	47
TOTAL	REVENUES	16.095.038-	17.049.911-	12.965.180-	16.979.991-	69.920

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 7
CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 02 BUFFALO NIAGARA INTL. AIRPORT Department 0219 LANDING AREA

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	2,213,007	2,274,756	1,654,891	2,330,556	55,800
515	EMPLOYEE BENEFITS	1,069,060	1,138,552	829,051	1,176,833	38,281
520	MAINTENANCE AND REPAIRS	935,071	1,190,700	744,125	1,137,629	53,071-
524	AUTOMOTIVE	92,894	88,152	60,523	84,397	3,755-
526	JANITORIAL AND LAUNDRY	6,620	5,496	6,319	7,500	2,004
527	ENVIRONMENTAL	229,866	277,500	309,154	286,507	9,007
530	GROUNDS & LANDSCAPING	1,620	4,992		2,500	2,492-
531	ELECTRIC POWER	218,304	254,964	171,990	273,800	18,836
532	GAS	5,885	6,468	3,097	7,112	644
533	WATER	64,571	49,500	43,474	67,180	17,680
534	TELEPHONE	6,468	6,935	3,609	6,729	206-
541	INSURANCE	39,689	39,539	28,700	39,723	184
542	CLAIM LOSSES	8,352	4,992	6,377	7,072	2,080
554	TRAFFIC CONTROL	332,453	359,856	271,034	360,363	507
571	CONSULTANTS/OUTSIDE SERVICES	78,389	60,696	117,465	129,722	69,026
573	PROVISIONS AND RESERVES	25,429-		25		
577	EMPLOYEE TRAINING	33,821	32,999	19,923	38,000	5,001
578	POSTAGE	17		145	30	30
580	GENERAL OFFICE	13,605	6,996	6,422	7,000	4
592	DIVISION OPERATIONS	2,832-	7,140-		4,019-	3,121
TOTAL	EXPENSES	5,321,431	5,795,953	4,276,324	5,958,634	162,681

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2014-15

Page CREDITS = (-)
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Company 1 Niagara Frontier Transportation Authority Division 02 BUFFALO NIAGARA INTL. AIRPORT Department 0220 FUEL FARM

Account		Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
462	REBILLINGS		895,133-	900,527-	681,671-	935,812-	35,285-
TOTAL	REVENUES		895,133-	900,527-	681,671-	935,812-	35,285-

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 02 BUFFALO NIAGARA INTL. AIRPORT Department 0220 FUEL FARM

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	320,993	320,640	235,569	325,533	4,893
515	EMPLOYEE BENEFITS	151,727	159,978	118,909	163,697	3,719
520	MAINTENANCE AND REPAIRS	56,398	86,592	50,708	69,884	16,708-
524	AUTOMOTIVE			8,859-		
526	JANITORIAL AND LAUNDRY		1,044			1,044-
527	ENVIRONMENTAL	12,612	18,792	286	18,776	16-
531	ELECTRIC POWER	36,852	37,560	25,598	39,972	2,412
533	WATER	487	359	373	507	148
534	TELEPHONE	634	660	382	660	
571	CONSULTANTS/OUTSIDE SERVICES	6,994	6,000	7,271	6,000	
573	PROVISIONS AND RESERVES	2,468-				
577	EMPLOYEE TRAINING	788	996		500	496-
578	POSTAGE	554	996		1,000	4
580	GENERAL OFFICE	5,392	5,291	5,971	5,300	9
592	DIVISION OPERATIONS	27,394-	35,700-	20,690-	36,414-	714-
TOTAL	EXPENSES	563,569	603,208	415,518	595,415	7,793-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 10 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 02 BUFFALO NIAGARA INTL. AIRPORT

Department 0230 AFSS

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	177,900-	177,900-	133,425-	177,900-	
TOTAL	REVENUES	177,900-	177,900-	133,425-	177,900-	

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 11 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 02 BUFFALO NIAGARA INTL. AIRPORT Department 0230 AFSS

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	926		831	500	500
532	GAS	5,368	7,524	2,138	6,488	1,036-
533	WATER	795	588	586	827	239
TOTAL	EXPENSES	7,089	8,112	3,555	7,815	297-

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 12 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 02 BUFFALO NIAGARA INTL. AIRPORT Department 0245 TERMINAL BUILDING

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	8,575,255-	7,409,052-	6,406,404-	8,886,928-	1,477,876-
441	CONCESSIONS	3,392,545-	3,283,248-	2,691,630-	3,689,467-	406,219-
442	COMMISSIONS	29,609-	34,680-	18,842-	25,800-	8,880
462	REBILLINGS	387,714-	306,588-	. 270,302-	404,446-	97,858-
492	EQUIPMENT AND SERVICES	2,499,015-	2,549,844-	1,550,988-	1,721,165-	828,679
494	ADVERTISING REVENUES	519,553-	513,336-	400,572-	550,000-	36,664-
TOTAL	REVENUES	15,403,691-	14,096,748-	11,338,738-	15,277,806-	1,181,058-

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 13 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 02 BUFFALO NIAGARA INTL. AIRPORT Department 0245 TERMINAL BUILDING

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	1,967,359	2,031,455	1,502,250	2,033,689	2,234
515	EMPLOYEE BENEFITS	947,417	1,019,364	748,944	1,026,836	7,472
520	MAINTENANCE AND REPAIRS	4,732,303	4,913,063	3,227,932	4,090,033	823,030-
526	JANITORIAL AND LAUNDRY	428,537	442,679	301,337	436,530	6,149-
530	GROUNDS & LANDSCAPING	66,633	64,092	46,822	64,100	8
531	ELECTRIC POWER	1,243,847	1,310,063	1,040,801	1,472,845	162,782
532	GAS	167,977	204,444	81,164	203,017	1,427-
533	WATER	35,682	35,928	26,757	37,126	1,198
534	TELEPHONE	11,822	17,976	3,200	12,303	5,673-
541	INSURANCE	358,442	365,388	259,197	358,736	6,652-
542	CLAIM LOSSES	75,427	31,403	57,597	63,785	32,382
554	TRAFFIC CONTROL	495,439	534,911	404,745	534,916	5
571	CONSULTANTS/OUTSIDE SERVICES	30,462	45,719	4,757	2,000	43,719-
573	PROVISIONS AND RESERVES	15,122-		157		
576	EMPLOYEE TRAVEL	93			100	100
577	EMPLOYEE TRAINING	10,066	9,372	2,432	9,980	608
578	POSTAGE	23				
580	GENERAL OFFICE	5,581	11,496	4,038	10,000	1,496-
592	DIVISION OPERATIONS	2,554-				
TOTAL	EXPENSES	10,559,434	11,037,353	7,712,130	10,355,996	681,357-

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 14 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 02 BUFFALO NIAGARA INTL. AIRPORT Department 0259 GENERAL AVIATION

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	205,589-	207,047-	155,595-	211,611-	4,564-
433	GROUND RENTALS	109,774-	111,348-	83,681-	113,801-	2,453-
439	OTHER RENTALS	71,391-	70,668-	55,402-	72,826-	2,158-
TOTAL	REVENUES	386,754-	389,063-	294,678-	398,238-	9.175-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 15 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 02 BUFFALO NIAGARA INTL. AIRPORT Department 0259 GENERAL AVIATION

Account		Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
533	WATER		4,793	3,696	3,600	4,987	1,291
TOTAL	EXPENSES		4,793	3,696	3,600	4,987	1,291

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 16 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 02 BUFFALO NIAGARA INTL. AIRPORT Department 0271 MAINTENANCE GARAGE

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	513,390	508,068	369,069	522,924	14,856
515	EMPLOYEE BENEFITS	247,414	254,927	185,843	262,792	7,865
520	MAINTENANCE AND REPAIRS	21,753	22,439	38,457	22,702	263
524	AUTOMOTIVE	512,968	616,392	491,329	635,084	18,692
526	JANITORIAL AND LAUNDRY	9,879	10,044	8,328	10,050	6
531	ELECTRIC POWER	20,179	23,075	15,982	26,110	3,035
532	GAS	30,733	33,672	17,416	37,143	3,471
534	TELEPHONE	1,131	1,151	745	1,177	26
541	INSURANCE	11,047	11,243	7,988	11,056	187-
542	CLAIM LOSSES	2,324	996	1,775	1,968	972
571	CONSULTANTS/OUTSIDE SERVICES	2,948	3,492	7,233	6,000	2,508
577	EMPLOYEE TRAINING		1,500		2,000	500
578	POSTAGE	26		67	20	20
580	GENERAL OFFICE	2,629	1,499	1,203	1,500	1
592	DIVISION OPERATIONS	67,131-	58,368-	117,024-	60,915-	2,547-
TOTAL	EXPENSES	1,309,290	1,430,130	1,028,411	1,479,611	49,481

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 17 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 02 BUFFALO NIAGARA INTL. AIRPORT Department 0274 PARKING LOTS AND STRUCTURES

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	806,312-	1,220,076-	909,000-	1,212,000-	8,076
433	GROUND RENTALS	8,677-	10,067-	7,509-	10,008-	59
441	CONCESSIONS	25,457,704-	24,800,760-	18,101,026-	23,315,720-	1,485,040
462	REBILLINGS	67,644-	101,196-	31,521-	52,005-	49,191
492	EQUIPMENT AND SERVICES	45,666-	65,424-	48,750-	64,998-	426
TOTAL	REVENUES	26,386,003-	26,197,523-	19,097,806-	24,654,731-	1,542,792

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 18 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 02 BUFFALO NIAGARA INTL. AIRPORT Department 0274 PARKING LOTS AND STRUCTURES

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	434,315	466,956	364,822	493,974	27,018
524	AUTOMOTIVE	448,478	432,600	308,742	446,687	14,087
526	JANITORIAL AND LAUNDRY	8,434	7,596	3,834	8,240	644
530	GROUNDS & LANDSCAPING	43,780	60,000	56,246	64,100	4,100
531	ELECTRIC POWER	245,305	275,087	179,755	285,414	10,327
532	GAS	9,028	10,320	5,090	10,911	591
533	WATER	20,779	18,876	15,053	21,618	2,742
534	TELEPHONE	300	300	230	312	12
571	CONSULTANTS/OUTSIDE SERVICES	4,947,183	5,185,104	3,723,912	5,170,404	14,700-
572	RENT EXPENSE	94,161	69,600	50,290	81,600	12,000
TOTAL	EXPENSES	6,251,763	6,526,439	4,707,974	6,583,260	56,821

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 19 CREDITS = (-) DEBITS = (+)

Company 1 Division 02 Department 0276

Niagara Frontier Transportation Authority BUFFALO NIAGARA INTL. AIRPORT

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	1,004,249	1,073,952	758,474	1,090,811	16,859
515	EMPLOYEE BENEFITS	486,246	538,398	381,535	551,645	13,247
520	MAINTENANCE AND REPAIRS	25,215	22,992	20,176	23,100	108
524	AUTOMOTIVE	22,438	25,846	19,573	24,952	894-
526	JANITORIAL AND LAUNDRY	6,768	7,692	5,449	7,500	192-
531	ELECTRIC POWER	6,574	10,332	4,636	7,414	2,918-
532	GAS	5,605	6,264	3,266	6,774	510
533	WATER	603	588	660	627	39
534	TELEPHONE	9,619	10,511	6,138	10,008	503-
541	INSURANCE	2,373	2,063	1,895	2,029	34-
542	CLAIM LOSSES	4,459			2,274	2,274
571	CONSULTANTS/OUTSIDE SERVICES	1,543	996	233	1,000	4
576	EMPLOYEE TRAVEL			28		
577	EMPLOYEE TRAINING	777	3,000	1,944	10,000	7,000
578	POSTAGE	3		9		
580	GENERAL OFFICE	10,987	5,495	7,908	7,000	1,505
592	DIVISION OPERATIONS	1,587,477-	1,708,134-	1,211,941-	1,745,134-	37,000-
TOTAL	EXPENSES	18-	5-	17-		5

BUFFALO NIAGARA INTERNATIONAL AIRPORT														
						PROJECT LIFE	ACTUAL	TOTAL						
					TOTAL	ACTUAL	FROM 4/1/13	FORECASTED	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR.	YEAR	YEAR	OUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/13	7/18/13	7/19/13 - 3/31/14	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	YEARS
NOISE COMPATABILITY PROGRAM CLOSED FFY	2-2404	M	NI	FAA	\$43,260,267	\$29,132,334	\$3,452,744	\$4,811,016	\$4,240,000	\$1,520,000	\$104,173	\$0	\$0	\$0
CLOSED FFY 07	2-2466		1 [	NYSDOT	\$5,407,533	\$3,641,542	\$431,593		\$530,000	\$190,000	\$13,022	\$0		\$0
FFY 08	2-2468			PFC	\$5,407,533	\$3,641,542	\$431,593		\$530,000	\$190,000	\$13.022	\$0		\$0
CLOSED FFY 08 PART 2	2-2476			TOTAL	\$54,075,334	\$36,415,418	\$4,315,930		\$5,300,000	\$1,900,000	\$130,216	\$0		\$0
FFY 09	2-2483					· · · · · · · · · · · · · · · · · · ·			7-1	¥.1==3,444	V100,210		•	
FFY 10	2-2514													
FFY 11	2-2538										•			
FFY12	2-2576	1												
FFY13	2-2597													
						-								
REHAB. INTERSECTION 5/23 AND 14/32	2-2524		SR	ADF	\$1,340,609	\$95,625	\$10,564	\$1,234,420	\$0	\$0	\$0	\$0	\$0	\$0
	-					113,020	<del>+.5,004</del>	\$1,201,420	40		40	. 30	30	20
BNIA SECURITY SYSTEM UPGRADE	2-2497		NR	BNIA CAP RES	\$509,751	\$508,430	\$0	\$1,321	\$0	\$0	\$0	\$0	\$0	\$0
				SPEC COND #7	\$967,000	\$967,000	\$0			\$0	\$0	\$0		\$0
				TOTAL	\$1,476,751	\$1,475,430	\$0		\$0	\$0	\$0			\$0
					<b>V</b> .,,	\$1,110,100	- 40	\$1,021	40	30	- 30	- 30	30	30
BNIA TERM. FIRE ALARM SYSTEM W/ UPGRADE	2-2479		NR	BNIA CAP RES	\$1,110,762	\$1,109,975	\$482	\$305						
				<u> </u>	\$ 1,110,10Z	\$1,100,070	Q-102	\$000						
PARKING GARAGE / TWO TIER ROAD REHAB.	2-2535		SR	FAA	\$1,208,273	\$1,208,035	\$239	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		]	""	NYSDOT	\$201,379	\$201,339	\$40	1		\$0	\$0	\$0		\$0
				PFC	\$201,379	\$201,339	\$40			\$0				
				TOTAL	\$1,611,031	\$1,610,713	\$318	1		\$0	\$0 \$0	\$0 \$0		\$0 \$0
				TOTAL	\$1,011,031	\$1,610,713	\$310	\$0	\$0	\$0	\$0.	\$0	\$0	\$0
TPAO BUILDING ROOF REPLACEMENT	2-2554		SR	BNIA CAP RES	\$249,500	\$225,905	\$16,876	\$6,719	\$0	\$0	\$0	\$0	\$0	\$0
TPAO HVAC REHAB.	2-2523		NR	BNIA CAP RES	\$589,570	\$225,903								
II AO IWAO KEIAD.	2-2323	i –	INK	BNIA CAP RES	\$569,570	\$576,499	\$9,400	\$3,665	\$0	\$0	\$0	\$0	\$0	. \$0
RUNWAY 5/23 EXTENSION & TW "A" IMPR.	2-2308	ļ	SR	FAA	\$25,750,402	\$25,750,402		\$0	***			\$0		
NORWAL SIZS EXTENSION & TW A IMPR.	2-2306		SK.		1	1	\$0				\$0			\$0
			1	NYSDOT	\$4,291,732	\$4,291,732	\$0	1			\$0			\$0
				PFC (match)	\$4,291,732	\$4,291,732	\$0	1			\$0			\$0
				PFC	\$1,500,002	\$1,357,462	\$31,019				\$0	-		\$0
				TOTAL	\$35,833,868	\$35,691,328	\$31,019	\$111,521	\$0	\$0	\$0	\$0	\$0	\$0
DEDI ACE REVOLVINO DOCCO METHODOS DOCCO	0.0500	+	1			ļ						-		
REPLACE REVOLVING DOORS WITH SLIDING DOORS	2-2522		NR	FAA	\$1,340,866	\$1,242,213	\$90,401				\$0		1	\$0
			1	NYSDOT	\$223,478	\$207,036	\$15,067				\$0			
				PFC	\$223,478	\$207,036	\$15,067				\$0			\$0
				TOTAL	\$1,787,821	\$1,656,284	\$120,534	\$11,003	\$0	.\$0	\$0	\$0	\$0	\$0
ACCURATION OF DET AMETER		+	1		<del> </del>	<del>                                     </del>						-		
ACQUSITION OF RPZ (WETZEL)	2-2572		NI	FAA	\$443,870	1	1						I	
was the							i #277	\$491	\$0	\$0	\$0	\$0	\$0	\$0
	*			NYSDOT	373,978	\$72,811	\$877	1		· · · · · · · · · · · · · · · · · · ·		<del></del>		
1 L 175 A.S	·			FUTURE PFC TOTAL	\$73,978 \$73,978 \$591,826	\$72,811	\$677	7 \$491	\$0	\$0	\$0	\$0	\$0	\$0

BUFFALO NIAGARA INTERNATIONAL AIRPORT			,											
						PROJECT LIFE	ACTUAL	TOTAL				l	1	
					TOTAL	ACTUAL	FROM 4/1/13	FORECASTED	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
PROJECT TITLE	NUMBER	1	CL	SOURCE	BUDGET	3/31/13	7/18/13	7/19/13 - 3/31/14	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	YEARS
1105 WEHRLE DEMO. (WETZEL)	2-2587		NI	FAA	\$143,050	\$0			\$0		\$0,	\$0		\$0
(,			"	NYSDOT	\$23,842	\$0			\$0	\$0	\$0	\$0		\$0
				FUTURE PFC	\$23,842	\$0			\$0	\$0	\$0	\$0		\$0
				TOTAL	\$190,733	\$0		1						
				TOTAL	\$190,733	\$0	\$9,915	\$180,818	\$0	\$0	\$0	\$0	\$0	\$0
MASTER PLAN UPDATE & PAVEMENT MGMT	2-2507		NR	FAA	\$1,128,105	\$1,112,238	\$2,031	\$13.836	\$0	\$0	\$0	\$0	\$0	\$0
AND OBSTRUCTION STUDY AND GIS IMAGING		İ		NYSDOT	\$188,018	\$185,373	\$339		\$0		\$0		1	
				PFC	\$188,018	\$185,373	\$339		\$0		\$0		1	-
				TOTAL	\$1,504,140		\$2,708		\$0		\$0	\$0		
				TOTAL	\$1,304,140	\$1,462,564	\$2,700	\$10,440	\$0	\$0	\$0	\$0	\$0	\$0
ENVIRONMENTAL ASSESSMENT			NR	FAA	\$262,500	\$0	\$0	\$0	\$0	\$262,500	\$0	\$0	\$0	\$0
				NYSDOT	\$43,750	1 -					\$0		1	
				FUTURE PFC	\$43,750		-				\$0		1	
				TOTAL	\$350,000	ì			\$0		\$0 \$0		1	
				TOTAL		1	30	, 30	\$0	\$350,000	30		\$0	\$0
FUEL FARM ROOF REPLACEMENT	2-2555		SR	BNIA CAP RES	\$77,075	\$22,520	\$3,293	\$51,262						
				ADF	\$64,421	\$0		1 -						
				TOTAL	\$141,496	1							1	· · · · · · · · · · · · · · · · · · ·
				TOTAL	\$141,400	\$22,020	\$5,250	\$115,005				<del></del>		
UPGRADE TERMINAL RESTROOMS		23	SR	FAA	\$1,066,572	\$13,961	\$4,876	\$839,236	\$208,500	\$0	\$0	\$0	\$0	\$0
DESIGN	2-2568			NYSDOT	\$177,762			1	- 1	<del></del>			1	
CONSTRUCTION	2-2595			FUTURE PFC	\$177,762	1								
				TOTAL	\$1,422,096				\$278,000	l				
		İ		TOTAL	\$1,422,000	\$10,014	\$0,00	\$1,110,501	\$270,000	30	30		,	
LONG TERM LOT B PARKING EXPANSION (PHASE II)	2-3403		NI	ADF	\$674,504	\$180,198	\$46,078	\$448,228	\$0	\$0	\$0	\$0	\$0	\$0
		ļ	'''	ECONOMIC DEV	\$880,000						1			
				NYSDOT	\$3,129,60	1								
				TOTAL	\$4,684,11		1						1	
				TOTAL	\$4,004,11	\$1,007,668	\$271,040	\$3,403,373	30	30	30		, 30	•
JET BRIDGE (GATE 19 & GATE 9)	_		NR	FUTURE PFC	\$2,050,00	\$0	\$(	50	\$900,000	\$0	\$0	\$1,150,000	0 \$0	\$0
	<del>-  </del>		1,,,,		\$2,000,00			*	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,					
PARKING RAMP SOLAR PANELS	T		Ni	FAA	\$525,00	50 \$0	\$1	0 \$0	\$0	\$525,000	\$0	\$0	0 \$0	\$(
				NYSDOT	\$87,50									
				FUTURE PFC	\$87,50	1								1
				NYS POWER AUTH	\$250,00	1		1				T		
					\$250,00 \$50,00	1			†	1	<u> </u>	1		
				FUTURE FUNDING				1	<del>                                     </del>	······				
				TOTAL	\$1,000,00	\$(	J \$	\$0	\$0	\$1,000,000	\$0	\$6	\$0	, , ,
CHIG PROJECT (VASE)	1	+	NI.	NYSERDA	\$1,792,50	0 . \$0	2 5	0 20 30	2 344 \$0	\$1,792,500	\$0	. \$0	10 30	3
Joseph (Asce)	Marian.		· [ See			1			T		1			
			1	ADF	\$597,50	1	<u> </u>						<del></del>	
				TOTAL	\$2,390,00	ol s	o s	ol so	ol so	\$2,390,000	) \$C	si se	so \$0	

BUFFALO NIAGARA INTERNATIONAL AIRPORT					·									
						PROJECT LIFE	ACTUAL	TOTAL						
					TOTAL	ACTUAL	FROM 4/1/13	FORECASTED	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/13	7/18/13	7/19/13 - 3/31/14	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	YEARS
WESTSIDE WATERLINE REPLACEMENT	2-2596	30	SR	FAA	\$658,778	\$0			\$581,204	\$0	\$0			· \$
	1			NYSDOT	\$109,796	\$0	\$0	1	\$96,867	\$0	\$0			\$1
				FUTURE PFC	\$109,796	\$0			\$96,867	\$0	\$0			\$(
				TOTAL	\$878,371	\$0	\$0		\$774,939	\$0	\$0			\$1
						7-		\$100,402	4114,555	40	- 30	30	30	31
SALT BARN		33	NR	FAA	\$396,803	\$0	\$0	\$0	\$52,904	\$343,899	\$0	\$0	\$0	
				NYSDOT	\$66,134	\$0	\$0			\$57,317	\$0			\$1
				FUTURE PFC	\$66,134	\$0	\$0							\$1
	:			TOTAL	\$529,071	\$0			\$8,817	\$57,317	\$0			. \$1
				TOTAL	\$529,071	\$0	\$0	\$0	\$70,539	\$458,532	\$0	\$0	\$0	\$
ENTRANCE FOUNTAIN REHAB.	_	29	SR	ADF	6404.054									
EXTRA MOET OUT THE NEED .		29	- SK	AUF	\$484,354	\$0	\$0	\$0	\$58,709	\$425,645	\$0	\$0	\$0	\$
RON IMPROVEMENTS T/W K-1		34												
TOTALIAN TOTALIANS 1744 K-1	_	34	NI	FAA	\$94,725	\$0				\$0	\$0			\$
				NYSDOT	\$15,788	\$0			\$15,788	\$0	\$0			\$
				FUTURE PFC	\$15,788	\$0			\$15,788	\$0	\$0	\$0	\$0	\$
				TOTAL	\$126,300	\$0	\$0	\$0	\$126,300	\$0	\$0	\$0	\$0	\$
		<del>-</del>												<del></del>
TERMINAL ROOF RE-COATING	-	16	SR	FAA	\$2,856,169	\$0	\$0	\$0	\$0	\$2,856,169	\$0	\$0	\$0	\$
				NYSDOT	\$476,028	\$0	\$0	- \$0	\$0	\$476,028	\$0	\$0	\$0	\$
				FUTURE PFC	\$476,028	\$0	\$0	\$0	\$0	\$476,028	\$0	\$0	\$0	\$
			1	TOTAL	\$3,808,225	\$0	\$0	\$0	. \$0	\$3,808,225	\$0	\$0	\$0	\$
NEW ARFF FACILITY	-	32	NI	FAA	\$3,000,825	\$0	\$0	\$0	\$329,250	\$2,671,575	\$0	\$0	\$0	\$
		ŀ		NYSDOT	\$500,138	\$0	\$0	\$0	\$54,875	\$445,263	\$0	\$0	\$0	\$
				FUTURE PFC	\$500,138	\$0	\$0	\$0	\$54,875	\$445,263	\$0	\$0	\$0	\$
				TOTAL	\$4,001,100	\$0	\$0	\$0	\$439,000	\$3,562,100	\$0	\$0	\$0	\$
RON WEST			NI	FAA	\$1,776,975	\$0	\$0	\$0	\$0	\$1,776,975	\$0	\$0	\$0	\$
				NYSDOT	\$296,163	\$ \$0	\$0	\$0	\$0		\$0		1	
		1		FUTURE PFC	\$296,163	\$ \$0	\$0				\$0			
				TOTAL	\$2,369,300	\$0	so	\$0	\$0	\$2,369,300	\$0			
TERMINAL ROADWAY IMPROVEMENTS (ALT 2)	_		NI	FAA	\$10,230,000	\$0	\$0	\$0	\$0	\$930,000	\$9,300,000	\$0	\$0	\$
, ,				NYSDOT	\$1,705,000	1					\$1,550,000		<u> </u>	
				FUTURE PFC	\$1,705,000	1			· · ·		\$1,550,000			
				TOTAL	\$13,640,000						\$12,400,000			
				TOTAL	\$15,040,000	30	30	\$0	\$0	\$1,240,000	\$12,400,000	30	\$0	-
LEVEL 1 BAGGAGE CLAIM EXPANSION		1	NI	FAA	\$27,982,058	\$ \$0	\$(	\$0	\$0	\$0	\$2,238,600	\$12,871,733	\$12,871,725	\$
	1		. '11	NYSDOT	\$27,982,050	30 30		+			\$2,238,600	T		
Line Gert dans Sin			1		1	T	1	1						
				FUTURE PFC	\$4,663,676	1	1	1			\$373,100			
1			1	TOTAL	\$37,309,410	\$0	\$1	\$0	\$0	\$0	\$2,984,800	. 517 162 310	x1 / 162 300 **	

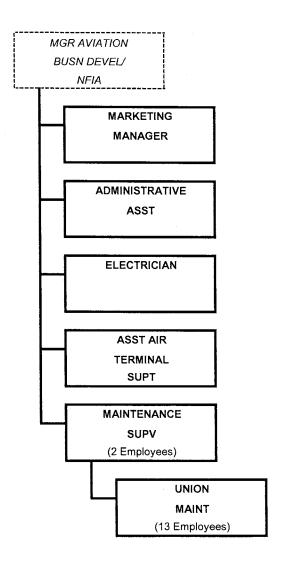
BUFFALO NIAGARA INTERNATIONAL AIRPORT		,												
				[		PROJECT LIFE	ACTUAL	TOTAL						ĺ
			,	i	TOTAL	ACTUAL	FROM 4/1/13	FORECASTED	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/13	7/18/13	7/19/13 - 3/31/14	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	YEARS
SNOW EQUIPMENT STORAGE BUILDING			NI	FAA	\$18,020,100	\$0	\$0	\$0	\$0	\$0	\$1,825,350	\$16,194,750	\$0	\$0
				NYSDOT	\$3,003,350	\$0	\$0	\$0	\$0	\$0	\$304,225	\$2,699,125	\$0	\$0
•			L	FUTURE PFC	\$3,003,350	\$0	\$0	\$0	\$0	\$0	\$304,225	\$2,699,125	\$0	\$0
		1 1	1	TOTAL	\$24,026,800	\$0	\$0	\$0	\$0	\$0	\$2,433,800	\$21,593,000	\$0	\$0
PARKING EXPANSION PHASE III (4000 SPACE FACILITY)			NI	BOND	\$77,500,000	\$0	\$0	\$0	\$0	\$0	\$10,000,000	\$45,000,000	\$22,500,000	\$0
EXPANSION OF ENGINEERED WETLANDS	-		NI	FAA	\$5,625,000	\$C	\$0	\$0	\$0	\$0	\$0	\$5,625,000	\$0	\$0
				NYSDOT	\$937,500	\$C	\$0	\$0	\$0	\$0	\$0	\$937,500	\$0	\$0
			. [	FUTURE PFC	\$937,500	\$0	\$0	\$0	\$0	\$0	\$0	\$937,500	\$0	\$0
·				TOTAL	\$7,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$7,500,000	\$0	\$0
DESIGN/CONSTRUCT TW "S" FROM TW "Q"-"A"			NI	FAA	\$10,357,875	\$0	\$C	\$0	\$0	\$0	\$0	\$1,109,775	\$9,248,100	\$0
				NYSDOT	\$1,726,313	\$0	\$0	\$0	\$0	\$0	\$0	\$184,963	\$1,541,350	\$0
				FUTURE PFC	\$1,726,313	\$0	\$0	\$0	\$0	\$0	\$0	\$184,963	\$1,541,350	\$0
				TOTAL	\$13,810,500	\$0	\$0	\$0	\$0	\$0	\$0	\$1,479,700	\$12,330,800	\$0
CCTV PHASE III	_		Ni	ADF	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,000,000
PARTIAL PARAELLEL T/W "T" & T/W "N"			NI	FAA	\$8,015,700	\$(	\$0	\$0	\$0	\$0	\$0	\$0	\$858,825	\$7,156,875
		1		NYSDOT	\$1,335,950	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$143,138	\$1,192,813
				FUTURE PFC	\$1,335,950	\$(	\$0	\$0	\$0	\$0	\$0	\$0	\$143,138	\$1,192,813
				TOTAL	\$10,687,600	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,145,100	\$9,542,500
CAT II APPROACH IMPROVEMENTS			IN	FAA	\$20,690,400	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$20,690,400
				NYSDOT	\$3,448,400	\$	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,448,400
				FUTURE PFC	\$3,448,400	) s	\$	\$0	\$0	\$0	\$0	\$0	\$0	\$3,448,400
				TOTAL	\$27,587,200	\$	\$	\$0	\$0	\$0	\$0	\$0	\$0	\$27,587,200
		1												
UPGRADE CATHODIC PROTECTION	2-2465		SR	BNIA CAP RES	\$422,774	\$395,28	\$27,47	\$15	\$0	\$0	\$0	\$0	\$0	\$0
									-					
WILDLIFE HAZARD ASSESSMENT	2-2520		NR	FAA	\$123,73	\$56,39	4 \$15	\$3,437	\$0	\$0	\$0	\$63,750	\$0	\$0
				NYSDOT	\$20,62	\$9,39	9 \$2	\$573	\$0	\$0	\$0	\$10,625	\$0	\$0
	<u> </u>			FUTURE PFC	\$20,62	\$9,39	9 \$2	5 \$573	\$0	\$0	\$0	\$10,625	\$0	\$0
		1	ĺ	TOTAL	\$164,974			0 \$4,582	\$0	\$0	\$0	\$85,000	\$0	\$0
RAMP SWEEPER	2-2598		NR	ADF	\$166,94	3 \$	0 \$	0 \$166,948	\$0	\$0	\$0	\$(	\$0	\$0
PORTABLE ELECTRIC POWER DATA LOGGER	_	17	NR	ADF	\$5,00		0 \$			\$0	\$0	\$(	\$0	\$0
BATWING REPLACEMENT:	30.00		NR.	ADF	\$86,60	1		0 30			\$86,600	9'	20	\$0
GLYCOL RECOVERY VEHICLE FYE 14	2-2586	T	NR	PFC	\$390,24		1		1	1	\$0	\$	\$0	
GLYCOL RECOVERY VEHICLE FYE 16			NR	FUTURE PFC	\$425,00		0 \$	0 \$0	\$0	\$425,000	\$0	\$1	\$0	\$0
REPLACE AIRFIELD PICKUP TRUCKS FY 14-19	-	13	NR	ADF	\$225,00			0 \$35,000			\$38,000	\$39,00	\$40,000	\$0
FUEL FARM MOWER	2-2591		NR	ADF	\$7,40			0 \$7,400	\$0	\$0	\$0	\$	\$0	\$0
FUEL FARM LIGHTING IMP.		1	NI	ADF	\$30,00	1		0 \$30,000		7	\$0	\$	soso	\$0

BUFFALO NIAGARA INTERNATIONAL AIRPORT			_									· · · · · · · · · · · · · · · · · · ·		
						PROJECT LIFE	ACTUAL	TOTAL				İ		
					TOTAL	ACTUAL	FROM 4/1/13	FORECASTED	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/13	7/18/13	7/19/13 - 3/31/14	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	YEARS
FUEL FARM CABINET UPGRADES			NR	ADF	\$3,000	. \$0		\$3,000	\$0	\$0	\$0	\$0	\$0	\$0
LUIZ KAHL PEDESTRIAN PROTECTION		4	NI	ADF	\$40,000	\$0	\$0	\$0	\$0	\$40,000	\$0	\$0	· \$0	\$0
LIQUID CHEMICAL STORAGE FACILITY		9	NI	FUTURE PFC	\$30,000	\$0	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0
TRUCK FOR LIQUID CHEMICAL APPLICATION		10	NI	PFC	\$250,000	\$0	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0
PORTABLE SNOW MELTER		ļ	N!	FUTURE PFC	\$220,000	\$0	\$0	\$0	\$0	\$220,000	\$0	\$0	\$0	\$0
GEOSPATIAL INFO SYSTEM (GIS)			NI	FUTURE FUNDING	\$1,700,000	\$0		\$0	\$0	\$1,000,000	\$700,000	\$0	\$0	\$0
AIRFIELD PAINT MACHINE		11	NR	ADF	\$21,000	\$0	\$0	\$0	\$21,000	\$0	\$0	\$0	\$0	\$0
AIRFIELD UTILITY TRAILER		_	NR	ADF	\$21,000	\$0	\$0	\$21,000	\$0	\$0	\$0	\$0	\$0	\$0
BNIA AIRCRAFT FIRE RESCUE				and Mary 10	la sabilitation					398798				
ARFF - THERMAL PORTABLE CAMERA	-	<u> </u>	NR	ADF	\$13,000	\$0	\$0	\$0	\$0	\$0	\$13,000	\$0	\$0	\$0
ARFF - AIRCRAFT STABILIZATION BAGS			NI	ADF	\$7,500	\$0	\$0	\$7,500	\$0	\$0	\$0	\$0	\$0	\$0
ARFF - TOWER CRASH PHONE REPLACE.		35	NR	ADF	\$60,000	\$0	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0	\$0
ARFF - SCBA AIR COMPRESSOR REPLACE.		24	NR	ADF	\$75,000	\$0	\$0	\$0	\$75,000	\$0	\$0	\$0	\$0	\$0
ARFF - MOBILE RADIO REPLACEMENT		27	NR	ADF	\$15,000	\$0	\$0	\$0	\$7,500	\$7,500	\$0	\$0	\$0	\$0
ARFF - ALERT SYSTEM	-	5	NI	ADF	\$30,000	\$0	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0
ARFF - MOBILE AIRCRAFT STAIR TRUCK	-		NI	FUTURE PFC	\$200,000	\$0	\$0		\$0	\$200,000	\$0	\$0	\$0	\$0
ARFF - COMMAND POST EQUIP.			NR	ADF	\$40,000	\$0			\$0	\$40,000	\$0	\$0	\$0	
ARFF - COMMAND VEHICLES	-		NR	FUTURE PFC	\$80,000	\$0			\$0		\$40,000	\$40,000	\$0	
ARFF - PROTECTIVE EQUIPMENT			NR	FUTURE PFC	\$80,000	\$0			\$0		\$20,000	\$20,000	\$20,000	\$20,000
ARFF - REPLACE CLASS 'A' PUMPER (F3)	-		NR	FUTURE PFC	\$400,000	\$0			\$0		\$0	\$400,000	\$0	\$0
ARFF - REPLACE SNOZZLE CRASH TRUCK (F5)	-		NR	FUTURE PFC	\$800,000	\$0			\$0	\$0	\$0	\$0	\$800,000	\$0
ARFF - WATERMAIN LINE (485 CAYUGA TO MIDFIELD)	-		SR	FUTURE PFC	\$500,000	\$0			\$0	\$0	\$0	\$0	\$0	\$500,000
ARFF - SECOND WATER MAIN TERMINAL	_		SR	FUTURE PFC	\$800,000	\$0		1	\$0	\$0	\$0	\$0	\$0	\$800,000
ARFF - SECOND WATER MAIN RUNWAY 5			SR	FUTURE PFC	\$400,000	\$0	\$0		\$0	\$0	\$0	\$0	\$0	\$400,000
ARFF - SECOND WATER MAIN RUNWAY 23		1	SR	FUTURE PFC	\$600,000	\$0			\$0	\$0	\$0	\$0	\$0	\$600,000
BNIA TERMINAL		PER P									ΨΟ		<b>40</b>	φοσ,σσσ
UPGRADE FIDS SYSTEM	2-2584	25	SR	ADF	\$93,982	\$0	\$2,900	\$32,100	\$35,000	\$23,982	\$0	\$0	\$0	\$0
FLOOR CLEANING EQUIP. REPLACE.		6	NR	ADF	\$90,000	\$0			\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$0
OPS AREA CARPET/UPGRADES	2-2592		NR	ADF	\$7,684	\$0	1		\$10,000		\$15,000	\$15,000	\$15,000	
CEILING PANELS FOR DEPART. VESTIBULE	-	28	NR	ADF	\$20,000	\$0				\$0 \$0	\$0	\$0	\$0	
LED SIGNS FOR NFTA GATES		26	NR	ADF	\$10,500	\$0			\$20,000				\$0	
JETBRIDGE GPU (GATE 9)		18	NR			\$0			\$6,000	\$4,500	\$0	\$0	\$0	
ADMIN. OFFICE CARPETING		10	NR	ADF	\$20,000	\$0	1		\$0		\$0	\$0	\$0	
ADMIN. OFFICE CARPETING			NR.	ADF	\$8,000	\$0	\$6	\$0	\$0	\$0	\$8,000	\$0	\$0	\$0
HOLDROOM SEATING		-	l lin		***************************************		<del> </del>	+					<b>*</b> 400.000	0040.000
HOLDROOM SEATING	-	21	NR	FAA	\$600,000	\$0			\$0		\$120,000	\$120,000	\$120,000	\$240,000
				NYSDOT	\$100,000	\$0			\$0		\$20,000	\$20,000	\$20,000	
				FUTURE PFC	\$100,000	\$0			\$0		\$20,000	\$20,000	\$20,000	\$40,000
	1577	1		TOTAL	\$800,000	\$0	\$(	\$0	\$0	\$0	\$160,000	\$160,000	\$160,000	\$320,000
TMD DEPARTMENT	الأخد عدائلها	لدنة	Title Balan			<u> 11. o 1946, 1946</u>	12	4						
REPLACE FMD PICKUP/UTILITY TRUCK		14	NR	ADF	\$225,000	\$0	<u> </u>	1	\$36,000		\$38,000	\$39,000	\$40,000	\$0
FMD MOVE TO TERMINAL			NI	ADF	\$260,000	\$0		1	\$0		\$0	\$0	\$0	\$0
TERM. SURVEILL. CAMERAS-ESCALATORS/WALKWAYS	2-2589	1-	NI	ADF	\$36,520	\$0			\$0		\$0		\$0	<del></del>
SIDA/LOST & FOUND SECURITY IMPROVEMENTS	2-2590	4	NI	ADF	\$8,440	\$0	1	1	\$0		\$0.	\$0	\$0	1
FMD - REPLACE. HVAC MOTORS (TERMINAL)	<u> </u>	7	NR	ADF	\$25,000	\$0	\$	50	\$25,000	\$0	\$0	\$0	\$0	\$0

						PROJECT LIFE	ACTUAL	TOTAL						
					TOTAL	ACTUAL	FROM 4/1/13	FORECASTED	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/13	7/18/13	7/19/13 - 3/31/14	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	YEARS
FMD - TERMINAL AIR CURTAINS	_	19	NI	ADF	\$15,000	\$0	. \$0	\$0	\$15,000	\$0	\$0	\$0	\$0	\$0
FMD - TERMINAL DOOR RENOVATIONS	-	20	NR	ADF	\$25,000	\$0	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0	\$0
FMD - TAXI BUILDING HVAC UNIT		8	NR	ADF	\$6,000	\$0	\$0	\$0	\$6,000	\$0	\$0	\$0	\$0	\$0.
FMD - UNDERGROUND UTILITY LOCATOR		9	NR	ADF	\$3,000	\$0	\$0	\$0	\$3,000	\$0	\$0	\$0	\$0	\$0
BNIA PARKING		£ 111,5												
REPLACE SHUTTLE BUSES FYE 11 - 15	2-2517	1	NR	PFC	\$1,188,460	\$867,690	\$0	\$192,462	\$128,308	\$0	\$0	\$0	\$0	\$0
REPLACE SHUTTLE BUSES FYE 16-17 -18-19 (CNG)	,		NR	FUTURE PFC	\$1,804,747	\$0	\$0	\$0	\$0	\$425,000	\$442,000	\$459,680	\$478,067	\$0
SHUTTLE BUS CAMERA REPLACE.		31	NR	ADF	\$26,000	\$0	\$0	\$0	\$0	\$26,000	\$0	\$0	\$0	\$0
PREFERRED LOT TRANSFORMER REPLACE.	2-2588		NR	ADF	\$24,600	\$0	\$0	\$24,600	\$0	\$0	\$0	\$0	\$0	\$0
REPLACE SHUTTLE SHELTERS PILOT	2-2569		NR	BNIA CAP RES	\$14,000	\$0	\$14,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
REPLACE SHUTTLE SHELTERS (7 PER YEAR)		22	NR	ADF	\$396,000	\$0	\$0	\$84,000	\$84,000	\$84,000	\$84,000	\$60,000	\$0	\$0
REVENUE CONTROL EQUIP. (EMERGENCY REPLACE.)		2	NR	ADF	\$180,000	\$0	\$0	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$0
REVENUE CONTROL EQUIPFREQ. PARK, PROG.	2-2585		NR	ADF	\$36,800	\$0	\$0	\$36,800	\$0	\$0	\$0	\$0	\$0	\$0
REVENUE CONTROL SYSTEM REPLACEMENT		15	NR	ADF	\$900,000	\$0	\$0	\$300,000	\$300,000	\$300,000	\$0	\$0	\$0	\$0
PARKING PICK UP TRUCK			NR	ADF	\$105,000	\$0	\$0	\$0	\$0	\$34,000	\$35,000	\$36,000	\$0	\$0
LED LIGHT INSTALLATION				ADF	\$329,380	\$0	\$0	\$0	\$0	\$153,655	\$175,725	\$0	\$0	\$0
BNIA OTHER						i ja ja ja ja ja ja ja ja ja ja ja ja ja			F ST. SERIOLE					
TELECOMMUNICATION UPGRADE	2-2519		NI	ADF	\$100,233	\$98,528	\$0	\$1,705	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	\$73,000	\$73,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		<u> </u>	-	TOTAL	\$173,233	\$171,528	\$0	\$1,705	\$0	\$0	\$0	\$0	\$0	\$0
PFC PROGRAM PLANNING & ADMIN.	2-2309	3	NR	FUTURE PFC	\$497,526	\$344,726	\$12,490	\$35,235	\$40,000	\$40,000	\$25,075	\$0	\$0	\$0
SAFETY-BNIA			n dinien. E		anajustija.							a jani		
ARC FLASH STUDY - BNIA	2-2550		NI	NFTA	\$55,915	\$57,756	-\$1,841	\$0	\$0	\$0	\$0	\$0	\$0	\$0

FAA	\$185,558,043	\$58,952,443	\$3,561,935	\$5,891,909	\$5,506,584	\$10,886,118	\$13,588,123	\$35,985,008	\$23,098,650	\$28,087,275
NYSDOT	\$32,253,435	\$9,439,050	\$374,760	\$2,858,673	\$741,097	\$1,751,020	\$2,260,347	\$5,997,501	\$3,849,775	\$4,681,213
NFTA	\$128,915	\$130,756	-\$1,841	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NFTA/ADF	\$8,959,975	\$374,351	\$59,542	\$2,629,766	\$857,209	\$2,171,782	\$523,325	\$219,000	\$125,000	\$2,000,000
PFC	\$9,349,109	\$6,460,441	\$478,057	\$1,299,281	\$908,308	\$190,000	\$13,022	\$0	\$0	\$0
PFC-MATCH	\$4,291,732	\$4,291,732	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>BNIA CAP RES</b>	\$2,973,432	\$2,838,618	\$71,527	\$63,287	\$0	\$0	\$0	\$0	\$0	\$0
SPECIAL 7	\$967,000	\$967,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FUTURE PFC	\$27,698,961	\$429,263	\$15,244	\$211,702	\$1,181,097	\$2,871,020	\$2,774,400	\$8,067,181	\$5,147,842	\$7,001,213
ECONOMIC DEV.	\$880,000	\$0	\$0	\$880,000	\$0	\$0	\$0	\$0	\$0	\$0
NYS POWER	\$250,000	\$0	\$0	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0
FUTURE FUNDING	\$1,750,000	\$0	\$0	\$0	\$0	\$1,050,000	\$700,000	\$0	\$0	\$0
NYSERDA	\$1,792,500	\$0	\$0	\$0	\$0	\$1,792,500	\$0	\$0	\$0	\$0
BOND	\$77,500,000	\$0	\$0	\$0	\$0	\$0	\$10,000,000	\$45,000,000	\$22,500,000	\$0
TOTAL	\$354,353,102	\$83,883,654	\$4,859,223	\$13,834,618	\$9,194,295	\$20,962,439	\$29,859,216	\$95,268,690	\$54,721,267	\$41,769,700

# **NIAGARA FALLS INTERNATIONAL AIRPORT**



NFIA
2013/14 ANNUAL BUDGET
VS
2014/15 ANNUAL BUDGET

	FY 12-13	FY 13-14	FY 14-15		
	ACTUAL	BUDGET	BUDGET	VARIANCE	%
OPERATING REVENUES					
Airport Fees & Services	42,412	94,050	146,698	52,648	56.0%
Rental Income	147,636	179,050	244,135	65,085	36.4%
Concessions/Commissions	1,222,450	1.298.967	1.440.059	141.092	10.9%
Retail Sales	1,222,430	0	0	0	n/a
Resales & Rebillings	19,116	52.357	22,620	(29,737)	-56.8%
Other Operating Revenues	142,605	146,750	100,750	(46,000)	-31.3%
Other Operating Neventies	142,000	140,730	100,730	(40,000)	-51.576
TOTAL OPERATING REVENUES	1,574,219	1,771,174	1,954,262	183,088	10.3%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	1,788,710	1,838,251	1,840,014	1,763	0.1%
Maintenance & Repairs	811,263	836,460	856,442	19,982	2.4%
Utilities	354,629	352,596	360,440	7,844	2.2%
Insurance & Injuries	106,163	123,604	118,421	(5,183)	-4.2%
Safety & Security	266,998	360,311	425,557	65,246	18.1%
General Business/Other	486,790	688,994	754,993	65,999	9.6%
Administrative Cost Reallocation	671,547	744,400	784,271	39,871	5.4%
Costs Transferred to Capital Projects	(117,712)	0	0	0	n/a
Inter Division Reimbursement	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>
TOTAL OPERATING EXPENSES	4,368,388	4,944,616	<u>5,140,138</u>	<u>195,522</u>	<u>4.0%</u>
OPERATING INCOME/(LOSS)	(2,794,169)	(3,173,442)	(3,185,876)	(12,434)	0.4%
NON-OPERATING ITEMS					
Debt Service	(2,092,371)	(2,092,371)	(1,441,371)	651,000	-31.1%
BNIA Contribution (Excluding Debt Svc)	1,435,979	1.686.110	1,692,981	6,872	0.4%
BNIA Contribution - Debt Service	2,092,371	2,092,371	<u>1,441,371</u>	(651,000)	<u>-31.1%</u>
TOTAL NON-OPERATING ITEMS	<u>1,435,979</u>	<u>1,686,110</u>	<u>1,692,981</u>	<u>6,872</u>	0.4%
NET INCOME/(LOSS)	(1,358,190)	(1,487,333)	(1,492,895)	(5,562)	0.4%
	•			e* <b>€</b>	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
LESS: DIRECT CAPITAL	50,691	145,777	105,744	(40,033)	-27.5%
LESS: INDIRECT CAPITAL	27,097	<u>53,000</u>	<u>94,342</u>	<u>41,342</u>	<u>78.0%</u>
NET SURPLUS/(DEFICIT)	(1,435,979)	(1,686,110)	(1,692,981)	(6,872)	0.4%

# NIAGARA FALLS INTERNATIONAL AIRPORT

# **DESCRIPTION**

Niagara Falls International Airport (NFIA) is a joint-use military/general aviation airport that provides commercial passenger and air cargo service. NFIA has been designated by the Federal Aviation Administration as a reliever airport to attract general aviation traffic from Buffalo Niagara International Airport (BNIA). NFIA has a positive impact on BNIA's limited airside capacity, which enhances the efficiency and safety of BNIA airside operations.

NFIA, which is situated on 1,100 acres of property, has a 9,800 foot main runway as well as two general aviation runways (5,188 and 4,030 feet). A 72,480 square foot state-of-the-art terminal building was opened in December 2009. Spirit Airlines and Allegiant Air provide scheduled air service. There are nearly 2,000 parking spaces located on or near the terminal building grounds with free passenger shuttle service. In addition to the main terminal, NFIA has a general aviation complex consisting of hangars, tie downs, a customer service area and a pilot's lounge. A private Fixed Base Operator, FBO, offers full aviation services to the aviation public.

# PROGRAM AND SERVICE OBJECTIVES

- Continue the aggressive marketing approach to capitalize on Air Cargo and Charter opportunities in the most cost efficient operating manner.
- Work closely with the FBO to assure the performance of contracted services.
- Continue to market the NFIA terminal to potential air service providers and concessionaires to provide quality customer service and improve operating profits.
- Continue to increase satisfaction and customer service and enhance public and customer perception of the airport.
- Continue to promote and maintain a safe working environment for NFIA employees with the goal of no lost time incidents and no workers' compensation expense.

# PERFORMANCE INDICATORS

	FYE 13 Actual	FYE 14 Original Budget	FYE 14 <u>Current</u> <u>Estimate</u>	FYE 15 Budget
FAA Regulations	100%	100%	100%	100%
Total Passengers	160,261	170,238	178,374	184,596
Air Carrier Flights	1,204	1,462	1,282	1,308
Parking Fees Per Passenger	\$12.56	\$12.83	\$12.68	\$12.66

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 20 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 03 NIAGARA FALLS INT'L AIRPORT Department 0099 ADMINSTRATIVE AND GENERAL

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
491	TRAFFIC FINES	935-	743-	570-	750-	7-
499	OTHER OPERATING REVENUES	141,670-	136,000-	99,267-	100,000-	36,000
TOTAL	REVENUES	142,605-	136,743-	99,837-	100,750-	35,993

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 21 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 03 NIAGARA FALLS INT'L AIRPORT Department 0099 ADMINSTRATIVE AND GENERAL

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	168,799	163,944	123,557	169,240	5,296
515	EMPLOYEE BENEFITS	61,016	61,939	46,247	63,669	1,730
520	MAINTENANCE AND REPAIRS	355				
534	TELEPHONE	3,085	3,300	2,306	3,273	27
541	INSURANCE	92,589	113,592	75,894	108,421	5,171-
542	CLAIM LOSSES	13,573	9,996	900	10,000	4
571	CONSULTANTS/OUTSIDE SERVICES	87,304	182,495	54,663	211,110	28,615
572	RENT EXPENSE	6,912	6,972	5,269	7,119	147
574	TAXES AND ASSESSMENTS	3,440	3,432	4,511	3,440	8
575	PRINTING & ADVERTISING	113,283	124,992	91,948	150,000	25,008
576	EMPLOYEE TRAVEL	18,184	29,999	6,760	20,000	9,999-
577	EMPLOYEE TRAINING	945		78		
578	POSTAGE	73	192	531	200	. 8
580	GENERAL OFFICE	10,864	10,787	7,040	10,800	13
TOTAL	EXPENSES	580,422	711,640	419,704	757,272	45,632

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 22 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 03 NIAGARA FALLS INT'L AIRPORT Department 0219 LANDING AREA

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
401	LANDING FEES	42,412-	94,044-	63,721-	146,698-	52,654-
439	OTHER RENTALS	76,765-	73,740-	54,904-	74,664-	924-
442	COMMISSIONS	134,686-	155,552-	106,086-	212,661-	57,109-
462	REBILLINGS		33,240-			33,240
TOTAL	REVENUES	253,863-	356,576-	224,711-	434,023-	77,447-

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 23 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 03 NIAGARA FALLS INT'L AIRPORT Department 0219 LANDING AREA

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	658,829	655,846	462,897	662,407	6,561
515	EMPLOYEE BENEFITS	315,519	328,635	232,051	334,603	5,968
520	MAINTENANCE AND REPAIRS	317,130	378,528	254,928	415,750	37,222
527	ENVIRONMENTAL	13,340	49,800	13,876	26,839	22,961-
530	GROUNDS & LANDSCAPING	520	3,696	944	3,200	496-
531	ELECTRIC POWER	1,927	2,448	1,316	2,164	284-
534	TELEPHONE	1,292	1,416	529	1,371	45-
571	CONSULTANTS/OUTSIDE SERVICES	40,944	45,900	71,946	70,263	24,363
573	PROVISIONS AND RESERVES	1,610		110		
576	EMPLOYEE TRAVEL	423				
577	EMPLOYEE TRAINING	4,266	4,500	416	4,500	
580	GENERAL OFFICE	154	492	114	500	8
591	PROJECTS	86,491-				
TOTAL	EXPENSES	1,269,463	1,471,261	1,039,127	1,521,597	50,336

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 24 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 03 NIAGARA FALLS INT'L AIRPORT Department 0245 TERMINAL BUILDING

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
431 BUILD	ING SPACE	2,400-	2,400-	22,987-	34,258-	31,858-
462 REBIL	LINGS			2,885-	3,500-	3,500-
TOTAL REVEN	JES	2,400-	2.400-	25,872-	37.758-	35.358-

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 25 CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 03 NIAGARA FALLS INT'L AIRPORT Department 0245 TERMINAL BUILDING

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	52,043	9,588	62,405	9,877	289
531	ELECTRIC POWER	35,127	44,364	29,016	42,051	2,313-
532	GAS	34,634	35,232	16,760	38,743	3,511
533	WATER	69,628	42,611	52,054	24,000	18,611-
573	PROVISIONS AND RESERVES	320				
574	TAXES AND ASSESSMENTS	362			365	365
TOTAL	EXPENSES	192,114	131,795	160,235	115,036	16,759-

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 26 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 03 NIAGARA FALLS INT'L AIRPORT Department 0246 NFIA New Terminal

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	15,141-	15,167-	11,363-	15,096-	71
433	GROUND RENTALS	38,015-	72,060-	58,329-	111,597-	39,537-
441	CONCESSIONS	42,024-	33,612-	52,569-	44,582-	10,970-
442	COMMISSIONS	393-	1,500-	32-		1,500
462	REBILLINGS	19,116-	19,116-	14,335-	19,120-	4-
494	ADVERTISING REVENUES		9,996-			9,996
TOTAL	REVENUES	114,689-	151,451-	136,628-	190,395-	38,944-

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 27 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0246 NFIA New Terminal

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	266,350	286,847	195,367	273,513	13,334-
515	EMPLOYEE BENEFITS	128,715	143,852	97,761	138,582	5,270-
520	MAINTENANCE AND REPAIRS	215,753	200,747	155,480	204,373	3,626
526	JANITORIAL AND LAUNDRY	39,567	34,392	18,836	36,141	1,749
530	GROUNDS & LANDSCAPING	4,816	3,000	2,588	3,500	500
531	ELECTRIC POWER	138,532	155,099	113,412	170,950	15,851
532	GAS	20,997	19,439	12,399	22,277	2,838
533	WATER	1,336	1,572	1,076	1,417	155-
534	TELEPHONE	30,854	28,260	17,849	32,734	4,474
551	ARMED GUARDS	237,461	308,194	269,983	392,203	84,009
554	TRAFFIC CONTROL	29,537	52,115	23,959	33,354	18,761-
571	CONSULTANTS/OUTSIDE SERVICES		4,116			4,116-
577	EMPLOYEE TRAINING	375	996		1,000	4
580	GENERAL OFFICE	3,977	3,492	1,756	3,500	8
591	PROJECTS	28,187-				
TOTAL	EXPENSES	1,090,083	1,242,121	910,466	1,313,544	71,423

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2014-15

CREDITS = (-)
DEBITS = (+)

Page 28

Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0269 NET LEASED AREA

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
433	GROUND RENTALS	8,120-	8,400-	6,390-	8,520-	120-
TOTAL	REVENUES	8,120-	8,400-	6,390-	8,520-	120-

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 29 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0271 MAINTENANCE FACILITIES

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	127,268	130,835	93,856	131,156	321
515	EMPLOYEE BENEFITS	62,196	66,164	47,659	66,844	680
520	MAINTENANCE AND REPAIRS	6,948	9,467	2,385	5,500	3,967-
524	AUTOMOTIVE	148,031	144,719	66,702	151,262	6,543
531	ELECTRIC POWER	9,043	10,572	9,192	12,380	1,808
577	EMPLOYEE TRAINING		492		500	8
580	GENERAL OFFICE	414	395	269	400	5
591	PROJECTS	3,033-				
TOTAL	EXPENSES	350,867	362,644	220,063	368,042	5,398

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 30 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 03 NIAGARA FALLS INT'L AIRPORT Department 0274

Account		Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
441	CONCESSIONS		1,042,841-	1,105,728-	850,450-	1,182,816-	77,088-
TOTAL	REVENUES		1,042,841-	1,105,728-	850,450-	1,182,816-	77,088-

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 31 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 03 NIAGARA FALLS INT'L AIRPORT Department 0274

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	12,747	2,388	5,727		2,388-
531	ELECTRIC POWER	8,170	8,232	6,298	9,080	848
571	CONSULTANTS/OUTSIDE SERVICES	192,933	269,640	157,011	271,296	1,656
TOTAL	EXPENSES	213,850	280,260	169,036	280,376	116

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 32 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0280 CONDOR AVIATION PROPERTY

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	7,195-	7,260-	3,018-		7,260
442	COMMISSIONS	2,499-	2,496-	1,041-		2,496
TOTAL	REVENUES	9,694-	9,756-	4,059-		9,756

#### NIAGARA FALLS INTERNATIONAL AIRPORT

NIAGARA FALLS INTERNATIONAL AIRPORT			т								r			
			,			PROJECT LIFE	ACTUAL	TOTAL						
					TOTAL	ACTUAL	FROM 4/1/13	FORECASTED	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/13	7/18/13	7/19/13 - 3/31/14	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	YEARS
SAFETY AREA R/W IMPROVEMENTS- R/W 6:24	2-1420		SR	FAA	\$9,110,873	\$9,101,726	\$7,266	\$1,882	\$0	\$0	\$0	\$0	\$0	\$0
<u> </u>				NYSDOT	\$239,760	\$239,519	\$191	\$50	\$0	\$0	\$0	\$0	\$0	\$0
1				PFC	\$239,760	\$239,519	\$191	\$50	\$0	\$0	\$0	\$0	\$0	\$0
· ·				TOTAL	\$9,590,393	\$9,580,764	\$7,648	\$1,981	\$0	\$0	\$0	\$0	\$0	\$0
1														
SAFETY AREA R/W IMPROVEMENTS R/W 6-24	2-1486	М	SR	FAA	\$142,748	\$19,792	\$6,056	\$22,494	\$28,550	\$28,550	\$28,550	\$8,757	\$0	\$0
(FIVE YEAR CREEK MITIGATION MONITOR, PLAN)				NYSDOT	\$7,930	\$1,100	\$336	\$1,250	\$1,586	\$1,586	\$1,586	\$487	\$0	\$0
				FUTURE PFC	\$7,930	\$1,100	\$336	\$1,250	\$1,586	\$1,586	\$1,586	\$487	\$0	\$0
				TOTAL	\$158,609	\$21,991	\$6,729	\$24,993	\$31,722	\$31,722	\$31,722	\$9,730	\$0	\$0
MILL AND OVERLAY R/W 10L/28R			SR	FAA	\$10,675,796	\$10,652,664	\$11,966	\$11,166	\$0	\$0	\$0	\$0	\$0	\$0
CLOSED DESIGN	2-1454			AIRFORCE	\$5,618,840	\$5,606,665	\$6,298	\$5,877	\$0	\$0	\$0	\$0	\$0	\$0
CONSTRUCTION	2-1480			NYSDOT	\$280,942	\$280,333			\$0	\$0	\$0	\$0	\$0	\$0
LIGHT CANS	1			PFC	\$280,942	\$280,333	\$315	\$294	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$16,856,520		<del> </del>		\$0	\$0	\$0	\$0	. \$0	\$0
	1		1		, , , , , , , , , , , , , , , , , , , ,									
WILDLIFE HAZARD MGMT PLAN	2-1469		NR	FAA	\$140,881	\$63,187	\$190	\$4,354	\$0	\$0	\$0	\$73,150	\$0	\$0
				NYSDOT	\$3,707	\$1,663	\$:	\$115	\$0	\$0	\$0	\$1,925	\$0	\$0
				NFTA	\$3,707	1	\$	5 \$115	\$0	\$0	\$0	\$1,925	\$0	\$(
				TOTAL	\$148,296			\$4,583	\$0	\$0	\$0	\$77,000	\$0	\$0
·					, , , , ,									
MASTER PLAN UPDATE	2-1482	м	NR	FAA	\$442,799	\$185,963	\$32,96	5 \$223,871	\$0	\$0	\$0	\$0	\$0	\$0
MAGIENT BAYON BATE	2 1402	"	'''`	NYSDOT	\$24,599						\$0	\$0	. \$0	\$0
				ADF	\$24,59	1								
		i		ECONOMIC DEV	\$970,000	<u> </u>	1			\$0	\$0	\$0	\$0	\$
				BRIDGE COMM	\$100,000		<del> </del>			1	\$0	\$0	\$0	\$
	1			TOTAL	\$1,561,99	<del> </del>	T			<b>———</b>		\$0	\$0	\$
		ļ		TOTAL	\$1,501,55		, , , , , ,							
RAINBOW INDUSTRIAL BUILDING ACQUISITION	_	2	NI	FUTURE FUNDING	\$1,400,00	0 \$0	\$	0 \$0	\$1,400,000	\$0	sc	\$0	\$0	\$
RAINBOW INDUSTRIAL BUILDING ACQUISITION	<del>                                     </del>		INI	FOTORE FORDING	\$1,400,00	3	*	1	\$ 1,100,000					
ENVIRONMENTAL ACCECCATENT	+	М	NR	EAA	\$324,00	0 \$0	\$	0 \$0	\$180,000	\$126,000	\$18,000	\$0	\$0	\$
			, INR	FAA	\$324,00	30	4		\$ 100,000					
ENVIRONMENTAL ASSESSMENT	-	""	1	NVCDOT	610.00	0	n e	.nl er	\$10,000	) \$7 nnn	\$1,000	) \$0	\$0	) \$
ENVIRONMENTAL ASSESSMENT		"		NYSDOT	\$18,00						1			
ENVIRONWENTAL ASSESSMENT				NYSDOT ADF TOTAL	\$18,00 \$18,00 \$360,00	0 \$0	5	0 \$0 0 \$0 0 \$0	\$10,000	\$7,000	\$1,000	\$0	\$0	\$

### NIAGARA FALLS INTERNATIONAL AIRPORT

NIAGARA FALLS INTERNATIONAL AIRPORT	1	т	г			1		1						
	1					PROJECT LIFE	ACTUAL	TOTAL						
					TOTAL	ACTUAL	FROM 4/1/13	FORECASTED	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	ł	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/13	7/18/13	7/19/13 - 3/31/14	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	YEARS
PART 77 OBSTRUCITON REMOVAL - PROP ACQ.	-	3	NI	FAA	\$675,000	\$0	\$0	\$0	\$675,000	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$37,500	\$0	\$0	\$0	\$37,500	\$0	\$0	\$0	. \$0	\$0
	· [			ADF	\$37,500	\$0	\$0	\$0	\$37,500	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$750,000	\$0	\$0	\$0	\$750,000	\$0	\$0	\$0	\$0	\$0
TERMINAL APRON EXPAN. EAST & WEST (DESIGN)		1	NI	FAA	\$976,392	\$0	\$0		2070 200					
The state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the s		'	I INI			1	· · · · · · · · · · · · · · · · · · ·			\$0	\$0	\$0		\$0
				NYSDOT	\$54,244	\$0				\$0	\$0	\$0		\$0
		l		ADF	\$54,244	\$0			'''	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$1,084,880	\$0	\$0	\$0	\$1,084,880	\$0	\$0	\$0	\$0	\$0
WEST END TENANT BUILDING			NR	FUTURE FUNDING	\$450,502	\$0	\$0	\$0	\$0	\$450,502	\$0	\$0	\$0	\$0
	-	-	ļ											
TERMINAL APRON EXPANSION EAST			NI	FAA	\$8,448,165	\$0			\$0	\$8,448,165	\$0	\$0	\$0	\$0
				NYSDOT	\$469,343	\$0		\$0		\$469,343	\$0	\$0	\$0	\$0
				ADF	\$469,343	\$0	\$0	\$0	\$0	\$469,343	\$0	\$0	\$0	\$0
				TOTAL	\$9,386,850	\$0	\$0	\$0	\$0	\$9,386,850	\$0	\$0	\$0	\$0
SNOW EQUIPMENT STORAGE BUILDING			NR	FUTURE PFC	\$5,801,612	\$0	\$0	\$0	\$0	\$401,646	\$5,399,966	\$0	\$0	\$0
R/W 28R - CAT II UPGRADE			NI	FUTURE FUNDING	\$14,417,184	\$0	\$0	\$0	\$0	\$907,068	\$13,510,116	\$0	\$0	\$0
PARKING LOT - REVENUE CONTROL - CONSTR.			NI	ADF	\$1,026,270	\$0	\$0	\$0	\$0	\$119,634	\$906,636	\$0	\$0	\$0
PARKING LOT - REVENUE CONTROL - EQUIP.			NI	ADF	\$350,000	\$0	\$0	1	\$0	\$0	\$350,000	\$0	\$0	\$0
TERMINAL APRON EXPANSION - WEST	-		NI	FAA	\$7,526,945	\$0	\$0	\$0	\$0	\$0	\$7,526,945	\$0	\$o	\$0
				NYSDOT	\$418,164	\$0	\$0	\$0	\$0	\$0	\$418,164	\$0	\$0	\$0
				ADF	\$418,164	\$0	\$0	\$0	\$0	\$0	\$418,164	\$0	\$0	\$0
				TOTAL	\$8,363,272	\$0	\$0	\$0	\$0	\$0	\$8,363,272	\$0	\$0	\$0
		1	-			1								
PART 77 OBSTRUCTION REMOVAL	-		SR	FAA	\$1,249,16	\$0	\$0	\$0	\$0	\$0	\$118,125	\$1,131,040	\$0	\$0
			1	NYSDOT	\$69,39	\$ \$0	\$0	\$0	\$0	\$0	\$6,563	\$62,836	\$0	\$0
				ADF	\$69,398	3 \$0	\$0	\$0	\$0	\$0	\$6,563	\$62,836	\$0	\$0
				TOTAL	\$1,387,96	\$0	\$0	\$0	\$0	\$0	\$131,250	\$1,256,711	\$0	\$0
REHAB. T/W 'L' & 'M'		-	SR	FAA	\$2,277,54	3 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,277,543
				NYSDOT	\$126,53	1	<u> </u>		<del> </del>		\$0			\$126,530
				ADF	\$126,53	1	1				\$0			\$126,530
				TOTAL	\$2,530,60	1	<del></del>	† · · · · · · · · · · · · · · · · · · ·	<u> </u>	t	\$0			\$2,530,603
· ·		1				1								

### NIAGARA FALLS INTERNATIONAL AIRPORT

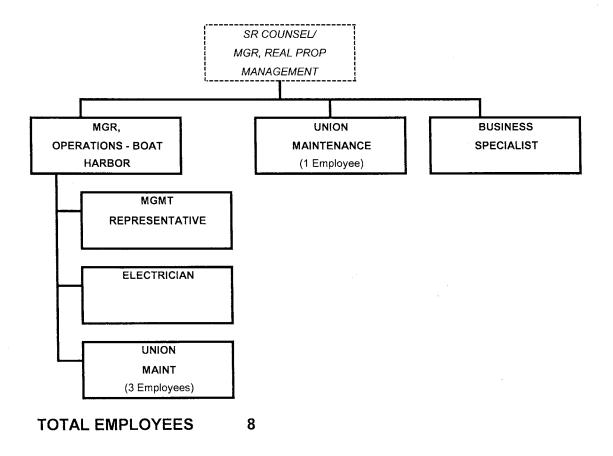
NIAGARA FALLS INTERNATIONAL AIRPORT	1			T I		BBB (507.) (55	4071144		1					
				i	TOT.	PROJECT LIFE	ACTUAL	TOTAL						
				1	TOTAL	ACTUAL	FROM 4/1/13	FORECASTED	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	1	1 1	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/13	7/18/13	7/19/13 - 3/31/14	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	YEARS
REHAB. T/W 'E' - (J TO BE DELETED)	-		SR	FAA	\$11,402,160	\$0	\$0		\$0	\$0		\$0	\$0	\$11,402,160
				NYSDOT	\$633,453	\$0	\$0	1	\$0	\$0	\$0	\$0	\$0	\$633,453
				ADF	\$633,453	\$0	\$0	<del> </del>	\$0	\$0	\$0	\$0	\$0	\$633,453
				TOTAL	\$12,669,067	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$12,669,067
RELIGN. T/W 'C' & WEST RAMP EXPANSION		<u> </u>	NI	FAA	\$10,381,960	\$0	\$0	\$0	\$0	\$0	••	\$0	60	\$40.004.000
THE ENGLISH OF A TYCE OF TO MAIN ENGLISH.			181	NYSDOT	\$10,381,380	\$0	\$0		\$0	\$0			\$0 \$0	\$10,381,960
				ADF	\$576,776	\$0 \$0	\$0	1	\$0 \$0	\$0	\$0 \$0	\$0 \$0	\$0	\$576,776 \$576,776
		Ì		TOTAL	\$11,535,511	\$0	\$0	†	\$0	\$0			\$0	
				TOTAL	\$11,555,511	\$0	20	\$0	\$0	\$0	\$0	30	\$0	\$11,535,511
T/W 'N' NEW CONSTRUCTION	_		NI	FAA	\$34,551,046	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$34,551,046
				NYSDOT	\$1,919,503	\$0	\$0	\$0	\$0	\$0			\$0	\$1,919,503
				ADF	\$1,919,503	\$0	\$0		\$0	\$0	1		\$0	\$1,919,503
				TOTAL	\$38,390,051	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$38,390,051
GATE '4' ACCESS DR WIDEN/SEC. GATE UPGRADE			SR	FAA	\$353,030	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$353,030
	1			NYSDOT	\$19,613	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$19,613
				ADF	\$19,613	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$19,613
				TOTAL	\$392,255	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$392,255
			<del> </del>											
CARGO AREA APRONS & ROADS	2-1425		NI	FAA	\$26,814,846	\$57,499	† · · · · · · · · · · · · · · · · · · ·	<del></del>	<del>                                     </del>	\$0	†	<b>—</b>	\$0	\$26,757.347
		1		NYSDOT	\$1,489,714	\$3,194	\$0	\$0	<u> </u>	\$0	<del> </del>	1	\$0	\$1,486,519
				ADF	\$1,489,714	\$3,194	\$0	\$0			1	l	\$0	\$1,486,519
				TOTAL	\$29,794,273	\$63,888	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$29,730,385
CONNECT FIBER OPTIC PROJECTS		1	NI	ADF	\$402,028	3 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$402,028
BIDIRECTIONAL AMPLIFIER	2-1476		NI	BNIA CAP RES	\$12,692		\$5,631		\$0	\$0	1		\$0	\$0
NFIA OPERATIONS						an di Pala di A	PSGS bases in the			DAME COLUMN		Picar again dia		
COPIER			NR	ADF	\$6,000	\$0	\$0	\$6,000	\$0	. \$0	\$0	\$0	\$0	\$0
FENCE (SAFETY DEPARTMENT)			NI	ADF	\$3,300		\$0	\$3,300	\$0	\$0	\$0	\$0	\$0	\$0
R/W BROOM			NR	PFC	\$505,000	\$0	\$0	\$505,000	\$0	\$0	\$0	\$0	\$0	\$0
AIRFIELD PICKUP REPLACEMENT			NR	ADF	\$108,000	\$0	\$0	\$0	\$0	\$35,000	\$36,000	\$37,000	\$0	\$0
TRACTOR REPLACEMENT			NR	ADF	\$39,00	\$0	\$0	\$0	\$0	\$39,000	\$0	\$0	\$0	\$0
TERMINAL - NEW SEATING	_		NI	FUTURE FUNDING	\$104,00	\$0	\$0	\$0	\$0	\$104,000	\$0	\$0	\$0	\$0
AIRLINES SCALES	T _		NI	ADF	\$4,00	\$0	\$0	\$0	\$4,000	\$0	\$0	\$0	\$0	\$0

### NIAGARA FALLS INTERNATIONAL AIRPORT

MAGAINA FACES INTERNATIONAL AIRPORT	PAINT ALLO INTERNATIONAL AIRFORT													
						PROJECT LIFE	ACTUAL	TOTAL						
					TOTAL	ACTUAL	FROM 4/1/13	FORECASTED	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/13	7/18/13	7/19/13 - 3/31/14	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	YEARS
SNOW MELTER			NI	FUTURE PFC	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000	\$0	\$0
LAWNMOWER REPLACEMENT			NR	ADF	\$1,996	\$0	\$0	\$1,996	\$0	\$0	\$0	\$0	\$0	\$0
SNOWPLOW / SANDER	_		Ni	FUTURE PFC	\$130,000	\$0	\$0	\$130,000	\$0	\$0	\$0	\$0	\$0	\$0
PAVING - LOT 1A	2-1488		NI	ADF	\$100,000	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0
REPLACE SNOWBLOWER	2-1484		NR	PFC	\$534,868	\$0	\$534,868	\$0	\$0	\$0	\$0	\$0	\$0	\$0

FAA	\$125,493,348	\$20,080,831	\$58,442	\$263,767	\$1,859,942	\$8,602,715	\$7,691,620	\$1,212,947	\$0	\$85,723,085
NYSDOT	\$6,389,175	\$536,140	\$2,679	\$14,145	\$103,330	\$477,929	\$427,312	\$65,247	\$0	\$4,762,394
NFTA	\$3,707	\$1,663	\$5	\$115	\$0	\$0	\$0	\$1,925	\$0	\$0
NFTA/ADF	\$7,897,429	\$13,525	\$1,831	\$123,733	\$105,744	\$669,977	\$1,718,362	\$99,836	\$0	\$5,164,422
PFC	\$1,560,570	\$519,852	\$535,374	\$505,343	\$0	\$0	\$0	\$0	\$0	\$0
BNIA CAP. RES.	\$12,692	\$7,061	\$5,631	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NFIA CAP RES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
AIRFORCE	\$5,618,840	\$5,606,665	\$6,298	\$5,877	\$0	\$0	\$0	\$0	\$0	\$0
FUTURE PFC	\$6,189,542	\$1,100	\$336	\$131,250	\$1,586	\$403,232	\$5,401,552	\$250,487	\$0	\$0
ECONOMIC DEV	\$970,000	\$0	\$0	\$701,857	\$268,143	\$0	\$0	\$0	\$0	\$0
BRIDGE COMM	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FUTURE FUND.	\$16,371,686	\$0	\$0	\$0	\$1,400,000	\$1,461,570	\$13,510,116	\$0	\$0	\$0
TOTAL	\$170,606,990	\$26,866,838	\$610.596	\$1,746,086	\$3,738,745	\$11.615.422	\$28,748,962	\$1.630.441	\$0	\$95,649,900

# **PROPERTY GROUP**



## PROPERTY DEVELOPMENT

## 2013/14 ANNUAL BUDGET

vs

## 2014/15 ANNUAL BUDGET

	FY 12-13 ACTUAL	FY 13-14 BUDGET	FY 14-15 BUDGET	VARIANCE	9/
	ACTUAL	BUDGET	BUDGET	VARIANCE	%
OPERATING REVENUES				-	
Boat Harbor Fees	1,145,275	1,054,500	1,150,000	95,500	9.1%
Rental Income	3,140,872	2,840,908	2,636,659	(204,249)	-7.2%
Concessions/Commissions	66,420	60,500	59,445	(1,055)	-1.7%
Retail Sales	376,647	350,000	375,000	25,000	7.1%
Resales & Rebillings	293,315	298,374	10,700	(287,674)	-96.4%
Other Operating Revenues	<u>3,770</u>	<u>1,500</u>	3,000	1,500	<u>100.0%</u>
TOTAL OPERATING REVENUES	5,026,299	4,605,782	4,234,804	(370,978)	-8.1%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	647,412	702,622	555,787	(146,835)	-20.9%
Maintenance & Repairs	413,961	437,250	435,496	(1,754)	-0.4%
Utilities	488,451	579,562	470,676	(108,886)	-18.8%
Insurance & Injuries	143,187	148,053	132,444	(15,609)	-10.5%
Safety & Security	64,254	35,000	35,000	0	0.0%
General Business/Other	905,090	835,435	884,280	48,845	5.8%
Administrative Cost Reallocation	1,088,348	1,206,418	1,271,035	64,617	5.4%
Costs Transferred to Capital Projects	0	0	0	0	n/a
Inter Division Reimbursement	<u>(1,070)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>
TOTAL OPERATING EXPENSES	<u>3,749,633</u>	3,944,340	3,784,718	(159,622)	<u>-4.0%</u>
OPERATING INCOME/(LOSS)	1,276,666	661,442	450,086	(211,356)	-32.0%
NON-OPERATING ITEMS					
Property Management Debt Service	(226,744)	0	0	0	n/a
Property Acquisition/Other	(23,034)	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>
TOTAL NON-OPERATING ITEMS	(249,778)	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>
NET INCOME/(LOSS)	1,026,888	661,442	450,086	(211,356)	-32.0%
LESS: DIRECT CAPITAL	351,851	661,172	1,436,009	774,837	117.2%
LESS: INDIRECT CAPITAL	43,915	<u>85,895</u>	<u>152,897</u>	<u>67,002</u>	<u>78.0%</u>
NET SURPLUS/(DEFICIT)	631,122	(85,625)	(1,138,820)	<u>(1,053,195)</u>	<u>1230.0%</u>

# **THE PROPERTY GROUP**

### **DESCRIPTION**

The primary mission of the Property Group is to maximize revenue to the Authority on its non-public transportation assets through effective property management while improving and preserving the physical and financial integrity of these Authority-owned buildings, grounds and facilities. The NFTA Board of Commissioners has recognized that the activities of the Property Group provide an impetus to enhance the region's economic development potential. The Property Group serves as the Authority-wide provider of real estate services; acting as the negotiating entity for real estate matters.

# Property Management Department

Currently the Business Center's portfolio of real estate includes  $1.3\pm$  million square feet of industrial warehouse distribution and associated office space;  $600\pm$  acres of developed and undeveloped real estate. Encumbering these properties are  $120\pm$  leases of building space, ground rental, and occupancy/license agreements; 14+ miles of railroad rights of way containing in excess of 80 separate pipe, wire, and ground leases. In addition to the property management of these assets, the Business Center is responsible for establishing rental rates and tenant fees and the negotiation and preparation of real estate agreements in order to secure new tenants and provide for the renewal of existing contracts.

# Real Estate Services

The Department is responsible for performing real estate services for all other NFTA divisions and Metro. This work is comprised of:

- Securing and analyzing real estate appraisals.
- Negotiating leases for the real estate of NFTA and Metro transportation operations.
- Seeking Requests for Proposals or competitive sealed bids for the sale of Authority and Metro owned real estate.
- Preparation of real estate net income analysis reports.
- Management of surplus transportation facilities.

# Land Planning & Development Department

In order to capitalize on the value of NFTA's undeveloped land assets, the department manages land planning and development efforts. This activity provides for a sound financial basis for further NFTA investment in ancillary property.

### PROGRAM GOALS AND OBJECTIVES

- 1.) 247 Cayuga Road Continue leasing program with goal to maintain maximum occupancy.
- **2.)** <u>485 Cayuga Road</u> Continue leasing program with goal to reach maximum occupancy.
- **3.)** <u>**DL&W**</u> Continue to progress the redevelopment of this facility in order to support community objectives.

# KEY PERFORMANCE INDICATORS

### PROPERTY GROUP

	Financial Goals for FYE 2015
Gross revenues from all sources	\$4,078,213
Direct operating expenses	<u>\$2,701,066</u>
Net operating income	\$1,377,147
Total Occupiable Sq. Ft.	1,123,253
Total Sq. Ft. Occupied	543,504
Occupancy Rate	48%

### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 46 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0099 ADMINISTRATIVE AND GENERAL

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	113,580	112,188	87,543	118,050	5,862
515	EMPLOYEE BENEFITS	55,720	56,935	44,366	60,392	3,457
534	TELEPHONE	2,128	2,375	1,325	2,100	275-
541	INSURANCE	85,830	97,284	67,493	94,223	3,061-
542	CLAIM LOSSES	1,341		1,323-		
571	CONSULTANTS/OUTSIDE SERVICES	141,039	132,012	104,542	133,063	1,051
572	RENT EXPENSE	11,209	9,996	9,768	12,000	2,004
574	TAXES AND ASSESSMENTS	71,808	72,492	53,856	72,300	192-
575	PRINTING & ADVERTISING	1,175	996	1,594	1,500	504
576	EMPLOYEE TRAVEL	329	240	123	325	85
578	POSTAGE	105	168	56	125	43-
580	GENERAL OFFICE	284	792	106	470	322-
TOTAL	EXPENSES	484,548	485,478	369,449	494,548	9,070

### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 47
CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0802 AIR CARGO BUFFALO

Account	Description	2012-13 Actual	2013-14 Budget Y	2013-14 FD Actual	2014-15 Req Budget	VARIANCE From Budget
433	GROUND RENTALS	290,914-	300,000-	180,071-	298,000-	2,000
TOTAL	REVENUES	290,914-	300,000-	180,071-	298,000-	2,000

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2014-15

CREDITS = (-)

Page 48

DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0804 AIRPORT ADVERTISING ROOM

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
433	GROUND RENTALS	7,847-	7,524-	5,630-	7,612-	88-
TOTAL	REVENUES	7,847-	7,524-	5,630-	7,612-	88-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 49 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 08 PROPERTY MANAGEMENT BOCES

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
439	OTHER RENTALS	4,968-	4,968-	3,726-	414-	4,554
462	REBILLINGS	3,924-	5,496-	7,208-	5,000-	496
TOTAL	REVENUES	8,892-	10,464-	10,934-	5,414-	5,050

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 50 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 08 PROPERTY MANAGEMENT Department 0806 235 AERO DRIVE

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	52,842-	54,144-	40,596-	55,507-	1,363-
462	REBILLINGS	1,707-	5,988-	5,536-	5,700-	288
TOTAL	REVENUES	54,549-	60,132-	46,132-	61,207-	1.075-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 51 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0806 235 AERO DRIVE

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
532	GAS	4,806	5,039	2,916	4,800	239-
533	WATER	1,000	816	915	926	110
574	TAXES AND ASSESSMENTS	181	192		181	11-
TOTAL	EXPENSES	5,987	6,047	3,831	5,907	140-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 52 CREDITS = (-) DEBITS = (+)

Company 1 Niagar Division 08 PROPER Department 0807 PRIOR Niagara Frontier Transportation Authority PROPERTY MANAGEMENT

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	371,550-	381,000-	284,361-	386,300-	5,300-
TOTAL	REVENUES	371,550-	381,000-	284,361-	386,300-	5,300-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 53 CREDITS = (-) DEBITS = (+)

Company 1 Niagar Division 08 PROPER Department 0807 PRIOR

Niagara Frontier Transportation Authority PROPERTY MANAGEMENT

Account		Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
533	WATER		2,255	1,740	1,694	2,064	324
TOTAL	EXPENSES		2,255	1,740	1,694	2,064	324

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15 Page 54
CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0808 CAYUGA COMMERCE CENTER

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
431 BUI	LDING SPACE	321,268-	305,496-	256,492-	277,000-	28,496
433 GRC	UND RENTALS	85,677-	85,992-	64,396-	86,310-	318-
TOTAL REV	ENUES	406,945-	391,488-	320,888-	363,310-	28,178

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 55 CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0808 CAYUGA COMMERCE CENTER

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	45,882	42,996	32,029	43,000	4
531	ELECTRIC POWER	66,243	77,244	58,582	84,620	7,376
532	GAS	18,958	19,488	8,296	21,000	1,512
533	WATER	9,709	9,480	7,232	9,500	20
534	TELEPHONE	622	635	467	635	
573	PROVISIONS AND RESERVES	3,144		1,479		
574	TAXES AND ASSESSMENTS	316	444		375	69-
TOTAL	EXPENSES	144,874	150,287	108,085	159,130	8,843

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 56 CREDITS = (-) DEBITS = (+)

Niagara Frontier Transportation Authority PROPERTY MANAGEMENT Company 1 Division 08 PROPERTY MANA Department 0810 DANNY'S WEST

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
433	GROUND RENTALS	5,791-	6,096-	4,560-	6,288-	192-
TOTAL	REVENUES	5,791-	6,096-	4,560-	6,288-	192-

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

CREDITS = (-)
DEBITS = (+)

Page 57

Company 1 Niagara Frontier Transportation Authority Division 08 PROPERTY MANAGEMENT
Department 0811 455 CAYUGA

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	194,944-	180,996-	137,893-	183,000-	2,004-
TOTAL	REVENUES	194,944-	180,996-	137,893-	183,000-	2,004-

### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 58 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Front Division 08 PROPERTY MANA Department 0812 MERCY FLIGHT Niagara Frontier Transportation Authority PROPERTY MANAGEMENT

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
433	GROUND RENTALS	42,629-	43,476-	32,504-	44,352-	876-
TOTAL	REVENUES	42,629-	43,476-	32,504-	44,352-	876-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 59 CREDITS = (-) DEBITS = (+)

Company 1
Division 08
Department 0814

Niagara Frontier Transportation Authority PROPERTY MANAGEMENT

Department 0814 195 HOLTZ DRIVE (A)

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
531	ELECTRIC POWER	1,233	1,296			1,296-
TOTAL	EXPENSES	1,233	1,296			1,296-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 60 CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0816 NWS WFO

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
433	GROUND RENTALS	1,583-	1,992-	833-	1,650-	342
TOTAL	REVENUES	1,583-	1,992-	833-	1,650-	342

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15 Page 61 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0816 NWS WFO

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
520 N	MAINTENANCE AND REPAIRS	2,500	3,744	1,000	2,700	1,044-
574 ]	TAXES AND ASSESSMENTS	70	60		70	10
TOTAL F	EXPENSES	2,570	3,804	1,000	2.770	1.034-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15 Page 62 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0818 SIERRA PLANT 3

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	984,253-	763,977-	721,628-	368,000-	395,977
462	REBILLINGS	285,575-	286,872-	212,024-		286,872
TOTAL	REVENUES	1,269,828-	1,050,849-	933,652-	368,000-	682,849

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 63 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 08 PROPERTY MANAGEMENT Department 0818 SIERRA PLANT 3

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	218,633	225,000	159,137	225,000	
531	ELECTRIC POWER	199,773	224,615	151,262	171,474	53,141-
532	GAS	60,518	62,376	30,490	50,000	12,376-
533	WATER	5,830	5,004	5,906	5,500	496
534	TELEPHONE	1,351	1,536	956	1,500	36-
574	TAXES AND ASSESSMENTS	43	36		43	7
TOTAL	EXPENSES	486,148	518,567	347,751	453,517	65,050-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15 Page 64
CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 08 PROPERTY MANAGEMENT
Department 0841

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
433	GROUND RENTALS	420-	420-	420-	420-	
TOTAL	REVENUES	420-	420-	420-	420-	

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 65 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 08 PROPERTY MANAGEMENT Department 0844 LAKESIDE ADVERTISING

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
433 GROUND F	RENTALS	34,614-	34,992-	26,070-	35,600-	608-
TOTAL REVENUES	3	34,614-	34,992-	26,070-	35,600-	608-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 66 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0845 OUTER HARBOR

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
439	OTHER RENTALS	23,460-	24,996-	39,212-	45,000-	20,004-
TOTAL	REVENUES	23,460-	24,996-	39,212-	45,000-	20,004-

542 CLAIM LOSSES

TOTAL EXPENSES

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 67 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0845 OUTER HARBOR

216

285

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
533 WATER		287	276	216	285	9

276

9

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 68 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 08 PROPERTY MANAGEMENT Department 0847 PROP MGMT BUILDING

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
431 BU	ILDING SPACE	1,500-	1,500-	1,125-	1,500-	
TOTAL RE	VENUES	1,500-	1,500-	1,125-	1,500-	

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15 Page 69 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 08 PROPERTY MANAGEMENT Department 0850 TERMINAL A

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	135,394-	48,324-	226,084-	216,869-	168,545-
433	GROUND RENTALS	3,166-				
462	REBILLINGS	2,106-		582-		
TOTAL	REVENUES	140,666-	48,324-	226,666-	216,869-	168,545-

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 70 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0850 TERMINAL A

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	15,663	12,996	22,793	14,000	1,004
524	AUTOMOTIVE	4,360	3,000	9,348	3,500	500
531	ELECTRIC POWER	15,604	18,540	12,416	19,719	1,179
532	GAS	22,691	36,060	8,018	30,000	6,060-
533	WATER	4,366	5,531	3,057	5,000	531-
TOTAL	EXPENSES	62,684	76,127	55,632	72,219	3,908-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 71 CREDITS = (-)
DEBITS = (+)

Company 1 Division 08 Niagara Frontier Transportation Authority PROPERTY MANAGEMENT

Department 0852 VACANT LANDS

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
433	GROUND RENTALS	481,778-	504,228-	378,028-	527,241-	23,013-
TOTAL	REVENUES	481,778-	504,228-	378,028-	527,241-	23,013-

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 72 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0853 BOAT HARBOR

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
421	PLEASURE CRAFT	1,145,275-	1,054,488-	1,214,926-	1,150,000-	95,512-
433	GROUND RENTALS	7,115-	6,996-	5,985-	5,596-	1,400
441	CONCESSIONS	65,850-	60,000-	60,226-	59,245-	755
442	COMMISSIONS	570-	492-	374-	200-	292
453	GASOLINE & DIESEL FUEL	376,647-	350,000-	398,587-	375,000-	25,000-
491	TRAFFIC FINES	3,770-	1,500-	3,363-	3,000-	1,500-
TOTAL	REVENUES	1,599,227-	1,473,476-	1,683,461-	1,593,041-	119,565-

### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 73 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 08 PROPERTY MANAGEMENT BOAT HARBOR

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	322,123	354,879	267,555	249,989	104,890-
515	EMPLOYEE BENEFITS	155,980	178,562	133,016	127,356	51,206-
520	MAINTENANCE AND REPAIRS	78,977	79,992	85,188	79,496	496-
524	AUTOMOTIVE	22,381	39,992	31,341	38,800	1,192-
526	JANITORIAL AND LAUNDRY	9,927	13,992	11,260	14,000	8
530	GROUNDS & LANDSCAPING	7,333	5,496	5,489	5,000	496
531	ELECTRIC POWER	40,631	45,816	36,899	35,980	9,836-
532	GAS	3,734	6,096	3,317	1,497	4,599-
533	WATER	20,659	47,915	15,147	19,169	28,746-
534	TELEPHONE	6,047	7,583	4,227	4,907	2,676-
541	INSURANCE	51,551	47,748	36,131	32,221	15,527-
542	CLAIM LOSSES	4,454	3,000	24,883	6,000	3,000
551	ARMED GUARDS	64,254	35,000	24,223	35,000	
571	CONSULTANTS/OUTSIDE SERVICES	278,745	275,000	305,358	307,000	32,000
575	PRINTING & ADVERTISING	5,826	6,000	4,489	4,125	1,875-
578	POSTAGE	1,173	1,092	41	53	1,039-
579	COST OF GOODS SOLD	360,394	310,000	318,374	335,000	25,000
580	GENERAL OFFICE	4,091	5,483	4,758	3,726	1,757-
589	OTHER OPERATING EXPENSES	24,895	19,992	17,736	13,624	6,368-
592	DIVISION OPERATIONS	1,070-				
TOTAL	EXPENSES	1,462,105	1,483,638	1,329,432	1,312,943	170,695-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15 Page 74
CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 08 PROPERTY MANAGEMENT Department 0881 RAILROAD PROPERTIES

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
433	GROUND RENTALS	89,153-	83,688-	63,056-	90,000-	6,312-
TOTAL	REVENUES	89,153-	83,688-	63,056-	90,000-	6,312-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2014-15

CREDITS = (-)
DEBITS = (+)

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Company 1 Niagara Frontier Transportation Authority Division 08 PROPERTY MANAGEMENT Department 0881 RAILROAD PROPERTIES

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	8,300	9,996	10,762	10,000	4
574	TAXES AND ASSESSMENTS	258	324		300	24-
TOTAL	EXPENSES	8,558	10,320	10,762	10,300	20-

#### PROPERTY GROUP

						PROJECT LIFE	ACTUAL	TOTAL						
				. [	TOTAL	ACTUAL	FROM 4/1/13	FORECASTED	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/13	7/18/13	7/19/13 - 3/31/14	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	YEARS
ORT PARKING LOTS REHAB.				NFTA	\$833,000	\$0	\$0	\$0	\$0	\$107,000	\$726,000	\$0	\$0	\$0
85 CAYUGA FIRE LOOP VALVE REPLACEMENT	2-8027			NFTA	\$152,413	\$36,500	\$5,680	\$110,233	\$0	\$0	\$0	\$0	\$G	\$0
47 CAYUGA ROAD HVAC UNIT	2-8011			NFTA	\$52,713	\$37,710	\$0	\$15,000	\$0	\$0	\$0	\$0	\$0	\$0
ERMINAL 'A' BRICK REHAB FYE 13-17				NFTA	\$315,000	\$0	\$0	\$0	\$0	\$100,000	\$105,000	\$110,000	\$0	\$0
PORT PARKING LOT LIGHTING				NFTA	\$15,000	\$0	\$0	\$0	\$0	\$15,000	\$0	\$0	\$0	\$0
85 CAYUGA REPLACE SOUTH DRIVEWAY				NFTA	\$922,889	\$0	\$0	\$0	\$104,009	\$818,880	\$0	\$0	\$0	\$0
85 CAYUGA EXTERIOR WALL REHAB.				NFTA	\$165,000	\$0	\$0	\$0	\$45,000	\$40,000	\$40,000	\$40,000	\$0	\$0
85 CAYUGA REPLACE RETAINING WALL	2-8029		,	NFTA	\$45,000	\$0	\$3,769	\$41,231	\$0	\$0	\$0	\$0	\$0	\$0
85 CAYUGA REPLACE STAR BLDG. SYSTEM	<u></u>			NFTA	\$50,000	\$0	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$0	\$0
47 CAYUGA EXTERIOR WALL REHAB (EAST SIDE)				NFTA	\$12,000	\$0	\$0	\$0	\$12,000	\$0	\$0	\$0	\$0	\$0
247 CAYUGA SIDEWALK REMOVAL			<u> </u>	NFTA	\$10,000	\$0	\$0	\$0	\$10,000	\$0	\$0	\$0	\$0	\$0
85 CAYUGA ROOF REHAB. (BAYS 6 & 7)			ļ	NFTA	\$872,000	\$0	\$0	\$0	\$872,000	\$0	\$0	\$0	\$0	\$0
SALE OF WATERFRONT PROPERTIES	2-0435			NFTA	\$200,000	\$42,230	\$5,707	\$102,063	\$50,000	\$0	\$0	\$0	\$0	\$0
85 CAYUGA REPLACE HVAC UNITS		<u> </u>		NFTA	\$200,000	\$0	\$0	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$0	\$0
247 CAYUGA EXTERIOR SIGNAGE				NFTA	\$40,000	\$0	\$0	\$0	\$40,000	\$0	\$0	\$0	\$0	\$0
247 CAYUGA BUILDING UPGRADES FYE 14	2-8028			NFTA	\$83,000	\$0	\$18,013	\$64,987	\$0	\$0	\$0	\$0	\$0	\$0
485 CAUYGA THRESHOLD RPLACEMENTS	2-8030	ļ		NFTA	\$40,000	\$0	\$0	\$40,000	\$0	\$0	\$0	\$0	\$0	\$0
PROPERTY MISCELLANEOUS FYE 14				NFTA	\$50,000	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0
485 FIRE ALARM SYSTEM UPGRADES				NFTA	\$200,000	\$0	\$0	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$0	\$0
PROPERTY MISCELLANEOUS FYE 15				NFTA	\$50,000	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0
247 CAYUGA BUILDING UPGRADES FYE 15				NFTA	\$83,000	\$0	\$0	\$0	\$83,000	\$0	\$0	\$0	\$0	\$0
PORT TERMINAL 'A' ROOF REPLACEMENT	-			FUTURE FUNDING	\$10,000,000	\$0	\$0	\$0	\$0	\$10,000,000	\$0	\$0	\$0	\$0

\$0

\$116,443

\$0

\$33,169

\$0

\$473,514 \$1,366,009

\$0

\$10,000,000

\$11,180,880

\$0

\$971,000

\$250,000

\$10,000,000

\$14,391,015

FUTURE FUNDING

TOTAL

\$0

\$0

\$0

\$0

### BOAT HARBOR

BOAT HARBOR	1	,												
	PROJECT	PRTY	JUST.	FUND	TOTAL PROJECT	PROJECT LIFE ACTUAL THROUGH	ACTUAL FROM 4/1/13 THROUGH	TOTAL FORECASTED SPENDING	FISCAL YEAR	FISCAL YEAR	FISCAL YEAR	FISCAL YEAR	FISCAL YEAR	OUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/13	7/18/13	7/19/13 - 3/31/14		2015/2016	2016/2017	2017/2018		
EQUIPMENT REPLACEMENT	2-0436			NFTA	\$47.043		\$0	\$10,000	\$10,000	\$10,000	\$0	\$0	2018/2019	YEARS
FACILITIES BLDG. PARK. LOT REHAB.	-			NETA	\$563,267	1	\$0	\$0	\$10,000	\$70,245	\$493.022	\$0	\$0 \$0	\$0 \$0
MARINA REHAB SHORESIDE FYE 14	2-0434			NFTA	\$88,201	\$58,201	\$17,041	\$12,959	\$0	\$0	\$493,022	\$0	\$0	\$0
MARINA REHAB WATERSIDE FYE14	2-0433			NETA	\$81,994		\$23,332	\$6,668	\$0	so	\$0	\$0	\$0	\$0
DEMOLITION OF MARINE STORE				NFTA	\$182,305		\$0	\$0	\$0	\$28,333	\$153,972	\$0	\$0	\$0
BOAT HARBOR MASTER PLAN		ļ <u> </u>		NFTA	\$250,000	\$0	\$0	\$0	\$0	\$250,000	\$0	\$0		
				DEFFERED ACCT	\$50,000	<del> </del>	\$0				\$0	\$0	\$0	\$0
				TOTAL	\$300,000		\$0				\$0	\$0	\$0 \$0	\$0 \$0
I.					7333,333			30	- 50	\$300,000	- 30	- 30	\$0	\$0
WEED HARVESTOR REHAB.	2-0437			NFTA	\$27,910	\$0	\$2,910	\$5,000	\$0	\$20,000	\$0	\$0	\$0	\$0
BUMBOAT REPLACEMENT				NFTA	\$25,000		\$0	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0
MARINA REHAB SHORESIDE FYE 15-17	_			NFTA	\$90,000	\$0	\$0		\$30,000	\$30,000	\$30,000	\$0	\$0	\$0
MARINA REHAB WATERSIDE FYE 15-17	7-			NFTA	\$90,000	\$0	\$0		\$30,000	\$30,000	\$30,000	\$0	\$0	\$0
HARBOR BREAKWALL REHAB.	•.			FUTURE FUNDING	\$4,094,685	\$0	\$0	\$0	\$0	\$313.545	\$3,781,140	\$0	\$0	\$0
HARBOR DREDGING				FUTURE FUNDING	\$6,869,000	\$0	\$0	\$0	\$0	\$6,869,000	\$0	\$0	\$0	\$0
FISH CLEANING STATION REPLACE.				FUTURE FUNDING	\$70,000	\$0	\$0	\$0	\$0	\$70,000	\$0	\$0	\$0	\$0
Į.				NFTA	\$7,000	\$0	\$0	<del></del>			so	\$0	\$0	\$0
				NYSDEC	\$63,000	\$0	\$0				\$0	\$0	\$0	\$0
			1	TOTAL	\$140,000	\$0				· · · · · · · · · · · · · · · · · · ·				\$0
···														· · · · · · · · · · · · · · · · · · ·
,				NFTA	\$1,452,720	\$127,238	\$43,283	\$34,627	\$70,000	\$470,578	\$706,994	\$0	\$0	\$0
				FUTURE FUND.	\$11,033,685	\$0	\$0	\$0	\$0	\$7,252,545	\$3,781,140	\$0	\$0	\$0
				DEFFERED ACCT.	\$50,000	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0
				NYSDEC	\$63,000	\$0	\$0	\$0	\$0	\$63,000	\$0	\$0	\$0	\$0
				TOTAL	\$12,599,405	\$127,238	\$43,283	\$34,627	\$70,000	\$7,836,123	\$4,488,134	\$0	\$0	\$0

#### **EXECUTIVE** EXECUTIVE DIRECTOR SECRETARY TO **EXECUTIVE** DIRECTOR DIRECTOR, POLICE DIRECTOR DIRECTOR OF MANAGER CHIEF INTERNAL AUDIT CHIEF RISK **HEALTH, SAFETY &** ĘAP INFORMATION MANAGEMENT **ENVIR QUALITY** OFFICER INTERNAL SR ADMIN MANAGER ENVIRONMENTAL ADMINISTRATIVE MANAGER AUDITOR ASST CLAIMS **ENGINEER BUSN RELATIONSHIP** ASST (2 Employees) & PROC MGMT DETECTIVE ASST MGR, MGR, SAFETY/ MOBILE WEB CLAIMS TRAINING APPLICATION (5 Employees) DEVELOPER CAPTAIN CLAIMS SAFETY DATA REPRESENTATIVE SPECIALIST WAREHOUSE (2 Employees) (2 Employees) ADMINISTRATOR LIEUTENANT CLAIMS SAFETY, QUALITY BUSINESS ASST & ASSURANCE SYSTEMS COORDINATOR MANAGER (9 Employees) SR ANALYST/ POLICE MANAGER MANAGER OFFICER WORKERS' SYS **PROGRAMMER** (66 Employees) COMPENSATION SECURITY (2 Employees) NETWORK WORKERS' UNION SOFTWARE COMP MEDICAL MAINT SUPPORT COORDINATOR (1 Employee) APPLICATION PUBLIC SAFETY WORKERS' **TOTAL EMPLOYEES:** SUPPORT RECORDS COMP CLAIMS **NFTA** SPECIALIST **SPECIALIST** COORDINATOR 121 Metro 2 Total 123 HELP RISK MGMT ASST PUBLIC DESK SAFETY REC ANALYST **ADMINISTRATOR SPECIALIST** COMPUTER SENIOR NETWORK CLERK C TECHNICIAN ADJUDICATION TYPIST

CLERK A
ADJUDICATION

## EXECUTIVE 2013/14 ANNUAL BUDGET VS 2014/15 ANNUAL BUDGET

	FY 12-13	FY 13-14	FY 14-15		
	ACTUAL	BUDGET	BUDGET	VARIANCE	%
OPERATING ASSISTANCE	•				
Federal Operating Assistance	844,926	240,000	249,440	9,440	3.9%
Federal - K-9 Cops	394,000	394,500	394,000	(500)	-0.1%
Federal - FBI/Other	3,900	0 1,000	76,000	76,000	-0.176 n/a
Federal - DEA Expenditures	2,599	0	0,000	0	n/a
Federal - DEA OT Reimbursement	103,064	<u>216,329</u>	77,202	(139,127)	<u>-64.3%</u>
TOTAL OPERATING ASSISTANCE	1,348,489	850,829	796,642	(54,187)	-6.4%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	13,352,930	14,168,529	15,155,906	987,377	7.0%
Maintenance & Repairs	214,044	184,367	639,316	454,949	246.8%
Utilities	31,008	35,196	49,680	14,484	41.2%
Insurance & Injuries	2,311,143	2,176,943	2,408,169	231,226	10.6%
Safety & Security	35,783	76,896	45,500	(31,396)	-40.8%
General Business/Other	1,341,176	1,422,767	1,809,564	386,797	27.2%
Costs Transferred to Capital Projects	3,140	(243,000)	(3,000)	240,000	-98.8%
Inter Division Reimbursement	(11,405,047)	(12,063,160)	(12,467,818)	(404,658)	<u>3.4%</u>
TOTAL OPERATING EXPENSES	<u>5,884,177</u>	5,758,538	<u>7,637,317</u>	<u>1,878,779</u>	<u>32.6%</u>
OPERATING INCOME/(LOSS)	(4,535,688)	(4,907,709)	(6,840,675)	(1,932,966)	39.4%
LESS: DIRECT CAPITAL	<u>41,228</u>	98,300	760,473	662,173	673.6%
NET SURPLUS/(DEFICIT)	<u>(4,576,916)</u>	(5,006,009)	<u>(7,601,148)</u>	(2,595,139)	<u>51.8%</u>

### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 76 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 30 EXECUTIVE BRANCH
Department 0010 BOARD OF COMMISSIONER

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
571	CONSULTANTS/OUTSIDE SERVICES	10,908	12,395	6,076	12,395	
580	GENERAL OFFICE	25,306	22,992	22,846	22,992	
TOTAL	EXPENSES	36,214	35,387	28,922	35,387	

### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

CREDITS = (-)
DEBITS = (+)

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Company 1 Niagara Frontier Transportation Authority Division 30 EXECUTIVE BRANCH Department 0011 EXECUTIVE DIRECTOR

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	247,221	378,586	197,745	244,858	133,727-
515	EMPLOYEE BENEFITS	117,766	189,526	99,928	122,271	67,255-
571	CONSULTANTS/OUTSIDE SERVICES	182,509	163,296	124,095	163,296	
576	EMPLOYEE TRAVEL	1,095	1,895	1,074	1,895	
578	POSTAGE	32	192	120	192	
580	GENERAL OFFICE	199	1,428	5,135	1,428	
TOTAL	EXPENSES	548,822	734,923	428,097	533,940	200,982-

### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT) Budget Work Detail Report - Fiscal Year 2014-15

	Company Division Department		Niagara Frontier Transit Metro EXECUTIVE BRANCH EXEC DIR - DISCRETIONARY ITEMS			
Account/SubAccount Description  ** EXPENSES **	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget	
571 0014 Management Fees	83,499	78,995	59,289	174,000	95,005	
CONSULTANTS/OUTSIDE SERVICES	83,499	78,995	59,289	174,000	95,005	
592 0512 Rail Overhead - Expenses				29,580-	29,580-	
DIVISION OPERATIONS				29,580-	29,580-	
	· • • • • • • • • • • • • • • • • • • •					
TOTAL EXPENSES	83,499	78,99	59,289	144,420	65,425	

### INTERNAL AUDIT DEPARTMENT

### DESCRIPTION

Internal Audit is an independent appraisal function established within the organization to examine and evaluate its activities. The Internal Audit department reports directly to the Board Audit and Governance Committee. This reporting relationship ensures departmental independence, promotes comprehensive audit coverage and assures adequate consideration of audit recommendations. Day to day administration is provided by the Executive Director.

The general responsibilities assigned to the internal auditors include evaluating, documenting and testing the NFTA's system of internal control and the reliability and operation of accounting and other reporting systems. The Internal Audit department checks for compliance with established policies, plans, procedures, governmental laws and regulations, and reviews the soundness and adequacy of the policies and procedures to accomplish their purpose at a reasonable cost. The Internal Audit department also verifies the existence of the Authority assets assuring proper safeguards are maintained, identifies opportunities for improved operational performance, coordinates the audit work with that of the external auditors, submits audit plans to the Audit and Governance Committee for review and evaluates specific programs and performs other special projects requested by management.

### PROGRAM AND SERVICE OBJECTIVES

• The objective of Internal Audit is to assist members, activities, and functions of the organization to carry out their responsibilities efficiently and effectively. To this end, Internal Audit provides analysis, appraisals, recommendations, counsel and information concerning the activities reviewed.

### KEY PERFORMANCE INDICATORS

	FYE 13 Actual	FYE 14 Current Estimate	FYE 15 Budget
Number of Internal Financial, Operational and Performance Audits Performed and Reports Issued	18	20	20
Submit annual audit plan to Audit & Governance Committee for review and approval.	1	1	1
Price analysis in accordance with the procurement guidelines	4	8	8
Test internal controls in accordance with the Model Governance Principles for Public Authorities	1	. 1	1

### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 78 CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 30 EXECUTIVE BRANCH
Department 0013 INTERNAL AUDITORS

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	203,386	206,604	153,957	211,349	4,745
515	EMPLOYEE BENEFITS	99,582	104,743	78,040	107,976	3,233
520	MAINTENANCE AND REPAIRS	327	492		500	8
576	EMPLOYEE TRAVEL	1,121	996	792	1,100	104
577	EMPLOYEE TRAINING	2,936	7,499	5,760	7,500	1
578	POSTAGE	53	96		50	46-
580	GENERAL OFFICE	1,901	1,884	1,543	1,900	16
591	PROJECTS		3,000-		3,000-	
TOTAL	EXPENSES	309,306	319,314	240,092	327,375	8,061

### TRANSIT POLICE

### **DESCRIPTION**

The Transit Police department is responsible for the protection and safety of passengers, employees and property of the Authority. The department provides security, law enforcement and investigative services for all divisions of the NFTA and Metro.

The department also oversees the Adjudication department. The Adjudication department is responsible for administration and collection of fines associated with fare evasion, parking and other violations of the Rules and Regulations of the Authority.

### PROGRAM AND SERVICE OBJECTIVES

- Continue programs to provide a safe and secure system for all NFTA employees and the riding public at all NFTA facilities, Metro Bus, LRRT and the airports.
- Continue mandated DCJS training programs to increase the level of performance and professionalism of the police force.
- Effectively interpret and implement all relevant required federal, state, and local laws and programs.

### **KEY PERFORMANCE INDICATORS**

	FYE13 Actual	FYE14 Original Budget	FYE14 <u>Current</u> <u>Estimate</u>	FYE15 Budget
Service Calls	30,954	23,200	31,000	35,000
Incident Reports	2,920	2,400	4,430	4,500
Persons Arrested	1095	850	825	1,050
NOV's (Parking & Other)	2,157	2,200	1,400	1,700
Individuals Covered by Photo ID Program @ BNIA	4,000	4,800	4,500	4,800
Number of Training Hours Needed to Comply with NYS In-service Training Requirements for Police	2.400	2.400	2.400	2 500
	2,400	2,400	2,400	2,500
On the Job Injury Time Loss (man hrs.)	4,040	4,000	1,400	4,000

### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 79 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 30 EXECUTIVE BRANCH
Department 0015 TRANSIT POLICE

		-				
Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	7,311,317	7,531,116	5,592,529	7,533,008	1,892
515	EMPLOYEE BENEFITS	3,542,242	3,760,961	2,794,635	3,806,629	45,668
520	MAINTENANCE AND REPAIRS	13,280	7,991	5,363	16,500	8,509
524	AUTOMOTIVE	177,455	168,984	125,021	171,000	2,016
526	JANITORIAL AND LAUNDRY	2,814	6,000	2,092	8,000	2,000
531	ELECTRIC POWER	15,049	17,688	11,187	16,170	1,518-
532	GAS	5,250	5,244	3,488	5,250	6
533	WATER	2,232	2,568	1,649	2,600	32
534	TELEPHONE	5,414	6,119	2,359	22,000	15,881
541	INSURANCE	125,636	133,439	93,932	137,626	4,187
542	CLAIM LOSSES	208,397	21,996	35,798	17,819	4,177-
553	POLICE PROTECTION	35,782	76,896	29,727	45,500	31,396-
571	CONSULTANTS/OUTSIDE SERVICES	6,774	16,991	1,200	7,000	9,991-
576	EMPLOYEE TRAVEL	110	996	484-	2,000	1,004
577	EMPLOYEE TRAINING	9,760	9,996	6,107	10,000	4
578	POSTAGE	377	996	240	1,000	4
580	GENERAL OFFICE	31,753	38,483	23,920	69,000	30,517
591	PROJECTS	3,140	240,000-	38,531		240,000
592	DIVISION OPERATIONS	10,148,308-	10,715,669-	8,102,893-	11,074,460-	358,791-
TOTAL	EXPENSES	1,348,474	850,795	664,401	796,642	54,153-

### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 80 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 30 EXECUTIVE BRANCH Department 0015 TRANSIT POLICE

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
** NON-	OPERATING/OPERATING ASSISTANCE **					
713	FEDERAL OPERATING ASSISTANCE	1,348,489-	850,800-	653, 398-	796,642-	54,158
TOTAL	OPERATING ASSISTANCE	1,348,489-	850,800-	653,398-	796,642-	54.158

### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 102 CREDITS = (-) DEBITS = (+)

Company 2 NFT Metro System, Inc. Division 30 EXECUTIVE BRANCH Department 0052 ADJUDICATION

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
514	GEN & ADMIN SALARY & WAGES	90,169	94,345	70,769	98,001	3,656
515	EMPLOYEE BENEFITS	66,519	69,908	55,286	77,065	7,157
571	CONSULTANTS/OUTSIDE SERVICES	1,875	1,740	1,750	1,875	135
580	GENERAL OFFICE	16,268	13,620	8,617	9,600	4,020-
592	DIVISION OPERATIONS	169,926-	179,617-	120,813-	186,541-	6,924-
TOTAL	EXPENSES	4,905	4-	15,609		4

### **EMPLOYEE ASSISTANCE PROGRAM**

### DESCRIPTION

The Employee Assistance Program is responsible for providing direct services to all NFTA and NFT Metro employees, employee's family members and retirees through interview assessments and appropriate referrals to community resource services providers so as to address various personal problems including problems related to alcohol and substance use/abuse, marital, financial, legal and a wide range of interpersonal conflicts in the workplace, the family unit and within the community. The department also provides information, relevant training and education to all levels of employees, including wellness programs and other health and mental health related services.

### PROGRAM AND SERVICE OBJECTIVES

- Increase the awareness of employees as to the scope of the services provided by EAP, and the confidential manner in which cases are handled to increase employee utilization of pending EAP activities, via distribution of printed material.
- Identify and provide appropriate services to employees and family members who have problems specifically related to alcohol and/or substance use and abuse or other personal problems to reduce man hours lost due to absenteeism.
- Provide wellness programs of various categories to employees including additional mini-wellness fairs.
- Provide SAP services as required by Department of Transportation including assessment and two-year follow-up monitoring.
- Provide intervention services in resolving problem situations which arise from interpersonal, inter-departmental and union/management conflicts as might be indicated.
- Provide follow-up services to new and existing clients as necessary.

- Develop and maintain skills through training in order to provide the best level of care possible to clients skills enhancement.
- Continue to provide Critical Incident Stress Debriefing as might be indicated and additional training.

### **KEY PERFORMANCE INDICATORS**

	FYE 13 Actual	FYE 14 <u>Actual</u> <u>To Date</u>	FYE 15 Projected Estimate
Provide services to an additional group of New Clients ⁽¹⁾	36	10	50
Provide services to existing group of Readmit Clients	38	12	45
Provide SAP services as required	5	0	7
Increase number of participants in Wellness Program (2)	40%	10%	45%
Provide Debriefing encounters	7	1	5
Reasonable Suspicion Training to Manager/Supervisor/Union	36	105	36
New Hire Orientation for new employees regarding drug/alcohol and EAP services	40	20	50
Provide Direct Intervention in Conflict Resolution to	2	0	2
Other Departments	2	0	2
Skills Enhanced (3)	6	4	6

⁽¹⁾ Marketing – brochures + presentations

⁽²⁾ Marketing – offer more popular items, heart, cholesterol, etc.

⁽³⁾ Attend pertinent seminar and conferences

### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 81 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 30 EXECUTIVE BRANCH
Department 0022 EMPLOYEE ASSISTANCE SERVICES

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	130,951	135,096	96,410	129,227	5,869-
515	EMPLOYEE BENEFITS	63,042	67,239	49,169	66,422	817-
534	TELEPHONE	2,364	2,760	1,502	2,760	
541	INSURANCE	513	527	393	564	37
572	RENT EXPENSE	13,506	13,488	10,135	14,440	952
576	EMPLOYEE TRAVEL	111	300	163	300	
577	EMPLOYEE TRAINING	908	1,800	77	1,800	
578	POSTAGE	91	48	46	48	
580	GENERAL OFFICE	2,178	2,364	1,464	2,664	300
589	OTHER OPERATING EXPENSES	2,085	2,400	403	2,400	
592	DIVISION OPERATIONS	82,666-	78,996-	58,470-	79,000-	4-
TOTAL	EXPENSES	133,083	147,026	101,292	141,625	5,401-

### RISK MANAGEMENT

### **DESCRIPTION**

The Risk Management department is responsible for protecting the financial assets of the NFTA and NFT Metro against the adverse effects of accidental losses; establishment of Authority wide risk management programs and procedures; determining whether to maintain or transfer risk exposures via contracts.

The responsibility of the Risk Management department specifically includes the control, procurement, and specification requirements of all property and casualty insurance policies; identifying and analyzing exposures and selecting appropriate risk management techniques to handle exposures; planning what work must be done to protect the Authority by managing workers' compensation, claims, and communicating with senior management the progress of the risk management program.

### PROGRAMS AND SERVICES OBJECTIVES

- Maintain continuous protection of the Authority assets through self-insurance or risk transfer via insurance policies.
- Forecast insurance costs and allocate costs to business centers on a cost of coverage basis so as to monitor annual insurance cost allocation to business centers and variances to budget.
- Develop written procedures and operating policies on the risk management program.
- Evaluate the overall effectiveness of the risk management program and make changes where needed.
- Emphasize more loss control and coordinate with corporate safety to recommend training to decrease our frequency and severity of losses.
- Control and direct the Workers' Compensation Third Party Administrator, as well as the internal claim process.

- Process payments related to workers' compensation in conjunction with Third Party Administration (TPA) agreements.
- Review and maintain continuous insurance compliance protection under all leases, contracts and tenant agreements.
- Participate in the Authority wide safety program.

### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 82 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 30 EXECUTIVE BRANCH
Department 0031 RISK MANAGEMENT

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	611,936	638,340	462,222	639,076	737
515	EMPLOYEE BENEFITS	297,255	324,559	234,757	327,484	2,925
571	CONSULTANTS/OUTSIDE SERVICES		4,992		4,000	992-
576	EMPLOYEE TRAVEL	266			500	500
577	EMPLOYEE TRAINING		1,992		2,000	8
578	POSTAGE	891	624	463	891	267
580	GENERAL OFFICE	8,796	6,000	2,800	8,500	2,500
592	DIVISION OPERATIONS	692,609-	719,172-	543,123-	725,548-	6,376-
TOTAL	EXPENSES	226,535	257,335	157,119	256,903	431-

### **CLAIMS DEPARTMENT**

### **DESCRIPTION**

The overall responsibility of the Claims department is the prompt, thorough investigation, evaluation, and reasonable resolution of claims against the Authority. The department administers, under Risk Management and in coordination with NFTA Counsel, self-insured aspects of Authority operations, including Metro Bus/Rail, BNIA, NFIA and various properties, with the exception of workers' compensation. No-fault claims, including arbitrations, small and commercial court actions, personal injury and property damage claims, property damage recoveries, and lawsuits, in conjunction with Counsel, are handled from initial investigation through resolution. Additionally, the department maintains accident statistics, prepares monthly and yearly accident summaries, and serves as an investigative resource and assistant in court-related matters for other departments.

### PROGRAM AND SERVICE OBJECTIVES

- The primary objective is disposing of claims within budget.
- Continue development and refining of methods to track and evaluate accident data in order to facilitate reduction of accidents.
- Emphasize interdepartmental communication in order to increase organizational ability to reduce accidents.
- Continue refinement of methods by which other departments may access accident and cost information as necessary for their operations.
- Expedite investigation and recovery procedures by development of direct computer access to bus operational and mechanical data.
- Continue development and enactment of procedures for preservation of bus/rail video, digitalization of investigative and medical records of no-fault and litigated claims.

Obtain training for current staff to keep up to date on issues effecting tort and no-fault claims

### KEY PERFORMANCE INDICATORS

	FYE 13 Actual	FYE 14 Original Budget	FYE 14 <u>Current</u> yr to date	FYE 15 Budget
Total No-Fault Claims Submitted	165	144	39	125
Total Property Damage Claims Submitted	76	100	35	100
Total Claims No-Fault Payments were made	105	128	59	105
Arbitration and City Court Matters Handled	38	36	20	63
Total Open Claims-Payment Anticip Metro	pated: 380	350	409	380
NFTA	36	35	40	40
Cases Settled: Lawsuits	34	45	13	39
Property Damage:				
Metro	63	70	- 25	66
NFTA	5	5	0	5
Personal Injury				
Metro	36*	40*	11*	36*
NFTA	2	5	2	5
Sub Total	140	165	49	151
Settled by Collection:				
Metro	152	144	40	128
NFTA	8_	10	2	<u>10</u>
<b>Total Cases Settled</b>	292	319	91	289

^{*} Loss transfer claims settled are included in injury claims settled

^{**} Number of bus collisions was up 8% FYE '13 but severity was down which resulted in fewer PD claims. FY '14 is trending about the same as FYE '13 so far.

### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 103 CREDITS = (-) DEBITS = (+)

Company 2 Division 30 NFT Metro System, Inc. EXECUTIVE BRANCH

Department 0057 RAIL CLAIMS

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
513	I&D SALARY & WAGES		47			47-
542	CLAIM LOSSES	225,730	169,992	87,463	250,000	80,008
592	DIVISION OPERATIONS	173,905	139,397	105,082	144,060	4,663
TOTAL	EXPENSES	399,635	309,436	192,545	394,060	84,624

### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 104 CREDITS = (-) DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 30 EXECUTIVE BRANCH
Department 0060 BUS CLAIMS

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
534	TELEPHONE			404		
542	CLAIM LOSSES	1,750,863	1,850,988	1,365,269	2,002,160	151,172
571	CONSULTANTS/OUTSIDE SERVICES	854,715	913,941	693,448	945,400	31,459
576	EMPLOYEE TRAVEL	4,772	5,400	2,959	5,400	
577	EMPLOYEE TRAINING	210	348	120		348-
580	GENERAL OFFICE		9,600	3,759	9,600	
592	DIVISION OPERATIONS	173,905-	157,983-	119,094-	163,268-	5,285-
TOTAL	EXPENSES	2,436,655	2,622,294	1,946,865	2,799,292	176,998

### **HEALTH, SAFETY AND ENVIRONMENTAL QUALITY**

### **DESCRIPTION**

The mission of the Department of Health, Safety, Environmental Quality to implement compliance programs, policies, and procedures that verify that a comprehensive safety, health, and environmentally compliant system exists throughout the Authority, which enhances safe, secure and reliable services through the implementation of sustainable best management practices.

### **SYSTEM SAFETY**

The **system safety** branch of the department has two primary areas of oversight responsibility. The first area is operational safety, which focuses on Metro Bus, Metro Rail and Paratransit services. The second area is employee safety, which includes all NFTA employees.

As a public transportation provider, safety is incorporated into all phases of the organization. The end product of the operational safety component is the welfare and safety of our customers. The end product of the employee safety component is the safety and security of our employees. Each individual in this organization is continually challenged to produce this safety product.

Safety training is provided to all employees of the NFTA to ensure compliance and to help reduce injuries

The training element of this department anticipates the need to meet the rapidly evolving technologies applied in today's transportation environment. Through continued education to employees, this organization will smoothly transition through new technological and transportation demands.

### **SECURITY**

The **security** section of the group is responsible for systems Security Program Plan for the NFTA. This includes vulnerability assessment to identify the degree of vulnerability and the appropriate countermeasures needed to provide the necessary levels of protection. This group also monitors compliance with applicable transportation security policies, directives, regulations and agreements and acts as the

Authority's liaison with local, state and federal law enforcement and intelligence agencies.

### **ENVIRONMENTAL**

Environmental has two main areas of concentration. These include operational oversight for environmental compliance and environmental assessments to determine environmental impact of projects such as expansions, renovations and maintenance activities. The department ensures that sound environmental practices are observed and encourages open communication with employees, customers and the public regarding the NFTA's environmental program as well as any hazards that may arise from its operations. Environmental looks at ways to minimize waste, prevent pollution, and incorporate recycling in all practices and operations. Sound environmental practices are developed to minimize releases that may impact the environment.

### GUIDING PRINCIPLES AND SERVICE OBJECTIVES

- HSEQ is focused on continual improvement that with emphasis on environmental compliance and employee safety that contributes to well-being of the community and region it serves.
- HSEQ will work with key stakeholders to control and mitigate the Authority's environmental impact on the region.
- HSEQ will integrate all aspects of sustainability into the compliance programs through partnering with the leaders in the NFTA organization.
- HSEQ's focus on system security will continue to identify threats and vulnerabilities and develop effective measures and controls to eliminate intentional hazards and promote system security throughout the Authority.
- HSEQ is committed to reducing and mitigating safety and environmental hazards in the work place that contribute loss time injuries and pollution to the environment. This will be facilitated through the continued implementation of a strong HSEQ work program.

### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 30 EXECUTIVE BRANCH
Department 4036 SAFETY

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	386,066	442,679	280,690	441,889	789-
515	EMPLOYEE BENEFITS	185,440	224,773	138,643	221,881	2,892-
520	MAINTENANCE AND REPAIRS	20,165	900			900-
534	TELEPHONE	698	816	232	800	16-
571	CONSULTANTS/OUTSIDE SERVICES	54,586	62,988	63,477	90,000	27,012
576	EMPLOYEE TRAVEL	1,898	2,496	2,281	3,000	504
577	EMPLOYEE TRAINING		3,000	125	2,500	500-
578	POSTAGE	287	600	441	600	
580	GENERAL OFFICE	19,387	15,888	13,457	20,000	4,112
592	DIVISION OPERATIONS	311,536-	351,120-	232,958-	353,481-	2,361-
TOTAL	EXPENSES	356,991	403,020	266,388	427,189	24,170

### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT) Budget Work Detail Report - Fiscal Year 2014-15

	Company Division Departmen		Niagara Fr METRO TRANS. AN SAFETY & TRAINI	contier Transit N ND MAINTENANCE ING	Metro
Account/SubAccount Description	2012-13 Actual		2013-14 YTD Actual	2014-15 Reg Budget	VARIANCE From Budget
** EXPENSES **					3
553 0224 Security		101,592		101,592	
553 0370 Transit Police		1,552,676	1,131,281		1,552,676-
553 9998 Budget				1,535,418	1,535,418
POLICE PROTECTION		1,654,268	1,131,281	1,637,010	17,258-
571 0901 Salary Contingency			232,959	353,481	2,361
CONSULTANTS/OUTSIDE SERVICES		351,120		353,481	
580 0365 Stationary	709		300		
580 5210 Safety Equipment & Supplies			90		
580 9998 Budget		492		492	
GENERAL OFFICE	709	492	390	492	
582 0390 CDL RENEWALS	22,536		3,701		
582 9998 Budget		24,491		24,491	
TRANSPORTATION EXPENSE		24,491	3,701	24,491	
592 0512 Rail Overhead - Expenses	3,486-	63,941	- 40,298-	64,339-	398-
DIVISION OPERATIONS	2 405			64,339-	
TOTAL EXPENSES	331.296	1,966,4	30 1,328,033	1,951,135	15,295-

### **MANAGEMENT INFORMATION SYSTEMS**

### **DESCRIPTION**

The mission of MIS is to provide the NFTA, its branch operations and business centers, with business systems analysis and automation to achieve efficient, timely, and reliable system solutions at a reasonable cost. The Goal of the MIS department is to improve organizational productivity and performance through more effective and consistent application of integrated technology.

### PROGRAM AND SERVICE OBJECTIVES

- Support and maintain corporate business applications such as, the Enterprise Asset Management and Maintenance, Procurement and Financial (Ellipse), HR Payroll (Lawson), and Email (Lotus Notes) systems
- Coordinate technology services offered by the MIS Department, by to providing direction in the implementation of computer systems.
- Work with vendors to understand and introduce new technology to the organization.
- Provide and maintain a secure stable Network Infrastructure
- Continue to develop MIS policy and procedures to effectively manage the Authority's MIS resources.
- Plan, investigate, develop and install new applications and programming.
- Provide user support through training and maintenance programming.
- Make available over the NFTA network information needed by the user community.
- Successfully support user help calls directly or through other (vendors, education, etc.) resources.

### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 83
CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 30 EXECUTIVE BRANCH
Department 0037

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	507,464	525,204		745,555	220,351
515	EMPLOYEE BENEFITS	249,362	267,854		383,215	115,361
520	MAINTENANCE AND REPAIRS	277,834	372,268		443,316	71,048
534	TELEPHONE	3	96		100	4
571	CONSULTANTS/OUTSIDE SERVICES	18,919	15,000		15,000	
576	EMPLOYEE TRAVEL	1,757	2,496		2,500	4
577	EMPLOYEE TRAINING	12,686	17,964		21,305	3,341
578	POSTAGE	106	47		50	3
580	GENERAL OFFICE	146,268	152,763		169,443	16,680
TOTAL	EXPENSES	1,214,399	1,353,692		1,780,484	426,792

### NIAGARA FRONTIER TRANSPORTATION AUTHORITY FY 2014 / 2015 THROUGH 2018 / 2019 FISCALLY CONSTRAINED CAPITAL PLAN

#### TRANSIT AUTHORITY POLICE DEPARTMENT

TANGET AGETTORETT TO CLOCK DEFARTIME														
						PROJECT LIFE	ACTUAL	TOTAL				F10041	F1004	
					TOTAL	ACTUAL	FROM 4/1/13	FORECASTED	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/13	7/18/13	7/19/13 - 3/31/14	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	YEARS
TAP			and a second						alianjan istala (la iaja) Internationalista					
RADIOS				88C	\$90,000	\$0	\$0	\$0	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
POLICE VEHICLES 2/YEAR				88C	\$420,000	\$0	\$0	\$0	\$70,000	\$70,000	\$70,000	\$70,000	\$70,000	\$70,000
REPLACE K9 VEHICLES				88C	\$140,000	\$0	\$0	\$35,000	\$35,000	\$35,000	\$35,000	\$0	\$0	\$0
VEAPONS				88C	\$30,000	\$0	\$0	\$5,000	\$0	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
/ESTS				88C	\$80,000	\$0	\$0	\$0	\$10,000	\$5,000	\$5,000	\$40,000	\$10,000	\$10,000
1404 MAIN ST. WATER LINE				NFTA	\$140,200	\$0	\$0	\$0	\$0	\$35,000	\$105,200	\$0	\$0	\$0
1404 MAIN ST. CEILING				NFTA	\$386,750	\$0	\$0	\$0	\$0	\$35,000	\$351,750	\$0	\$0	\$0
RADIOS FYE 11	2-1066			88C	\$14,999	\$3,374	\$0	\$11,625	\$0	\$0	\$0	\$0	\$0	\$0
BNIA					rida e de contrata Lada e de contrata de contrata	de la cominción de la cominción de la cominción de la cominción de la cominción de la cominción de la cominción					N. Plethiji is spilot op		Par Islanda Barta Bartan	
POLICE VEHICLES	-			PFC	\$420,000	\$0	\$0	\$0	\$70,000	\$70,000	\$70,000	\$70,000	\$70,000	\$70,000
POLICE VEHICLES - AVIATION	2-1117			PFC	\$60,000	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0	\$0	\$0
REPLACE K9 VEHICLES				PFC	\$315,000	\$0	\$0	\$35,000	\$70,000	\$35,000	\$35,000	\$70,000	\$35,000	\$35,000
GARAGE/SHED			,	PFC	\$15,000	\$0	\$0	\$0	\$0	\$15,000	\$0	\$0	\$0	\$0
DISPATCH UPGRADE				PFC	\$30,000	\$0	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0
NFIA		planer of the				John Greek & State Co.			reign Libra (1847)	nd Filitalidiska ja s Specialisti i Lusiali				
LIVE SCAN FINGERPRINT SYSTEM				NFTA	\$20,000	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0
METRO							Mary Service and Company	Facility (1995) (1997) Facility (1995) (1996)		slova sa sastella	Light saint anns	Under		
TO LOW LIFE HOLES	2-1107			88C	\$60,000	\$0	\$(	\$60,000	\$0	\$0	\$0	\$0	\$0	\$0
POLICE VEHICLES - METRO					3	\$0	so	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000

\$0

\$0

\$0

\$3,374

\$95,000

\$211,625

\$170,000

\$325,000

PFC

TOTAL

\$840,000

\$2,256,949

\$105,000

\$210,000

\$140,000

\$275,000

\$120,000

\$325,000

\$105,000

\$696,950

\$105,000

\$210,000

COPIER REPLACEMENT

\$0

### FY 2014 / 2015 THROUGH 2018 / 2019 FISCALLY CONSTRAINED CAPITAL PLAN

NR

NFTA

\$3,000

ı	EMPLOYEE ASSISTANCE PROGRAM	,									•				
							PROJECT LIFE	ACTUAL	TOTAL	,					
	•					TOTAL	ACTUAL	FROM 4/1/13	FORECASTED	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	<b>`</b> .	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	оит
	PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/13	7/18/13	7/19/13 - 3/31/14	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	YEARS

\$0

\$0

NFTA \$3,000 \$0 \$0 \$0 \$3,000 \$0 \$0 \$0 \$0

\$3,000

\$0

\$0

\$0

\$0

\$0

### FY 2014 / 2015 THROUGH 2018 / 2019 FISCALLY CONSTRAINED CAPITAL PLAN

Н	s	۵

						PROJECT LIFE	ACTUAL	TOTAL						
					TOTAL	ACTUAL	FROM 4/1/13	FORECASTED	FISCAL	·FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/13	7/18/13	7/19/13 - 3/31/14	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	YEARS
LAPTOP REPLACEMENT		2	NR	NFTA	\$2,500	\$0	\$0	\$0	\$2,500	\$0	\$0	\$0	\$0	\$0
												<u> </u>		

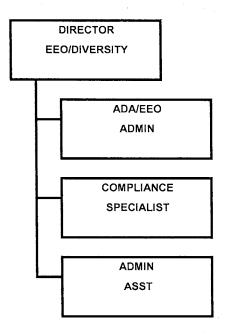
NFTA \$2,500 \$0 \$0 \$0 \$2,500 \$0 \$0 \$0 \$0

### MANAGEMENT INFORMATION SYSTEMS

					TOTAL	PROJECT LIFE ACTUAL	ACTUAL FROM 4/1/13	TOTAL FORECASTED	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH .	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	оит
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/13	7/18/13	7/19/13 - 3/31/14	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	YEARS
MS OFFICE 2007 MIGRATIONS	2-1094	3	NR	NFTA	\$130,000	\$0	\$0	\$60,000	\$70,000	\$0	\$0	\$0	\$0	\$0
DESKTOP VIRTUALIZATION		4	NI	NFTA	\$181,124	\$41,124	\$0	\$60,000	\$80,000	\$0	\$0	\$0	\$0	\$0
ZEN SERVER & STORAGE REPLACE.				NFTA	\$31,339	\$11,339	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0
BUSINESS CONTINUNITY		8	NR	NFTA	\$60,000	\$0	\$0	\$30,000	\$10,000	\$10,000	\$5,000	\$5,000	\$0	
NETWORK MANAGEMENT SOFTWARE	2-1101			NFTA	\$88,416	\$8,068	\$348	\$20,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	
TIME CAPTURE & MANAGEMENT	2-1092	2	NI	NFTA	\$715,367	\$115,017	\$25,743	\$274,634	\$299,973	\$0	\$0	\$0	\$0	\$0
COMPANY WIDE SERVER REPLACE.		1	NR	NFTA	\$215,000	\$0	\$0	\$50,000	\$90,000	\$15,000	\$15,000	\$15,000	\$15,000	
A/W PILOT DOCUSHARE PROJ.	2-1078	7	NI	NFTA	\$123,452	\$23,452	\$0	\$50,000	\$50,000	\$0	\$0	\$0	\$0	\$0
NETWORK EQUIP. UPGRADE	<b></b>	5	NR	NFTA	\$158,649	\$13,649	\$0	\$15,000	\$25,000	\$25,000	\$20,000	\$20,000	\$20,000	\$20,000
LAWSON ENVIRONMENT UPGRADE	2-1105			NFTA	\$100,000	\$13,500	\$0	\$86,500	\$0	\$0	\$0	\$0	\$0	\$0
ELLIPS CONTINUOUS IMP. PROGRAM		6	NR	NFTA	\$1,650,000	\$0	\$0	\$25,000	\$0	\$1,500,000	\$50,000	\$25,000	\$25,000	
MISC. CAPITAL PROJECTS	_			NFTA	\$100,000	\$0	\$0	\$0	\$100,000		\$0	\$0	\$0	

NFTA \$3,553,347 \$226,149 \$26,091 \$691,134 \$734,973 \$1,560,000 \$100,000 \$75,000 \$70,000

### **EEO/DIVERSITY DEVELOPMENT**



TOTAL EMPLOYEES 4

### **EEO/DIVERSITY DEVELOPMENT**

2013/14 ANNUAL BUDGET

VS

2014/15 ANNUAL BUDGET

	FY 12-13	FY 13-14	FY 14-15		
_	ACTUAL	BUDGET	BUDGET	VARIANCE	%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	333,202	345,059	368,784	23,725	6.9%
Maintenance & Repairs	0	0	0	0	n/a
Utilities	0	0	0	0	n/a
Insurance & Injuries	0	0	0	0	n/a
Safety & Security	0	0	0	0	n/a
General Business/Other	20,434	26,939	24,600	(2,339)	-8.7%
Costs Transferred to Capital Projects	(244)	0	0	0	n/a
Inter Division Reimbursement	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>
TOTAL OPERATING EXPENSES	<u>353,392</u>	<u>371,998</u>	393,384	<u>21,386</u>	<u>5.7%</u>
OPERATING INCOME/(LOSS)	(353,392)	(371,998)	(393,384)	(21,386)	5.7%
LESS: DIRECT CAPITAL	<u>698</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>
NET SURPLUS/(DEFICIT)	(354,090)	(371,998)	(393,384)	(21,386)	<u>5.7%</u>

## EQUAL EMPLOYMENT OPPORTUNITY/DIVERSITY DEVELOPMENT BRANCH

### **DESCRIPTION**

The Niagara Frontier Transportation Authority is committed to ensuring that all persons who are employed, seeking employment, or those individuals who are seeking contracts with the NFTA, are afforded equal opportunities.

The Equal Opportunity / Diversity Development branch is responsible for planning, developing, implementing and evaluating the Authority's Affirmative Action / Equal Employment Opportunity Programs. The department also administers the Disadvantaged Business Enterprises (DBE) in compliance with 49 CFR Part 26, Sub Part D, FTA Circulars 11.55.1, 1160.1, Executive Order 11246 and Affirmative Action Programs as required under Title VI of the Civil Rights Act of 1964. The department is also responsible for Authority-wide compliance with the Americans with Disabilities Act of 1990.

### PROGRAM AND SERVICE OBJECTIVES

- Administer the Disadvantaged Business Enterprise (DBE) Certification Program and the Equal Employment Opportunity (EEO) Program.
- Monitor contracts for compliance with all federal and state requirements.
- As required, reports are filed with the Federal Aviation Administration and Federal Transit Administration.
- Provide branch managers and department heads with information pertaining to civil rights compliance.
- Monitor hiring and promotional activity to ensure that minorities and women are represented in all job groups.
- Investigate and resolve complaints of discrimination filed by employees of the NFTA and NFT Metro.
- Investigate and resolve Title VI Complaints.

- Conduct civil rights, sexual harassment and Americans With Disabilities Act training classes.
- Provide fixed route mobility training per request.
- Ensure Authority-wide compliance with ADA of 1990 employment, facility and transportation service requirements.
- Serve as liaison with the disabled community via the Advisory Committee on the Disabled.

### KEY PERFORMANCE INDICATORS

	FYE 13 Actual	FYE 14 Original Budget	FYE 14 Current Estimate	FYE 15 Budget
DBE Applications Processed	10	30	25	30
DBEs Certified	10	28	20	25
Civil Rights Complaints Filed - INTERNAL	24	0	7	0
Civil Rights Complaints Resolved-INTERNAL	24	0	7	0
Civil Rights Complaints Filed-EXTERNAL	2	0	1	0
Civil Rights Complaints Resolved- EXTERNAL	2	0	1	0
Sexual Harassment Complai	nts 1	0	0	0
ADA Complaints Filed - INTERNAL	24	0	12	0
ADA Complaints Resolved-INTERNAL	24	0	12	0

	FYE 13 Actual	FYE 14 Original Budget	FYE 14 <u>Current</u> <u>Estimate</u>	FYE 15 Budget
ADA Complaints Filed - EXTERNAL	0	0	1	0
ADA Complaints Resolved – EXTERNAL	0	0	0	0
Services for the Disabled: Complaints Filed Commendations Filed Complaints Resolved	25 0 25	25 6 20	13 0 13	0 10 0
Street Announcement Compliance	90%	100%	93%	100%
FTA DBE Goal	0%	17%	17%	17%
FAA DBE Goal	17%	17%	17%	17%
FAA Car Rental Concession Goal	12.3%	10%	10%	10%
FAA Non-Car Rental Concession Goal	11.7%	10%	10%	10%

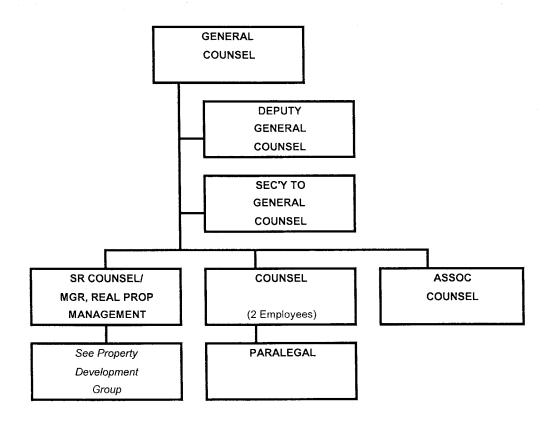
### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 85 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 31 AFFIRMATIVE ACTION Department 0098 AFF. ACTION BRANCH ADMIN.

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	223,809	228,516	173,995	243,583	15,067
515	EMPLOYEE BENEFITS	109,390	116,543	88,361	125,201	8,658
571	CONSULTANTS/OUTSIDE SERVICES	10,605	17,999	18,208	13,000	4,999-
576	EMPLOYEE TRAVEL	1,924	1,500	434	1,000	500-
577	EMPLOYEE TRAINING				3,000	3,000
578	POSTAGE	517	444	491	600	156
580	GENERAL OFFICE	7,388	6,996	4,064	7,000	4
591	PROJECTS	244-				
TOTAL	EXPENSES	353,389	371,998	285,553	393,384	21,386

### **GENERAL COUNSEL**



# GENERAL COUNSEL 2013/14 ANNUAL BUDGET VS 2014/15 ANNUAL BUDGET

	FY 12-13 ACTUAL	FY 13-14 BUDGET	FY 14-15 BUDGET	VARIANCE	%
OPERATING EXPENSES (Excl. Depr.)				•	
Personnel Services	960,375	1,076,908	1,086,332	9,424	0.9%
Maintenance & Repairs	0	0	0	0	n/a
Utilities	0	0	0	0	n/a
Insurance & Injuries	0	0	0	0	n/a
Safety & Security	0	0	0	0	n/a
General Business/Other	71,946	146,352	83,500	(62,852)	-42.9%
Costs Transferred to Capital Projects	. 0	0	0	0	n/a
Inter Division Reimbursement	(397,363)	(440,998)	(481,020)	(40,022)	<u>9.1%</u>
TOTAL OPERATING EXPENSES	<u>634,958</u>	782,262	<u>688,812</u>	(93,450)	<u>-11.9%</u>
OPERATING INCOME/(LOSS)	(634,958)	(782,262)	(688,812)	93,450	-11.9%
LESS: DIRECT CAPITAL	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>
NET SURPLUS/(DEFICIT)	(634,958)	(782,262)	(688,812)	<u>93,450</u>	<u>-11.9%</u>

### GENERAL COUNSEL

### **DESCRIPTION**

The office of General Counsel provides and/or administers all legal services for the NFTA and NFTM on civil and administrative matters. This includes representation of the NFTA and NFTM in negligence claims, negotiations with and proceedings involving state and federal agencies, arbitrations involving collective bargaining agreements or employee grievances, professional negligence, tort and contract claims, condemnation and relocation proceedings, negotiation of collective bargaining agreements, preparation of leases, releases, use and operating agreements, settlements and memoranda of understanding.

The office of General Counsel provides advice, opinions and counsel to the Board of Commissioners, the Executive Director, business center managers and staff on matters concerning labor and employment relations, environmental compliance and litigation, landlord-tenant and real property transactions, procurement and contracting issues, suretyship, risk management and insurance, municipal bonds and finance, secured transactions, commercial relationships, and corporate and legislative concerns.

Under the direction of the General Counsel, staff attorneys appear in state and federal trial and appellate courts and before arbitration panels and administrative agencies such as the New York State Department of Labor, the U.S. Environmental Protection Agency, the New York State Department of Transportation and the Federal Transit Administration. General Counsel attorneys draft proposed agency rules and administrative procedures, and pursue enforcement and collection of judgments for fare evasions and parking violations. Staff personnel manage the board agenda, prepare resolutions for consideration by the Board of Commissioners and assist and provide guidance to user departments and business centers on procurement and various other matters impacting the day-to-day and long range operations of NFTA and Metro. The General Counsel also oversees the functions of the Property Group.

#### PROGRAM AND SERVICE OBJECTIVES

- To provide thorough, timely and effective legal counsel to Authority management, its commissioners and officers.
- To effectively represent the Authority in all disputes, claims, litigation, and administrative proceedings.
- To continue preparation and updating of legal agreements consistent with federal and state requirements and as necessary to support Authority objectives.
- To effectively use outside legal services within budgeted allocations.
- To regularly review pending litigation files and determine reasonable settlement/reserve values.
- To provide contract administration services and guidance to the procurement and user departments involved in specialized procurements.
- To assist management in the updating, promulgation and implementation of various operational guidelines for procurement consistent with the needs of user departments, state and federal funding participants and applicable law.
- To provide legal advice and services to facilitate the acquisition of real property as required to implement project undertakings of the Authority.

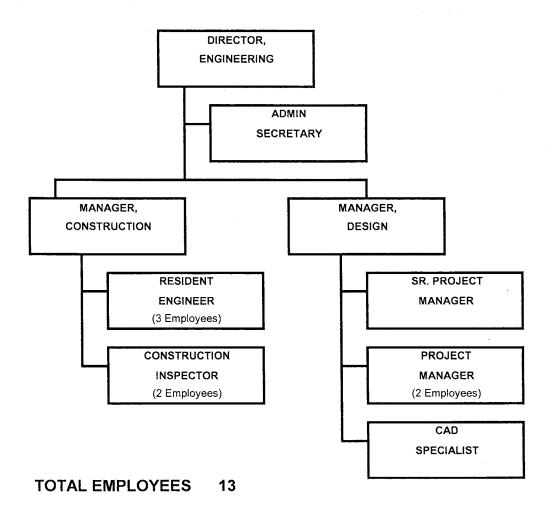
# NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 86 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 32 GENERAL COUNSEL Department 0098 GENERAL COUNSEL BRANCH ADMIN

i	Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
	510	EMPLOYEE SALARIES	647,377	716,340	507,440	722,148	5,808
	515	EMPLOYEE BENEFITS	312,995	360,568	255,166	364,184	3,616
	571	CONSULTANTS/OUTSIDE SERVICES	17,160	89,988	5,135	35,000	54,988-
	576	EMPLOYEE TRAVEL	4,070	1,692	1,747	5,000	3,308
	577	EMPLOYEE TRAINING	1,720	1,500	1,044	2,500	1,000
	578	POSTAGE	1,962	1,692	1,550	2,000	308
	580	GENERAL OFFICE	47,034	51,480	17,359	39,000	12,480-
	592	DIVISION OPERATIONS	397,363-	440,988-	317,865-	481,020-	40,032-
	TOTAL	EXPENSES	634,955	782,272	471,576	688,812	93,460-

### **ENGINEERING**



# ENGINEERING 2013/14 ANNUAL BUDGET VS 2014/15 ANNUAL BUDGET

	FY 12-13 ACTUAL	FY 13-14 BUDGET	FY 14-15 BUDGET	VARIANCE	%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	1,602,433	1,738,275	1,747,937	9,662	0.6%
Maintenance & Repairs	13,073	9,983	9,983	0	0.0%
Utilities	2,437	2,976	2,976	0	0.0%
Insurance & Injuries	86	0	0	0	n/a
Safety & Security	0	0	0	0	n/a
General Business/Other	53,379	56,265	78,154	21,889	38.9%
Costs Transferred to Capital Projects	(1,131,754)	(1,299,983)	(1,200,000)	99,983	-7.7%
Inter Division Reimbursement	(226,677)	(259,980)	(330,000)	<u>(70,020)</u>	<u>26.9%</u>
TOTAL OPERATING EXPENSES	<u>312,977</u>	247,536	<u>309,050</u>	<u>61,514</u>	<u>24.9%</u>
OPERATING INCOME/(LOSS)	(312,977)	(247,536)	(309,050)	(61,514)	24.9%
LESS: DIRECT CAPITAL	<u>0</u>	<u>31,300</u>	48,500	<u>17,200</u>	<u>55.0%</u>
NET SURPLUS/(DEFICIT)	(312,977)	(278,836)	(357,550)	<u>(78,714)</u>	<u>28.2%</u>

### **ADMINISTRATION**

#### **DESCRIPTION**

The Administration Department is responsible for the management and administration of the Engineering Branch, which includes the Design, and Construction Departments. The Administration Department interacts with other support service branches to ensure consistency with the goals and objectives of the NFTA Business Centers.

#### PROGRAM AND SERVICE OBJECTIVES

- Provide cost effective project management including engineering design, design support, construction monitoring, and inspection.
- Prepare, issue, and manage the reports and plans mandated for Executive Order 88.
- Implement the NFIA Airport Improvement Program projects. Total program cost - \$12.1M
- Implement the BNIA Airport Improvement Program projects. Total program cost \$18.5M
- Implement Metro and LRRT Capital Program. Total program \$147.0M
- Implement the LRV Rebuild program. Total program cost - \$49.0M
- Manage BNIA Residential Noise Compatibility 10-year Program - \$54.1M.
- Provide oversight/coordination for the Authority wide radio system.
- Provide oversight for the certified inspection of elevators and escalators throughout the Authority.

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 89 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 33 ENGINEERING Department 0098 BRANCH ADMINISTRATION

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	157,164	185,878	117,672	187,848	1,970
515	EMPLOYEE BENEFITS	77,475	94,798	60,010	96,553	1,755
524	AUTOMOTIVE	13,072	9,983	7,025	9,983	
534	TELEPHONE	138	252		252	
541	INSURANCE	. 86		47		
575	PRINTING & ADVERTISING	725	995	422	995	
576	EMPLOYEE TRAVEL		492	309	492	
578	POSTAGE	317	492	124	492	
580	GENERAL OFFICE	30,779	41,735	27,551	41,735	
591	PROJECTS	94,164-	77,472-	75,646-	108,360-	30,888-
592	DIVISION OPERATIONS	57,442-	112,392-	45,151-	98,500-	13,892
TOTAL	EXPENSES	128,150	144,761	92,363	131,490	13,271-

### DESIGN

#### **DESCRIPTION**

The Design Department provides and manages design development of capital projects and studies consistent with the goals and objectives of the NFTA Business Centers. The services include the establishment of Authority design objectives, criteria and standards, ensuring that project designs comply with technical building code regulations, and development of project scopes and budgets. In addition, the department prepares cost estimates, capital and planning budgets, reports, and studies. The department also reviews and approves contractor shop drawings, requests for tenant modifications, and private development plans and specifications. The management of consultants includes initiating and concluding the selection process, reviewing and approving payments, and contract closeout.

The Design Department is instrumental in development of the Authority-wide Five Year Capital Plan, FAA Airport Improvement Programs, FTA quarterly reports, FTA semi-annual project reviews, managing with the Business Center the BNIA Noise Compatibility Program, the LRV Mid-Life Rebuild Project, LRRT Trackbed Replacement Projects, LRRT Escalator Replacement Project, and the Metro Fare Collection System.

Other services provided include technical advice and information to Business Center staffs for non capital and maintenance work. Also included is NFTA coordination with the City of Buffalo Traffic on Main Street and the UB School of Medicine.

#### PROGRAM AND SERVICE OBJECTIVES

- Initiate implementation of capital projects in a cost and time effective manner.
- Management of design projects to comply with grantor requirements which results in full cost reimbursement from the appropriate funding agencies.
- Each capital project is assigned an implementation schedule with milestone dates and cashflow projections. The actual costs, cashflows, and milestone dates are monitored to assess overall performance of consultants and contractors.
- Provide oversight for Authority Wide radio system.

#### **KEY PERFORMANCE INDICATORS**

	FYE 13 Actual	FYE 14 Original Budget	FYE 14 Current Estimate	FYE 15 Budget
Number of capital projects requested by Business Centers	34	51	39	57
Total dollar value of projects requested by Business Centers (000's)	\$111,244	\$168,063	\$143,123	\$81,100
Percent of projects which the design costs were within acceptable industry standards (As a % of construction cost)	100%	100%	100%	N/A
Percentage of projects designed on schedule	100%	100%	100%	N/A
Percentage of staff salaries charged to projects/Business Centers	88%	88%	85%	N/A

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 87
CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 33 ENGINEERING Department 0070 DESIGN

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	436,563	447,803	331,618	450,854	3,051
515	EMPLOYEE BENEFITS	214,555	225,565	166,399	229,634	4,069
571	CONSULTANTS/OUTSIDE SERVICES	17,182			20,000	20,000
577	EMPLOYEE TRAINING	3,467	9,647	750	10,500	853
591	PROJECTS	404,980-	407,543-	323,023-	441,840-	34,297-
592	DIVISION OPERATIONS	147,623-	88,547-	113,524-	126,100-	37,553-
TOTAL	EXPENSES	119,164	186,925	62,220	143,048	43,877-

### **CONSTRUCTION**

#### DESCRIPTION

The Construction Department is responsible for construction management of all capital improvement projects. The department ensures that projects are constructed and completed within budget and schedule consistent with the goals and objectives of the NFTA Business Centers. The Construction Department also manages Professional Services Contracts. The primary purpose of the department is to assure contract compliance with contract documents and to ensure full reimbursement of all grant eligible costs from funding agencies.

Liaison with Federal and State funding agencies and various other jurisdictional agencies and public and private utilities, Authority tenants, and adjacent property and business owners is required.

The department also provides coordination between contractors and all other Authority Support Service branches including assisting with implementation of the BNIA Noise Compatibility Program, LRRT Trackbed Replacement Projects, Security Projects, and the LRV Train Control Carborne ATP Project.

Other services provided include technical advice and information to Business Center staff for non capital and maintenance work.

#### PROGRAM AND SERVICE OBJECTIVES

- Provide cost effective construction monitoring/management services consistent with the requirements of the Business Centers (i.e., scope, budget, schedule, and coordination).
- Ensure contract compliance and monitor project quality control.
- Management of construction projects which results in full cost reimbursement from the appropriate funding agencies.
- Ensure that the costs of inspection/management services are within acceptable industry standards.
- Ensure contract and project closeouts in a timely manner.

#### **KEY PERFORMANCE INDICATORS**

		FYE 13 Actual	FYE 14 Original Budget	FYE 14 <u>Current</u> <u>Estimate</u>	FYE 15 Budget Estimated
	Number of projects under construction	36	51	39	36
	Value of projects under) construction (000's)	\$86,933	\$108,368	\$69,512	\$64,041
	Percent of projects completed on time	100%	100%	100%	N/A
	Percent of projects completed within budget	100%	100%	100%	N/A
	Percent of projects completed with a total change order amount within acceptable industry standards	100%	100%	100%	N/A
	Percent of projects which receive full reimbursement from appropriate funding agencies	100%	100%	100%	N/A
	Total dollar value of non-reimbursement	\$0	\$0	\$0	N/A
	Percent of projects that exceed acceptable industry standards for cost of providi construction inspection services	0%	0%	0%	N/A

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 88
CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 33 ENGINEERING CONSTRUCTION

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	484,887	521,364	377,055	524,863	3,499
515	EMPLOYEE BENEFITS	231,773	262,862	183,056	258,185	4,677-
534	TELEPHONE	2,298	2,724	1,092	2,724	
577	EMPLOYEE TRAINING	908	1,440	94	1,440	
580	GENERAL OFFICE		1,463		2,500	1,037
591	PROJECTS	632,609-	814,967-	458,137-	649,800-	165,167
592	DIVISION OPERATIONS	21,611-	59,040-	42,268-	105,400-	46,360-
TOTAL	EXPENSES	65,646	84,154-	60,892	34,512	118,666

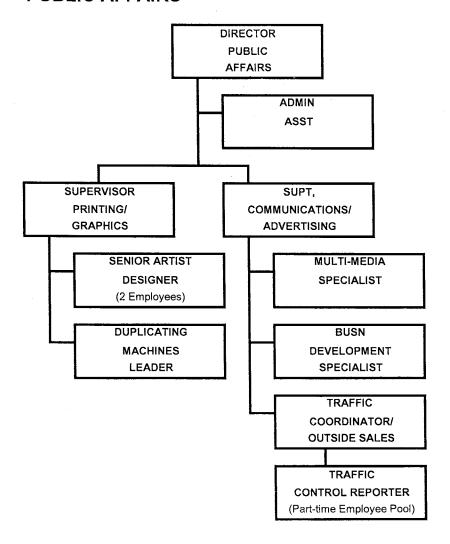
# NIAGARA FRONTIER TRANSPORTATION AUTHORITY FY 2014 / 2015 THROUGH 2018 / 2019 FISCALLY CONSTRAINED CAPITAL PLAN

#### ENGINEERING

INGINEERING														
						PROJECT LIFE	ACTUAL	TOTAL						
					TOTAL	ACTUAL	FROM 4/1/13	FORECASTED	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	оит
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/13	7/18/13	7/19/13 - 3/31/14	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	YEARS
CONSTRUCTION VEHICLE REPLACEMENT		1	NR	NFTA	\$96,000	\$0	\$0	\$0	\$15,000	\$15,000	\$16,000	\$16,000	\$17,000	\$17,000
XEROX 510 CAD PLOTTER REPLACEMENT		2	NR	NFTA	\$33,500	\$0	\$0	\$0	\$33,500	\$0	\$0	\$0	\$0	\$0
3D SCANNER		3	NI	NFTA	\$60,000	\$0	\$0	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0

NFTA \$189,500 \$0 \$0 \$0 \$48,500 \$75,000 \$16,000 \$16,000 \$17,000

# **PUBLIC AFFAIRS**



## **TOTAL EMPLOYEES:**

	FT	PT	Total
NFTA	9	0	9
Metro	<u>1</u>	1	<u>2</u>
Total	10	1	11

# PUBLIC AFFAIRS 2013/14 ANNUAL BUDGET VS 2013/14 ANNUAL BUDGET

	FY 12-13	FY 13-14	FY 14-15		
_	ACTUAL	BUDGET	BUDGET	VARIANCE	%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	933,124	970,983	1,008,539	37,556	3.9%
Maintenance & Repairs	955,124	970,903 n	1,000,009	37,330 n	0.570 n/a
Utilities	728	1,020	550	-470	-46.1%
		1,020	330	-470	
Insurance & Injuries	0	Ü	U	U	n/a
Safety & Security	0	0	0	0	n/a
General Business/Other	143,142	149,422	154,549	5,127	3.4%
Costs Transferred to Capital Projects	0	0	0	0	n/a
Inter Division Reimbursement	<u>-78,361</u>	<u>-78,264</u>	<u>-83,061</u>	<u>-4,797</u>	<u>6.1%</u>
TOTAL OPERATING EXPENSES	998,633	<u>1,043,161</u>	1,080,577	<u>37,416</u>	<u>3.6%</u>
OPERATING INCOME/(LOSS)	-998,633	-1,043,161	-1,080,577	-37,416	3.6%
LESS: DIRECT CAPITAL	<u>0</u>	470	<u>0</u>	<u>-470</u>	<u>-100.0%</u>
NET SURPLUS/(DEFICIT)	<u>-998,633</u>	<u>-1,043,631</u>	<u>-1,080,577</u>	<u>-36,946</u>	<u>3.5%</u>

### **PUBLIC AFFAIRS**

#### **DESCRIPTION**

The Public Affairs Department provides support with public relations, advertising, printing, communications, graphic design, production, crisis management, website support, community outreach, and marketing materials to all business centers within the NFTA.

The Director of Public Affairs acts as the Public Information Officer for the authority. Public Affairs is responsible for the dissemination of pertinent, timely and vital information to the media, the community and within the authority. This is accomplished by complying with media requests for interviews and information, through communication campaigns to increase the awareness of the NFTA's public transportation services, to generate revenues, to promote a positive corporate image and by posting the authority's electronic informational news stories online for employees and community stakeholders.

In addition, the department is responsible for the preparation, design and production of all collateral and marketing support materials used by various departments within the NFTA. The in-house print and sign departments produce the majority of the materials and provide assistance in the production of signage used throughout the authority. The majority of signage work involves bus stop additions, vehicle detailing, bus shelter advertising, Metro Rail station signage, replacements and modifications.

#### PROGRAM AND SERVICE OBJECTIVES

- Design and produce marketing materials that support the mission and objectives of the various business centers within the NFTA
- Provide communication/marketing services to all business centers within the authority
- Prepare and produce all Metro timetables, route maps, updating service information with quarterly changes
- Help to maintain a consistent corporate identity for the NFTA
- Continue to improve the effectiveness of the public relations programs using established public relations practices and techniques
- Gain support from the Buffalo Niagara region for NFTA's public transportation initiatives through participation in various community events and activities
- Communicate NFTA operational policies and changes.
- Write articles and take photos for NFTA's in-house online newsletter the Transporter as a means of informing NFTA associates and community stakeholders about happenings within the authority
- Maintain and update the NFTA's various websites
- Assist with the publishing of the NFTA's Annual Financial Report
- Respond in a timely manner to inquires from the media relating to matters concerning the NFTA

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 91 CREDITS = (-)DEBITS = (+)

Company 1 Division 36 Niagara Frontier Transportation Authority MARKETING AND REVENUE DEVOLP.

Department 0098 BRANCH ADMINISTRATION

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	387,697	395,208	301,750	413,089	17,881
515	EMPLOYEE BENEFITS	190,331	198,955	151,297	209,573	10,618
534	TELEPHONE	728	1,020	347	550	470-
571	CONSULTANTS/OUTSIDE SERVICES		347		500	153
575	PRINTING & ADVERTISING	3,927	4,992	2,765	5,000	8
576	EMPLOYEE TRAVEL	290	240		250	10
577	EMPLOYEE TRAINING		492	299	500	8
578	POSTAGE	416	420	101	300	120-
580	GENERAL OFFICE	9,227	6,790	3,739	7,050	260
592	DIVISION OPERATIONS	78,361-	78,264-	63,996-	83,061-	4,797-
TOTAL	EXPENSES	514,255	530,200	396,302	553,751	23,551

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 90 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 36 MARKETING AND REVENUE DEVOLP.
Department 0045 BUSINESS DEVELOPMENT

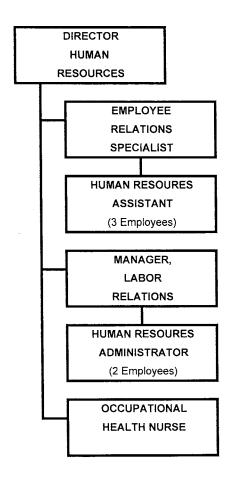
Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	179,812	186,299	139,574	187,370	1,071
515	EMPLOYEE BENEFITS	88,219	92,500	68,808	94,641	2,141
575	PRINTING & ADVERTISING	15,308	19,992	15,633	19,992	
576	EMPLOYEE TRAVEL	234	396		396	
580	GENERAL OFFICE	2				
TOTAL	EXPENSES	283,575	299,187	224,015	302,399	3,212

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	Company Division Department		Niagara Fro MARKETING AND RE PRINT SHOP	ntier Transit M VENUE DEVELOP	etro
Account/SubAccount Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
** EXPENSES **					
514 0101 Vacation Pay	3,601		3,241		
514 0102 Birthday & Anniversary Pay	360				
514 0103 Sick Pay			180		
514 0104 Personal Leave Pay	330		234		
514 0105 Holiday Pay	1,890		990		
514 0111 Paid Lunch Pay	4,974		3,669		
514 0112 Attendance/Sick Leave Incent	1,339	1,800	400	1,400	400-
514 0116 Vacation Buy Back	1,800	1,800	1,800	1,800	
514 0365 Stationary	34,942		25,472		
514 0901 Salary Contingency			870		
514 9998 Budget		52,701		54,632	1,931
GEN & ADMIN SALARY & WAGES		56,301	36,856	57,832	1,531
515 9998 Budget	•	•	29,695	•	•
EMPLOYEE BENEFITS	37,816	41,719	29,695	46,034	4,315
571 0014 Management Fees			64,854		
	•	•	127	•	
CONSULTANTS/OUTSIDE SERVICES			64,981		4,797
580 0361 General Office			7,225		8
580 0365 Stationary	22,573	24,996	15,321	25,000	4

	Company	2	Niagara Frontier Transit Metro
	Division	36	MARKETING AND REVENUE DEVELOP
	Department	0043	PRINT SHOP
Account/SubAccount Description  ** EXPENSES **	2012-13	2013-14	2013-14 2014-15 VARIANCE
	Actual	Budget	YTD Actual Req Budget From Budget
GENERAL OFFICE	30,715	32,988	22,546 33,000 12
TOTAL EXPENSES	200,784	213,77	72 154,078 224,427 10,655

### **HUMAN RESOURCES**



TOTAL EMPLOYEES

# **HUMAN RESOURCES**

2013/14 ANNUAL BUDGET

VS

2013/14 ANNUAL BUDGET

	FY 12-13 ACTUAL	FY 13-14 BUDGET	FY 14-15 BUDGET	VARIANCE	. %
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	791,698	851,505	866,410	14,905	1.8%
Maintenance & Repairs	757,030	001,000	000,410	0	n/a
Utilities	0	0	0	0	n/a
Insurance & Injuries	0	0	0	0	n/a
Safety & Security	0	0	0	0	n/a
General Business/Other	597,204	574,991	578,715	3,724	0.6%
Costs Transferred to Capital Projects	001,204	01 <del>1</del> ,001	0,7,7,0	0,724	n/a
Inter Division Reimbursement	<u>-339,170</u>	<u>-344,642</u>	<u>-328,517</u>	<u>16,125</u>	<u>-4.7%</u>
TOTAL OPERATING EXPENSES	<u>1,572,126</u>	1,643,719	<u>1,548,298</u>	<u>-95,421</u>	<u>-5.8%</u>
OPERATING INCOME/(LOSS)	-1,572,126	-1,643,719	-1,548,298	95,421	-5.8%
LESS: DIRECT CAPITAL	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	n/a
NET SURPLUS/(DEFICIT)	<u>-1,572,126</u>	<u>-1,654,919</u>	<u>-1,552,798</u>	102,121	<u>-6.2%</u>

### **HUMAN RESOURCES**

#### DESCRIPTION

The branch is responsible for developing integrated human resource programs that provide cost effective benefits, effective and diversified staffing, positive employee climate, training opportunities, and compensation programs that motivate and reward performance. Provides services related to labor relations including negotiating collective bargaining agreements, investigating and resolving grievances, participating in arbitrations, PERB and other legal proceedings, and coordinating and participating in all labormanagement activities. Administers programs in conjunction with Federal Regulations governing drug and alcohol testing, and medical certification in accordance with Motor Vehicle and Traffic Laws.

#### PROGRAM AND SERVICE OBJECTIVES

- Implement programs/initiatives that provide cost effective benefits, effective staffing, personnel development, diversity and training.
- Develop positive union/management relationships that encourage mutual respect and common approaches to labor and business issues.
- Successfully conclude labor contract negotiations within established bargaining parameters and in a timely manner.
- Review existing benefit plans for effectiveness and appropriate cost/benefit relationships.
- Develop and obtain Board approval on bargaining strategy for contract negotiations.
- Develop with business directors, organization plans that minimize costs while upgrading talent by promotion, replacement and external recruiting.

#### **KEY PERFORMANCE INDICATORS**

	FYE 13 Actual		FYE 14 <u>Current</u> <u>Estimate</u>	FYE 15 Budget
Labor contracts negotiated	5	13	12	13

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 92 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 38 HUMAN RESOURCES
Department 0098 BRANCH ADMINISTRATION

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	433,120	469,342	372,881	573,566	104,224
515	EMPLOYEE BENEFITS	207,001	237,638	178,462	292,844	55,206
571	CONSULTANTS/OUTSIDE SERVICES	274,052	224,988	202,441	222,000	2,988-
575	PRINTING & ADVERTISING		3,000	355	3,000	
576	EMPLOYEE TRAVEL		96		2,500	2,404
577	EMPLOYEE TRAINING	1,920	996	343	1,000	4
578	POSTAGE	2,370	4,296	2,156	3,000	1,296-
580	GENERAL OFFICE	15,590	22,571	15,797	22,500	71-
589	OTHER OPERATING EXPENSES	115	15,000	1,297	10,000	5,000-
592	DIVISION OPERATIONS	263,023-	266,063-	229,519-	275,015-	8,952-
TOTAL	EXPENSES	671,145	711,864	544,213	855,395	143,531

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# NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT) Budget Work Detail Report - Fiscal Year 2014-15

	Division Department		HUMAN REŠOURCES PERSONNEL	ier Transit Metr	S
	012-13 ctual	2013-14 Budget		2014-15 Req Budget	VARIANCE From Budget
** EXPENSES **					
514 0101 Vacation Pay	9,132		2,131		
514 0102 Birthday & Anniversary Pay	304		304		
514 0103 Sick Pay			304		
514 0104 Personal Leave Pay	1,522		608		
514 0105 Holiday Pay	3,653		608		
514 0109 Bonus Pay	913				
514 0112 Attendance/Sick Leave Incent		900			900-
514 0116 Vacation Buy Back	3,044	3,000			3,000-
514 0361 General Office	71,247		29,780		
514 9998 Budget		79,112			79,112-
GEN & ADMIN SALARY & WAGES	89,815	83,012	33,735		83,012-
•	61,755		26,972		61,512-
EMPLOYEE BENEFITS			26,972	·	61,512-
571 0014 Management Fees 2	262,650	266,064	234,005	275,015	8,951
571 0163 Professional Services	1,540				
	•	•	27,888	40,000	5,008
CONSULTANTS/OUTSIDE SERVICES	303,880			315,015	13,959

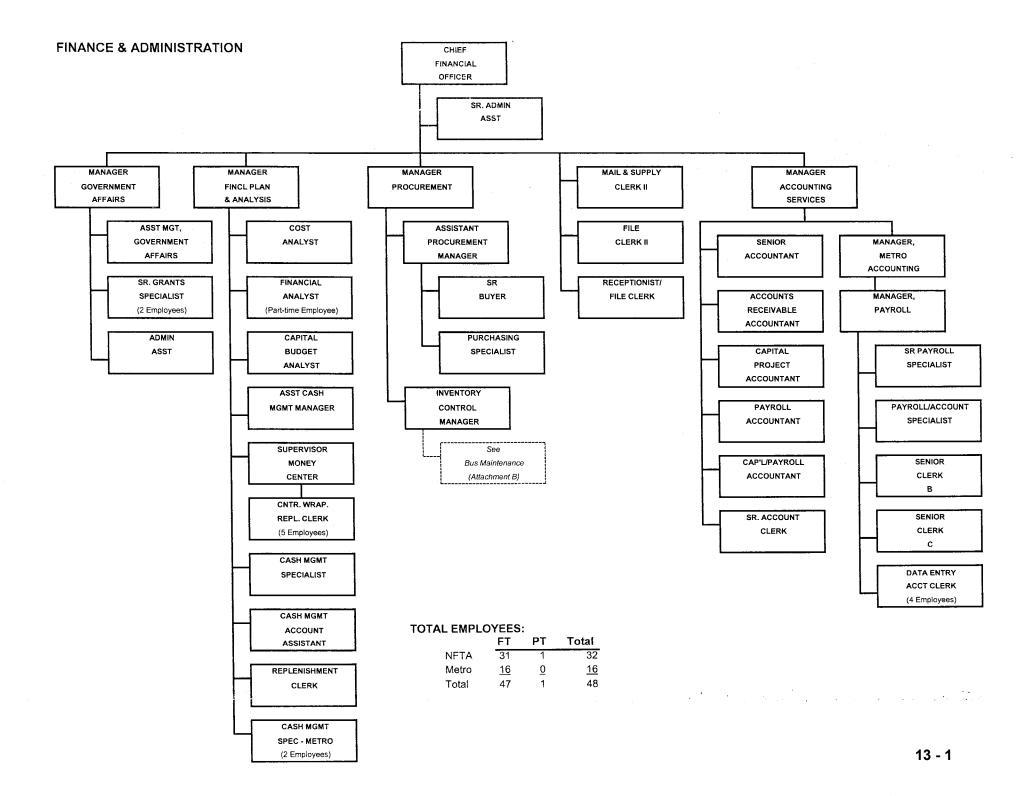
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575 0170 Advertising

Company 2 Division 38 Department 0024

Niagara Frontier Transit Metro HUMAN RESOURCES PERSONNEL

	Department	0024	PERSONNEL		
Account/SubAccount Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
** EXPENSES **					
PRINTING & ADVERTISING	9				
576 0359 Travel & Entertainment		2,496			2,496-
EMPLOYEE TRAVEL		2,496			2,496-
577 5900 Employee Training	396	492		400	92-
EMPLOYEE TRAINING	396	492		400	92-
580 0361 General Office	1,130-		718-	700-	700-
GENERAL OFFICE	1,130-		718-	700-	700-
592 0510 Rail Overhead - Salary	10,687-	13,458-	9,126-		13,458
592 0512 Rail Overhead - Expenses	65,460-	65,121-	54,492-	53,502-	11,619
DIVISION OPERATIONS	76,147-	78,579-	- 63,618-	53,502-	25,077
TOTAL EXPENSES	378,578	369,98	39 258,264	261,213	108,776-



### **FINANCE & ADMINISTRATION**

2013/14 ANNUAL BUDGET

VS

2014/15 ANNUAL BUDGET

	FY 12-13	FY 13-14	FY 14-15		
	ACTUAL	BUDGET	BUDGET	VARIANCE	. %
OPERATING EXPENSES (Excl. Depr.)	• .		•		
Personnel Services	4,786,593	5,157,018	4,492,927	(664,091)	-12.9%
Maintenance & Repairs	281,925	375,052	2,784	(372,268)	-99.3%
Utilities	54,780	62,468	72,613	10,145	16.2%
Insurance & Injuries	42	36	36	, 0	0.0%
Safety & Security	0	0	0	0	n/a
General Business/Other	2,267,877	2,433,033	2,311,074	(121,959)	-5.0%
Costs Transferred to Capital Projects	(248,309)	(294,369)	(319,685)	(25,316)	8.6%
Inter Division Reimbursement	(592,923)	(593,117)	(705,389)	<u>(112,272)</u>	<u>18.9%</u>
TOTAL OPERATING EXPENSES	<u>6,549,985</u>	<u>7,140,121</u>	<u>5,854,360</u>	(1,285,761)	<u>-18.0%</u>
OPERATING INCOME/(LOSS)	(6,549,985)	(7,140,121)	(5,854,360)	1,285,761	-18.0%
LESS: DIRECT CAPITAL	317,359	572,661	441,920	(130,741)	<u>-22.8%</u>
NET SURPLUS/(DEFICIT)	(6,867,344)	(7,712,782)	(6,296,280)	<u>1,416,502</u>	<u>-18.4%</u>

### **CHIEF FINANCIAL OFFICER**

#### **DESCRIPTION**

The Chief Financial Officer reports to the Board of Commissioners with functional responsibility to the Executive Director and is a member of the Executive Director's Management Team. The Finance and Administration Branch functions as the chief administrator and advisor on all financial matters, (Financial Planning and Analysis, Cash Management, Accounting and Grant Administration), as well as administrative matters (Purchasing, Government Relations and Management Information Systems.)

The Chief Financial Officer is responsible for the strategic financial plan of the authority and the branch is responsible for compliance with all state and federal standards and regulations related to financial and control matters. The Chief Financial Officer and branch management works with the Management Team to develop innovative cost containment measures and revenue enhancements.

#### PROGRAM AND SERVICE OBJECTIVES

- Provide thorough, timely and effective financial information and guidance to Authority management, it's Commissioners and Officers, and as required, to funding agencies.
- Effectively interpret and implement all required financial procedures as determined by external controlling agencies.
- Regularly review and advise the Authority of pending changes in the financial arena that will impact on the performance of the Authority.
- Recommend a balanced program for improvements in office technology that utilizes resources, both financial and human, most appropriately.
- Develop financing and cash management techniques that will more effectively maximize our working capital position.

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 99 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 39 FINANCE AND ADMINISTRATION BRANCH ADMINISTRATION

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	197,698	188,987	158,587	185,010	3,976-
515	EMPLOYEE BENEFITS	95,184	95,218	80,880	93,918	1,300-
571	CONSULTANTS/OUTSIDE SERVICES	205,893	257,496	201,528	356,996	99,500
574	TAXES AND ASSESSMENTS	1,087-	4,992	4,834-	4,992	
576	EMPLOYEE TRAVEL	245	1,092	539	2,000	908
577	EMPLOYEE TRAINING	3,693	3,144	2,287	3,144	
578	POSTAGE	719	899		800	99-
580	GENERAL OFFICE	18,332	20,999	6,824	17,999	3,000-
591	PROJECTS	1,981-		495-	1,000-	1,000-
TOTAL	EXPENSES	518,696	572,827	445,316	663,859	91,033

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 98 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 39 FINANCE AND ADMINISTRATION Department 0075

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	94,135	104,148	72,070	113,401	9,253
515	EMPLOYEE BENEFITS	45,492	52,902	36,539	58,072	5,170
524	AUTOMOTIVE	3,261	2,784	982	2,784	
526	JANITORIAL AND LAUNDRY	830		1,029		
531	ELECTRIC POWER	3,618	5,675	2,551	4,081	1,594-
532	GAS	2,977	3,443	1,798	3,443	
533	WATER	67	60	73	60	
534	TELEPHONE	17,319	17,880	12,933	17,880	
541	INSURANCE	42	36	23	36	
571	CONSULTANTS/OUTSIDE SERVICES	7,057		13,406		
572	RENT EXPENSE	798,758	787,007	498,501	787,007	
578	POSTAGE	536	1,091	408	1,091	
580	GENERAL OFFICE	16,657	19,991	12,354	19,991	
TOTAL	EXPENSES	990,749	995,017	652,667	1,007,846	12,829

# **FINANCIAL PLANNING AND ANALYSIS**

#### **DESCRIPTION**

The Financial Planning and Analysis (FP&A) department is responsible for the preparation, implementation and monitoring of the annual operating and capital budget. This process is intended to recognize and allocate all available resources to our transportation service providers and their support units in the best possible manner to allow the Authority to complete its mission. The annual operating budget becomes the financial plan for the Authority. The Financial Planning and Analysis department is also responsible for the five-year operating and capital plan. This document, as required by New York State, is utilized as a long-term strategic tool in allocating resources to the various business and support units. The department also performs financial analysis in support of business decisions for management and also assists in efforts to achieve and maintain fiscal stability

#### PROGRAM AND SERVICE OBJECTIVES

- Prepare the annual operating and capital budgets for all business centers and support units.
- Prepare the five-year operating and capital plan for all business centers and support units.
- Implement, monitor and analyze balanced adopted budgets throughout the fiscal year.
- Provide the Board of Commissioners, Executive Director, and general managers with accurate financial and budget performance data on fiscal issues and recommend appropriate action.
- Assist transportation service providers in developing performance indicators to link the operating budget to services provided.
- Provide detailed analysis in development of BNIA rates & charges.

#### **KEY PERFORMANCE INDICATORS**

	FYE 13 Actual	FYE 14 Original Budget	FYE 14 <u>Current</u> <u>Estimate</u>	FYE 15 Budget
Consolidated Annual Operating & Cap'l Budgets Prepared for Board of Commissioners' Approval	1	1	1	1
Five Year Operating & Cap' Plan Prepared for Board of Commissioners' Approval	1 1	1	1	1
Cost Center Budget Request Reviewed, Categorized into Departments and Prepared for Executive Director Approval		114	114	114
Review and Analysis of Revenues and Expenditures Performed	12	12	12	12
Workdays to Complete Budget Variance Report After Fiscal Period Closing	3	3	3	3
Monthly Performance Rept.	12	12	12	12
Operating Report Prepared for NYSDOT	3	3	3	3
Calculation of Annual Airling Rates and Charges Along wire Mid-year Review and Year I Settlement	th	3	3	3
NYSDOB Financial Report	1	1	1	1
NYSDOT 17A Report	1	1	1	1

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 93 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 39 FINANCE AND ADMINISTRATION Department 0030 FINANCIAL PLANNING AND ANAYL

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	248,248	255,012	186,682	256,285	1,273
515	EMPLOYEE BENEFITS	119,103	127,153	92,198	128,800	1,647
576	EMPLOYEE TRAVEL		144			144-
577	EMPLOYEE TRAINING	128		149	150	150
578	POSTAGE		192		192	
580	GENERAL OFFICE	4,681	4,931	4,022	4,990	59
591	PROJECTS		7,992-		8,000-	8 -
TOTAL	EXPENSES	372,160	379,440	283,051	382,417	2,977

### **ACCOUNTING SERVICES DEPARTMENT**

#### **DESCRIPTION**

The Accounting Services department is responsible for maintenance and control of the general ledger and supporting systems, establishment of NFTA accounting policies and procedures, recommendations on financial techniques to improve management understanding and preparation of all financial reports of the NFTA including NFT Metro in accordance with Generally Accepted Accounting Principles.

The responsibilities of Accounting Services specifically include the control of accounts receivable, accounts payable, fixed assets, payroll processing, application for grant reimbursements, preparation of reporting requirements for federal, state and local governmental funding agencies, and the preparation of financial information with a management orientation that will improve financial understanding.

#### PROGRAM AND SERVICE OBJECTIVES

- To process and account for all financial transactions through reconciliation of the general ledger accounts, and assure such transactions are in accordance with Generally Accepted Accounting Principles.
- To prepare interim, annual and comprehensive financial statements for federal, state and local governmental authorities and funding agencies as required.
- To develop and provide timely, concise, accurate and effective accounting reports to the Board of Commissioners, Executive Director, and general managers for internal analysis and control.
- To review the MIS accounting systems and make recommendations for enhancements and changes to ensure they adequately support the objectives of Accounting Services.
- To develop ongoing financial training methods.

#### **KEY PERFORMANCE INDICATORS**

	FYE 13 Actual	FYE 14 Original Budget	FYE 14 Current Estimate	FYE 15 Budget
Days Required to Close the General Ledger Monthly (business days)	7	7	7	7
Late Payment Charges	\$0	\$0	\$0	\$0
Material Audit Adjustments in Preparing the Fiscal Year End Financial Statemen	ts 0	0	0	0

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 94
CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 39 FINANCE AND ADMINISTRATION
Department 0032 ACCOUNTING

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	482,557	569,542	420,635	585,268	15,726
515	EMPLOYEE BENEFITS	235,193	288,303	211,993	298,858	10,555
571	CONSULTANTS/OUTSIDE SERVICES	170,933	179,617	120,813	186,541	6,924
575	PRINTING & ADVERTISING		492			492-
576	EMPLOYEE TRAVEL	94	1,992	23	200	1,792-
577	EMPLOYEE TRAINING	220	1,992		4,000	2,008
578	POSTAGE	4,938	4,992	3,594	5,000	8
580	GENERAL OFFICE	39,276-	10,501	1,657-	26,500-	37,001~
591	PROJECTS	14,691-	18,492-	9,729-	14,000-	4,492
592	DIVISION OPERATIONS	101,007-	104,123-	104,649-	101,922-	2,201
TOTAL	EXPENSES	738,961	934,816	641,023	937,445	2.629

		Company Division Department	2 39 0032	Niagara Fron FINANCE AND ADMIN ACCOUNTING SERVIC	tier Transit M UISTRATION ES	etro
Account/SubA	Account Description	2012-13 Actual			2014-15 Req Budget	VARIANCE From Budget
** EXPENSES	**					
514 0101	Vacation Pay	30,929		24,703		
514 0102	Birthday & Anniversary Pay	2,749		1,052		
514 0103	Sick Pay	2,576		2,549		
514 0104	Personal Leave Pay	3,551		1,862		
514 0105	Holiday Pay	14,044		6,544		
514 0106	Jury Duty			504		
514 0108	Bereavement Pay	754				
514 0111	Paid Lunch Pay	36,728		23,873		
514 0112	Attendance/Sick Leave Incent	7,378	6,000	1,400	7,500	1,500
514 0116	Vacation Buy Back	1,967	996	964	2,000	1,004
514 0361	General Office	201,115		116,521		
514 0470	Purchasing Labor/Expense	61,051		51,181		
514 0900	Overtime	1,199		8,161	2,000	2,000
514 0901	Salary Contingency			4,423		
514 9998	-		364,787		378,670	
	N SALARY & WAGES					
515 9998			275,491	187,866	309,356	33,865
EMPLOYEE B	ENEFITS		275,491	187,866	309,356	33,865
534 0222	Utilities Expense	30,277		16,898		
534 9998	Budget		34,594	7,284	46,649	12,055

		Company Division Department	2 39 5 0032	Niagara Fro FINANCE AND ADMI ACCOUNTING SERVI		etro
Account/Sub	Account Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Reg Budget	VARIANCE From Budget
** EXPENSES	**		J		<b>. .</b>	
TELEPHONE		30,277	34,594	24,182	46,649	12,055
571 0014	Management Fees	101,441	104,124	106,166	101,922	2,202-
571 0163	Professional Services	3,600	10,992	6,350	7,500	3,492-
571 0363	Machine Rental & Repair	2,984	5,999	3,342	6,000	1
571 0367	Outside Auditing	39,250	30,000	34,250	30,000	
571 0801	Consultant Fees		6,491			6,491-
CONSULTANT	s/outside services	147,275	157,606	150,108	145,422	12,184-
572 0280	Rental of Bus Loops	8,400	8,400	6,300	8,400	
RENT EXPEN		8,400	8,400	6,300	8,400	
573 0190	Doubtful Accounts Expense	1,169	996	862-	700	296-
PROVISIONS	AND RESERVES	1,169	996	862-	700	296-
577 5900	Employee Training		240		2,000	1,760
EMPLOYEE T			240		2,000	1,760
580 0361	General Office	226		2,561		
580 0365	Stationary	12,584	15,000	8,052	13,000	2,000-
580 0368	Technology/Equipment/Service	36,245	36,996	39,467	41,000	4,004

	Company Division Department	2 39 0032	Niagara Frontier Transit FINANCE AND ADMINISTRATION ACCOUNTING SERVICES		Metro	
Account/SubAccount Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget	
** EXPENSES **						
GENERAL OFFICE	49,055	51,996	50,080	54,000	2,004	
592 0510 Rail Overhead - Salary	39,324-	62,015-	31,180-	116,964-	54,949-	
592 0512 Rail Overhead - Expenses	62,736-	37,107-	35,103-	35,670-	1,437	
DIVISION OPERATIONS	102,060-	99,122-	66,283-	152,634-	53,512-	
TOTAL EXPENSES	769,607	801,98	595,128	804,063	2,079	

### CASH MANAGEMENT DEPARTMENT

#### MISSION STATEMENT

The Cash Management department is responsible for all treasury functions, with NFTA/NFTM including short-term investments, sale of fare media, transfers of funds, banking relationships and cash flow projections.

#### DESCRIPTION

The Cash Management department reports to the Chief Financial Officer regarding the security of all revenue received, placement of all investments, timely collection of operating assistance, management of BNIA bond funds, negotiation of banking agreements, and management of Metro fare media. The department also coordinates with other departments to facilitate a consistent method of handling cash and bank deposits, distributes payroll and general account checks for NFTA/NFT Metro, reconciles Metro payroll and all NFTA accounts, administers all transportation pass programs, controls both NFT Metro pension plans, controls and accounts for all NFTA and NFT Metro cash, supervises the NFT Metro money center, monitors bus loop lease agreements, audits and remits commissions for various vending agreements and processes various federal, state and county reports.

#### PROGRAM AND SERVICE OBJECTIVES

- Prepare projected cash flows for NFTA and NFT Metro.
- Investigate any new legislation pertinent to investment policies, procedures and guidelines in accordance with New York State Public Authority Law.
- Report status of all operating assistance to Chief Financial Officer.
- Develop and implement training of treasury management throughout the Authority.

#### **KEY PERFORMANCE INDICATORS**

	FYE 13 Actual	FYE 14 Original Budget	FYE 14 Current Estimate	FYE 15 Budget
Checks Issued: Metro Authority	46,809 13.059	50,000 14,000	44,194 12,495	45,000 12,500
Number of Investment Orders Completed	282	300	304	300
Number of Bank Accounts Reconciled Monthly	74	74	73	75
Number of Passes Sold	323,044	320,000	327,408	327,000
Number of Tokens Processed (000's omitted)	1,567	1,500	1,145	750
Average Investment Rate: Investments	0.52%	1.00%	0.40%	0.80%

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 95 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 39 FINANCE AND ADMINISTRATION
Department 0033 CASH MANAGEMENT

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	260,033	262,187	202,375	266,591	4,404
515	EMPLOYEE BENEFITS	127,392	133,715	102,389	137,027	3,312
571	CONSULTANTS/OUTSIDE SERVICES	598				
577	EMPLOYEE TRAINING		143		143	
578	POSTAGE	5,458	4,992	4,507	4,992	
580	GENERAL OFFICE	572	240	501	240	
592	DIVISION OPERATIONS	232,031-	207,096-	179,876-	210,127-	3,031-
TOTAL	EXPENSES	162,022	194,181	129,896	198.866	4.685

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	Company Division Department		Niagara Fro FINANCE AND ADMI CASH MANAGEMENT	ntier Transit Me NISTRATION	etro
Account/SubAccount Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
** EXPENSES **					
514 0101 Vacation Pay	41,496		26,919		
514 0102 Birthday & Anniversary Pay	2,025		2,185		
514 0103 Sick Pay	4,215		15,020		
514 0104 Personal Leave Pay	2,847		3,974		
514 0105 Holiday Pay	12,105		8,489		
514 0106 Jury Duty			556		
514 0108 Bereavement Pay	371				
514 0111 Paid Lunch Pay	18,925		17,232		
514 0112 Attendance/Sick Leave Incent	4,759	3,996	1,800	3,996	
514 0113 Sick Pay Buy Back		1,068	425	1,068	
514 0116 Vacation Buy Back		1,500	1,113	1,500	
514 0150 Coin Room Labor	151,779		162,712		
514 0234 Physical Examination Labor	333				
514 0361 General Office	66,621		52,508		
514 0900 Overtime	119,517	74,999	49,621	74,999	
514 0901 Salary Contingency			6,895		
514 9998 Budget		370,259		383,544	13,285
GEN & ADMIN SALARY & WAGES	121 993	451,822	349,449	465,107	13,285
515 9998 Budget	315,375	334,801	252,432	324,513	10,287-
EMPLOYEE BENEFITS	315,375	334,801	252,432	324,513	10,287-

		Company Division Department		Niagara Fro FINANCE AND ADMI CASH MANAGEMENT	ntier Transit Me NISTRATION	etro
Account/Sub	DAccount Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
** EXPENSES	3 **					
534 0222	Utilities Expense	471		349		
534 9998			648		500	148-
TELEPHONE		471	648	349	500	148-
571 0014	Management Fees	234,296	207,095	182,530	210,127	3,032
571 0163	Professional Services	6,479	•		9,996	
CONSULTAN	rs/outside services			182,530		3,032
572 0369	Office Space Rental	355,581	349,992	252,129	349,992	
RENT EXPE	NSE	355,581	349,992	252,129	349,992	
580 0361	General Office	1,305			672	
580 0363	Machine Rental & Repair	41,644	27,996	19,094	27,996	
580 0364	Cleaning & Operations	274	288	3	288	
580 0365	Stationary	14,504	95,000	96,417	95,000	
580 0368	Technology/Equipment/Service	881		1,093		
580 0472	Misc Labor/Expense	6,466	2,496	5,850	2,496	
580 0572	Bank Service Charges	•	9,996	9,240	9,996	
GENERAL O	FFICE		136,448	131,749	136,448	
582 0333	Tickets & Tokens		1,296		1,296	

	Company Division Department	2 39 0033	Niagara From FINANCE AND ADMIN CASH MANAGEMENT	ntier Transit Me NISTRATION	etro
Account/SubAccount Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
** EXPENSES **					
TRANSPORTATION EXPENSE		1,296		1,296	
592 0510 Rail Overhead - Salary	32,760-	62,946	- 37,775-	120,370-	57,424-
592 0512 Rail Overhead - Expenses	123,965-	119,829	- 96,289-	120,336-	507-
DIVISION OPERATIONS	156,725-	182,775	- 134,064-	240,706-	57,931-
TOTAL EXPENSES	1,257,914	1,309,3	23 1,034,574	1,257,273	52,049-

# GRANTS AND GOVERNMENT AFFAIRS DEPARTMENT DESCRIPTION

The Grants and Government Affairs Department manages all phases of the NFTA's grant processes and legislative action plans.

The Department manages Federal Transit Administration and Federal Aviation Administration funding in cooperation with NFTA business centers and external project partners. The Department also identifies, secures, programs and manages funding and project financing opportunities from other non-traditional public and private-sector entities to meet ongoing capital and operating needs of the NFTA.

Working with NFTA business centers the Department coordinates federal and state legislative action plans, develops and maintains relationships with congressional, state and local legislative offices and analyzes public funding and policy proposals.

#### PROGRAM AND SERVICE OBJECTIVES

The functions of the Government Affairs department include:

- collaborate with external agencies and internal departments to identify fundable projects fitting organizational strategies.
- prepare and submit grant applications.
- assure project management compliance with grantor rules, regulations, and grant closeout requirements.
- communicate with partners on project status and funding information in a timely and accurate manner.
- administer NFTA funding through regional project planning.
- analyze federal and state budget and policy documents.
- research and interpret relevant federal, state and local rules, regulations, policies, and procedures.

Communicate with partners on administrative and legislative initiatives in a timely and accurate manner.

#### PERFORMANCE MEASUREMENTS

- Grants awarded.
- Funds received to permit project implementation within budget timeframe and maintain NFTA cash position.
- Acceptance of legislative initiatives in support of NFTA needs.
- Favorable grant management review and audit findings.

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15 Page 96 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Tr Division 39 FINANCE AND ADMINIS Department 0034 GOVERNMENT AFFAIRS

Niagara Frontier Transportation Authority FINANCE AND ADMINISTRATION

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	253,125	304,079	187,815	316,773	12,694
515	EMPLOYEE BENEFITS	118,735	154,227	95,506	162,821	8,594
534	TELEPHONE	34	72	11		72-
574	TAXES AND ASSESSMENTS	50		100	100	100
575	PRINTING & ADVERTISING	1,289				
576	EMPLOYEE TRAVEL	2,249	3,000	1,561	3,000	
577	EMPLOYEE TRAINING			120		
578	POSTAGE	402	192	333	500	308
580	GENERAL OFFICE	1,359	480	534	1,775	1,295
591	PROJECTS	231,636-	267,885-	141,494-	296,685-	28,800-
TOTAL	EXPENSES	145,607	194,165	144,486	188,284	5,881-

### **PROCUREMENT**

#### **DESCRIPTION**

The Procurement department supports the operation of the NFTA by procuring materials, parts, supplies, equipment, utilities and services in accordance with NFTA Policies and Procedures.

### PROGRAM AND SERVICE OBJECTIVES

- To procure goods and services cost effectively in keeping with the Procurement Guidelines, budgetary limits, and departmental requirements.
- To ensure the integrity of the procurement process and to support new standards for materials, equipment and supplies.
- Improve service to customers at all facilities.
- To assist DBE's, MBE's, WBE's and other small businesses to maximize opportunities in their participation in NFTA procurements.
- Issue purchase orders within 24 hours of receipt of purchase requisition.
- Enhance the competitive bidding process.
- Reduce the number of purchase orders processed via the increased use of the purchasing card.

### **KEY PERFORMANCE INDICATORS**

	FYE 13 Actual	FYE 14 Original Budget	FYE 14 Current Estimate	FYE 15 Budget
Purchase Orders	10,500	11,000	8,500	8,500
Dollars of Purchases (000's)	\$31,000	\$31,000	\$41,000	\$41,000

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2014-15

Page 97 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 39 FINANCE AND ADMINISTRATION
Department 0036 MATERIAL AND PROCUREMENT

Account	Description	2012-13 Actual	2013-14 Budget	2013-14 YTD Actual	2014-15 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	256,767	261,311	194,227	264,833	3,522
515	EMPLOYEE BENEFITS	120,199	133,269	99,054	136,124	2,855
534	TELEPHONE	11		17		
575	PRINTING & ADVERTISING	5,055	2,796	3,458	5,000	2,204
576	EMPLOYEE TRAVEL		1,500		1,500	
577	EMPLOYEE TRAINING			1,854	1,000	1,000
578	POSTAGE	114	192	82	150	42-
580	GENERAL OFFICE	3,539	5,592	4,208	5,700	108
592	DIVISION OPERATIONS	1,098-				
TOTAL	EXPENSES	384,587	404,660	302,900	414,307	9,647

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY FY 2014 / 2015 THROUGH 2018 / 2019 FISCALLY CONSTRAINED CAPITAL PLAN

#### EINANCE AND ADMINISTRATION

	PROJECT NUMBER	PRTY	JUST. CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE  ACTUAL  THROUGH  3/31/13	ACTUAL FROM 4/1/13 THROUGH 7/18/13	TOTAL FORECASTED SPENDING 7/19/13 - 3/31/14	FISCAL YEAR 2014/2015	FISCAL YEAR 2015/2016	FISCAL YEAR 2016/2017	FISCAL YEAR 2017/2018	FISCAL YEAR 2018/2019	OUT YEARS
CFO							Maria di Arian					this test, but the		ja (j. 186
REPLACEMENT COPIER		2	1NR	NFTA	\$20,000	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$
REPLACE TELEPHONE SYSTEM		1	NR	NFTA	\$350,000	\$0	. \$0	. \$0	\$350,000	\$0	\$0	\$0	\$0	\$
MTC POOL CARS		3	NR	NFTA	\$50,000	\$0	. \$0	\$0	\$50,000	\$0	\$0	\$0	. \$0	\$

FINANCE AND ADMINISTRATION	<del>,</del>	ı				,				-				
	PROJECT	PRTY	JUST.	FUND	TOTAL PROJECT	PROJECT LIFE ACTUAL THROUGH	ACTUAL FROM 4/1/13 THROUGH	TOTAL FORECASTED SPENDING	FISCAL YEAR	FISCAL YEAR	FISCAL YEAR	FISCAL YEAR	FISCAL YEAR	OUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/13	7/18/13	7/19/13 - 3/31/14	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	YEARS
GRANTS			and the pro-							e description de la comp				
FTA PROJECT ADMIN FYE 13	2-1079		ļ	FTA	\$159,198	\$121,858	\$33,458	\$3,882	\$0	. \$0	\$0	\$0	\$0	\$0
X-671				NYSDOT	\$19,900	\$15,232	\$4,182	\$485	\$0	\$0	\$0	\$0	\$0	\$0
5823.2				NFTA	\$19,900	\$15,232	\$4,182	\$485	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$198,998	\$152,322	\$41,823	\$4,853	\$0	\$0	\$0	\$0	\$0	\$0
FTA PROJECT ADMIN FYE 14				FTA	\$175,358	\$0	\$0	\$160,000	\$15,358	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$21,920	\$0	\$0	\$20,000	\$1,920	\$0	\$0	\$0	\$0	\$0
				NFTA	\$21,920	\$0	\$0	\$20,000	\$1,920	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$219,198	\$0	\$0	\$200,000	\$19,198	\$0	\$0	\$0	\$0	\$0
FTA PROJECT ADMIN. FYE 15 AND AFTER	_			FTA	\$1,255,992	\$0	\$0	\$0	\$160,000	\$219,198	\$219,198	\$219,198	\$219,198	\$219,198
				NYSDOT	\$156,999	\$0	\$0	\$0	\$20,000	\$27,400	\$27,400	\$27,400	\$27,400	\$27,400
				NFTA	\$156,999	\$0	\$0	\$0	\$20,000	\$27,400	\$27,400	\$27,400	\$27,400	\$27,400
				TOTAL	\$1,569,990	\$0	\$0	\$0	\$200,000	\$273,998	\$273,998	\$273,998	\$273,998	\$273,998
				FTA	\$1,590,549	\$121,858	\$33,458	\$163,882	\$175,358	\$219,198	\$219,198	\$219,198	\$219,198	\$219,198
				NYSDOT	\$198,819	\$15,232	\$4,182	\$20,485	\$21,920	\$27,400	\$27,400	\$27,400	\$27,400	\$27,400
				NFTA	\$198,819	\$15,232	\$4,182	\$20,485	\$21,920	\$27,400	\$27,400	\$27,400	\$27,400	\$27,400
				TOTAL	\$1,988,186	\$152,322	\$41,823	\$204,853	\$219,198	\$273,998	\$273,998	\$273,998	\$273,998	\$273,998