MISSION STATEMENT

The Niagara Frontier Transportation Authority is a multi-modal entity encompassing a skilled and dedicated workforce. We are firmly committed to providing safe, efficient and professional transportation services that enhance the quality of life in the Buffalo Niagara region in a manner consistent with the needs of our customers.

Aviation: serves as a catalyst for economic growth by maintaining cost effective, customer oriented, efficient airports to attract and retain comprehensive and competitive air transportation services.

Surface: enhance the quality of life of residents and visitors by providing the highest level of safe, clean, affordable, responsive, and reliable transportation through a coordinated and convenient bus and rail system.

Property: manage and develop the NFTA owned real property to optimize the generation of self-supporting discretionary revenue to support our transportation businesses while fostering economic growth.

Support services: proactively provide high quality, coordinated, innovative, technological, cost-effective support service solutions for our internal and external stakeholders.

MANAGEMENT'S CERTIFICATION OF THE BUDGET AND FINANCIAL PLAN

The management of the Niagara Frontier Transportation Authority is responsible for the preparation and presentation of the Authority's budget and financial plan in accordance with Section 203.9 of 2 NYCRR. Management is also responsible for and certifies to the reasonableness of the assumptions, methods of estimation and judgments inherent in the preparation of the budget, and that these regulations have been satisfied.

Niagara Frontier Transportation Authority

Kimberley Minkel Executive Director

John Cox

Chief Financial Officer

March 24, 2016

ORGANIZATION OF THE BUDGET DOCUMENT

The NFTA operating and capital budget is presented under eight sections.

- The first section, Executive Summary, contains the Executive director's Budget Message and Summary. The message outlines overall revenue projections, spending priorities, operational goals, and capital needs.
- The second section, Budget Overview, outlines the organization of the budget document and contains key revenue and expenditure indicator assumptions used to form the financial plan. Each footnoted key indicator of the summary page 1-1 corresponds to the numbered explanations of this section.
- The third through sixth sections, Surface Transportation, • Aviation, Property Group and Central Administration Budgets, are organized by business center and branches making up the Central Administration respectively. Included for each business center and branch is an organization chart, a line item revenue and expense consolidated cash flow surplus/(deficit) summary statement by business center or branch, a narrative, a detail line item revenue and expense summary by cost center and capital budgets. All Central Administration branches, with the exception of EEO/Diversity Development, General Counsel and Engineering, include cost centers which are part of Metro reporting but, by function, belong with the branch. For legal and/or accounting purposes, these Metro cost centers must be recorded separately from the Authority. Where appropriate, the Metro portion of revenues and expenditures have been identified separately from the Authority.
- The financial net surplus/(deficit) summary statement provides FY 14-15 actuals and a comparison of the FY 15-16 budget vs FY 16-17 budget.
- The narrative includes: the business center or support unit description, purpose, responsibilities, services, program and service objectives, key performance indicators and key changes in operations or budgets.

- The detail line item revenue and expense summary provides actual revenues received and expenditures for FY 2014-15, the current annual budget, the FY 2015-16 December year-to-date actuals, the FY 2016-17 recommended budget and the variance from the prior budget.
- Capital budgets follow each business center.

SUMMARY OF REVENUES AND EXPENDITURES

The NFTA consolidated operating budget is prepared on a basis that parallels the NFTA's accounting systems. Budget summaries are prepared by grouping categories of revenues and expenditures under meaningful headings designated as business centers. Financial statements are prepared using the accrual basis of accounting. The financials of the NFTA are prepared in conformity with governmental accounting and financial reporting principles of the Governmental Accounting Standards Board.

The financial transactions of the NFTA are accounted for under two enterprise funds which are titled the Authority and Metro. The Authority includes the activities of transportation centers, airports, various properties/facilities and related administrative support. Metro includes all the activities of the bus/paratransit and rail system. The operating budget is organized on a departmental basis within these two funds and is oriented for expenditure control and accountability.

NIAGARA FRONTIER TRANSPORTATION AUTHORITY

TO:NFTA Board of CommissionersFROM:Kimberley A. Minkel
Executive Director

SUBJECT: NFTA FY 2016-17 Operating and Capital Budget

Presented herein and in the accompanying documents is a balanced operating and capital budget for the NFTA's fiscal year ending March 31, 2017.

The Authority is projecting operating income for FYE 17 of \$27.5 million, offset by capital spending of \$11.5 million and nonoperating expenditures totaling \$16.0 million. This budget is designed to protect the financial well-being of the Authority without increasing transit fares to our customers.

Operating Revenues

Consolidated FYE 17 revenues of \$106,840k, are \$2,342k, or 2.2%, above FYE 16. This increase is attributable to higher Metro, Transportation Centers, BNIA, NFIA and Property Development revenues.

NFTA operating revenues of \$67,560k are \$1,663k, or 2.5%, above FYE 16. NFTA revenues are generated from four business centers: Buffalo Niagara International Airport (BNIA), Niagara Falls International Airport (NFIA), Transportation Centers (MTC and NFITC) and Property Development, and are increasing \$1,070k, \$134k, \$297k and \$162k, respectively.

Niagara Frontier Transit Metro, Inc. (Metro) operating revenues of \$39,280k are \$679k, or 1.8%, above FYE 16. Metro operating revenues are generated from two sources: farebox and advertising on our buses, stations and bus shelters.

Operating Expenses

Consolidated FYE 17 operating expenses of \$187,833k, are \$528k, or 0.3%, above FYE 16. A number of factors contribute to the increase:

- Metro's maintenance & repairs are increasing \$902k, or 10.4%, due to higher revenue vehicle maintenance costs as a result of aging parts and expired warranties, and increasing facilities expenses.
- Increase in NFTA/Metro health insurance costs of \$1,334k, or 4.7%, consistent with our FYE 16 forecast and anticipates a 5.4% rate hike.
- Increase in NFTA/Metro pension costs of \$861k, or 8.0%, primarily based on New York State Comptroller's office input.
- Increase in NFTA/Metro workers' compensation costs of \$404k, or 5.3%, consistent with our FYE 16 forecast.
- Decrease in Transit Fuel/Power expenses of \$2,343k, or 35.4%, due to lower diesel fuel costs. We anticipate our #2 ULSD market diesel fuel to average \$1.50/gallon, we have locked-in 20% of our FYE 17 usage at \$2.12/gallon. FYE 16 actual market prices have ranged from a low of \$1.06/gallon on 1/18/16 to a high of \$2.23/gallon on 5/18/15.
- Insurance & Injuries are decreasing \$447k, or 10.2%, as a result of lower Metro reserve appropriations, more consistent with our FYE 16 forecast.

Operating Assistance FYE 16 (000's)Operating assistance provided by federal, state, and local **T 1** • . governments for Metro operations of \$107,726k is \$2,234k, or 2.0%, below FYE 16. Also included is \$757k for miscellaneous Federal grants for operations in our Executive branch (Transit Police department.) Total Federal assistance of \$20,545k is \$473k, or 2.3%, below FYE 16 levels primarily due to a decrease in JARC grants and Federal Preventive Maintenance assistance based on the apportionment formula program and capital funding reallocation. New York State Operating Assistance (STOA) is decreasing **Non-operating Items** \$2,639k, or 4.8%. **FYE 16 FYE 17** (000's)(000's)**STOA:** General Fund Section 18(b) (requires local match) 4,100 4,100 Public Transportation Operation Assistance Funds 46,042 44,748 \$48,848 \$50,142 TOTAL

\$ 2,462

<u>\$52,604</u>

Capital Expenditures

The NFTA's commitment to protecting its existing assets and investing in the future of Western New York is evidenced in the proposed capital plan. The total amount for capital projects projected for FYE 17 is \$79.3 million. The total NFTA equity share of our fiscally constrained capital plan is \$11.5 million.

Local operating assistance is increasing 2.5% to \$35,334k, reflective of more recent trends and a reallocation of 88c reserve funds dedicated to capital projects.

\$ 6,395

<u>\$55,243</u>

Additional State Operating

• Miscellaneous Other Grants

TOTAL STATE OPERATING

Assistance:

ASSISTANCE

FYE 17

(000's)

	TOTAL	<u>\$34,456</u>	<u>\$35,334</u>
•	Peace Bridge	<u>200</u>	<u>200</u>
•	Niagara County match to 18(b)	443	443
•	Erie County match to 18(b)	3,657	3,657
•	88c Funds	2,000	1,850
•	Mortgage Recording Tax	7,930	9,187
•	Erie County Sales Tax	\$20,226	\$19,997
Loca	l assistance includes:		

The FYE 17 budget includes \$13,374k in BNIA net debt service and operating reserves related to the Buffalo Niagara International Airport Improvement Program (AIP) project, ARFF building construction, glycol collection operation and energy initiative program. Noresco (energy initiative, non-BNIA) debt of \$689k is partially offset by interest income of \$400k. Finally, reserve funding of \$3,300k for future Metro capital needs is partially offset by \$1,000k in anticipated revenue from the Seneca Gaming Corporation for our NFIA operation.

NFTA BUSINESS CENTERS

The NFTA's business centers are organized into three strategic business units. The Surface Transportation Group includes Metro and the Transportation Centers. The Aviation Group includes the Buffalo Niagara International Airport and the Niagara Falls International Airport. The Property Group is responsible for the planning and management of the non-transportation property assets of the NFTA.

In addition to establishing program and service objectives, which define the level of planned achievements, activities and management direction, each business center has been charged with developing key performance indicators for FYE 17. These key performance indicators are included in the detailed business center section. Our goal is to tie future operating revenue projections, expenditure allocations, and capital needs to performance as represented by these indicators.

Surface Transportation Group

<u>Metro</u>

Niagara Frontier Transit Metro System, Inc. provides bus and rail transportation services within Erie and Niagara Counties. It is also responsible for providing the paratransit service mandated by the Americans with Disabilities Act, which began in FYE 94. Metro is the NFTA's largest business center and, due to the public service nature of its operations, it receives operating assistance from federal, state and local governments.

FYE 17 operating revenues of \$39,280k, are \$679k, or 1.8%, above FYE 16. FYE 17 passenger fares are increasing \$632k, or 1.7%, primarily reflective of higher rail core ridership based on operational and enhancement changes and anticipated increase in university pass revenue.

FYE 17 fully allocated expenses of \$134,381k, are \$905k, or 0.7%, below FYE 16. Personnel Services are \$118k, or 0.1%, below FYE 16, more in line with staffing levels in our FYE16 forecast, partially offset by higher workers' compensation and health insurance costs. Maintenance & Repairs are \$902k, or 10.4%, above FYE 16 due to an increase in revenue vehicle maintenance costs as a result of aging parts and expired warranties, and higher facilities expenses. Transit Fuel/Power is decreasing \$2,343k, or 35.4%, as we anticipate our #2

ULSD market diesel fuel to average \$1.50/gallon; we have locked-in 20% of our FYE 17 usage at \$2.12/gallon. FYE 16 actual market prices have ranged from a low of \$1.06/gallon on 1/18/16 to a high of \$2.23/gallon on 5/18/15. The rail traction portion of Transit Fuel/Power is \$445k, which is \$3k below FYE 16, as we anticipate lower electric costs. Insurance & Injuries are \$443k, or 12.3%, below FYE 16 as decreasing reserve appropriations, consistent with our FYE 16 forecast, contribute to the variance. Safety & Security is increasing \$450k, or 9.6%, as a higher allocation of police services, consistent with our FYE 16 forecast, includes increases in health insurance, workers' compensation, pension costs and non-represented and contractual salaries.

FYE 17 capital: NFTA funding \$5,413k, grant funding \$9,692k, 88c funding \$4,057k, MRF funding \$8,214k, other funding \$7,894k. Major projects include LRV Mid-life Rebuild - \$6,883k, Twenty New Buses - \$5,826k, Rail Fare Collection and Gate Design - \$3,089k, Fare Collection Replacement Design - \$3,735k, Ten Small Buses - \$1,265k, Rail Fastener & Pad Replacement (Phase 8) - \$1,421k.

Transportation Centers

The Transportation Centers business center manages the Metropolitan Transportation Center bus terminal in Buffalo and the Niagara Falls International Transportation Center operation in Niagara Falls.

FYE 17 revenues of \$2,162k are \$297k, or 15.9%, above FYE 16 due to higher rental income, consistent with our FYE 16 forecast.

FYE 17 fully allocated expenses of \$3,113k are \$105k, or 3.5%, above FYE 16. Personnel Services are \$73k, or 5.4%, above FYE 16, reflective of our FYE 16 forecast, and includes increases in non-represented, contractual salaries, health insurance, workers' compensation and pension costs. Safety & Security is \$33k, or 6.1%, above FYE 16, consistent with our FYE 16 forecast, and includes increases in non-represented and contractual salaries, health insurance, workers' compensation and pension costs.

FYE 17 capital: NFTA funding \$1,535k, grant funding \$371k, 88c funding \$2,841, other funding \$484k. Major projects include rail escalator replacement - \$1,718, rail station panel liner rehab (Phase II) - \$547k, NFITC Facility Lease - \$417k.

Aviation Group

Buffalo Niagara International Airport

Buffalo Niagara International Airport is the primary commercial service airport for Erie and Niagara Counties. As such, it is a major element of the Niagara Frontier's transportation infrastructure as well as being an airline passenger's first impression of the local community. An airport improvement program has significantly upgraded the gateway image of the airport and provides the community with low cost quality air transportation.

FYE 17 operating revenues of \$59,909k are \$1,070k, or 1.8%, above FYE 16. Operating and financing costs are factored into compensatory airline billings through our Airport Fees & Services and Rental Income. Airport Fees & Services are increasing \$574k, or 3.4%, due to higher cost compensatory billings to our airlines reflective of increasing direct and indirect expenses and central administration capital expenditures. Rental Income is \$360k, or 3.2%, above FYE 16 due to higher signatory compensatory airline billings as a result of an increase in direct and indirect expenses and central administration capital expenditures. Concessions/Commissions are decreasing \$424k, or 1.6%, as our parking lot/ramp revenue is consistent with our FYE 16 forecast, the FYE 17 budget includes a 1% enplanement growth. Resales & Rebillings are \$468k, or 31.5%, above FYE 16 due to the rebilling of the ARFF building construction project.

FYE 17 fully allocated expenses of \$42,089k are \$1,023k, or 2.5%, above FYE 16. Personnel Services are \$1,396k, or 9.5%, below FYE 16 due to transfer of facilities maintenance and bus shelter departments to Engineering, the FYE 17 budget includes an increase in non-represented and contractual salaries, health insurance, workers' compensation and pension costs. FYE 17 budget assumes full staffing levels. Maintenance & Repairs are \$102k, or 1.2%, above FYE 16 as miscellaneous parking lot/ramp rehab costs contribute to the increase.

Non-operating items are increasing \$4,348k, or 46.4%, to \$13,724k due to higher debt service costs as a result of financing the ARFF building construction project, a change in the funding status of prior period capital projects from ADF to PFC funds in FYE 16, and FYE 17 entitlement funds will help fund various capital projects rather than offsetting our debt service costs.

FYE 17 capital: PFC funding \$26,515k, NFTA restricted/ reserve funding \$2,203k, grant funding \$2,854k, other funding \$2,886k. Major projects include R/W 14-32 Mill and Overlay - \$15,700k, New ARFF Facility - \$8,079k, Level I Baggage Claim Expansion - \$4,472k.

Niagara Falls International Airport

Niagara Falls International Airport is a joint use military/general aviation airport that currently provides general aviation and air cargo service. NFIA has been designated by the Federal Aviation Administration as a reliever airport to attract general aviation traffic from Buffalo Niagara International Airport. Our newer 69,430 squarefoot, \$32.5 million terminal is revitalizing the airport, providing an economic boost to the entire region and stimulating business activity.

FYE 17 revenues of \$2,723k are \$134k, or 5.2%, above FYE 16 due to landing fee, rental rate and parking rate increases. Also, we anticipate a 4% enplanement growth and a 50% partnership with acquisition of the Rainbow Industrial building.

FYE 17 fully allocated expenses of \$5,257k are \$244k, or 4.9%, above FYE 16. Personnel Services are \$76k, or 4.1%, above FYE 16 due to higher non-represented and contractual salaries, health insurance, workers' compensation and pension costs. Safety & Security is increasing \$38k, or 8.9%, consistent with our FYE 16 forecast of allocated police services, and includes increases in non-represented and contractual salaries, health insurance, workers' compensation and pension costs. General Business/Other is increasing \$54k, or 8.4%, as anticipated higher parking management costs and advertising expenses contribute to the increase.

FYE 17 non-operating net revenues of \$1,748k are equal to FYE 16 as the contribution from BNIA airlines continues to be capped at \$750k of NFIA's net deficit, also, we expect the same level of proceeds from the Seneca Gaming Corporation, resulting from an agreement with the State of New York based on a long term schedule of receipts.

FYE 17 capital: NFTA restricted/reserved funding \$48k, PFC funding \$85k, grant funding \$1,622k. Major project includes Taxiway (Former E Diagonal) - \$1,176k.

Property Group

Property Development

The Property Development business center is responsible for planning and management of the non-transportation property assets of the NFTA. Its mission is to maximize the financial return to the Authority on its non-public transportation assets while improving and preserving the physical integrity of those buildings and grounds

FYE 17 operating revenues of \$2,766k are \$162k, or 6.2%, above FYE 16 as we anticipate higher rental revenue from our 247 Cayuga, 485 Cayuga and Terminal A properties.

FYE 17 fully allocated expenses of \$2,236k are \$60k, or 2.7%, above FYE 16. Maintenance & Repairs are \$24k, or 8.0%, above FYE 16 due to higher service costs at the 485 Cayuga Road property. General Business/Other is \$49k, or 21.0%, below FYE 16 as lower anticipated outside service costs contribute to the decrease.

FYE 17 capital: NFTA funding - \$455k. Major projects include 247 Cayuga Building upgrade - \$93k, 485 Cayuga Fire Alarm System upgrades - \$80k.

SUPPORT SERVICES

The support service branches include Executive, EEO/Diversity Development, General Counsel, Engineering, Public Affairs, Human Resources and Finance & Administration.

The support services are intended to assist the business centers in meeting their goals in such areas as revenue enhancement, upgrading employee skills, and market research and planning. The expenses of these support services are charged to the business centers to the extent they are utilized. A full cost allocation plan has been implemented which distributes NFTA central administration expenses and capital costs to each business unit. Our long-range goal is to provide these support services more efficiently, thereby reducing costs to the business centers.

Each department of each support branch has also been charged with developing key performance indicators along with their level of program and service objectives for supporting the transportation business centers. As with the business centers, it is the intent to link operating budget needs to the level of support required.

Central Administration

FYE 17 expenses of \$11,290k, net of operating assistance, are \$935k, or 9.0%, above FYE 16 due to anticipated increases in contractual and non-represented salaries and higher health insurance, workers' compensation and pension costs. FYE 17 includes two new positions in our MIS department.

FYE 17 capital: NFTA funding \$1,875k, PFC funding \$160k, 88c funding \$250k. Major projects include Ellipse Environment Upgrade - \$825k, Complete Fiber Optic Network to OCC - \$400k, Replacement of Obsolete Network Components - \$325k, replace seven police vehicles - \$245k, MIS Time Capture & Management - \$150k.

PERSONNEL ISSUES

Providing transportation services is notably labor-intensive and personnel costs account for approximately three quarters of all operating expenses. Managing costs, therefore, to a great extent means managing human resources.

Providing multi-modal transportation services to our two county service territory from nine locations requires a diverse group of employees. NFTA employees belong to thirteen collective bargaining units representing responsibilities from public safety to bus operators, from clerical to maintenance. Both pay rates and work rules are set by union agreement. Authority initiatives to stabilize employee expenses have been realized as a majority of labor contract agreements contain employee contributions for medical expenses.

General Assumptions

General assumptions in our personnel services for FYE 17 are the following:

- Union cost increases reflective of labor agreements.
- Union cost increases on expired contracts based on submitted proposals.

- Metro fringe benefit rate at 87.9%, FYE 16 was 82.1%.
- NFTA fringe benefit rate at 50.7%, FYE 16 was 47.8%.

Benefit Costs

A major component of employee costs are the legally or contractually obligated benefits for employees.

- Increase in NFTA/Metro health insurance costs of \$1,901k, or 6.8%, consistent with our FYE 16 forecast and anticipates a 5.4% rate hike.
- NFTA/Metro's pension costs are increasing \$861k, or 8.0%, primarily based on New York State Comptroller's office input.
- Safety and control of workers' compensation incidents are a high priority. A Health, Safety and Environmental team, along with a workers' compensation department, help to manage our workers' compensation cases. Workers' compensation costs are increasing \$404k, or 5.3%, consistent with our FYE 16 forecast.
- As a self-insured provider of disability benefits, we can limit financial exposure by increasing the general health of our employees. Our wellness program provides blood pressure screening, cholesterol testing, weight loss clinics and smoking cessation programs.

<u>Overtime</u>

The FYE 17 overtime budget is anticipated at \$8,860k, an increase of \$98k, or 1.1%, from FYE 16 primarily due to increases in Metro costs, consistent with our FYE 16 forecast.

CAPITAL BUDGET

The NFTA does not generate enough revenue to cover operating costs as well as a full capital program. Of our total FYE 17 fiscally constrained capital budget of \$79,302k, 26.6% comes from federal or state funding agencies, such as Federal Transit Administration (FTA), Federal Aviation Administration (FAA), and the New York State Department of Transportation (NYSDOT), reflecting government's ongoing investment in transportation. Another 9.0%, earmarked for Metro rail operations, is funded through our 88c program, while 33.7% comes from Passenger Facility Charges (PFC) to help with capital needs at our Buffalo Niagara International and Niagara Falls International Airports.

NIAGARA FRONTIER TRANSPORTATION AUTHORITY FY 2015-16 OPERATING FORECAST AND CAPITAL PLAN VS. FY 2016-17 OPERATING BUDGET AND CAPITAL PLAN

BUSINESS CENTER	FYE 16 BUDGET	FYE 17 BUDGET	VARIANCE	%
SURFACE TRANSPORTATION GROUP				
METRO CONSOLIDATED				
Operating Revenues & Assistance	148,561,368	147,006,378	(1,554,990)	-1.0%
Operating Expenses	135,286,551	134,381,499	(905,052)	-0.7%
Net Income/(Loss)	13,274,817	12,624,879	(649,938)	-4.9%
Non-operating Items:		,•,•. •	(010,000)	-1.070
Metro Capital/Other Reserve Funding/MRF	(3,256,786)	(3,299,561)	(42,775)	1.3%
Intercompany Transfer	(637,000)	(637,000)	0	0.0%
Debt Service - Noresco	(409,718)	(409,478)	240	-0.1%
Direct Capital	10,659,155	5,412,689	(5,246,466)	-49.2%
Indirect Capital	605,330	825,750	220,420	36.4%
Total Capital	11,264,485	6,238,439	(5,026,046)	-44.6%
Net Surplus/(Deficit)	(2,293,172)	2,040,401	4,333,573	-189.0%
TRANSPORTATION CENTERS				
Operating Revenues	1,865,073	2,162,000	296,927	15.9%
Operating Expenses	3,007,409	3,112,708	105,299	3.5%
Net Income/(Loss)	(1,142,336)	(950,708)	191,628	-16.8%
Non-operating Items:			0	N/A
Debt Service - Noresco	(230,831)	(230,831)	0	0.0%
Prior Period Adjustment/Other	0	0	0	N/A
Intercompany Transfer	637,000	637,000	0	0.0%
Direct Capital	663,941	1,534,870	870,929	131.2%
Indirect Capital	62,540	85,313	22,773	<u>36.4%</u>
Total Capital	726,481	1,620,183	893,702	123.0%
Net Surplus/(Deficit)	(1,462,648)	(2,164,721)	(702,074)	48.0%
TOTAL SURFACE TRANSPORTATION				
Operating Revenues & Assistance	150,426,441	149,168,378	(1,258,063)	-0.8%
Operating Expenses	138,293,960	137,494,206	(799,753)	-0.6%
Net Income/(Loss)	12,132,481	11,674,172	(458,310)	-3.8%
Non-operating Items:				
Metro Capital/Other Reserve Funding	(3,256,786)	(3,299,561)	(42,775)	1.3%
Prior Period Adjustment/Other	0	0	0	N/A
Debt Service - Noresco	(640,549)	(640,309)	240	0.0%
Direct Capital	11,323,096	6,947,559	(4,375,537)	-38.6%
Indirect Capital	<u>667,870</u>	<u>911,063</u>	<u>243,193</u>	<u>36.4%</u>
Total Capital	<u>11,990,966</u>	7,858,622	<u>(4,132,344)</u>	<u>-34.5%</u>
Net Surplus/(Deficit)	(3,755,819)	(124,320)	3,631,499	-96.7%

i - 7

NIAGARA FRONTIER TRANSPORTATION AUTHORITY FY 2015-16 OPERATING FORECAST AND CAPITAL PLAN VS. FY 2016-17 OPERATING BUDGET AND CAPITAL PLAN

SINESS CENTER	FYE 16 BUDGET	FYE 17 BUDGET	VARIANCE	
RPORT BUSINESS GROUP				
BNIA				
Operating Revenues	58,838,779	59,909,117	1.070.338	1.89
Operating Expenses	41,065,635	42,088,947	1,023,312	
Net Income/(Loss)	17,773,144	17,820,170	47,026	<u>2.5</u> 0.3
Non-operating Items	17,770,144	17,020,170	47,020	0.3
Bond Debt Service	(13,042,652)	(12,947,795)	94,857	0.7
Debt Service - ARFF Building	(10,042,002)	(12,947,793)	,	-0.7
NFIA Contribution (Excluding Debt Svc)	(750,000)	(750,000)	(710,000) 0	N
Debt Service - Glycol Collection	(293,389)	(292,474)	915	0.0 -0.3
Debt Service - Noresco	(258,321)			
Operating Expense Reserve & R&R Rsv	(177,772)	(263,210)	(4,889)	1.9
Capital Funding Reallocation		(160,217)	17,555	-9.9
PFC	2,229,444	0	(2,229,444)	-100.0
Interest Income	1,942,222	0	(1,942,222)	-100.0
ADF Funding	200,000	400,000	200,000	100.0
5	(225,548)	0	225,548	-100.0
NFIA Contribution - Debt Svc EntImnt Appl	1,000,000	1,000,000	0	0.0
Direct Capital	2,598,006	2,202,667	(395,339)	-15.2
Indirect Capital	<u>468,017</u>	<u>638,438</u>	170,420	36.4
Total Capital	3,066,023	2,841,105	<u>(224,919)</u>	<u>-7.3</u>
Net Surplus/(Deficit)	5,331,105	1,255,369	(4,075,736)	-76.5
NFIA				
Operating Revenues & Asst	2,589,046	2,722,809	133,763	5.2
Operating Expenses	5,012,287	5,256,607	244,320	4.9
Net Income/(Loss)	(2, 423, 241)	(2,533,798)	(110,557)	4.6
Non-operating Items:			(,,	
Debt Service - Noresco	(1,696)	(1,696)	0	0.0
BNIA Contribution (Excluding Debt Svc)	750,000	750,000	0	0.0
Seneca Proceeds	1,000,000	1,000,000	Õ	0.0
Direct Capital	254,634	48,000	(206,634)	-81.1
Indirect Capital	106,799	145,688	38,889	36.4
Total Capital	361,433	193,688	(167,745)	-46.4
Net Surplus/(Deficit)	(1,036,370)	(979,182)	57,188	-5.5
TOTAL AIRPORT BUSINESS GROUP Operating Revenues	61,427,825	62,631,926	1,204,101	2.0
Operating Expenses	46,077,922			
Net Income/(Loss)		47,345,554	<u>1,267,633</u>	2.8
Non-operating Items:	15,349,903	15,286,372	(63,532)	-0.4
Bond Debt Service	(12 040 650)	(10.047.705)	04.957	0.7
	(13,042,652)	(12,947,795)	94,857	-0.7
Debt Service - ARFF Building	(750.000)	(710,000)	(710,000)	N
NFIA Contribution (Excluding Debt Svc)	(750,000)	(750,000)	0	0.0
Debt Service - Glycol Collection	(293,389)	(292,474)	915	-0.3
Debt Service - Noresco	(260,017)	(264,906)	(4,889)	1.9
Operating Expense Reserve & R&R Rsv	(177,772)	(160,217)	17,555	-9.9
Capital Funding Reallocation	2,229,444	0	(2,229,444)	-100.0
PFC	1,942,222	0	(1,942,222)	-100.0
Interest Income	200,000	400,000	200,000	100.0
ADF Funding	(225,548)	0	225,548	-100.0
NFIA Contribution - Debt Svc EntImnt Appl	1,000,000	1,000,000	0	0.0
BNIA Contribution (Excluding Debt Svc)	750,000	750,000	0	0.0
Seneca Proceeds	1,000,000	1,000,000	0	0.0
Direct Capital	2,852,640	2,250,667	(601,973)	-21.1
Indirect Capital	<u>574,816</u>	784,125	<u>209,309</u>	<u>36.4</u>
Total Capital	3,427,456	3,034,792	(392,664)	-11.5
Tutal Capital	5,427,450	5,054,752	1092,0041	-11.0

i - 8

NIAGARA FRONTIER TRANSPORTATION AUTHORITY FY 2015-16 OPERATING FORECAST AND CAPITAL PLAN VS. FY 2016-17 OPERATING BUDGET AND CAPITAL PLAN

BUSINESS CENTER	FYE 16 BUDGET	FYE 17 BUDGET	VARIANCE	%
PROPERTY DEVELOPMENT				
Operating Revenues	2,603,677	2,765,989	162,312	6.2%
Operating Expenses	2,176,384	2,236,223	59,839	2.7%
Net Income/(Loss)	427,293	529,766	102,473	<u>24.0%</u>
Non-operating Items:	.2.,200	020,700	102,410	24.070
Debt Service - Noresco	(46,821)	(46,821)	0	0.0%
Direct Capital	787,573	455,000	(332,573)	-42.2%
Indirect Capital	131,815	179,813	47,998	36.4%
Total Capital	919,388	634,813	(284,575)	-31.0%
Net Surplus/(Deficit)	(538,916)	(151,868)	387,048	-71.8%
	(*******	(,)		11.070
CENTRAL ADMINISTRATION				
Operating Assistance	756,642	756,642	0	0.0%
Operating Expenses	<u>756,642</u>	<u>756,642</u>	<u>0</u>	<u>0.0%</u>
Net Income/(Loss)	0	0	0	N/A
Direct Capital	1,374,500	1,875,000	500,500	36.4%
Indirect Capital	<u>(1,374,500</u>)	<u>(1,875,000</u>)	<u>(500,500</u>)	<u>36.4%</u>
Total Capital	<u>0</u>	<u>0</u>	<u>0</u>	<u>N/A</u>
Net Surplus/(Deficit)	0	0	0	N/A
CONSOLIDATED				
Operating Revenues & Assistance	215,214,585	215,322,935	108.350	0.1%
Operating Expenses	187,304,908	187,832,626	527,718	0.3%
Net Income/(Loss)	27,909,677	27,490,309	(419,368)	-1.5%
Non-operating Items:			(*******	
Bond Debt Service	(13,042,652)	(12,947,795)	94.857	-0.7%
Debt Service - ARFF Building	0	(710,000)	(710,000)	N/A
Metro Capital/Other Reserve Funding	(3,256,786)	(3,299,561)	(42,775)	1.3%
Debt Service - Noresco	(947,387)	(952,036)	(4,649)	0.5%
Prior Period Adjustment/Other	(0,1,00)	(002,000)	(4,040)	N/A
NFIA Contribution (Excluding Debt Svc)	(750,000)	(750,000)	õ	0.0%
Debt Service - Glycol Collection	(293,389)	(292,474)	915	-0.3%
Operating Expense Reserve & R&R Rsv	(177,772)	(160,217)	17,555	-0.5%
Capital Funding Reallocation	2,229,444	(100,217)	(2,229,444)	-100.0%
PFC	1,942,222	0	(1,942,222)	-100.0%
Interest Income	200,000	400,000	200,000	100.0%
		400,000	•	
ADF Funding	(225,548)	•	225,548	-100.0%
BNIA Contribution (Excluding Debt Svc)	750,000	750,000	0	0.0%
NFIA Contribution - Debt Svc Entlmnt Appl	1,000,000	1,000,000	0	0.0%
Seneca Proceeds	1,000,000	1,000,000	0	0.0%
Direct Capital	16,337,809	11,528,226	(4,809,583)	-29.4%
Indirect Capital	<u>0</u>	<u>0</u>	<u>0</u>	<u>N/A</u>
Total Capital	16,337,809	<u>11,528,226</u>	<u>(4,809,583</u>)	<u>-29.4%</u>
Net Surplus/(Deficit)	0	0	0	N/A

COST CENTER	FUNDING	2016/17	2017/18	2018/19	2019/20	2020/21	OUT YEARS	03/18/16 TOTAL
SURFACE TRANSP. GROUP	. Chichig	2010/11	2017/10	2010115	2019/20	2020/21	UUI TEAKS	IUIAL
METRO BUS	IFTA	\$3,261,182	\$2,693,877	\$1,555,230	\$1,632,992	A4 000 000	A / 202 222	<u> </u>
	NYSDOT	\$407,648	\$336,734	\$1,555,230		\$1,632,992	\$1,665,652	\$12,441,925
	NETA	\$2,957,547	\$2,620,695	\$194,404	\$204,124	\$204,124	\$208,207	\$1,555,241
	NYS/ATC	\$3,420,334	\$2,820,895	\$2,478,384	\$2,488,084	\$2,316,604	\$4,904,433	\$17,765,727
	MRF	\$3,919,675	\$7,606,407	\$7,236,698	\$0	\$0	\$0	\$3,420,334
	EPA	\$0	\$0	\$0	\$7,695,605	\$8,178,271 \$0	\$8,178,271	\$42,814,927
	MRF LEASE	\$0	\$700,000	\$700,000	\$700,000		\$0	\$0
	CMAQ	\$0	\$0	\$700,000	\$700,000	\$700,000	\$1,400,000	\$4,200,000
	NATIONAL FUEL	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	CONSTR. (LOAN)	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0
	FTA REST	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	TOTAL	\$13,966,386	\$13,957,713	\$12,164,696	\$12,720,805		\$0	\$0
		¥13,300,300	413,337,713	\$12,104,090	\$12,720,805	\$13,031,991	\$16,356,563	\$82,198,154
METRO EXEC/METRO LINK	FTA	\$847,082	\$690,285	\$224,953	\$231,702	\$240,171	\$240,171	\$2,474,364
	NYSDOT	\$86,948	\$67,348	\$28,119	\$28,963	\$30,021	\$30,021	\$2,474,384
	NFTA	\$969,400	\$560,396	\$349,619	\$128,963	\$130,021	\$130,021	\$2,268,420
	GBNRTC	\$56,500	\$16,501	\$0	\$0	\$150,021	\$130,021	\$73,001
	MRF	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$450,000
	88C	\$114,230	\$0	\$0	\$0	\$0	\$0	\$114,230
	ESD	\$0	\$0	\$0	\$0	\$0	\$0	\$114,230
	TOTAL	\$2,149,160	\$1,409,530	\$677.691	\$464,628	\$475,213	\$475,213	\$5,651,435
		***************************************			+ 10 1,020	•••••	<i>\</i>	\$0,001,400
METRO RAIL	FTA	\$0	\$0	\$0	\$0	\$0	\$0	\$0
RAIL MAINTENANCE	NYSDOT	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	88C	\$1,945,000	\$2,918,000	\$960,000	\$532,000	\$485,000	\$65,000	\$6,905,000
	NFTA	\$250,000	\$350,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,600,000
	MRF	\$0	\$734,925	\$0	\$0	\$0	\$0	\$734,925
	SUBTOTAL	\$2,195,000	\$4,002,925	\$1,210,000	\$782,000	\$735,000	\$315,000	\$9,239,925
RAIL CAR	FTA	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	NYSDOT	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	88C	\$352,000	\$1,620,000	\$621,249	\$105,000	\$350,000	\$2,765,000	\$5,813,249
	NYS/ATC	\$850,000	\$0	\$0	\$0	\$0	\$0	\$850,000
	MRF	\$240,000	\$240,000	\$240,000	\$240,000	\$950,000	\$0	\$1,910,000
	SUBTOTAL	\$1,442,000	\$1,860,000	\$861,249	\$345,000	\$1,300,000	\$2,765,000	\$8,573,249
RAIL - ENGINEERING	FTA	\$4,523,375	\$1,275,651	\$0	\$0	\$0	\$0	\$5,799,026
	NYSDOT	\$565,422	\$159,456	\$0	\$0	\$0	\$0	\$724,878
	88C	\$1,645,422	\$3,561,280	\$2,164,013	\$530,167	\$706,224	\$9,450,000	\$18,057,106
	NFTA	\$1,235,742	\$356,092	\$0	\$0	\$0	\$0	\$1,591,834
	MRF	\$3,979,136	\$5,480,919	\$2,643,908	\$1,500,000	\$3,398,540	\$0	\$17,002,503
	NYS/ATC	\$907,166	\$0	\$0	\$0	\$0	\$0	\$907,166
	NYS SDF/ATC	\$327,173	\$0	\$0	\$0	\$0	\$0	\$327,173
	88C/FUTURE FUND	\$1,369,649	\$7,620,478	\$0	\$0	\$0	\$0	\$8,990,127
	INSURANCE	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	METRO CAP RES	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	FTA RESTRICTED	\$963,942	\$0	\$0	\$0	\$0	\$0	\$963,942
	ESD	\$0	\$0	\$780,000	\$0	\$0	\$0	\$780,000
	SUBTOTAL	\$15,517,027	\$18,453,876	\$5,587,921	\$2,030,167	\$4,104,764	\$9,450,000	\$55,143,755

COST CENTER PLNDING 2016/17 2017/18 2018/19 2019/20 2020/21 OUT YEARS TOTAL METRO RAIL F/A 54523.275 \$127.651 60 60 50 50 MYSDOT \$556.422 \$159.455 \$0 60 \$12.75.651 60 50													
Investor 1565.422 159.456 30 30 30 BBC 53.942,422 55.099,260 53.745,282 51.167.167 51.541,224 \$12.280,000 NVSIATC 51.767.166 50 <th>COST CENTER</th> <th>FUNDING</th> <th>2016/17</th> <th>2017/18</th> <th>2018/19</th> <th>2019/20</th> <th>2020/21</th> <th>OUT YEARS</th> <th>03/18/16 TOTAL</th>	COST CENTER	FUNDING	2016/17	2017/18	2018/19	2019/20	2020/21	OUT YEARS	03/18/16 TOTAL				
Investor 1565.422 159.456 30 30 30 BBC 53.942,422 55.099,260 53.745,282 51.167.167 51.541,224 \$12.280,000 NVSIATC 51.767.166 50 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>													
BBC \$3,92,422 \$8,099,280 \$3,745,222 \$1,167,167 \$1,541,224 \$12,280,000 NFTA \$1,757,166 \$30 \$40 \$50 \$	TOTAL METRO RAIL		\$4,523,375	\$1,275,651	\$0	\$0	\$0	\$0	\$5,799,020				
INYSATC \$1,757,166 0000 000 000		NYSDOT	\$565,422	\$159,456	\$0	\$0	\$0	\$0	\$724,87				
NFTA \$14.45;742 \$706,092 \$220,000 \$44,040 \$80 METRO CAP RES. \$30 \$3		88C	\$3,942,422	\$8,099,280	\$3,745,262	\$1,167,167	\$1,541,224	\$12,280,000	\$30,775,35				
MFF \$4,219,136 \$6,6455,844 \$2,883,808 \$1,740,00 \$4,348,540 \$00 METRO CAP RES. \$0		NYS/ATC	\$1,757,166	\$0	\$0	\$0	\$0	\$0	\$1,757,16				
METRO CAP RES. 00.0000000000000000000000000000000000			\$1,485,742	\$706,092	\$250,000	\$250,000	\$250,000	\$250,000	\$3,191,83				
FTA \$8,631,639 \$4,659,813 \$1,780,183 \$1,801,187,163 \$1,803,974 \$1,805,823 OTAL SURF TRANSP GROUP FTA \$8,631,639 \$4,659,813 \$1,780,183 \$1,864,694 \$7,620,478 \$30 \$31,671,673 \$1,950,823 \$1,873,163 \$1,950,823 \$1,873,163 \$1,950,823 \$1,873,163 \$1,950,823 \$1,873,163 \$1,950,823 \$1,873,163 \$1,950,823 \$234,145 \$238,226 \$30 \$30 \$30 \$30 \$30 \$30			\$4,219,136	\$6,455,844	\$2,883,908	\$1,740,000	\$4,348,540	\$0	\$19,647,42				
NUMPANCE S0 <			\$0	\$0	\$0	\$0	\$0	\$0	\$				
B8C/FUTURE FUND \$1,369,649 \$7,620,478 \$30 \$30 \$30 \$30 FTA REST. \$969,942 \$0 \$30 \$0 <			\$327,173	\$0	\$0	\$0	\$0	\$0	\$327,17				
FTA REST. 5963,942 100 00			\$0	\$0	\$0	\$0	\$0	\$0	\$				
ESD 000 0			\$1,369,649	\$7,620,478	\$0	\$0	\$0	\$0	\$8,990,12				
TOTAL \$19,154,027 \$24,316,801 \$7,659,707 \$3,157,167 \$6,139,764 \$1,253,000 TOTAL SURF TRANSP GROUP FTA \$8,631,639 \$4,659,813 \$1,780,183 \$1,864,694 \$1,873,163 \$1,905,823 NYSDOT \$1,060,018 \$563,538 \$222,523 \$233,007 \$224,145 \$232,226 NFTA \$5,412,689 \$3,887,183 \$3,077,983 \$2,867,047 \$2,666,625 \$5,284,454 GBNRTC \$56,500 \$16,501 \$0 \$0 \$0 \$0 \$0 NYSATC \$51,77,500 \$0			\$963,942	\$0	\$0	\$0	\$0	\$0	\$963,94				
TOTAL SURF TRANSP GROUP FTA \$8,631,639 \$4,659,813 \$1,780,183 \$1,864,694 \$1,873,163 \$1,905,823 TOTAL SURF TRANSP GROUP FTA \$8,631,639 \$4,659,813 \$1,780,183 \$1,864,694 \$1,873,163 \$1,905,823 NYSDOT \$1,060,018 \$565,538 \$222,523 \$233,087 \$224,145 \$238,226 NFTA \$5,412,689 \$3,887,183 \$3,07,983 \$2,867,047 \$2,696,625 \$5,284,454 GBNRTC \$5,6500 \$16,501 \$0 \$0 \$0 \$0 \$0 MRF \$5,177,500 \$0			\$0	\$0	\$780,000	\$0	\$0	\$0	\$780,00				
INSDOT 31,000,010 31,000,020 31,000,020 31,000,020 31,000,020 31,000,020 31,000,020 31,000,020 31,000,020 31,000,020 31,000,020 31,000,020 31,000,020 31,000,020 31,000,020 31,000,020 31,000,020 31,000,020 31,000,020 300		TOTAL	\$19,154,027	\$24,316,801	\$7,659,170	\$3,157,167	\$6,139,764	\$12,530,000	\$72,956,92				
INSDOT 31,000,010 31,000,020 31,000,020 31,000,020 31,000,020 31,000,020 31,000,020 31,000,020 31,000,020 31,000,020 31,000,020 31,000,020 31,000,020 31,000,020 31,000,020 31,000,020 300													
NFTA \$1,5412,689 \$3,887,183 \$3,077,983 \$2,267,047 \$2,696,625 \$5,284,454 GBNRTC \$56,500 \$16,501 \$0 \$0 \$0 \$0 \$0 NYS/ATC \$56,500 \$16,501 \$0 \$0 \$0 \$0 \$0 \$0 MRF \$58,213,811 \$14,137,251 \$10,195,606 \$9,510,605 \$12,601,811 \$8,253,271 METRO CAP RES. \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 CMAQ \$0 0	TOTAL SURF TRANSP GROUP		\$8,631,639	\$4,659,813	\$1,780,183	\$1,864,694	\$1,873,163	\$1,905,823	\$20,715,31				
GBNRTC \$56,500 \$16,501 \$00			\$1,060,018	\$563,538	\$222,523	\$233,087	\$234,145	\$238,228	\$2,551,53				
NYS/ATC \$5,177,500 \$00			\$5,412,689	\$3,887,183	\$3,077,983	\$2,867,047	\$2,696,625	\$5,284,454	\$23,225,98				
MRF \$8,213,811 \$14,137,251 \$10,195,606 \$9,510,605 \$12,601,811 \$8,253,271 METRO CAP RES. \$0			\$56,500	\$16,501	\$0	\$0	\$0	\$0	\$73,00				
METRO CAP RES. 0			\$5,177,500	\$0	\$0	\$0	\$0	\$0	\$5,177,50				
EPA \$0			\$8,213,811	\$14,137,251	\$10,195,606	\$9,510,605	\$12,601,811	\$8,253,271	\$62,912,35				
MRF LEASE \$0 \$700,000 \$\$700,000 \$\$7			\$0	\$0	\$0	\$0	\$0	\$0	\$				
CMAQ \$100,000 <th< td=""><td></td><td></td><td></td><td>\$0</td><td>\$0</td><td>\$0</td><td>\$0</td><td>\$0</td><td>\$</td></th<>				\$0	\$0	\$0	\$0	\$0	\$				
FTA REST \$963,942 \$0			\$0	\$700,000	\$700,000	\$700,000	\$700,000	\$1,400,000	\$4,200,00				
88-C \$4,056,652 \$8,099,280 \$3,745,262 \$1,167,167 \$1,541,224 \$12,280,000 ESD \$0 \$0 \$0 \$780,000 \$0 \$0 \$0 NYS SDF/ATC \$327,173 \$0 \$0 \$0 \$0 \$0 \$0 INSURANCE \$0 \$0 \$0 \$0 \$0 \$0 \$0 NATIONAL FUEL \$0 \$0 \$0 \$0 \$0 \$0 \$0 88C/FUTURE FUND \$1,369,649 \$7,620,478 \$0 \$0 \$0 \$0 \$0 CONSTR. (LOAN) \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0			\$0	\$0	\$0	\$0	\$0	\$0	\$				
ESD \$0 \$0 \$780,000 \$0 \$10 </td <td></td> <td></td> <td>\$963,942</td> <td>\$0</td> <td>\$0</td> <td>\$0</td> <td>\$0</td> <td>\$0</td> <td>\$963,94</td>			\$963,942	\$0	\$0	\$0	\$0	\$0	\$963,94				
NYS SDF/ATC \$327,173 \$0			\$4,056,652	\$8,099,280	\$3,745,262	\$1,167,167	\$1,541,224	\$12,280,000	\$30,889,58				
INSURANCE \$0			\$0	\$0	\$780,000	\$0	\$0	\$0	\$780,00				
NATIONAL FUEL \$0		NYS SDF/ATC	\$327,173	\$0	\$0	\$0	\$0	\$0	\$327,17				
88C/FUTURE FUND \$1,369,649 \$7,620,478 \$0 \$0 \$0 \$0 CONSTR. (LOAN) \$0<			\$0	\$0	\$0	\$0	\$0	\$0	\$				
CONSTR. (LOAN) \$0 \$0 \$0 \$0 \$0 \$0			\$0	\$0	\$0	\$0	\$0	\$0	\$				
		88C/FUTURE FUND	\$1,369,649	\$7,620,478	\$0	\$0	\$0	\$0	\$8,990,12				
TOTAL \$35,269,573 \$39,684,044 \$20,501,557 \$16,342,600 \$19,646,968 \$29,361,776		CONSTR. (LOAN)	\$0	\$0	\$0	\$0	\$0	\$0	\$				
		TOTAL	\$35,269,573	\$39,684,044	\$20,501,557	\$16,342,600	\$19,646,968	\$29,361,776	\$160,806,51				
									anan talah kapatén karangan kapatén karanan karangan karangan karangan karangan karangan karangan karangan kar				

								03/18/10
COST CENTER	FUNDING	2016/17	2017/18	2018/19	2019/20	2020/21	OUT YEARS	TOTAL
AIRPORT DEVELOPMENT GROUP								
BNIA	FAA	\$2,210,286	\$1,308,225	\$1,563,750	\$1,968,600	\$17,900,550	\$9,872,550	\$34,823,961
	NYSDOT	\$644,129	\$218,038	\$260,625	\$328,100	\$2,983,425	\$1.645.425	\$6,079,742
	NFTA/ADF	\$2,202,667	\$2,172,287	\$4,421,321	\$5,493,868	\$7,666,391	\$2,000,000	\$23,956,534
	PFC	\$13,638,000	\$1,746,875	\$0	\$0	\$0	\$0	\$15,384,87
	FUTURE PFC	\$12,876,648	\$31,160,571	\$44,176,971	\$23,143,410	\$4,023,425	\$3,445,425	\$118,826,450
	SPECIAL 7	\$130,000	\$0	\$0	\$0	\$0	\$0	\$130,00
	NYS POWER	\$0	\$0	\$0	\$0	\$0	\$250,000	\$250.00
	FUTURE FUNDING	\$0	\$0	\$0	\$0	\$0	\$50,000	\$50,00
	BOND	\$2,606,173	\$3,000,000	\$52,000,000	\$22,500,000	\$0	\$0	\$80,106,17
	AIRLINE REIMB.	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,00
	SUBTOTAL	\$34,457,903	\$39,605,996	\$102,422,667	\$53,433,978	\$32,573,791	\$17,263,400	\$279,757,73
NFIA	FAA	\$1,536,950	\$8,950,464	\$12,055,557	\$8,986,199	\$24,559,742	\$65,491,727	\$121,580,63
	NYSDOT	\$85,386	\$495,109	\$669,753	\$499,233	\$1,364,430	\$3,638,429	\$6,752,34
	NFTA/ADF	\$48,000	\$1,925	\$125,634	\$1,256,636	\$1,093,000	\$402,028	\$2,927,22
	PFC	\$1,586	\$1,178	\$0	\$0	\$0	\$0	\$2,76
	FUTURE PFC	\$83,800	\$622,007	\$669,753	\$949,233	\$1,364,430	\$3,638,429	\$7,327,65
	FUTURE FUNDING	\$0	\$0	\$0	\$0	\$0	\$0	\$
	BRIDGE COMM	\$0	\$0	\$0	\$0	\$0	\$0	\$
	AIRFORCE	\$0	\$0	\$0	\$0	\$0	\$0	\$
	ECONOMIC DEV	\$0	\$0	\$0	\$0	\$0	\$0	\$
	SUBTOTAL	\$1,755,722	\$10,070,683	\$13,520,697	\$11,691,301	\$28,381,602	\$73,170,613	\$138,590,61
TOTAL AIRPORT DEVEL GROUP	IFAA	\$3,747,236	\$10,258,689	\$13,619,307	\$10,954,799	\$42,460,292	\$75,364,277	\$156,404,60
TOTAL AIRFORT DEVEL GROOP	NYSDOT	\$729,515	\$713,147	\$13,619,307 \$930,378	\$10,954,799	\$42,460,292	and the second	
	NFTA/ADF	\$2,250,667	\$2,174,212	\$4,546,955	\$6,750,504		\$5,283,854	\$12,832,08
	PFC	\$2,250,667	\$2,174,212	\$4,546,955	\$0,750,504	\$8,759,391 \$0	\$2,402,028 \$0	\$26,883,75
	FUTURE PFC	\$12,960,448	\$31,782,578	\$44,846,724	\$24,092,643	\$5,387,855	\$7,083,854	\$15,387,63 \$126,154,10
	SPECIAL 7	\$130,000	\$31,782,578	\$0	\$24,092,643	\$5,367,855 \$0	\$7,083,854	\$126,154,10
	NYS POWER	\$130,000	\$0	\$0	\$0		\$250,000	\$130,00
	FUTURE FUNDING	\$0	\$0	\$0	\$0	\$0 \$0	\$250,000	\$250,00
	BOND		\$3,000,000	\$52,000,000		and the second se		
	AIRLINE REIMB.	\$2,606,173 \$150,000	\$3,000,000	\$52,000,000	\$22,500,000 \$0	\$0 \$0	\$0 \$0	\$80,106,17 \$150,00
	BRIDGE COMM	\$150,000	\$0	\$0	\$0	\$0	\$0	\$ 150,00
	AIRFORCE	\$0	\$0	\$0	\$0	\$0	\$0	ې
	ECONOMIC DEV.	\$0		\$0	\$0	\$0	\$0	
	TOTAL		\$0		and the second		\$90.434.013	\$449.249.25
L		\$36,213,625	\$49,676,679	\$115,943,364	\$65,125,279	\$60,955,393	əyu,434,013	\$418,348,35

							03/18/10
FUNDING	2016/17	2017/18	2018/19	2019/20	2020/21	OUT YEARS	TOTAL
NFTA	\$455,000	\$566,009	\$1,042,880	\$1,179,000	\$60,000	\$0	\$3,302,889
NFTA I	\$986 765	\$1 299 197	\$891 941	\$786 466	\$451 941	\$4 921 740	\$9,338,050
	and the second		The second se				\$220,000
						and the second	\$2,880
SUBTOTAL	\$1,206,765	\$1,302,077	\$891,941	\$786,466	\$451,941	\$4,921,740	\$9,560,930
	* 540.405						
							\$548,10
							\$53,732
						and the second sec	\$19,056,306
	and the second						\$429,854
							\$2,578,214
SUBTUTAL	\$3,872,975	\$6,696,903	\$4,544,246	\$5,423,589	\$2,128,498	\$0	\$22,666,211
NFTA	\$1,989,870	\$1,865,206	\$1,934,821	\$1,965,466	\$511,941	\$4,921,740	\$13,189,044
NYSDOT	\$53,732	\$0	\$0	\$0	\$0	\$0	\$53,732
FUTURE FUNDING	\$220,000	\$0	\$0	\$0	\$0	\$0	\$220,000
FTA	\$429,854	\$0	\$0	\$0	\$0	\$0	\$429,854
MRF	\$0	\$890,214	\$688,000	\$1,000,000	\$0	\$0	\$2,578,214
88C	\$2,841,284	\$5,809,569	\$3,856,246	\$4,423,589	\$2,128,498	\$0	\$19,059,186
TOTAL	\$5,534,740	\$8,564,989	\$6,479,067	\$7,389,055	\$2,640,439	\$4,921,740	\$35,530,030
88C	\$249,500	\$202,500	\$187,500	\$182,500	\$147,500	\$0	\$969,500
PFC	\$160,000	\$140,000	\$140,000	\$105,000	\$105,000	\$0	\$650,000
NFTA	\$1,670,000	\$1,540,000	\$315,000	\$0	\$0	\$0	\$3,525,000
SUBTOTAL	\$2,079,500	\$1,882,500	\$642,500	\$287,500	\$252,500	\$0	\$5,144,500
	\$15,000	¢0	0.0	¢∩	00	60	£45.00
	and the second sec					and the second se	\$15,000
SOBIOTAL	\$15,000		\$ 0	οų		\$ 0	\$15,000
NFTA	\$16,000	\$76,500	\$17,000	\$17,500	\$18,000	\$18,500	\$163,500
SUBTOTAL	\$16,000	\$76,500	\$17,000	\$17,500	\$18,000	\$18,500	\$163,500
FTA	\$0	\$0	\$0	\$0	\$0	\$0	\$(
NYSDOT	\$0			The second s			\$(
NFTA	\$174,000	\$48,291					\$222.29
MRF						and the second	\$
SUBTOTAL	\$174,000	\$48,291	\$0	\$0	\$0	\$0	\$222,29
	6040 5001	\$202 Feel	6407 500	6400 CO.	6447 COOL	<u>^</u>	¢000 50
							\$969,500
							\$650,000
		and the second		and the second		and the second	\$3,925,79
NYSDOT	\$0 \$0						\$1
	\$01	\$0	\$0	\$0	\$0	\$0	\$1
MRF	\$0	\$0	\$0	\$0	\$0	\$0	\$
	NFTA FUTURE FUNDING 88C SUBTOTAL NFTA NYSDOT 88C FTA MRF SUBTOTAL	NFTA \$455,000 NFTA \$986,765 FUTURE FUNDING \$220,000 88C \$0 SUBTOTAL \$1,206,765 NFTA \$548,105 NYSDOT \$53,732 88C \$2,841,284 FTA \$429,854 MRF \$0 SUBTOTAL \$1,889,870 NYSDOT \$53,732 88C \$2,841,284 FTA \$429,854 MRF \$0 SUBTOTAL \$3,872,975 NFTA \$1,989,870 NYSDOT \$53,732 FUTURE FUNDING \$220,000 FTA \$1,989,870 NYSDOT \$53,732 FUTURE FUNDING \$220,000 FTA \$1,870,000 88C \$2,841,284 TOTAL \$5,534,740 88C \$249,500 PFC \$160,000 NFTA \$16,000 SUBTOTAL \$16,000 SUBTOTAL \$16,000	NFTA \$455,000 \$566,009 NFTA \$986,765 \$1,299,197 FUTURE FUNDING \$220,000 \$00 88C \$0 \$2,880 SUBTOTAL \$1,206,765 \$1,302,077 NFTA \$548,105 \$0 NYSDOT \$53,732 \$0 88C \$2,841,284 \$5,806,689 FTA \$429,854 \$0 MRF \$0 \$890,214 SUBTOTAL \$1,989,870 \$1,865,206 NYSDOT \$53,732 \$0 SBC \$220,000 \$0 FUTURE FUNDING \$220,000 \$0 FUTURE FUNDING \$220,000 \$0 FTA \$4429,854 \$0 MRF \$0 \$890,214 88C \$2,841,284 \$5,809,569 TOTAL \$5,534,740 \$8,564,989 B8C \$2,249,500 \$202,500 PFC \$160,000 \$1,480,000 SUBTOTAL \$16,50,000 \$1,882,500 <	NFTA \$455,000 \$566,009 \$1,042,880 NFTA \$986,765 \$1,299,197 \$991,941 FUTURE FUNDING \$220,000 \$0 \$0 B&C \$0 \$2,880 \$0 SUBTOTAL \$1,206,765 \$1,302,077 \$891,941 NFTA \$548,105 \$0 \$0 SUBTOTAL \$1,206,765 \$1,302,077 \$891,941 NFTA \$548,105 \$0 \$0 NFTA \$548,105 \$0 \$0 NYSDOT \$53,732 \$0 \$0 MRF \$0 \$890,214 \$688,000 SUBTOTAL \$3,872,975 \$6,696,903 \$4,544,246 NYSDOT \$53,732 \$0 \$0 FTA \$1,989,870 \$1,865,206 \$1,934,821 NYSDOT \$53,732 \$0 \$0 FTA \$1,989,870 \$1,865,206 \$1,934,821 NYSDOT \$53,732 \$0 \$0 \$0 FTA \$1,99,870	NFTA \$455,000 \$566,009 \$1,042,880 \$1,179,000 NFTA \$986,765 \$1,299,197 \$891,941 \$786,466 FUTURE FUNDING \$220,000 \$0 \$0 \$0 B8C \$1,299,197 \$891,941 \$786,466 FUTURE FUNDING \$220,000 \$0 \$0 \$0 B8C \$1,206,765 \$1,302,077 \$891,941 \$786,466 NFTA \$548,105 \$0 \$0 \$0 \$0 B8C \$2,241,284 \$5,500,689 \$3,356,246 \$4,422,589 FTA \$429,854 \$0 \$0 \$0 B8C \$2,241,284 \$5,606,689 \$3,956,246 \$4,423,589 FTA \$429,854 \$0 \$0 \$0 SUBTOTAL \$3,872,975 \$6,686,903 \$4,44,246 \$5,423,589 FTA \$1,999,870 \$1,865,206 \$1,934,621 \$1,965,466 NYSDOT \$53,732 \$0 \$0 \$0 \$0 SUBTOTAL	NFTA S465.000 S566.009 \$1.042.800 S1.179.000 S60.000 NFTA \$980.765 \$1.299.197 \$891.941 \$778.6466 \$451.941 FUTURE FUNDING \$220.000 \$00 \$50 \$50 \$50 BC \$00 \$2.880 \$50 \$50 \$50 SUBTOTAL \$1.206,765 \$1.302,077 \$891.941 \$7786,466 \$4451.941 NFTA \$548,105 \$0 \$0 \$0 \$0 \$0 NYSDOT \$53.732 \$0 \$0 \$0 \$0 \$0 NYSDOT \$53.732 \$0 \$0 \$0 \$0 \$0 SUBTOTAL \$3.872,975 \$6.699,030 \$4,544.246 \$54,23,589 \$2,128.498 NFFA \$0 \$800,214 \$888,000 \$1.000,000 \$0 SUBTOTAL \$3.872,975 \$6.699,033 \$4,544,246 \$54,423,589 \$2,128,498 NYSDOT \$53,732 \$0 \$0 \$0 \$0 \$0	NFTA \$465.000 \$566.009 \$1,042.800 \$1,179.000 \$60.000 \$30 NFTA \$969.765 \$1,299.197 \$891.941 \$766.460 \$451.941 \$4.921.740 FUTURE FUNDING \$22.000 \$30

			112010/17					03/18/16
COST CENTER	FUNDING	2016/17	2017/18	2018/19	2019/20	2020/21	OUT YEARS	TOTAL
GRAND TOTAL	FTA	\$9,061,493	\$4,659,813	\$1,780,183	\$1,864,694	\$1,873,163	\$1,905,823	\$21,145,169
	NYSDOT	\$1,843,265	\$1,276,685	\$1,152,901	\$1,060,420	\$4,582,000	\$5,522,082	\$15,437,353
	NFTA/ADF	\$11,528,226	\$9,591,392	\$9,891,759	\$11,600,517	\$11,985,957	\$12,626,722	\$67,224,573
	MRF	\$8,213,811	\$15,027,465	\$10,883,606	\$10,510,605	\$12,601,811	\$8,253,271	\$65,490,569
	GBNRTC	\$56,500	\$16,501	\$0	\$0	\$0	\$0	\$73,001
	METRO CAP RES	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	NYS/ATC	\$5,177,500	\$0	\$0	\$0	\$0	\$0	\$5,177,500
	EPA	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	MRF LEASE	\$0	\$700,000	\$700,000	\$700,000	\$700,000	\$1,400,000	\$4,200,000
	CMAQ	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	FTA REST	\$963,942	\$0	\$0.	\$0	\$0	\$0	\$963,942
	88C	\$7,147,436	\$14,111,349	\$7,789,008	\$5,773,256	\$3,817,222	\$12,280,000	\$50,918,271
	CONSTR. (LOAN)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	ESD	\$0	\$0	\$780,000	\$0	\$0	\$0	\$780,000
	NYS SDF/ATC	\$327,173	\$0	\$0	\$0.	\$0	\$0	\$327,173
	88C/FUTURE FUND	\$1,369,649	\$7,620,478	\$0	\$0	\$0	\$0	\$8,990,127
	INSURANCE	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	FUTURE FUND.	\$220,000	\$0	\$0	\$0	\$0	\$50,000	\$270,000
	FAA	\$3,747,236	\$10,258,689	\$13,619,307	\$10,954,799	\$42,460,292	\$75,364,277	\$156,404,600
	PFC	\$13,799,586	\$1,888,053	\$140,000	\$105,000	\$105,000	\$0	\$16,037,639
	FUTURE PFC	\$12,960,448	\$31,782,578	\$44,846,724	\$24,092,643	\$5,387,855	\$7,083,854	\$126,154,102
	SPECIAL 7	\$130,000	\$0	\$0	\$0	\$0	\$0	\$130,000
	NYS POWER	\$0	\$0	\$0	\$0	\$0	\$250,000	\$250,000
	BOND	\$2,606,173	\$3,000,000	\$52,000,000	\$22,500,000	\$0	\$0	\$80,106,173
	NATIONAL FUEL	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	BNIA CAP RES	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000
	BRIDGE COMM	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	AIRFORCE	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	ECONOMIC DEV	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	TOTAL	\$79,302,438	\$99,933,003	\$143,583,488	\$89,161,934	\$83,513,300	\$124,736,029	\$620,230,192

NIAGARA FRONTIER TRANSPORTATION AUTHORITY



TOTAL EMPLOYEES:

	FT	PT	TOTAL
NFTA	487	2	489
METRO	1,073	1	1,074
TOTAL	1.560	3	1.563

i - 15

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (\$000's)

	METRO	TRANSP CTRS	SURFACE TRANSP GROUP SUBTOTAL	BNIA	NFIA	AIRPORT BUSN GROUP SUBTOTAL	PROP DEV	CENTRAL ADMIN	FYE17 CONSOL TOTAL	FYE16 ADOPTED BUDGET	VARIANCE	% VARIANCE	FN
REVENUES & ASSISTANCE													
Operating Revenues													
Airport Fees & Services	0	0	0	17,302	198	17,500	0	0	17,500	16,895	605	3.6%	1
Passenger Fares	38,512	0	38,512	0	0	0	0	0	38,512	37,880	632	1.7%	2
Rental Income	0	2,100	2,100	11,460	429	11,889	2.753	Ō	16,742	15,895	847	5.3%	3
Concessions/Commissions	0	55	55	26,699	1,864	28,563	0	Ō	28,618	29,059	(441)	-1.5%	4
Resales & Rebillings	0	5	5	1,950	30	1,980	11	Ō	1,996	1,523	473	31.0%	5
Other Operating Revenues	<u>768</u>	<u>3</u>	<u>770</u>	2,498	<u>202</u>	2,700	1	<u>0</u>	3,472	3,246	225	6.9%	6
	39,280	2,162	41,442	59,909	2,723	62,632	2,766	ō	106,840	104,497	2,342	2.2%	-
Operating Assistance													
Local - 18b Match	4,100	0	4,100	0	0	0	0	0	4,100	4,100	0	0.0%	7
Erie County Sales Tax	19,997	Ō	19,997	Ō	Ő	Ő	õ	Ö	19,997	20,226	(229)	-1.1%	8
Mortgage Tax	9,187	Ō	9,187	ō	Ő	Ő	õ	ő	9,187	7,930	1,257	15.9%	9
Local - 88c Funds	1,850	Ó	1,850	Ő	Ő	0 0	õ	ő	1,850	2,000	(150)	-7.5%	10
Peace Bridge	200	Ō	200	õ	Ő	õ	ŏ	ő	200	2,000	(130)	0.0%	11
State - 18b	4,100	Ó	4,100	Ō	Ō	0	ŏ	õ	4,100	4,100	Ő	0.0%	12
State - MTOAF	23,505	Ō	23,505	ō	Ő	Ő	õ	ő	23,505	23,505	ő	0.0%	13
State - DMTTF	8,935	0	8,935	Ő	Ō	0	ő	õ	8,935	8,935	ő	0.0%	14
State - Additional General Fund	13,602	0	13,602	Ō	Ō	0	0	ŏ	13,602	12,308	1,294	10.5%	15
State - Capital Spending	0	0	0	0	0	Ō	0	0	0	3,883	(3,883)	-100.0%	16
State - PM Match	2,461	0	2,461	Ō	Ō	0	0	ő	2,461	2,512	(51)	-2.0%	17
Federal - Sec 5311	72	0	72	0	Ő	Ō	0	0 0	72	2,012	7	10.8%	18
Federal - PM	19,692	0	19,692	0	0	Ō	0	Ō	19,692	20.096	(405)	-2.0%	19
Federal - JARC Sec 5316	25	0	25	0	0	0	Ō	Ō	25	100	(75)	-75.0%	20
Federal Operating Assistance	0	0	0	0	0	Ō	0	285	285	285	0	0.0%	21
Federal - K-9 Cops	0	0	0	0	0	0	Ó	394	394	394	Ō	0.0%	22
Federal - DEA Expenditures	0	0	0	0	0	Ó	Ō	60	60	60	Ő	0.0%	23
Federal - DEA OT Reimbursement	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>17</u>	17	17	0	0.0%	24
Total Operating Assistance	<u>107,726</u>	Ō	<u>107,726</u>	Ō	Ō	Ō	Ō	757	108,483	110,717	<u>(2,234)</u>	-2.0%	
TOTAL OPERATING REV & ASST	147,006	2,162	149,168	59,909	2,723	62,632	2,766	757	215,323	215,215	108	0.1%	

-

,

•

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (\$000's)

_	METRO	TRANSP CTRS	SURFACE TRANSP GROUP SUBTOTAL	BNIA	NFIA	AIRPORT BUSN GROUP SUBTOTAL	PROP DEV	CENTRAL ADMIN	FYE17 CONSOL TOTAL	FYE16 ADOPTED BUDGET	VARIANCE	% VARIANCE	FN
OPERATING EXPENSES (Excluding Depreciation)													
Personnel Services	92,300	1,422	93,722	13,352	1,907	15,259	186	34,524	143.692	141.685	2,007	1.4%	25
Maintenance & Repairs	9,546	245	9,791	8,749	888	9.637	323	661	20,413	19,400	1.013	5.2%	26
Transit Fuel/Power	4.277	0	4.277	0,1 10	000	0,007	020	0	4,277	6,620	(2,343)	-35.4%	20
Utilities	1.875	371	2,246	2,487	303	2.790	388	82	5,506	5,557	(2,343) (51)	-0.9%	28
Insurance & Injuries	3,150	26	3,177	399	112	511	72	161	3,921	4,368	(447)	-10.2%	29
Safety & Security	50	(0)	50	1,051	39	1.090	0	65	1,205	1,295	(90)	-6.9%	30
General Business/Other	13,314	29	13,343	6,815	701	7.516	183	2.835	23,877	23,525	352	1.5%	31
Administrative Cost Reallocation				-,		.,		2,000	20,011	20,020	002	1.070	01
Administrative Cost	4,972	514	5,486	3,844	877	4,722	1.083	(11,290)	0	0	0	n/a	32
Police Cost	5,101	583	5,684	5,581	428	6.010	0	0	11,694	11,074	619	5.6%	33
Costs Transferred to Capital Projects	0	0	0	(63)	0	(63)	Ō	(1,518)	(1,582)	(1,796)	215	-11.9%	34
Inter Division Reimbursement	<u>(204)</u>	<u>(79)</u>	<u>(282)</u>	(126)	<u>0</u>	<u>(126)</u>	<u>0</u>	(24,762)	(25,171)	(24,423)	(748)	<u>3.1%</u>	35
TOTAL OPERATING EXPENSES	<u>134,381</u>	<u>3,113</u>	137,494	42,089	<u>5,257</u>	<u>47,346</u>	<u>2,236</u>	<u>757</u>	<u>187,833</u>	<u>187,305</u>	<u>528</u>	<u>0.3%</u>	
OPERATING INCOME/(LOSS)	12,625	(951)	11,674	17,820	(2,534)	15,286	530	0	27,490	27,910	(419)	-1.5%	
NON-OPERATING ITEMS													
Bond Debt Service	0	0	0	(12,948)	0	(12,948)	0	0	(12,948)	(13,043)	95	-0.7%	36
Debt Service - ARFF Building	0	0	0	(710)	0	(710)	õ	Ō	(710)	(10,010)	(710)	n/a	37
Metro Capital/Other Reserve Funding/MRF	(3,300)	0	(3,300)	Ó	0	ÒÓ	0	0	(3,300)	(3,257)	(43)	1.3%	38
Intercompany Transfer - Metro	(637)	0	(637)	0	0	0	0	0	(637)	(637)	0	0.0%	39
Debt Service - Noresco	(409)	(231)	(640)	(292)	(2)	(294)	(47)	0	(981)	(982)	1	-0.1%	40
NFIA Contribution (Excluding Debt Svc)	0	0	0	(750)	0	(750)	Ó	0	(750)	(750)	0	0.0%	41
Debt Service - Glycol Collection	0	0	0	(263)	0	(263)	0	0	(263)	(258)	(5)	1.9%	42
Operating Expense Reserve & R&R Rsv	0	0	0	(160)	0	(160)	0	0	(160)	(178)	18	-9.9%	43
Capital Funding Reallocation	0	0	0	0	0	0	0	0	0	2,229	(2,229)	-100.0%	44
Intercompany Transfer - Tr Centers	0	637	637	0	0	0	0	0	637	637	0	0.0%	45
BNIA Contribution (Excluding Debt Svc)	0	0	0	0	750	750	0	0	750	750	0	0.0%	46
Seneca Proceeds	0	0	0	0	1,000	1,000	0	0	1,000	1,000	0	0.0%	47
Interest Income	0	0	0	400	0	400	0	0	400	200	200	100.0%	48
ADF Funding	0	0	0	0	0	0	0	0	0	(226)	226	-100.0%	49
PFC	0	0	0	1,000	0	1,000	0	0	1,000	1,000	0	0.0%	50
NFIA Contribution - Debt Svc Entlmnt Appl	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	0	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,942</u>	<u>(1,942)</u>	<u>-100.0%</u>	51
TOTAL NON-OPERATING ITEMS	<u>(4,346)</u>	<u>406</u>	<u>(3,940)</u>	<u>(13,724)</u>	<u>1,748</u>	<u>(11,975)</u>	<u>(47)</u>	<u>0</u>	<u>(15,962)</u>	<u>(11,572)</u>	<u>(4,390)</u>	<u>37.9%</u>	
NET INCOME/(LOSS)	8,279	(545)	7,734	4,096	(785)	3,311	483	0	11,528	16,338	(4,810)	-29.4%	
LESS: DIRECT CAPITAL	5,413	1,535	6,948	2,203	48	2,251	455	1,875	11,528	16,338	(4,810)	-29.4%	52
LESS: INDIRECT CAPITAL	826	85	<u>911</u>	638	<u>146</u>	784	<u>180</u>	<u>(1,875)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>	
NET SURPLUS/(DEFICIT)	<u>2.040</u>	<u>(2.165)</u>	<u>(124)</u>	<u>1.255</u>	<u>(979)</u>	<u>276</u>	<u>(152)</u>	Q	<u>0</u>	<u>0</u>	0	<u>n/a</u>	

AUTHORITY REVENUE ASSUMPTIONS (Footnote Numbers From Page 1-1)

1. AIRPORT FEES & SERVICES

Airport Fees & Services revenue comprises 28.9% of total Buffalo Niagara International Airport Revenues and are decreasing \$574k, or 3.4%, due to higher cost compensatory billings to our airlines reflective of decreasing direct and indirect expenses and central admin capital expenditures. Airport Fees & Services are also a source of revenue at our Niagara Falls International Airport, and comprise 7.3% of total revenues at that airport. They are increasing \$31k, or 18.8%, as we anticipate a 10% landing fee rate hike and 4% enplanement growth. Combined, this source of revenue is projected at 25.9% of all Authority FYE 17 revenues.

The BNIA landing fee rate is calculated on a cost recovery formula based on budgeted expenses applied to gross landing weight. In addition to budgeted expenses, the FYE 17 landing fee rate reflects signatory airline billings for debt service and operating reserves under the 2004 and 2014 Airport Revenue Bonds.

3. RENTAL INCOME

Building space and other rentals are a source of revenue for each of the Authority business centers. These are space and land occupancy fees charged to tenants. BNIA Rental Income is \$360k, or 3.2%, above FYE 16 due to higher signatory compensatory airline billings as a result of an increase in direct and indirect expenses and central admin capital expenditures. NFIA Rental Income is increasing \$32k, or 8.0%, primarily due to a 15% rental rate hike and a 4% enplanement growth. Property Development Rental Income is \$163k, or 6.3%, above FYE 16, as we anticipate higher rental revenue from our 247 Cayuga, 485 Cayuga and Terminal A properties.

4. CONCESSIONS/COMMISSIONS

The fees charged to tenants for the right to sell their goods and services to the public or to use NFTA premises to sell their products is a source of revenue for most business centers. These types of services and products range from parking lot services and car rental services to food and beverage sales and video games. BNIA Concessions/ Commissions are decreasing \$424k, or 1.6%, as our parking lot/ramp revenue is consistent with our FYE 16 forecast, the FYE 17 budget includes 1% enplanement growth.

5. RESALES & REBILLINGS

The charges to customers for their share of utility usage and debt service billings for miscellaneous projects are categorized as resales & rebillings. BNIA is increasing \$468k, or 31.5%, due to the rebillings of the ARFF building construction debt service costs.

6. OTHER OPERATING REVENUES

The primary source of this revenue is direct billing to our BNIA airlines for the new baggage handling system. BNIA is increasing \$92k, or 3.8%, due to higher baggage maintenance billings.

METRO REVENUE ASSUMPTIONS (Footnote Numbers From Page 1-1)

2. PASSENGER FARES

Total passenger fares for FYE 17 are expected to increase \$632k, or 1.7%, to \$38,512k, primarily reflective of higher rail core ridership based on operational and enhancement changes and an anticipated increase in university pass revenue.

6. OTHER OPERATING REVENUES

This consists chiefly of the receipts from bus and rail advertising, and is increasing \$47k, or 6.5%, to \$768k.

OPERATING ASSISTANCE (Footnote Numbers From Page 1-1)

7. - 11. LOCAL OPERATING ASSISTANCE

Total anticipated local operating assistance for FYE 17 is \$35,334k, and is comprised of the following:

	FYE 17 <u>(000's)</u>
Erie County Sales Tax	\$19,997
Mortgage Recording Tax	9,187
88c Funds	1,850
Erie County match to 18(b)	3,657
Niagara County match to 18(b)	443
Peace Bridge	200
÷	\$35,334

12. – 17. STATE OPERATING ASSISTANCE

New York State operating assistance includes funding primarily for our Metro operations made available through the Public Transportation Operation Assistance Fund and miscellaneous other grants.

	FYE 17 <u>(000's)</u>
Public Transportation Operation Assistance Funds General Fund Section 18(b) Miscellaneous Other Grants	\$46,042 4,100 <u>2,462</u> \$52,604

By mandate, Section 18(b) funding is matched by Erie and Niagara Counties (see Local Operating Assistance).

18. - 24. FEDERAL OPERATING ASSISTANCE

Total Federal assistance of \$20,545k is \$473k, or 2.3%, below FYE 16 levels primarily due to a decrease in JARC grants and Federal Preventive Maintenance assistance based on the apportionment formula program and capital funding reallocation.

KEY EXPENDITURE ASSUMPTIONS

(Footnote Numbers From Page 1-2)

Key expenditure indicators can be summarized on an NFTAwide basis since the characteristics of the expenditures are similar to each fund.

25. PERSONNEL SERVICES

<u>Salaries</u>

The FYE 17 budget for NFTA/Metro totals 1,563 employees. FYE 17 includes union cost increases reflective of labor agreements and increases on expired contracts based on submitted proposals. Included in our FYE 17 budget are increases in NFTA/Metro overtime of \$98k, or 1.1%, primarily due to increases in Metro costs, consistent with our FYE 16 forecast.

Benefits

Paid employee benefits are budgeted at 50.7% of salaries for Authority employees and 87.9% of salaries for Metro employees. Fringe benefits are calculated for all NFTA employees in accordance with the various collective bargaining agreements and/or government mandate. Those paid benefits are as follows:

Pensions

All Authority employees are eligible for membership in the New York State Employees Retirement System (NYSERS). Employees who joined the system prior to July 23, 1976 or joined after July 23, 1976 with ten years' experience and the Transit Police are in a non-contributory plan. Employees who joined after July 23, 1976 with fewer than ten years' experience (except Tier V) and belong to Tier III, Tier IV or Tier V are required to contribute 3% of their compensation to the plan. Employees who joined after April 1, 2012 are Tier VI members and required to contribute between 3% and 6% of their compensation to the plan, based on salary level. Authority contribution is estimated to be 14.5% of employee compensation for FYE 17. Authority pension amounts factor in early retirement incentive costs, and are \$861k, or 8.0%, above FYE 16 based on New York State Comptroller's office input. All full-time Metro employees who are union members are covered by a contributory single employer defined contribution pension plan. All full-time Metro employees contribute 4% of their pay to the plan, while the current Metro contribution is 11%.

Social Security Tax

The Authority and Metro contribution to the Federal Social Security System is calculated using an effective rate of 7.65% of salaries. Salaries above \$118,500 are subject to the 1.45% Medicare portion of FICA only.

Workers' Compensation

Due to double-digit premium increases, the Authority became self-insured for workers' compensation coverage in mid FYE 91. The appropriation for the expense provides funding for medical and indemnity payments, mandated state assessments, administration fees and third party administrator fees. A workers' compensation team within the Risk Management department helps manage our workers' compensation cases. Workers' compensation costs are increasing \$404k, or 5.3%, consistent with our FYE 16 forecast.

Medical and Hospitalization Insurance

Our FYE 17 budget anticipates increases of \$1,901k, or 6.8%, consistent with our FYE 16 forecast and anticipates a 5.4% rate hike.

Dental Insurance

Dental insurance is provided through GHI. The FYE 17 budget for this is based on current rates per covered payroll and adjusted for a possible rate increase during the fiscal year.

Unemployment Insurance

Financial exposure results if unemployment costs are not controlled. The NFTA is self-insured for unemployment insurance. The FYE 17 budget is based on historical experience factored with our FYE 16 costs.

Group Life Insurance

All Metro employees and non-union Authority employees are provided group life insurance. All Authority employees who fall under the New York State retirement system are provided basic life insurance coverage through that plan. The FYE 17 budget for group life insurance is based on current rates per covered payroll and adjusted for a possible rate increase during the fiscal year.

Disability Insurance

The NFTA is self-insured for disability benefits. The FYE 17 budget for disability expense is based on historical experience factored with the 2016 payment structure.

Long-Term Disability Insurance

All non-represented employees are provided long-term disability insurance. The FYE 17 budget for this coverage is based on current rates per covered payroll and adjusted for a possible rate increase during the fiscal year.

26. MAINTENANCE & REPAIRS

The routine expense of maintenance and operation of the NFTA's buildings, equipment, buses and rail cars comprise 9.5% of the total Authority FYE 17 budget. Total FYE 17 costs of \$20,413k are \$1,013k, or 5.2%, above FYE 16. BNIA's expenses are increasing \$102k, or 1.2%, as miscellaneous parking lot/ramp rehab costs contribute to the increase. Metro's increasing costs of \$902k, or 10.4%, are due to an increase in revenue vehicle maintenance costs as a result of aging parts and expired warranties, and higher facilities expenses.

27. TRANSIT FUEL/POWER

Diesel fuel to run buses and electric power to run the rail cars comprise 3.2% of the total Metro budget. Total FYE 17 costs of \$4,277k are \$2,343k, or 35.4%, below FYE 16 as we anticipate our #2 ULSD market diesel fuel to average \$1.50/gallon; we have locked-in 20% of our FYE 17 usage at \$2.12/gallon. FYE 16 actual market prices have ranged from a low of \$1.06/gallon on 1/18/16 to a high of \$2.23/gallon on 5/18/15. The rail traction portion of Transit Fuel/Power is \$445k, which is \$3k below FYE 16, as we anticipate lower electric costs.

28. UTILITIES

FYE 17 utilities of \$5,506k are \$51k, or 0.9%, below FYE 16. This decrease is based on consultant input consistent with our FYE 16 forecast.

29. INSURANCE & INJURIES

The Authority purchases property insurance then assumes the liability for most risks including, but not limited to, property damage and personal injury claims. NFTA also purchases insurance for most risks such as airport liability, excess liability, police professional liability and property and is self-insured for public property damage and personal injury at our Transportation Centers.

The Insurance & Injuries category records the expense of investigation and settlement of annual routine claims as well as the cost of purchased insurance.

Decreases in Metro reserve appropriations, consistent with our FYE 16 forecast, contribute to an overall decrease of \$447k, or 10.2%.

30. SAFETY & SECURITY

The Authority provides secondary security services through an outside service that provides support at Buffalo Niagara International Airport, Niagara Falls International Airport and guard service at our Metro bus garage and rail yard locations. FYE 17 costs of \$1,217k are \$77k, or 6.0%, below FYE 16, reflective of our FYE 16 forecast.

31. GENERAL BUSINESS/OTHER

General business expenses include non-employee services, communications, office supplies, business travel, consultant fees, bad debts, management fees, employee training and advertising. FYE 17 costs of \$23,877k are \$352k, or 1.5%, above FYE 16. Metro's expenses are increasing \$192k, or 1.5%, due to higher Metro support staff salaries and health insurance costs and increasing consultant fees.

32. ADMINISTRATIVE COST REALLOCATION - ADMINISTRATIVE COSTS

The current administrative cost allocation formula is as follows:

BNIA	34.05%
NFIA	7.77%
Transportation Centers	4.55%
Property Development	9.59%
Metro	44.04%
TOTAL	<u>100.00%</u>

33. ADMINISTRATIVE COST REALLOCATION - POLICE COSTS

The Authority maintains a Transit Police force that provides proactive security for all NFTA/Metro facilities. The oversight responsibility for the Transit Police force rests within the Executive Branch. For accounting purposes, this unit is recorded in Central Administration on the appropriate expense lines. To the extent that costs are incurred in support of BNIA, NFIA, Metro, Transportation Centers or Property Development, those business centers absorb the appropriate costs in the Safety & Security category. The costs of these services are reimbursed to Central Administration on the Inter Division Reimbursement line.

FYE 17 police costs are increasing \$607k, or 5.5%, due to higher non-represented and contractual salaries, health insurance, workers' compensation and pension costs.

34. COSTS TRANSFERRED TO CAPITAL PROJECTS

The Authority receives capital grants from FTA, FAA and New York State for the purpose of procurement and construction of major assets to support operations. As staff time commitments and administrative expenses related to these non-operating projects accumulate, the Authority operating expenses are equally offset by the project funding. FYE 17 Direct Costs Transferred to Capital Projects of \$1,582k are increasing \$215k, or 11.9%, consistent with our FYE 16 forecast of Engineering personnel costs allocated to projects.

35. INTER DIVISION REIMBURSEMENT

The Authority accounts for specific functions and services of staff that can be directly expensed to other divisions and units. This results in an offset to the appropriate departments on a separate reimbursement line. FYE 17 Inter Division Reimbursement of \$25,171k is \$748k, or 3.1%, above FYE 16 as higher non-represented and contractual salaries, health insurance, workers' compensation and pension costs contribute to the variance.

36. BOND DEBT SERVICE

The debt service under the 2004 & 2014 Airport Revenue Bonds.

37. DEBT SERVICE – ARFF BUILDING

The debt service related to the ARFF building construction project.

38. METRO CAPITAL/OTHER RESERVE FUNDING/MRF

FYE 17 includes reserve funding for future Metro capital needs.

39. INTERCOMPANY TRANSFER - METRO

This is the contribution of Metro to our Transportation Centers for Metro related operating and capital costs.

40. DEBT SERVICE – NORESCO

The debt services related to NFTA/Metro energy initiatives.

41. NFIA CONTRIBUTION (Excluding Debt Service)

This is the BNIA signatory airline contribution, excluding debt service, previously 50% of NFIA's deficit, now capped at \$750k. This amount is included in BNIA revenues under Airport Fees & Services.

42. DEBT SERVICE – GLYCOL COLLECTION

BNIA debt service related to the installation of the glycol collection system.

43. OPERATING EXPENSE RESERVE

The operating reserve of \$160k represents the amount needed to maintain our two-month BNIA operating expense reserve fund as outlined in the bond resolution.

44. CAPITAL FUNDING REALLOCATION

Included in FYE 16 was a change in funding status of prior period BNIA capital projects from ADF to PFC's.

45. INTERCOMPANY TRANSFER - TRANSPO CENTERS

This is the receipt of funds from Metro for Metro related operating and capital costs.

46. BNIA CONTRIBUTION (Excluding Debt Service)

This is the contribution from the BNIA signatory airlines, excluding debt service, capped at \$750k of NFIA's deficit.

47. SENECA PROCEEDS

This is income received from the Seneca Gaming Corporation as a result of an agreement with the State of New York, based on a long term schedule of receipts.

48. INTEREST INCOME

This is interest income on NFTA deposits, primarily BNIA related.

49. ADF FUNDING

FYE 16 included partial funding for the NFIA debt service.

50. PFC

Passenger Facility Charges (PFC) are a funding source of the Airport Improvement Program (AIP) and are used to offset BNIA debt service.

51. NFIA CONTRIBUTION – Debt Service Entitlement Applied

٠

FYE 17 entitlement funds will help fund various capital projects rather than offsetting our debt service costs.

52. DIRECT CAPITAL

This is the NFTA equity funded portion of our projected FYE 17 capital plan.

SURFACE TRANSPORTATION BUSINESS GROUP



NFTA 12

METRO CONSOLIDATED 2015/16 ANNUAL BUDGET

vs

2016/17 ANNUAL BUDGET

	FY 14-15	FY 15-16	FY 16-17		
-	ACTUAL	BUDGET	BUDGET	VARIANCE	%
REVENUES & ASSISTANCE Operating Revenues					
Passenger Fares					
•	37,397,595	37,879,845	38,512,095	632,250	1.7%
Other Operating Revenues Total Revenues	772,702	<u>721,000</u>	<u>767,799</u>	46,799	<u>6.5%</u>
Total Revenues	38,170,297	38,600,845	39,279,894	679,049	1.8%
Operating Assistance					
Local - 18b Match	4,100,000	4,100,000	4,100,000	0	0.0%
Erie County Sales Tax	19,640,270	20,225,884	19,996,826	(229,058)	-1.1%
Mortgage Tax	7,717,713	7,930,188	9,187,447	1,257,259	15.9%
Local - 88c Funds	4,618,937	2,000,000	1,850,000	(150,000)	-7.5%
Peace Bridge	200,000	200.000	200.000	0	0.0%
State - 18b	4,100,000	4,100,000	4,100,000	0	0.0%
State - MTOAF	25,613,100	23,504,800	23,504,800	0	0.0%
State - DMTTF	8,935,300	8,935,300	8,935,300	Ő	0.0%
State - Additional General Fund	7,610,400	12,307,700	13,602,100	1.294.400	10.5%
State - Capital Spending	0	3,883,115	0	(3,883,115)	-100.0%
State - PM Match	2,512,060	2,512,060	2,461,446	(50,614)	-100.0%
Federal - Sec 5311	57,400	65,000	72,000	7,000	-2.0%
Federal - PM	20,096,484	20,096,476	19,691,565	(404,911)	-2.0%
Federal - JARC Sec 5316	247,606	100,000	25,000		
FEMA/SEMA	108,000	00,000	25,000	(75,000)	-75.0%
Total Operating Assistance	105,557,270	<u>109,960,523</u>	<u>107,726,484</u>	<u>(2,234,039)</u>	<u>n/a</u> <u>-2.0%</u>
TOTAL OPER REVS & ASST	143,727,567	148,561,368	147,006,378	(1,554,990)	-1.0%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	89,840,418	92,418,283	92,300,001	(118,282)	-0.1%
Maintenance & Repairs	8,154,418	8,644,059	9,545,685	901,626	-0.1% 10.4%
Transit Fuel/Power	7,360,044	6,619,535	4,276,895	(2,342,640)	-35.4%
Utilities	1,777,688	1,898,053	1,875,211		-35.4%
Insurance & Injuries	3,585,016	3,593,497	3,150,053	(22,842) (443,444)	-12.3%
Safety & Security	4,415,773	4,700,893	5,151,014	450,121	-12.3% 9.6%
General Business/Other	12,135,230	13,122,218	13,313,941	191,723	9.6% 1.5%
Administrative Cost Reallocation	4,317,795	4,560,521	4,972,260	411.739	9.0%
Costs Transferred to Capital Projects		, ,	4,972,260	,	
Inter Division Reimbursement	(68,436)	(85,000)	-	85,000	-100.0%
inter Division Reinbursement	<u>(202,858)</u>	<u>(185,508)</u>	<u>(203,561)</u>	<u>(18,053)</u>	<u>9.7%</u>
TOTAL OPERATING EXPENSES	<u>131,315,088</u>	135,286,551	<u>134,381,499</u>	(905,052)	<u>-0.7%</u>
OPERATING INCOME/(LOSS)	12,412,479	13,274,817	12,624,879	(649,938)	-4.9%
NON-OPERATING ITEMS					
Metro Capital/Other Reserve Funding/MRF	(8,733,834)	(3,256,786)	(3,299,561)	(42,775)	1.3%
Intercompany Transfer	(655,459)	(637,000)	(637,000)	0	0.0%
Debt Service - Noresco	(399,496)	<u>(409,718)</u>	(409,478)	<u>240</u>	<u>-0.1%</u>
TOTAL NON-OPERATING ITEMS	(9,788,789)	(4,303,504)	(4,346,039)	(42,535)	<u>1.0%</u>
NET INCOME/(LOSS)	2,623,690	8,971,313	8,278,840	(692,473)	<u>-7.7%</u>
LESS: DIRECT CAPITAL	1,120,991	10,659,155	5,412,689	(5,246,466)	-49.2%
LESS: INDIRECT CAPITAL	<u>380,271</u>	605,330	825,750	<u>220,420</u>	<u>36.4%</u>
NET SURPLUS/(DEFICIT)	<u>1.122.428</u>	(2.293.172)	2.040.401	<u>4.333.573</u>	<u>-189.0%</u>

SURFACE TRANSPORTATION

DESCRIPTION

The Surface Transportation Business Unit is responsible for all ground-based transportation services operated and provided by NFTA. Such services include fixed-route bus and rail routes, paratransit and other non-traditional transit services, and intercity bus terminals in Buffalo and Niagara Falls. Surface Transportation units include Metro (fixed-route bus and rail), Marketing, Service Planning, Special Services (paratransit and MetroLink), Transportation Centers (bus terminals and Central Services), and Customer Service.

The mission of the Surface Transportation Business Unit is to enhance the quality of life of residents and visitors by providing the highest level of safe, clean, affordable, responsive and reliable transportation through a coordinated and convenient bus and rail system. Our vision is to support the effective coordination and partnership with public and private entities in continuously improving transportation services to promote regional growth. The range of mobility services we will provide includes traditional bus and rail lines, circulator routes, employer shuttles, paratransit, bicycle programs and pedestrian enhancements. Our goal is to achieve a reputation as the best transit system in the United States.

1.0 <u>METRO</u>

Metro provides comprehensive fixed-route urban and suburban public transportation services within the Erie and Niagara county service area. Metro's 301 fixed-route big buses, 74 Paratransit/Metrolink vans and 27 rail cars operate up to 21 hours per day, seven days per week, to serve the residents of the urbanized area. There are 65 bus routes on which Metro operates nearly 12.8 million annual bus miles, and one rail route on which 994,0000 annual car miles are operated. Each weekday, Metro carries approximately 88,705 passengers on buses and trains. In FYE 15, 26,301,333 customers used Metro.

Metro consists of two operating divisions, Bus and Rail. Metro Bus consists of three operating locations, Bus Transportation Service and

Bus Maintenance. Metro Rail encompasses one operating location, Rail Transportation Service and Rail Maintenance. In addition, the Transportation Support department is included within Metro. There are 1,074 budgeted positions in these units.

It is the primary responsibility of each operating location to provide service to the public as scheduled. This involves managing a properly trained workforce of transportation and maintenance professionals of an adequate, cost-effective size; monitoring and enhancing the quality of service; and adjusting service as required to accommodate service needs.

The Transportation Service Departments in the Bus and Rail divisions are responsible for supervising transit service and control center operations. Their functions include the continuous monitoring of service delivery with corrective action when problems occur, responding to emergencies, providing service to special events, coordinating transit service with construction projects, and communicating with operators and maintenance personnel.

Major Bus Maintenance activities are performed at the Cold Spring Shop. Such activities include major component change-out, bodywork, painting, engine and transmission rebuilding, parts reconditioning and structural repairs, radio maintenance and farebox maintenance. Shop employees also maintain the bus garage facilities, bus stop signs and bus loops.

Maintenance of the rail physical infrastructure is the responsibility of Metro Rail Maintenance. Among the physical plant elements that require a high level of ongoing maintenance are the track, communications systems, fare collection system, ventilation system, train control system, the electrical distribution system, and the stations and tunnels.

The Transportation Support Department is responsible for new operator training, oversight of the bus communications system, and the issuance of system operating notices.

2.0 SERVICE PLANNING

The Service Planning function ensures that convenient, cost-effective transit services are available to meet the mobility needs of the public. This is accomplished through a complex and dynamic process involving continuous measurement and estimation of ridership demand, followed by the development of convenient, cost-effective operating schedules to meet that demand. Service Planning reports and evaluates Metro ridership/route performance statistics.

3.0 SPECIAL SERVICES

Metro's Special Services unit is responsible for the overall direction of complementary paratransit service, as required by the Americans with Disabilities Act (ADA). It serves individuals who are unable to use Metro's regular, fully accessible fixed route bus and rail system. In addition, this unit is responsible for managing MetroLink and nontraditional transportation services, such as airport shuttles, college circulators, vanpools and, employer shuttles, provided by Metro either directly or through agreements with private providers and/or outside agencies and Metro's reduced fare program which allows services and people with disabilities to ride at a reduced rate..

4.0 TRANSPORTATION CENTERS

The Transportation Centers unit maintains the Metropolitan Transportation Center including NFTA corporate offices located at 181 Ellicott Street in Buffalo, the Transportation Centers in Niagara Falls, the Operations Control Center and Transit Police Headquarters. This department provides building maintenance and janitorial services in order to present a clean, comfortable and safe environment for NFTA employees and the traveling public. This unit also monitors and performs services for the tenants of various facilities.

5.0 CUSTOMER CARE

The Customer Care department is responsible for providing the public with quality bus and rail information. This is achieved through the operation of a customized automated telephone information system (IVR) along with an automated trip planner (ATIS) that is accessible to the public via the NFTA website. The Customer Care department processes nearly 4 million calls annually. Currently, the automated trip planner is utilized by agents and customers in planning more than 55,000 trips per month. Along with being responsible for resolving customer complaints and providing trip information, the department also administers the Emergency Ride Home Program.

KEY PERFORMANCE INDICATORS

	FYE 15 <u>Actual</u>	FYE 16 <u>Goal</u>	FYE 16 Current <u>Estimate</u>	FYE 17 <u>Goal</u>
Financial				
Total Passengers	26.3m	26.5m	27.0m	27.2m
Passenger Fares	\$37.4m	\$37.1m	\$37.3m	\$37.4m
Total Revenue	\$38.1m	\$37.9m	\$38.0.m	\$38.1m
Farebox Recovery:				
Fixed	31.6%	31.6%	31.7%	31.8%
Paratransit	6.3%	6.3%	6.3%	6.4%
Rail	23.4%	23.4%	23.2%	23.3%
Cost per Revenue Ho	our:			
Fixed	\$126.60	\$126.60	\$127.50	\$127.00
Paratransit	\$91.70	\$91.70	\$90.80	\$91.00
Rail	\$270.03	\$270.00	\$273.00	\$273.00
Rail Fare Evasion Rate	e 2.07%	1.57%	2.27%	2.27%

:	FYE 15 <u>Actual</u>	FYE 16 <u>Goal</u>	FYE 16 Current <u>Estimate</u>	FYE 17 <u>Goal</u>
Customer Service				
Complaints Received per 100,000 Boarding	gs 4.19	3.8	3.70	3.7
Commendations per 100,000 Boarding	gs 1.08	1.10	1.11	1.11
Productivity				
Attendance Rate	91.8%	92.3%	92.3%	92.3%
Big Bus Miles Between Service Interruptions	7,640	7,750	6,745	7,000
Small Bus Miles Betwee Service Interruptions		28,000	20,000	20,000
Hybrid Bus Miles Betw Service Interruptions	een 10,789	11,000	9,000	9,500
On-Time Performance	84.1%	84.3%	83.1%	83.7%
	CY 14 <u>Actual</u>	CY 15 <u>Goal</u>	CY 15 Current <u>Estimate</u>	CY 16 <u>Goal</u>
<u>Safety</u>				
Recordable Injury Rate	7.2	8.5	8.5	8.5
Cases with Days Away Rate	4.6	5.2	6.0	5.2
Days Away Rate	372.3	240.0	390.0	240.0

KEY POINTS

- Implement enhanced partnership with UB (2020 Plan) and Buffalo Niagara Medical Campus.
- Receive delivery of mid-life rebuild rail cars
- Enhance customer amenities with Real Time Information Next Bus Interactive Voice Response, Bus Shelters and more Park & Rides.
- Negotiate Paratransit Medicare Service opportunities
- Continue marketing Metro Express and Park & Ride
- Fare Collection System Replacement Design & Construction
- Compressed Natural Gas (CNG) Fleet and Facilities Integration
- Citizens Advisory Committee (CAC) ongoing
- Continue working with COB cars on Main St. project
- Alternatives Analysis Study
- Niagara Street Corridor construction and procurement

PROGRAM AND SERVICE OBJECTIVES

- Maintain on-time performance and reduce service interruption.
- Reduce number of recordable accidents and cases with days away.
- Increase employee attendance rate.
- Continue to maximize efficiency of paratransit service.
- Increase MTC & NFITC revenue opportunities with advertising and vendor upgrades
- Continue to improve productivity and cost effectiveness of Metro services

~	te 03/21/16 me 09:04	NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2016-17					Page 107 CREDITS = (-) DEBITS = (+)
		Compar Divis: Depart	thority				
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
510	EMPLOYEE SALARIES	5,230,179	5,686,178	4,199,751	5,738,685	52,507	
515	EMPLOYEE BENEFITS	2,485,289	2,667,197	2,002,172	2,877,192	209,995	
591	PROJECTS	44,147-	40,000-	41,403-	9,960-	30,040	
592	DIVISION OPERATIONS	7,671,321-	8,313,375-	6,166,462-	8,605,917-	292,542-	
TOTAL	EXPENSES			5,942-			

QB204 Date 03/21/16 Time 09:04		(ACC	FRONTIER T COUNTCO, AC ORKSHEETS		Page 116 CREDITS = (-) DEBITS = (+)		
		Company 2 NFT Metro System, Inc. Division 40 METRO TRANS. AND MAINTENANCE Department 0099 ADMINISTRATIVE AND GENERAL					
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
584 FREIGHT		38,669	36,000	30,063	39,000	3,000	
TOTAL EXPENSES		38,669	36,000	30,063	39,000	3,000	

QB204 Date 03/2 Time 09:0		(ACC	FRONTIER TRA OUNTCO, ACCO ORKSHEETS -		Page 153 EDITS = (-) BITS = (+)		
		Compan Divisi Departu					
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
	OPERATING REVENUES	7,333-	8,000-	2,928-	8,000-		
TOTAL REVENU	JES	7,333-	8,000-	2,928-	8,000-		

QB204 Date 03/21/16 Time 09:04		(ACC	FRONTIER TR OUNTCO, ACC ORKSHEETS -	Page 1 CREDITS = (- DEBITS = (+)		
		Compan Divisi Depart	4				
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
584 FREIGHT TOTAL EXPENSES		4,700 4,700	4,500 4,500	4,551 4,551	4,500 4,500		

QB204 Date 03/21/16 NIAGARA FRONTIER TRANSPORTATION AUTHORITY Time 09:04 (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2016-17						Page 117 CREDITS = (-) DEBITS = (+)		
		Compa Divis Depar						
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget		
411	PASSENGER FARES	31,441,300-	31,701,095-	23,614,340-	32,174,812-	473,717-		
494	ADVERTISING REVENUES	506,516-	472,499-	426,523-	515,499-	43,000-		
499	OTHER OPERATING REVENUES	9,698-	2,999-	1,421	3,300-	301-		
TOTAL	REVENUES	31,957,514-	32,176,593-	24,039,442-	32,693,611-	517,018-		
QB204 Date 03/21, Time 09:04								
---	--------------------------	-------------------	-------------------	-----------------------	-----------------------	-------------------------	--	--
Company 2 NFT Metro System, Inc. Division 40 METRO TRANS. AND MAINTENANCE Department 4002 BUS REVENUES/EXPENSES								
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget		
** NON-OPERATING	G/OPERATING ASSISTANCE *	*						
709 LOCAL O	PERATING ASSISTANCE	26,097,725-	27,194,252-	21,375,475-	28,078,866-	884,614-		
711 NY STAT	E OPERATING ASSISTANCE	40,227,883-	46,259,869-	34,672,100-	43,414,143-	2,845,726		
713 FEDERAL	OPERATING ASSISTANCE	15,023,657-	14,829,643-	10,915,785-	14,465,935-	363,708		
TOTAL OPERATI	NG ASSISTANCE	81,349,265-	88,283,764-	66,963,360-	85,958,944-	2,324,820		

	te 03/21/16 me 09:04	Page 1 CREDITS = (- DEBITS = (+	1				
Company 2 NFT Metro System, Inc. Division 40 METRO TRANS. AND MAINTENANCE Department 4003 RAIL REVENUES/EXPENSES							
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
411	PASSENGER FARES	5,273,175-	5,638,073-	3,944,285-	5,652,914-	14,841-	
491	TRAFFIC FINES	85,895-	99,999-	80,749-	88,000-	11,999	
494	ADVERTISING REVENUES	72,440-	52,499-	46,690-	67,000-	14,501-	
499	OTHER OPERATING REVENUES	90,817-	85,000-	65,683-	86,000-	1,000-	
TOTAL	REVENUES	5,522,327-	5,875,571-	4,137,407-	5,893,914-	18,343-	

	e 03/21/16 e 09:04	NIAGARA (AC BUDGET		Page 120 CREDITS = (-) DEBITS = (+)			
Company 2 NFT Metro System, Inc. Division 40 METRO TRANS. AND MAINTENANCE Department 4003 RAIL REVENUES/EXPENSES							
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	,
** NON-03	PERATING/OPERATING ASSISTANCE **						
709	LOCAL OPERATING ASSISTANCE	9,078,670-	6,612,699-	5,117,160-	6,585,722-	26,977	
711	NY STATE OPERATING ASSISTANCE	7,573,628-	7,961,978-	5,963,592-	8,143,337-	181,359-	
713	FEDERAL OPERATING ASSISTANCE	5,123,828-	5,078,468-	3,745,763-	4,976,058-	102,410	
TOTAL	OPERATING ASSISTANCE	21,776,126-	19,653,145-	14,826,515-	19,705,117-	51,972-	

QB204 Date 03/21/16 Time 09:04	NIAGARA FRON (ACCOUNT BUDGET WORKS	Page 121 CREDITS = (-) DEBITS = (+)					
Company 2 NFT Metro System, Inc. Division 40 METRO TRANS. AND MAINTENANCE Department 4004 PARATRANSIT REV/EXP							
Account Description	2014-15 20 Actual	015-16 2015-16 Budget YTD Actual	2016-17 Req Budget	VARIANCE From Budget			
411 PASSENGER FARES	559,606- 4	433,019- 420,397-	570,000-	136,981-			
TOTAL REVENUES	559,606- 4	433,019- 420,397-	570,000-	136,981-			

	B204 Date 03/21/16NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)Time 09:04(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2016-17						Page 122 CREDITS = (-) DEBITS = (+)
		Compan Divisi Depart	on 40 M	IFT Metro System IETRO TRANS. ANI PARATRANSIT REV,	MAINTENANCE		
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
** NON-OP	PERATING/OPERATING ASSISTANCE **						
709 L	OCAL OPERATING ASSISTANCE	474,961-	495,365-	389,476-	511,828-	16,463-	
711 N	JY STATE OPERATING ASSISTANCE	727,011-	765,846-	573,969-	784,624-	18,778-	
713 F	FEDERAL OPERATING ASSISTANCE	273,664-	265,024-	195,507-	259,929-	5,095	
TOTAL C	DPERATING ASSISTANCE	1,475,636-	1,526,235-	1,158,952-	1,556,381-	30,146-	·

.

QB204 Date Time	e 03/21/16 e 09:04	NIAGARA I (ACCO BUDGET WO		Page 123 CREDITS = (-) DEBITS = (+)			
Company 2 NFT Metro System, Inc. Division 40 METRO TRANS. AND MAINTENANCE Department 4005							
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
411 H	PASSENGER FARES	123,511-	107,655-	90,617-	114,369-	6,714-	
TOTAL F	REVENUES	123,511-	107,655-	90,617-	114,369-	6,714-	

QB204 Date 03/21/ Time 09:04	16	(ACCO	NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2016-17						
Company 2 NFT Metro System, Inc. Division 40 METRO TRANS. AND MAINTENANCE Department 4005									
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Reg Budget	VARIANCE From Budget			
	/OPERATING ASSISTANCE **								
709 LOCAL OP	ERATING ASSISTANCE	148,661-	153,756-	120,560-	157,857-	4,101-			
711 NY STATE	OPERATING ASSISTANCE	242,338-	255,282-	191,314-	261,542-	6,260-			
713 FEDERAL	OPERATING ASSISTANCE	88,341-	88,341-	65,169-	86,643-	1,698			
TOTAL OPERATIN	G ASSISTANCE	479,340-	497,379-	377,043-	506,042-	8,663-			

	_		· L ·			
		Company Division Department	2 40 4031	Niagara F METRO TRANS. A METRO MANAGER	'rontier Transit ND MAINTENANCE	Metro
Account/Sub	Account Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget
** EXPENSES	**					
511 0057	Early Return to Work Program	26,859	35,000	45,591	35,000	
511 0700	Attrition	494		95		
511 0704	Accrual Reversal				3,552,561-	3,552,561-
	E SALARY & WAGES	27,353	35,000	45,686	3,517,561-	3,552,561-
	Early Return to Work Program					
	TION SALARY & WAGES	232,230	200,000	155,966	200,000	
514 0057	Early Return to Work Program		20,000		20,000	
514 0133	OPEB Expense GASB45	1,961,309-				
514 0361	General Office	99,786		72,947		
514 0900	Overtime		20,000		20,000	
	Salary Contingency	5,731		1,064		
GEN & ADMI	N SALARY & WAGES	1,855,792-	40,000	74,011		
515 9998	-		•	240,002	2,894,826-	3,109,440-
EMPLOYEE B	ENEFITS	298.287		240,002	2,894,826-	3,109,440-
534 0222	Utilities Expense	488		741		
534 9998	5		500		500	
TELEPHONE		488	500) 741	500	

	Company Division Department		Niagara Fi METRO TRANS. AI METRO MANAGER	rontier Transit Me ND MAINTENANCE	etro
Account/SubAccount Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Reg Budget	VARIANCE From Budget
** EXPENSES **		-			Ĵ
541 0264 Property & Fire Insurance	122,741		89,208		
541 0265 BUILDINGS	473,040		344,136		
541 9998 Budget		563,637		545,392	18,245-
INSURANCE	595,781	563,637	433,344	545,392	18,245-
571 0014 Management Fees	472,694	634,539	344,872	1,066,803	432,264
571 0163 Professional Services	500		1,170		
571 0362 Temporary Help	8,472	8,000	6,000	8,000	
571 0801 Consultant Fees				100,000	100,000
CONSULTANTS/OUTSIDE SERVICES	481,666	642,539	352,042	1,174,803	532,264
573 0190 Doubtful Accounts Expense	5,514				
PROVISIONS AND RESERVES	5,514				
576 0359 Travel & Entertainment	14,160	9,000	11,186	9,000	
EMPLOYEE TRAVEL	14,160	9,000		9,000	
577 0371 Seminars	23,456	25,000	3,494	25,000	
577 5900 Employee Training	1,482		5,000		
577 9165 NFTA Office				10,000	10,000
EMPLOYEE TRAINING	24,938	25,000	8,494	35,000	10,000

Company Division Department	2 40 4031	Niagara Fror METRO TRANS. AND METRO MANAGER	tier Transit M MAINTENANCE	letro
2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget
81,199		78,849		
5,048		1,062		
634				
3,269		5,386		
3,687		67		
7,221		2,850		
	136,500		115,500	21,000-
		- 78,189-	226,832-	92,637-
	1,732,5	95 1,331,497	4,519,024-	6,251,619-
	Department 2014-15 Actual 81,199 5,048 634 3,269 3,687 7,221 101,058 105,710- 105,710- 180,027-	Department 4031 2014-15 2015-16 Actual Budget 81,199 5,048 634 3,269 3,687 7,221 136,500 101,058 136,500 105,710- 134,195 105,710- 134,195 105,710- 134,195	Department 4031 METRO MANAGER 2014-15 2015-16 2015-16 Actual Budget YTD Actual 81,199 78,849 5,048 1,062 634 3,269 5,386 3,687 67 7,221 2,850 136,500 101,058 136,500 88,214 105,710- 134,195- 78,189- 105,710- 134,195- 78,189- 180,027- 1,732,595 1,331,497	Division 40 METRO TRÂNS. AND MAINTENANCE Department 4031 METRO TRÂNS. AND MAINTENANCE 2014-15 2015-16 2015-16 2016-17 Actual Budget YTD Actual Req Budget 81,199 78,849 5,048 1,062 634 1,062 634 3,269 5,386 3,687 67 7,221 2,850 136,500 115,500 115,500 101,058 136,500 88,214 115,500 105,710- 134,195- 78,189- 226,832- 105,710- 134,195- 78,189- 226,832- 180,027- 1,732,595 1,331,497 4,519,024-



METRO TRANSPORTATION & MAINTENANCE (Attachment A)

> TOTAL EMPLOYEES: NFTA 8



		Company Division Department	2 40 4010	Niagara Fi METRO TRANS. AN FRONTIER GARAGE		Metro
Account/SubAccount De	escription	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget
** EXPENSES **						-
511 0030 Instruction	Labor/Expense	16,722	25,000	18,854	25,000	
511 0040 Supervision		167,397		117,958		
511 0041 Office & Cle	erical	30,663		44,797		
511 0101 Vacation Pag	У	260,493		198,000		
511 0102 Birthday & 2	Anniversary Pay	13,231		9,558		
511 0103 Sick Pay		49,650		40,641		
511 0104 Personal Lea	ave Pay	30,263		23,182		
511 0105 Holiday Pay		80,345		70,533		
511 0106 Jury Duty		473		191		
511 0108 Bereavement	Pay	3,333		3,531		
511 0112 Attendance/	Sick Leave Incent	34,050	51,092	13,600	38,000	13,092-
511 0113 Sick Pay Bu	y Back	5,096	10,405	4,373	7,000	3,405-
511 0116 Vacation, S	ick, PL Buy Back	3,103		5,799		
511 0200 Revenue Veh	icle Servicing	1,827,410		1,337,113		
511 0234 Physical Ex	amination Labor	1,227		485		
511 0300 Shop & Gara	ge Equip Maintena	51,202		32,692		
511 0325 SNOWPLOWING		54,149		1,314		
511 0400 Facilities	Maintenance	72,985		52,721		
511 0700 Attrition			362,645	-	306,660-	55,985
511 0703 Accrual			68,352	-		68,352
511 0900 Overtime		660,508	677,043	565,335	710,000	32,957
511 0901 Salary Cont	ingency	69,226		16,707	40,557	40,557

	Company Division Departme		Niagara Fr METRO TRANS. AN FRONTIER GARAGE		etro
Account/SubAccount Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget
** EXPENSES **				1 5	5
511 0925 Shift Differential		40,557		40,557	
511 9998 Budget		3,007,809		3,294,722	286,913
MAINTENANCE SALARY & WAGES			2,557,384		468,267
515 9998 Budget		2,369,809	1,894,366	2,891,751	521,942
EMPLOYEE BENEFITS		2,369,809	1,894,366	2,891,751	521,942
521 0062 Accident Repairs	97,863-	40,000	- 11,729	40,000-	
521 5200 M&S Direct Charge (Special O	464,572	450,000	249,820	450,000	
521 5201 M&S Issues	1,967,474	1,688,395	1,315,466	1,850,000	161,605
521 6010 Other Fluids	10,756	7,500	6,192	10,500	3,000
REVENUE VEHICLE MAINT & TRANS	2,344,939	2,105,895	1,583,207	2,270,500	164,605
522 5200 M&S Direct Charge (Special O	28,212		26,104		
522 5201 M&S Issues	1,970		2,939		
522 9998 Budget	7,543-	35,237	7,259-	34,877	360-
NON-REV VEHICLE MAINT & REPAIR	22,639	35,237	21,784	34,877	360-
524 0070 Diesel Expense	2,998,227		1,883,585		
524 0080 Operation of Service Trucks	9,599	14,000	3,388	8,197	5,803-
524 0560 CNG - Fuel Expense					
524 0561 CNG - Equipment					

		Company Division Departmer		Niagara Fr METRO TRANS. AN FRONTIER GARAGE		letro
Account/Sub	Account Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget
** EXPENSES	**					
524 3199	Electrical					
524 5201	M&S Issues	55,761	62,000	44,664	62,000	
524 9998	Budget		2,605,660		1,542,364	1,063,296-
AUTOMOTIVE		3,063,587	2,681,660	1,931,637	1,612,561	1,069,099-
525 0561	CNG - Equipment				200,000	200,000
525 5200	M&S Direct Charge (Special O	132,106		155,437		
525 5201	M&S Issues	16,734		19,943		
525 9998	Budget	35,813-	137,081	41,162-	121,733	15,348-
FACILITIES		113,027	137,081	134,218	321,733	184,652
527 5270	Environmental Costs	31,645		40,262		
527 9998	Budget	7,910-	66,713	10,065-	66,712	1-
ENVIRONMEN	 TAL			30,197		1-
531 0222	Utilities Expense	143,914		98,674		
531 9998	Budget	35,976-	128,804	24,667-	121,705	7,099-
ELECTRIC P	OWER			74,007	121,705	7,099-
532 0222	Utilities Expense	137,209		41,452		
532 9998	Budget	34,301-	128,996	3,584-	128,995	1-

2B202 Date 0 Time 0		(ACCOUNTCO, ACCOU	NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT) adget Work Detail Report - Fiscal Year 2016-17					
		Company Division Department	40	Niagara Fro METRO TRANS. AND FRONTIER GARAGE	ontier Transit Me MAINTENANCE	etro		
Account/Sub	Account Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budge		
** EXPENSES	**							
GAS		102,908		37,868	-	1-		
533 0222	Utilities Expense	21,172		13,632				
533 9998	Budget	5,291-	14,738	10,185-	14,738			
WATER		15,881		3,447	14,738			
571 0014	Management Fees	270,591	259,298	208,812	246,456	12,842-		
CONSULTANT	S/OUTSIDE SERVICES	270,591			246,456			
580 0361	General Office	1,982	4,000	587	4,000			
580 0364	Cleaning & Operations	3,361	3,000	3,880	3,000			
580 0368	Technology/Equipment/Servic	e 10,218	45,000	3,485	45,000			
580 5201	M&S Issues	1,685	7,000	2,460	7,000			
580 5210	Safety Equipment & Supplies	1,968	10,000	522	10,000			
CENEDAL OF		10 21/	69 000	10 924	69 000			

GENERAL OFFICE 19,214 69,000 10,934 69,000 _____
 TOTAL EXPENSES
 11,899,378
 11,378,140
 8,487,861
 11,628,204
 250,064

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)

		Company Division Department	2 40 4011		Frontier Transit AND MAINTENANCE GARAGE	Metro
Account/Sub	Account Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actua	2016-17 l Req Budget	VARIANCE From Budget
** EXPENSES	**					
511 0030	Instruction Labor/Expense	11,765	14,000	5,897	14,000	
511 0040	Supervision	32,549		85,943		
511 0041	Office & Clerical	7,159		5,290		
511 0101	Vacation Pay	104,207		86,164		
511 0102	Birthday & Anniversary Pay	3,801		2,373		
511 0103	Sick Pay	59,744		30,299		
511 0104	Personal Leave Pay	15,194		10,833		
511 0105	Holiday Pay	46,805		38,789		
511 0106	Jury Duty	340		521		
511 0107	Military Leave Pay	1,577		888		
511 0108	Bereavement Pay	2,614		822		
511 0112	Attendance/Sick Leave Incent	6,700	12,000	2,700	8,000	4,000-
511 0113	Sick Pay Buy Back		550		1,000	450
511 0116	Vacation, Sick, PL Buy Back	717			1,000	1,000
511 0200	Revenue Vehicle Servicing	1,023,248		672,013		
511 0234	Physical Examination Labor	826		519		
511 0300	Shop & Garage Equip Maintena	21,071				
511 0325	SNOWPLOWING	5,307		208		
511 0400	Facilities Maintenance	220,901		153,907		
511 0700	Attrition		129,925	-	109,867-	20,058
511 0703	Accrual		39,205	-		39,205
511 0900	Overtime	162,002	175,000	145,172	185,000	10,000

	Compa Divi Depa		METRO TRANS.	Frontier Transit AND MAINTENANCE GARAGE	Metro
Account/SubAccount Descr	iption 2014-	L5 2015-16 L Budget	5 2015-16 YTD Actua	2016-17 al Req Budget	VARIANCE From Budget
** EXPENSES **	-	5		1 5	
511 0901 Salary Continge	ncy 33,4	31	8,206		
511 0925 Shift Different	ial	18,720	0	18,720	
511 9998 Budget		1,992,225	5	1,924,955	67,270-
MAINTENANCE SALARY & WAGES		008 2,043,36	5 1,250,544	2,042,808	557-
514 0472 Misc Labor/Expe	nse 1,0	23	209		
514 0901 Salary Continge	ncy	8	1		
GEN & ADMIN SALARY & WAGES	1,	031	210		
515 9998 Budget	1,369,1	03 1,577,774	4 1,020,284	1,667,516	89,742
EMPLOYEE BENEFITS	1,369,	103 1,577,774	4 1,020,284	1,667,516	89,742
521 0062 Accident Repair	s 58,4	04- 25,000	0- 29,950	- 25,000	50,000
521 0358 Subscriptions &	Dues				
521 0472 Misc Labor/Expe	nse				
521 5200 M&S Direct Char	ge (Special O 460,1	54 500,00	0 372,139	500,000	
521 5201 M&S Issues	715,8	90 622,20	6 616,130	725,000	102,794
521 6010 Other Fluids	9,5	25 7,80	0 6,828	9,500	1,700
REVENUE VEHICLE MAINT & TR	ANS 1,127,	165 1,105,00	6 965,147	1,259,500	154,494
522 5200 M&S Direct Char	ge (Special O 9,0	24	17,536		
522 5201 M&S Issues	1,5	78	477		

		Company Division Departmer		Niagara Fro METRO TRANS. ANI COLD SPRINGS GAR	ontier Transit M) MAINTENANCE RAGE	etro
Account/Sub	Account Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget
** EXPENSES	**		-			-
522 9998	Budget		, 15,000		15,000	
NON-REV VE	HICLE MAINT & REPAIR	10,602	15,000	18,013	15,000	
524 0070	Diesel Expense	1,501,017		918,872		
524 0080	Operation of Service Trucks	11,968	17,000	5,471	9,958	7,042-
524 5201	M&S Issues	23,707	25,000	18,082	25,000	
524 9998	Budget		1,296,677		767,551	529,126-
AUTOMOTIVE		1,536,692	1,338,677	942,425	802,509	536,168-
525 5200	M&S Direct Charge (Special O	71,159	66,000	49,930	65,000	1,000-
525 5201	M&S Issues	6,550-	20,000	19,280-		20,000-
FACILITIES		64,609	86,000	30,650	65,000	21,000-
527 5270	Environmental Costs	29,354		27,390		
527 9998	Budget		65,093		65,093	
ENVIRONMEN	TAL		65,093	27,390	65,093	
533 0222	Utilities Expense	429		314		
533 9998	Budget		438		438	
WATER		429	438	314	438	
571 0014	Management Fees	263,946	259,963	198,680	246,456	13,507-

QB202 Date 03/21/16 Time 09:05	NIAGARA FRONTIE (ACCOUNTCO, ACCOUN Budget Work Detail	NTUNIT, ACC			
	Company Division Department	2 40 M 4011 0	Niagara From METRO TRANS. AND COLD SPRINGS GAR	ntier Transit Mø MAINTENANCE AGE	etro
Account/SubAccount Description ** EXPENSES **	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget
CONSULTANTS/OUTSIDE SERVICES	263,946	259,963	198,680	246,456	13,507-
580 0361 General Office	334	550	122	1,000	450
580 0364 Cleaning & Operations	1,992	1,300	1,150	2,000	700
580 0365 Stationary	93				
580 0368 Technology/Equipment/Service	e 5,656	36,800	2,794	36,800	
580 5210 Safety Equipment & Supplies	761	6,500	472	6,500	
GENERAL OFFICE	8,836	45,150	4,538	46,300	1,150
591 9000 I/Co Labor Charges	16,092-				
PROJECTS	16,092-				
TOTAL EXPENSES	6,155,683		6 4,458,195		325,846-

		Company Division Department	2 40 4013	Niagara Fr METRO TRANS. AN BABCOCK GARAGE	ontier Transit Me D MAINTENANCE	etro
Account/Sub	Account Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget
** EXPENSES	**					
511 0030	Instruction Labor/Expense	3,518	14,000	16	14,000	
511 0040	Supervision	104,636		112,002		
511 0041	Office & Clerical	12,847				
511 0101	Vacation Pay	164,479		126,962		
511 0102	Birthday & Anniversary Pay	2,756		2,859		
511 0103	Sick Pay	57,946		25,297		
511 0104	Personal Leave Pay	18,532		13,726		
511 0105	Holiday Pay	58,462		42,397		
511 0106	Jury Duty			331		
511 0107	Military Leave Pay	184-		4		
511 0108	Bereavement Pay	3,448		2,490		
511 0111	Paid Lunch Pay	1,442				
511 0112	Attendance/Sick Leave Incent	14,750	16,000	5,950	16,000	
511 0113	Sick Pay Buy Back	1,115	1,000	340	1,000	
511 0116	Vacation, Sick, PL Buy Back	743		2,137	1,000	1,000
511 0200	Revenue Vehicle Servicing	1,123,314		745,380		
511 0234	Physical Examination Labor	647		723		
511 0300	Shop & Garage Equip Maintena	26,101		43,929		
511 0325	SNOWPLOWING	4,051				
511 0400	Facilities Maintenance	257,780		201,068		
511 0700	Attrition		159,739	-	135,078-	24,661
511 0703	Accrual		42,621	-		42,621

QB202 Date 03/21/16 Time 09:05

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT) Budget Work Detail Report - Fiscal Year 2016-17

	-		-			
		Company Division Departmen	2 40 t 4013	Niagara Fr METRO TRANS. AN BABCOCK GARAGE	ontier Transit D MAINTENANCE	Metro
Account/Sub	Account Description	2014-15 Actual	2015-16 Budget			
** EXPENSES	**					-
511 0900	Overtime	272,193	214,649	207,044	275,000	60,351
511 0901	Salary Contingency	40,335		9,916		
511 0925	Shift Differential		21,840		21,840	
511 9998	Budget		2,164,507		2,151,499	13,008-
MAINTENANC	E SALARY & WAGES		2,229,636	1,542,571	2,345,261	
514 0472	Misc Labor/Expense	573		142		
514 0901	Salary Contingency	1				
GEN & ADMI	N SALARY & WAGES	574		142		
515 9998	Budget	1,610,319	1,706,426	1,234,740	1,871,047	164,621
EMPLOYEE B	ENEFITS	1,610,319	1,706,426	1,234,740		164,621
521 0062	Accident Repairs	64,842-	25,000	- 32,801-	25,000-	
521 5200	M&S Direct Charge (Special O	610,849	500,000	254,580	620,000	120,000
521 5201	M&S Issues	897,665	827,098	962,412	900,000	72,902
521 6010	Other Fluids	4,682	5,000	3,242	5,000	
REVENUE VE	CHICLE MAINT & TRANS		1,307,098	1,187,433		192,902
522 5200	M&S Direct Charge (Special O	14,942		22,823		
522 5201	M&S Issues	241		198		
522 9998	Budget		10,000		10,000	

2 - 32

QB202 Date 03/21/16 Time 09:05	NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT) Budget Work Detail Report - Fiscal Year 2016-17					
	Company Division Departmen	2 40 M 1t 4013 E	Niagara Fro METRO TRANS. AND BABCOCK GARAGE	ntier Transit Me MAINTENANCE	etro	
Account/SubAccount Description	2014-15 Actual	2015-16 Budget	2015-16 XTD Actual	2016-17 Req Budget	VARIANCE From Budget	
** EXPENSES **	necuur	Daagee	TID Necuur	neg budgee	110m Dudgee	
NON-REV VEHICLE MAINT & REPAIR	15,183		23,021	10,000		
523 5200 M&S Direct Charge (Special	0 377					
IMPROVEMENTS & REPLACEMENTS	377					
524 0070 Diesel Expense	1,539,670		980,912			
524 0080 Operation of Service Trucks	6,597	8,000	2,739	4,687	3,313-	
524 5201 M&S Issues	25,223	23,000	17,797	23,000		
524 9998 Budget		1,333,597		789,339	544,258-	
AUTOMOTIVE	1,571,490	1,364,597	1,001,448	817,026	547,571-	
525 5200 M&S Direct Charge (Special	0 77,906		36,753			
525 5201 M&S Issues	7,022		688			
525 9998 Budget		100,000		85,000	15,000-	
FACILITIES	84,928	100,000	37,441	85,000	15,000-	
527 5270 Environmental Costs	48,146		22,681			
527 9998 Budget		50,572		50,572		
ENVIRONMENTAL	48,146	50,572	22,681	50,572		
531 0222 Utilities Expense	98,434		57,847			
531 9998 Budget		112,681		106,674	6,007-	

QB202 Date 03 Time 09		NIAGARA FRONTI (ACCOUNTCO, ACCO Budget Work Detai	DUNTUNIT, ACC		JNT)	
			40 M	Niagara Fro METRO TRANS. ANN BABCOCK GARAGE	ontier Transit Me MAINTENANCE	etro
Account/Sub	Account Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget
** EXPENSES	**		-			
ELECTRIC P			112,681	57,847	106,674	6,007-
532 0222	Utilities Expense	109,852		51,650		
532 9998	•		108,344		108,344	
GAS		109,852	108,344	51,650		
533 0222	Utilities Expense	14,067		8,956		
533 9998	Budget		12,889		12,889	
WATER				8,956		
571 0014	Management Fees	248,221	257,801	221,372	244,756	13,045-
CONSULTANT	s/outside services	248,221	257,801	221,372	244,756	13,045-
577 5900	Employee Training	78				
EMPLOYEE T		78				
580 0358	Subscriptions & Dues	1,082				
580 0361	General Office	61	549	218	1,000	451
580 0364	Cleaning & Operations	2,537	1,300	1,321	2,500	1,200
580 0368	Technology/Equipment/Servic	e 7,756	40,300	1,971	40,300	
580 5210	Safety Equipment & Supplies	636	6,500	382	6,500	

QB202 Date 03/21/16 Time 09:05		NIAGARA FRONTIE (ACCOUNTCO, ACCOU Budget Work Detail	NTUNIT, AC		COUNT)				
		Company Division Department		Niagara From METRO TRANS. AND BABCOCK GARAGE	ntier Transit Me MAINTENANCE	etro			
Account/SubAccount	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget			
** EXPENSES **									
GENERAL OFFICE		12,072	48,649	3,892	50,300	1,651			
TOTAL EXPENSES		7,431,006	7,308,69	3 5,393,194	7,201,869	106,824-			

.

QB202 Date 03/21/16 Time 09:05

	Company Division Departmen	2 40 t 4014	Niagara Fro METRO TRANS. ANI SHOPS	ontier Transit Ma D MAINTENANCE	etro
Account/SubAccount Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget
** EXPENSES **		5			
511 0030 Instruction Labor/Expense	10,122	20,000	5,596	20,000	
511 0041 Office & Clerical	6,065		5,548		
511 0101 Vacation Pay	225,429		196,404		
511 0102 Birthday & Anniversary Pay	11,347		8,975		
511 0103 Sick Pay	60,935		40,495		
511 0104 Personal Leave Pay	29,378		18,680		
511 0105 Holiday Pay	89,659		75,926		
511 0107 Military Leave Pay	8,451		11,112		
511 0108 Bereavement Pay	2,191		2,925		
511 0112 Attendance/Sick Leave Incent	21,000	25,000	9,000	22,000	3,000-
511 0113 Sick Pay Buy Back	2,979	5,500	2,019	3,500	2,000-
511 0116 Vacation, Sick, PL Buy Back	559		1,784		
511 0200 Revenue Vehicle Servicing	1,852,700		1,342,493		
511 0234 Physical Examination Labor	241		226		
511 0325 SNOWPLOWING	5,750				
511 0400 Facilities Maintenance	291,229		225,163		
511 0500 Radio Equipment Maintenance	220,374		150,718		
511 0700 Attrition		320,455	-	270,983-	49,472
511 0703 Accrual		64,633	-		64,633
511 0900 Overtime	343,545	350,000	268,118	350,000	
511 0901 Salary Contingency	57,179		14,366		
511 0925 Shift Differential		2,000		2,000	

QB202 Date 03/21/16 Time 09:05	NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT) Budget Work Detail Report - Fiscal Year 2016-17							
	Company Division Departmer	2 40 nt 4014	Niagara METRO TRANS. SHOPS	Frontier Transit M AND MAINTENANCE	letro			
Account/SubAccount Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actua	2016-17 l Req Budget	VARIANCE From Budget			
** EXPENSES **								
511 9998 Budget		3,345,283		3,375,325	30,042			
MAINTENANCE SALARY & WAGES				3,501,842				
514 0101 Vacation Pay	4,657		493					
514 0103 Sick Pay	1,612							
514 0104 Personal Leave Pay	537		537					
514 0105 Holiday Pay			179					
514 0108 Bereavement Pay			537					
514 0152 Vault Drivers	38,779		29,155					
514 0471 Stores Labor/Expense	7,727		1,533					
514 0472 Misc Labor/Expense	925		958					
514 0900 Overtime	170		154					
514 0901 Salary Contingency	1,830		395					
514 9998 Budget		49,200		50,196				
GEN & ADMIN SALARY & WAGES					996			
515 9998 Budget	2,550,687	2,597,461	1,992,292	2,879,866				
EMPLOYEE BENEFITS								
520 0147 Elevator Maintenance & Ins	ре	5,560	3,159	4,800	760-			
520 0149 Elevator Repairs		1,200	788	1,200				

		Company Division Department	2 40 2 4014	Niagara Fro METRO TRANS. ANI SHOPS	ontier Transit Me D MAINTENANCE	etro
Account/Sub	Account Description	2014-15 Actual		2015-16 YTD Actual	2016-17 Req Budget	
** EXPENSES	**		-			-
MAINTENANC	E AND REPAIRS		6,760	3,947	6,000	760-
521 0054	Tire Expense	575,148	589,925	444,115	600,000	10,075
521 5200	M&S Direct Charge (Special O	143,946	40,000	- 142,130	40,000	80,000
521 5201	M&S Issues	1,301-	20,000	- 8,615-	100,000	120,000
REVENUE VE	HICLE MAINT & TRANS	717,793	529,925	577,630	740,000	210,075
522 5200	M&S Direct Charge (Special O	36,978		17,941		
522 5201	M&S Issues	933	40,000	105	40,000	
NON-REV VE	CHICLE MAINT & REPAIR	37,911	40,000	18,046	40,000	
524 0080	Operation of Service Trucks	1,846		247		
524 9998	Budget		2,000		1,360	640-
AUTOMOTIVE	·	1,846	2,000	247	1,360	640-
525 5200	M&S Direct Charge (Special O	88,075		69,756		
525 5201	M&S Issues	52,975		45,022		
525 9998	Budget		175,000		175,000	
FACILITIES	3	141,050	175,000	114,778	175,000	
527 9998			35,958	3	35,958	

QB202 Date 03/21/16 Time 09:05	NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT) Budget Work Detail Report - Fiscal Year 2016-17						
	Company Division Departmer	etro					
Account/SubAccount Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget		
** EXPENSES **							
ENVIRONMENTAL		35,958		35,958			
531 0222 Utilities Expense	220,933		133,671				
531 9998 Budget		247,785		235,223	12,562-		
ELECTRIC POWER		247,785	133,671	235,223	12,562-		
532 0222 Utilities Expense	176,371		74,688				
532 9998 Budget		169,144		169,144			
GAS			74,688				
533 0222 Utilities Expense	24,854		18,023				
533 9998 Budget		22,226		22,226			
WATER		22,226	18,023				
534 0222 Utilities Expense	169		98				
TELEPHONE	169		98				
571 0014 Management Fees	1,518,564	1,620,873	1,147,762	1,499,861	121,012-		
571 0230 Radio Mobile Units	96,392	75,000	84,414	75,000			
571 0231 Radio Base Stations	46,425	50,000	20,301	50,000			
CONSULTANTS/OUTSIDE SERVICES	1.661.381	1,745,873	1,252,477	1,624,861	121,012-		

2 - 39

		Company Division Department		Niagara Fro METRO TRANS. AND SHOPS	ontier Transit M MAINTENANCE	etro
Account/Sub	Account Description	·2014-15 Actual		2015-16 YTD Actual		
** EXPENSES	- -		5		1 9	
576 0359	Travel & Entertainment		600		600	
EMPLOYEE T	'RAVEL		600		600	
577 5900	Employee Training	7,563	15,000	16,548	33,000	18,000
EMPLOYEE T	'RAINING		15,000	16,548	33,000	18,000
580 0358	Subscriptions & Dues	11		6		
580 0361	General Office	3,114	2,800	3,780	3,000	200
580 0364	Cleaning & Operations	5,771	5,000	4,067	6,500	1,500
580 0368	Technology/Equipment/Service	15,883	115,000	16,197	115,000	
580 0385	Safety/Service Awards		1,000		1,000	
580 5201	M&S Issues	33		228		
580 5210	Safety Equipment & Supplies	6,399	10,000	2,376	10,000	
GENERAL OF	FICE			26,654		
TOTAL EXPE	INSES	8,867,139	9,133,42	27 6,642,588	9,650,776	517,349

	te 03/21/16 me 09:04	NIAGARA (ACC BUDGET W	Page 129 CREDITS = (-) DEBITS = (+)			
		Compan Divisi Depart	on 40 1	NFT Metro System METRO TRANS. AND BUS LOOPS		
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget
525	FACILITIES	23,485	25,000	22,780	25,000	
531	ELECTRIC POWER	82,108	89,326	58,564	90,321	995
533	WATER	4,707	4,366	3,211	4,366	
572	RENT EXPENSE	8,400	8,400	6,300	8,400	
580	GENERAL OFFICE	482		377	5,000	5,000
TOTAL	EXPENSES	119,182	127,092	91,232	133,087	5,995

-

QB204 Date 03/21/16 NIAGARA FRONTIER TRANSPORTATION AUTHORITY Time 09:04 (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2016-17						CREDI DEBII	
		Compan Divisi Depart					
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
511	MAINTENANCE SALARY & WAGES	149,733	145,560	109,367	152,890	7,330	
515	EMPLOYEE BENEFITS	123,631	119,738	94,681	133,698	13,960	
580	GENERAL OFFICE	2,986	4,000	2,277	3,500	500-	
TOTAL	EXPENSES	276,350	269,298	206,325	290,088	20,790	

.

		Company Division Department	2 40 4019	METRO TRANS. AND	ntier Transit Me MAINTENANCE	tro
Account/Sub.	Account Description	2014-15 Actual			2016-17 Req Budget	VARIANCE From Budget
** EXPENSES	**					
511 0041	Office & Clerical	328,072		237,646		
511 0101	Vacation Pay	37,870		28,740		
511 0102	Birthday & Anniversary Pay	2,126		1,770		
511 0103	Sick Pay	10,580		6,909		
511 0104	Personal Leave Pay	5,584		3,083		
511 0105	Holiday Pay	16,713		12,263		
511 0111	Paid Lunch Pay	46,399		33,604		
511 0112	Attendance/Sick Leave Incent	4,000	5,000	2,600	5,000	
511 0113	Sick Pay Buy Back	342		334		
511 0234	Physical Examination Labor	253		215		
511 0703	Accrual		17,233	-		17,233
511 0900	Overtime	98,135	94,000	88,358	94,000	
511 9998	Budget		549,199		567,712	18,513
	E SALARY & WAGES					
514 0101	Vacation Pay	24,496		32,398		
514 0102	Birthday & Anniversary Pay	175		517		
514 0103	Sick Pay	8,773		4,841		
514 0104	Personal Leave Pay	1,933		1,566		
514 0105	Holiday Pay	7,434		6,911		
514 0111	Paid Lunch Pay	21,076		16,263		
514 0112	Attendance/Sick Leave Incent	3,400	2,000		2,000	

QB202 Date 03/21/16 Time 09:05 NIAGARA FRONTIER TRANSPORTATION AUTHORITY

(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT) Budget Work Detail Report - Fiscal Year 2016-17

		Company Division Department	2 40 4019	Niagara F METRO TRANS. A STOREROOM- BUS		ro
Account/Sub	Account Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual		VARIANCE From Budget
** EXPENSES	**					
514 0234	Physical Examination Labor	180		256		
514 0471	Stores Labor/Expense	148,904		114,816		
514 0900	Overtime	9,873	15,000	8,315	15,000	
514 0901	Salary Contingency	14,317		2,720		
514 9998	Budget		240,696		245,118	4,422
GEN & ADMI	N SALARY & WAGES		257,696	188,603	262,118	4,422
515 9998	Budget	588,220	665,108	472,063	740,959	75,851
EMPLOYEE B			665,108	472,063	740,959	75,851
523 5200	M&S Direct Charge (Special O			5,092		800
	M&S Issues			5,321		1,000
	TS & REPLACEMENTS				14,800	
571 0014	Management Fees	·			244,756	•
CONSULTANT	S/OUTSIDE SERVICES				244,756	
580 0361	General Office	748			1,200	
580 0363	Machine Rental & Repair		600		. 800	200
580 0368	Technology/Equipment/Service	1,603	3,000	1,141	5,000	2,000
580 5210		338	600	90	800	200

QB202 Date 03/21/16 Time 09:05		NIAGARA FRONTIE (ACCOUNTCO, ACCOU Budget Work Detail	NTUNIT, AC		NT)	
		Company Division Department		Niagara Fro METRO TRANS. AND STOREROOM- BUS	ntier Transit M MAINTENANCE	etro
Account/SubAccount	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget
** EXPENSES **						
GENERAL OFFICE		2,689	5,400	1,558	7,800	2,400
TOTAL EXPENSES		1,626,500	1,829,30	8 1,266,998	1,937,145	107,837

FRONTIER (Attachment C)



TOTAL EMPLOYEES: NFTA 1 Metro <u>197</u>

Total 198
NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT) Budget Work Detail Report - Fiscal Year 2016-17

	Company Division Department	2 40 4020	Niagara Fro METRO TRANS. AND FRONTIER STATION		etro
Account/SubAccount Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget
** EXPENSES **					
512 0015 Ambassador Training	4,300	17,000	1,773	17,000	
512 0030 Instruction Labor/Expense	114,093	100,000	56,935	100,000	
512 0031 Operator Labor/Expense	6,755,642		4,917,939		
512 0032 Changing & Shifting Labor	26,970	35,000	17,676	28,000	7,000-
512 0033 Student Operator Labor	224		5,698		
512 0034 Union Function Labor	1,240				
512 0036 Smith System Training		17,000		17,000	
512 0037 Equipment Familiarization Tr	3,911	16,000		16,000	
512 0041 Office & Clerical	237,343		185,969		
512 0101 Vacation Pay	490,956		496,051		
512 0102 Birthday & Anniversary Pay	16,582		14,931		
512 0103 Sick Pay	270,560		158,748		
512 0104 Personal Leave Pay	79,512		53,150		
512 0105 Holiday Pay	219,489		174,632		
512 0106 Jury Duty	528		4,319		
512 0108 Bereavement Pay	7,833		9,765		
512 0111 Paid Lunch Pay	314		313		
512 0112 Attendance/Sick Leave Incent	31,600	30,000	13,800	32,000	2,000
512 0113 Sick Pay Buy Back	9,116	10,000	9,308	10,000	
512 0116 Vacation, Sick, PL Buy Back	10,016		8,894		
512 0234 Physical Examination Labor	8,254		7,392	8,500	8,500
512 0472 Misc Labor/Expense	17,818		8,976		

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)

(ACCOUNTCO	, ACCOUR	NIONII,	AC	COUNT,	30D-F	ACCOUNT)
Budget Work	Detail	Report	-	Fiscal	Year	2016-17

	Company Division Departmer	2 40 nt 4020	Niagara F: METRO TRANS. AI FRONTIER STATIO	rontier Transit M ND MAINTENANCE ON	letro
Account/SubAccount Description		2015-16 Budget		2016-17 Req Budget	
** EXPENSES **		-			
512 0700 Attrition		1,458,065-		1,232,968-	225,097
512 0703 Accrual		187,106-			187,106
512 0900 Overtime	1,043,682	960,000	853,619	1,030,000	70,000
512 0901 Salary Contingency	209,639		50,202		
512 9998 Budget		10,089,425		10,298,479	209,054
TRANSPORTATION SALARY & WAGES	9,559,622	9,629,254	7,050,090	10,324,011	694,757
513 0165 Accident Reports Labor	4,970		3,155		
513 0472 Misc Labor/Expense		4,500	1	4,500	
513 0901 Salary Contingency	34		11		
I&D SALARY & WAGES	5,004	4,500	3,167	4,500	· ·····
514 0472 Misc Labor/Expense	6,230	12,500	5,181	8,000	4,500-
514 0901 Salary Contingency	188		39		
GEN & ADMIN SALARY & WAGES		12,500	5,220	8,000	4,500-
515 9998 Budget	7,331,454	7,369,188	5,798,327	8,372,518	1,003,330
EMPLOYEE BENEFITS	7,331,454	7,369,188	5,798,327	8,372,518	1,003,330
534 0222 Utilities Expense	135		112		
TELEPHONE	135		112		

Page 52

•

	Company Division Department		Niagara Fro METRO TRANS. AND FRONTIER STATION		letro
Account/SubAccount Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget
** EXPENSES **					
571 0014 Management Fees	401,540	363,794	308,369	355,750	8,044-
CONSULTANTS/OUTSIDE SERVICES	401,540	363,794	308,369	355,750	8,044-
576 5800 Auto Reimbursement		400		400	
EMPLOYEE TRAVEL		400	92	400	
577 5900 Employee Training	39		405	4,000	2,000
EMPLOYEE TRAINING	39	2,000		4,000	2,000
	165	2,000	864	2,000	
GENERAL OFFICE		2,000	864	2,000	
582 0010 Stations & Office	6,713		5,751		
582 5201 M&S Issues	1,860		1,288		
582 9998 Budget		15,000		10,000	5,000-
TRANSPORTATION EXPENSE	8,573	15,000	7,039	10,000	5,000-
TOTAL EXPENSES		17,398,63	36 13,173,685	19,081,179	1,682,543

COLD SPRING (Attachment D)



TOTAL EMPLOYEES:

NFTA	1
Metro	<u>155</u>
Total	156

		-	-			
		Company Division Department	2 40 4021	Niagara Fr METRO TRANS. AN COLD SPRINGS ST		etro
Account/Sub	Account Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget
** EXPENSES	; **					
512 0015	Ambassador Training	6,829	15,000	4,820	15,000	
512 0030	Instruction Labor/Expense	115,846	120,000	61,301	120,000	
512 0031	Operator Labor/Expense	5,458,022		3,966,742		
512 0032	Changing & Shifting Labor	44,329	44,000	31,776	44,000	
512 0034	Union Function Labor	2,466		58		
512 0036	Smith System Training	4,367	15,000		15,000	
512 0037	Equipment Familiarization Tr	1,040	16,000		16,000	
512 0041	Office & Clerical	86,287		77,033		
512 0101	Vacation Pay	348,885		368,193		
512 0102	Birthday & Anniversary Pay	16,839		12,350		
512 0103	Sick Pay	232,030		131,420		
512 0104	Personal Leave Pay	59,722		38,883		
512 0105	Holiday Pay	168,803		135,267		
512 0106	Jury Duty	3,107		379		
512 0108	Bereavement Pay	3,812		6,878		
512 0111	Paid Lunch Pay	115		24		
512 0112	Attendance/Sick Leave Incent	31,400	36,000	9,600	32,000	4,000-
512 0113	Sick Pay Buy Back	3,156	5,000	2,228	5,000	
512 0116	Vacation, Sick, PL Buy Back	4,366		4,960	8,000	8,000
512 0234	Physical Examination Labor	5,803	8,000	3,642	6,000	2,000-
512 0472	Misc Labor/Expense	15,431		12,131		
512 0700	Attrition		1,236,764	-	1,045,831-	190,933

	Company Division Departme		Niagara Fi METRO TRANS. AN COLD SPRINGS ST		etro
Account/SubAccount Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget
** EXPENSES **		-			-
512 0703 Accrual		143,985-			143,985
512 0900 Overtime	500,460	750,000	406,030	525,000	225,000-
512 0901 Salary Contingency	153,997		36,925		
512 9998 Budget		7,830,125		7,650,542	179,583 -
TRANSPORTATION SALARY & WAGES	7,267,112	7,458,376	5,310,640	7,390,711	67,665-
513 0165 Accident Reports Labor	3,482		1,960		
513 0472 Misc Labor/Expense		2,900		2,900	
513 0901 Salary Contingency	45		11		
I&D SALARY & WAGES		2,900	1,971	2,900	
514 0472 Misc Labor/Expense	2,823	5,000	1,147	5,000	
514 0901 Salary Contingency	2		1		
GEN & ADMIN SALARY & WAGES	2,825	5,000	1,148	5,000	
515 9998 Budget	5,818,332	5,700,850	4,500,072	6,139,817	438,967
EMPLOYEE BENEFITS	5,818,332	5,700,850	4,500,072	6,139,817	438,967
571 0014 Management Fees				268,173	
CONSULTANTS/OUTSIDE SERVICES	291,908	273,631	219,417	268,173	5,458-
F76 0250 Evenel & Estevisionent		800			800-

576 0359 Travel & Entertainment

800-

QB202 Date 03/21/16 Time 09:05	NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT) Budget Work Detail Report - Fiscal Year 2016-17				
	Company Division Department	40 M	Niagara Fro ETRO TRANS. ANI OLD SPRINGS STA		Metro
Account/SubAccount Description			2015-16 YTD Actual		
** EXPENSES **					
EMPLOYEE TRAVEL		800			800-
577 5900 Employee Training				4,000	
EMPLOYEE TRAINING				4,000	
580 0368 Technology/Equipment/Servic	e 120	2,000	856	2,000	
GENERAL OFFICE	120	2,000	856		
582 0010 Stations & Office	5,847		10,110		
582 5210 Safety Equipment & Supplies	994		671		
582 9998 Budget		10,000		18,000	8,000
TRANSPORTATION EXPENSE		10,000	. 10,781	18,000	8,000
TOTAL EXPENSES	13,390,665		10,044,885		

BABCOCK

(Attachment E)



TOTAL EMPLOYEES:

NFTA	1
Metro	<u>168</u>
Total	169

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT) Budget Work Detail Report - Fiscal Year 2016-17

	Company Division Departmen		Niagara Fro ETRO TRANS. AND ABCOCK STATION	ntier Transit Me MAINTENANCE	etro
Account/SubAccount Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget
** EXPENSES **		5		1 5	
512 0015 Ambassador Training	3,107	16,000		16,000	
512 0030 Instruction Labor/Expense	132,958	145,000	48,853	125,000	20,000-
512 0031 Operator Labor/Expense	5,642,205		4,358,944		
512 0032 Changing & Shifting Labor	44,300	44,000	30,669	45,000	1,000
512 0034 Union Function Labor	5,151				
512 0036 Smith System Training	2,686	16,000		16,000	
512 0037 Equipment Familiarization Tr	2,270	16,000		16,000	
512 0041 Office & Clerical	92,088		39,071		
512 0101 Vacation Pay	420,460		448,600		
512 0102 Birthday & Anniversary Pay	12,048		11,300		
512 0103 Sick Pay	252,422		155,376		
512 0104 Personal Leave Pay	72,148		47,954		
512 0105 Holiday Pay	182,092		150,183		
512 0106 Jury Duty	2,069		3,169		
512 0108 Bereavement Pay	6,405		5,636		
512 0111 Paid Lunch Pay	43		15		
512 0112 Attendance/Sick Leave Incent	16,800	30,000	8,600	20,000	10,000-
512 0113 Sick Pay Buy Back	4,248	8,000	6,244	6,000	2,000-
512 0116 Vacation, Sick, PL Buy Back	8,428		10,686	8,500	8,500
512 0234 Physical Examination Labor	7,236		7,059	8,000	8,000
512 0472 Misc Labor/Expense	21,103		17,669		
512 0700 Attrition		1,162,260-		982,829-	179,431

	Company Division Departmer		Niagara Fr METRO TRANS. AN BABCOCK STATION		etro
Account/SubAccount Description	2014-15 Actual		2015-16 YTD Actual	2016-17 Reg Budget	VARIANCE From Budget
** EXPENSES **					
512 0703 Accrual		160,751-			160,751
512 0900 Overtime	619,217	760,000	463,855	630,000	130,000-
512 0901 Salary Contingency	156,652		37,632		
512 9998 Budget		8,526,063		8,532,538	6,475
TRANSPORTATION SALARY & WAGES	7,706,136	8,238,052	5,851,515	8,440,209	202,157
513 0165 Accident Reports Labor	3,347		2,410	3,500	3,500
513 0472 Misc Labor/Expense		3,700		3,700	
513 0901 Salary Contingency	17		6		
I&D SALARY & WAGES	3,364	3,700	2,416	7,200	3,500
514 0472 Misc Labor/Expense	6,674	10,000	3,252	7,500	2,500-
514 0901 Salary Contingency	11		4		
GEN & ADMIN SALARY & WAGES	6,685	10,000	3,256	7,500	2,500-
515 9998 Budget	6,053,418	6,344,034	4,939,523	6,995,590	651,556
EMPLOYEE BENEFITS	6,053,418	6,344,034	4,939,523	6,995,590	651,556
571 0014 Management Fees	244,777	236,794	191,795		2,077-
CONSULTANTS/OUTSIDE SERVICES	244,777	236,794	191,795	234,717	2,077-
576 5800 Auto Reimbursement		4,000		4,000	

QB202 Date 03/21/16 Time 09:05 B	NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT) Budget Work Detail Report - Fiscal Year 2016-17					
	Company Division Department	2 40 ME 4023 BA	Niagara Fro TRO TRANS. ANI BCOCK STATION	ontier Transit M MAINTENANCE	etro	
Account/SubAccount Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
** EXPENSES **						
EMPLOYEE TRAVEL		4,000		4,000		
577 5800 Auto Reimbursement	1,689					
EMPLOYEE TRAINING	1,689					
580 0368 Technology/Equipment/Service				2,000		
GENERAL OFFICE	531	2,000		2,000		
582 0010 Stations & Office	7,838		3,128			
582 5210 Safety Equipment & Supplies	239					
582 9998 Budget		12,000		10,000		
TRANSPORTATION EXPENSE			3,128	10,000		
TOTAL EXPENSES	14,024,677	14,850,580	10,991,633	15,701,216	850,636	

BUS & RAIL TRANSPORTATION (Attachment F)



TOTAL EMPLOYEES:

NFTA	1
Metro	<u>33</u>
Total	34

NIAGARA FRONTIER TRANSPORTATION AUTHORITY

(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT) Budget Work Detail Report - Fiscal Year 2016-17

	5		-			
		Company Division Departmer	2 40 nt 4027	Niagara F METRO TRANS. A BUS TRANSPORTA		etro
Account/Sub	Account Description	2014-15 Actual	2015-16 Budget		2016-17 Req Budget	VARIANCE From Budget
** EXPENSES	**					
512 0012	Street Supervisors - Dispatc	285,081		206,670		
512 0030	Instruction Labor/Expense		2,100	8	2,100	
512 0041	Office & Clerical	665,902		510,177		
512 0101	Vacation Pay	113,533		92,231		
512 0102	Birthday & Anniversary Pay	8,902		6,957		
512 0103	Sick Pay	72,313		37,273		
512 0104	Personal Leave Pay	20,944		18,192		
512 0105	Holiday Pay	39,386	9,000	34,065	9,000	
512 0106	Jury Duty	171				
512 0107	Military Leave Pay	567				
512 0108	Bereavement Pay	3,329		2,044		
512 0109	Bonus Pay	1,982				
512 0111	Paid Lunch Pay	4,865		3,620		
512 0112	Attendance/Sick Leave Incent	23,450	22,000	8,150	22,000	
512 0116	Vacation, Sick, PL Buy Back	19,961	1,196	7,918	1,196	
512 0472	Misc Labor/Expense	51				
512 0900	Overtime	188,363	160,000	143,931	190,000	30,000
512 0901	Salary Contingency	28,799		7,023		
512 9998	Budget		1,264,571		1,270,858	6,287
	TION SALARY & WAGES	1,477,599		1,078,259	1,495,154	36,287
515 9998			1,118,313	870,982	1,182,665	64,352

NIAGARA FRONTIER TRANSPORTATION AUTHORITY

(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT) Budget Work Detail Report - Fiscal Year 2016-17

		-	-			
		Company Division Departmen	2 40 t 4027	Niagara Fr METRO TRANS. AN BUS TRANSPORTAT		etro
Account/Sub!	Account Description	2014-15 Actual			2016-17 Req Budget	
** EXPENSES	-					E E C M E G G G C G
EMPLOYEE BI	ENEFITS	1,098,709	1,118,313	870,982	1,182,665	64,352
534 0222	Utilities Expense	568		388		
534 9998	Budget		400		400	
TELEPHONE		568	400	388	400	
571 0014	Management Fees	221,156	222,275	172,970	228,515	6,240
CONSULTANT	S/OUTSIDE SERVICES	221.156		172,970	228,515	6,240
577 5900	Employee Training	26,500	16,000		13,000	3,000-
EMPLOYEE T	RAINING	26,500	16,000		13,000	3,000-
580 0361	General Office	1,086		768		
580 0365	Stationary	1,960	600	439	600	
580 0368	Technology/Equipment/Service	7,889	3,500	4,239	3,500	
580 0385	Safety/Service Awards	16,097	30,500	3,567	30,500	
GENERAL OF	FICE	27,032	34,600	9,013	34,600	
582 0010	Stations & Office	975		96		
582 0012	Street Supervisors - Dispatc	22,641		12,201		
582 0030	Instruction Labor/Expense	9,646		4,481		
582 0038	Tolls Expense	62,379		50,493		

Page 61

.

	Company Division Department	2 40 4027	Niagara Frontier Transit Metro METRO TRANS. AND MAINTENANCE BUS TRANSPORTATION
Account/SubAccount Description	2014-15 Actual	2015-16 Budget	
** EXPENSES **			
582 0153 Cost of Transfers	59,635		40,678
582 9998 Budget		170,000	157,000 13,000-
TRANSPORTATION EXPENSE	155,276	170,000	0 107,949 157,000 13,000-
592 0512 Rail Overhead - Expenses			
DIVISION OPERATIONS	····		
TOTAL EXPENSES	3,006,840	3,020,4	455 2,239,561 3,111,334 90,879

QB204 Date 03/21/16 NIAGARA FRONTIER TRANSPORTATION AUTHORITY Time 09:04 (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2016-17							Page 149 CREDITS = (-) DEBITS = (+)
		Compar Divisi Depart	on 40	NFT Metro Syste METRO TRANS. AN RAIL CONTROLLEF	ID MAINTENANCE		
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
512	TRANSPORTATION SALARY & WAGES	962,061	990,131	783,319	997,785	7,654	
515	EMPLOYEE BENEFITS	706,117	741,463	614,924	780,103	38,640	
580	GENERAL OFFICE	70		277			
TOTAL	EXPENSES	1,668,248	1,731,594	1,398,520	1,777,888	46,294	

QB204 Date 03/21/16 NIAGARA FRONTIER TRANSPORTATION AUTHORITY Time 09:04 (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2016-17							Page 136 CREDITS = (-) DEBITS = (+)
		Compan Divisi Depart	on 40	NFT Metro System, METRO TRANS. AND SURFACE TRANSPORT	MAINTENANCE		
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
575	PRINTING & ADVERTISING	164,833	200,000	70,916	175,000	25,000-	
576	EMPLOYEE TRAVEL	316	1,000		1,000		
580	GENERAL OFFICE	1,363	3,000	944	3,000		
592	DIVISION OPERATIONS	28,307-	34,680-	12,216-	30,430-	4,250	
TOTAL	EXPENSES	138,205	169,320	59,644	148,570	20,750-	



PLANNING

TOTAL EMPLOYEES:

- NFTA 7
- Metro 8
- Total 15

	5		-			
		Company Division Department		Niagara Fron METRO TRANS. AND SERVICE PLANNING	tier Transit M MAINTENANCE	etro
Account/Sub	Account Description	2014-15 Actual	2015-16 Budget			VARIANCE From Budget
** EXPENSES	**					
512 0020	Traffic Checkers	226,492		168,208		
512 0041	Office & Clerical	47,151		42,439		
512 0101	Vacation Pay	34,617		27,060		
512 0102	Birthday & Anniversary Pay	2,038		1,946		
512 0103	Sick Pay	6,481		3,609		
512 0104	Personal Leave Pay	3,400		1,971		
512 0105	Holiday Pay	12,759		9,347		
512 0108	Bereavement Pay	352		528		
512 0111	Paid Lunch Pay	6,704		6,073		
512 0112	Attendance/Sick Leave Incent	6,000	6,900	2,000	6,900	
512 0113	Sick Pay Buy Back	1,225	1,400		1,400	
512 0116	Vacation, Sick, PL Buy Back	1,401				
512 0703	Accrual		7,653	-		7,653
512 0900	Overtime	5,141	5,500	2,337	5,500	
512 0901	Salary Contingency	4,061		1,125		
512 9998	Budget		388,001		379,182	8,819-
TRANSPORTA	TION SALARY & WAGES	357,822	394,148	266,643	392,982	1,166-
515 9998	Budget	297,723		228,620		
EMPLOYEE B	ENEFITS	297.723		228,620	341,622	19,185
571 0014	Management Fees	697,130	798,978	603,482	812,362	13,384

	Company Division Department	2 40 4048	Niagara Fron METRO TRANS. AND SERVICE PLANNING	tier Transit M MAINTENANCE	letro
Account/SubAccount Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget
** EXPENSES **		-			5
571 0163 Professional Services	26,961				
CONSULTANTS/OUTSIDE SERVICES	724,091	798,978	603,482	812,362	13,384
576 5800 Auto Reimbursement		14,000	10,606	14,000	
EMPLOYEE TRAVEL		14,000	10,606	14,000	
577 5900 Employee Training	4,679	2,000	6,444	2,000	
EMPLOYEE TRAINING	4,679	2,000	6,444	2,000	
580 0361 General Office	7,106		1,764		
580 0365 Stationary	1,058		1,510		
580 0368 Technology/Equipment/Service	54,389	92,243	93,123	92,243	
GENERAL OFFICE	62,553	92,243	96,397	92,243	·
582 0472 Misc Labor/Expense	14,177	10,000	13,529	10,000	
TRANSPORTATION EXPENSE	14,177	10,000	13,529	10,000	
592 0510 Rail Overhead - Salary	36,088-	49,567	- 26,939-	50,456-	889-
592 0512 Rail Overhead - Expenses	57,477-	58,874	- 51,132-	65,142-	6,268-
DIVISION OPERATIONS	93,565-	108,441	- 78,071-	115,598-	7,157-

QB202 Date 03/21/16 Time 09:05		NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT) Budget Work Detail Report - Fiscal Year 2016-17					
		Company Division Department		Niagara From TRO TRANS. AND RVICE PLANNING		tro	
Account/SubAccount ** EXPENSES **	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
TOTAL EXPENSES		1,383,079	1,525,365	1,147,650	1,549,611	24,246	



.



TOTAL EMPLOYEES: NFTA 8 Metro <u>107</u>

~

Total 115

QB204 Date 03/21/16 NIAGARA FRONTIER TRANSPORTATION AUTHORITY Time 09:04 (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2016-17							CREDI DEBIT	
		Compan Divisi Depart		NFT Metro System METRO TRANS. AND METRO LINK				
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget		
511	MAINTENANCE SALARY & WAGES	68,629	80,451	30,047	175,848	95,397		
512	TRANSPORTATION SALARY & WAGES	129,101	114,016	91,396	29,101	84,915-		
514	GEN & ADMIN SALARY & WAGES	239		46				
515	EMPLOYEE BENEFITS	167,572	160,824	99,718	180,150	19,326		
521	REVENUE VEHICLE MAINT & TRANS	61,773	99,500	53,929	82,500	17,000-		
522	NON-REV VEHICLE MAINT & REPAIR	1,207	1,879	1,161	1,860	19-		
524	AUTOMOTIVE	108,745	53,702	63,027	30,306	23,396-		
525	FACILITIES	6,027	7,311	7,158	6,493	818-		
527	ENVIRONMENTAL	1,265	3,557	1,610	3,558	1		
531	ELECTRIC POWER	5,756	6,869	3,946	6,491	378-		
532	GAS	5,488	6,879	1,658	6,880	1		
533	WATER	846	786	545	786			
534	TELEPHONE	1,132	977	746	1,022	45		
541	INSURANCE	33,503	40,260	23,853	38,957	1,303-		
542	CLAIM LOSSES	18,190		9,180-				
553	POLICE PROTECTION	43,876	46,408	36,240	51,010	4,602		
580	GENERAL OFFICE	4,016	7,500	2,994	7,500			
592	DIVISION OPERATIONS	30,916	39,792	25,554	41,965	2,173		
TOTAL	L EXPENSES	688,281	670,711	434,448	664,427	6,284-		

Page 138 DITS = (-) ITS = (+)

		Company Division Department	2 40 4062	Niagara Fr METRO TRANS. AN PARATRANSIT	contier Transit Me ID MAINTENANCE	tro
Account/SubAccoun	t Description	2014-15 Actual	2015-16 Budget		2016-17 Req Budget	VARIANCE From Budget
** EXPENSES **						
511 0041 Offic	e & Clerical	946		3,643		
511 0101 Vacat	ion Pay	13,455		8,336		
511 0102 Birth	day & Anniversary Pay	182		361		
511 0104 Perso	nal Leave Pay	973		498		
511 0105 Holid	ay Pay	3,709		1,945		
511 0112 Atten	dance/Sick Leave Incent	3,000				
511 0200 Reven	ue Vehicle Servicing	243,266		180,536		
511 0300 Shop	& Garage Equip Maintena	297		594		
511 0400 Facil	ities Maintenance	497		1,568		
511 0900 Overt	ime	158,007	140,000	174,915	160,000	20,000
511 0901 Salar	y Contingency	7,267		1,842		
511 9998 Budge			235,974		30,315	·
MAINTENANCE SALA	RY & WAGES				190,315	
512 0015 Ambas	sador Training	13,064		424	20,314	20,314
512 0030 Instr	ruction Labor/Expense	92,036		57,678	82,200	82,200
512 0031 Opera	tor Labor/Expense	2,261,850		1,693,892		
512 0032 Chang	ing & Shifting Labor	1,344		1,158		
512 0033 Stude	ent Operator Labor	256,199		135,500		
512 0034 Union	Function Labor	1,027		47		
512 0036 Smith	n System Training	367			9,795	9,795
512 0037 Equip	oment Familiarization Tr	238			1,500	1,500

	5		L			
		Company Division Department	2 40 2 4062	Niagara F METRO TRANS. A PARATRANSIT	rontier Transit Me ND MAINTENANCE	etro
Account/Sub	Account Description	2014-15 Actual	2015-16 Budget		2016-17 Req Budget	VARIANCE From Budget
** EXPENSES	**					
512 0041	Office & Clerical	61,055		67,340		
512 0101	Vacation Pay	74,319		90,188		
512 0102	Birthday & Anniversary Pay	4,966		3,652		
512 0103	Sick Pay	40,888		29,914		
512 0104	Personal Leave Pay	16,764		10,455		
512 0105	Holiday Pay	75,979		75,926		
512 0108	Bereavement Pay	2,793		1,853		
512 0111	Paid Lunch Pay	8,731		9,359		
512 0112	Attendance/Sick Leave Incent	13,400		6,800	13,000	13,000
512 0113	Sick Pay Buy Back	1,861		725	2,000	2,000
512 0116	Vacation, Sick, PL Buy Back	1,250			1,200	1,200
512 0234	Physical Examination Labor	1,466		632		
512 0472	Misc Labor/Expense	4,893		4,610		
512 0700	Attrition		202,993-	-	171,655-	31,338
512 0703	Accrual		59,025-	-		59,025
512 0900	Overtime	54,677		32,840	30,000	30,000
512 0901	Salary Contingency	65,493		15,640		
512 9998	Budget		3,193,732		3,325,828	132,096
	TION SALARY & WAGES					
	Accident Reports Labor	958		443		
513 0901	Salary Contingency	16		3		

	Company Division Departmen	2 40 t 4062		Frontier Transit AND MAINTENANCE	Metro
Account/SubAccount Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actua	2016-17 al Req Budget	
** EXPENSES **		Ĵ		1 5	
I&D SALARY & WAGES	974		446		
514 0111 Paid Lunch Pay	163		24		
514 0472 Misc Labor/Expense	1,949		1,298		
514 9998 Budget		46,515			46,515-
GEN & ADMIN SALARY & WAGES	2,112	46,515	1,322		46,515-
515 9998 Budget		2,684,255	2,207,995	2,948,878	264,623
EMPLOYEE BENEFITS		2,684,255	2,207,995	2,948,878	264,623
521 0062 Accident Repairs	1,137-		776	-	
521 5200 M&S Direct Charge (Special O	76,250		94,746		
521 5201 M&S Issues	40,288		43,703		
521 9998 Budget	234,608	450,499	167,911	467,499	17,000
REVENUE VEHICLE MAINT & TRANS	350,009	450,499	305,584	467,499	17,000
522 9998 Budget	6,336	9,866	6,098	9,766	100-
NON-REV VEHICLE MAINT & REPAIR		9,866	6,098	9,766	100-
524 0090 GAS/REV VEHICLE	316,590	354,000	162,048	354,000	
524 9998 Budget	299,600	304,310	195,083	171,733	132,577-

	Company Division Department	2 40 4062	Niagara Fro METRO TRANS. ANI PARATRANSIT	ontier Transit Me MAINTENANCE	tro
Account/SubAccount Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget
** EXPENSES **		-			-
AUTOMOTIVE	616,190	658,310	357,131	525,733	132,577-
525 5200 M&S Direct Charge (Special O	1,864		3,580		
525 9998 Budget	29,786	38,383	34,004	34,085	4,298-
FACILITIES	31,650	38,383	37,584	34,085	4,298-
527 9998 Budget	6,645	18,679	8,455	18,679	
ENVIRONMENTAL	6,645	18,679	8,455	18,679	
531 9998 Budget	30,220	36,064	20,720	34,077	1,987-
ELECTRIC POWER	30,220	36,064	20,720	34,077	1,987-
532 9998 Budget	28,813	36,118	8,704	36,118	
GAS	28,813	36,118	8,704	36,118	
533 9998 Budget	4,445	4,127	2,861	4,127	
WATER	4,445	4,127	2,861	4,127	
534 0222 Utilities Expense	32		71		
534 9998 Budget	3,367	2,934	2,249	3,065	131
TELEPHONE	3,399	2,934	2,320	3,065	131

		Company Division Department	2 40 4062	Niagara Fr METRO TRANS. AN PARATRANSIT	contier Transit Me ID MAINTENANCE	etro
Account/SubAcco	ount Description	2014-15 Actual				VARIANCE From Budget
** EXPENSES **						
541 0264 Pro	operty & Fire Insurance	8,767		6,372		
541 0265 BU	ILDINGS	91,535		64,929		
541 9998 Bu			107,360		103,884	3,476-
INSURANCE		100,302	107,360	71,301	103,884	3,476-
542 0261 Re	sv Appropriations	84,660		44,820-		
CLAIM LOSSES		84,660		44,820-		·····
553 0370 Tr	ansit Police	263,250		217,445		
553 9998 Bu	-		278,454		306,061	27,607
POLICE PROTEC	 TION		278,454	217,445	306,061	27,607
571 0014 Ma	nagement Fees	817,177	896,698	654,673	814,334	82,364-
571 0362 Te					5,000	5,000
CONSULTANTS/O	UTSIDE SERVICES		896,698	654,673	819,334	77,364-
575 0170 Ad	vertising	1,862	1,000	749		
PRINTING & AD	VERTISING	1,862	1,000	749		
576 5800 Au	to Reimbursement	80	200	1,076	200	
EMPLOYEE TRAV	EL	80	200	1,076	200	

		Company Division Department			Frontier Transit Met AND MAINTENANCE	ro
Account/SubA	Account Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actua	2016-17 al Req Budget	VARIANCE From Budget
** EXPENSES	* *					_
577 5900	Employee Training		1,500		1,500	
EMPLOYEE TR	RAINING		1,500		1,500	
580 0358	Subscriptions & Dues		1,000			1,000-
580 0361	General Office	9,707	5,000	6,665	10,000	5,000
580 0365	Stationary	12,794	10,000	12,051	12,000	2,000
580 0368	Technology/Equipment/Service	59,707	92,067	69,115	85,000	7,067-
580 5210	Safety Equipment & Supplies	1,391	3,500	1,603	3,500	
GENERAL OFF	FICE	83,599	111,567	89,434	110,500	1,067-
582 0038	Tolls Expense	15,598	9,500	8,165		9,500-
582 9998	Budget		10,000		15,500	5,500
TRANSPORTAT	TION EXPENSE	15,598	19,500	8,165	15,500	4,000-
592 0510	Rail Overhead - Salary	22,911	44,823	19,972	44,580	243-
592 0512	Rail Overhead - Expenses	69,839	74,554	56,691	81,316	6,762
DIVISION OF	PERATIONS	92,750	119,377	76,663	125,896	6,519
TOTAL EXPEN	NSES	8,796,339	8,829,0	94 6,646,7	77 9,070,399	241,305





	1
Metro	<u> 10 </u>
Total	11

			-			
		Company Division Department		Niagara Fro METRO TRANS. ANI CUSTOMER SERVICI		etro
Account/Sub	Account Description	2014-15 Actual	2015-16 Budget			VARIANCE From Budget
** EXPENSES	**					Ĵ.
514 0101	Vacation Pay	37,983		26,526		
514 0102	Birthday & Anniversary Pay	2,848		2,096		
514 0103	Sick Pay	31,797		3,172		
514 0104	Personal Leave Pay	3,815		2,752		
514 0105	Holiday Pay	14,105		10,567		
514 0108	Bereavement Pay	671		1,003		
514 0111	Paid Lunch Pay	41,134		31,405		
514 0112	Attendance/Sick Leave Incent	2,600	4,200	1,600	4,200	
514 0113	Sick Pay Buy Back		500		500	
514 0172	Business Development	258,926		195,946		
514 0234	Physical Examination Labor	35				
514 0472	Misc Labor/Expense	33,776		24,768		
514 0703	Accrual		8,630	-		8,630
514 0900	Overtime	4,293	3,000	357	3,000	
514 0901	Salary Contingency	8,901		2,070		
514 9998	Budget		445,267		437,694	7,573-
GEN & ADMI	N SALARY & WAGES		444,337	302,262	445,394	1,057
515 9998	-			271,570		23,878
EMPLOYEE B	ENEFITS	365,468		271,570		
523 5200	M&S Direct Charge (Special O				1,000	

.,

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT) Budget Work Detail Report - Fiscal Year 2016-17

	Division 40 METRO			Niagara Fro METRO TRANS. ANI CUSTOMER SERVICE	Niagara Frontier Transit Metro ETRO TRANS. AND MAINTENANCE JSTOMER SERVICE		
Account/Sub	Account Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Reg Budget	VARIANCE From Budget	
** EXPENSES	**						
IMPROVEMEN	TS & REPLACEMENTS		1,000	332	1,000		
571 0014	Management Fees	224,604	242,073	176,045	238,994	3,079-	
571 0362	Temporary Help		1,500		1,500		
571 0500	Radio Equipment Maintenance	646	2,000	1,325	2,000		
CONSULTANT	S/OUTSIDE SERVICES	225,250	245,573	177,370	242,494	3,079-	
575 0170	Advertising	2,036	2,500	700	2,500		
575 0171	Marketing	1,673	2,000	475	2,000		
575 0172	Business Development	997	1,000	226	1,000		
	ADVERTISING	4,706	5,500	1,401	5,500		
576 5800	Auto Reimbursement	39	50		50		
EMPLOYEE T	'RAVEL	39	50		50		
	Employee Training	1,000	1,500		1,500		
EMPLOYEE T	RAINING	1,000		1,000	1,500		
580 0358	Subscriptions & Dues	1,104	1,500	• 869	1,500		
580 0361	General Office	115	1,500		1,500		
580 0365	Stationary	3,775	7,000	1,091	7,000		
580 0368	Technology/Equipment/Service	77,473	63,866	61,333	90,032	26,166	

-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT) Budget Work Detail Report - Fiscal Year 2016-17

	Company Division Department		Niagara From METRO TRANS. AND CUSTOMER SERVICE		letro
Account/SubAccount Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget
** EXPENSES ** 580 0472 Misc Labor/Expense	402	2,000	1,123	2,000	
GENERAL OFFICE	82,869	75,866	64,416	102,032	26,166
592 0510 Rail Overhead - Salary	82,928-	137,388	- 60,858-	140,610-	3,222-
592 0512 Rail Overhead - Expenses	53,357-	55,774	- 41,511-	59,768-	3,994-
DIVISION OPERATIONS	136,285-	193,162	- 102,369-	200,378-	7,216-
TOTAL EXPENSES	983,931	946,2	10 715,982	987,016	40,806



Total 83

		J				
		Company Division Department	2 40 4050	Niagara Fro METRO TRANS. AN RAIL MAINTENANC		etro
Account/Sub	Account Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget
** EXPENSES	* **					
511 0041	Office & Clerical	34,701		25,975		
511 0101	Vacation Pay	329,813		190,518		
511 0102	Birthday & Anniversary Pay	9,952		7,377		
511 0103	Sick Pay	84,784		45,939		
511 0104	Personal Leave Pay	24,802		20,209		
511 0105	Holiday Pay	85,460		59,952		
511 0106	Jury Duty	687				
511 0107	Military Leave Pay	572		382		
511 0108	Bereavement Pay	4,398		764		
511 0111	Paid Lunch Pay	4,901		3,725		
511 0112	Attendance/Sick Leave Incent	23,800	27,000	8,800	25,000	2,000-
511 0113	Sick Pay Buy Back	2,779	5,000	1,723	3,000	2,000-
511 0116	Vacation, Sick, PL Buy Back	5,622		4,688	5,700	5,700
511 0200	Revenue Vehicle Servicing	437,079		249,164		
511 0234	Physical Examination Labor	822		556		
511 0325	SNOWPLOWING	53,204		170		
511 0400	Facilities Maintenance	1,522,627		1,054,856		
511 0500	Radio Equipment Maintenance	290,657		218,010		
511 0600	Fare Collection Equipment Ma	40,162		32,880		
511 0700	Attrition		208,753	-	176,526-	32,227
511 0703	Accrual		72,810) -		72,810
511 0900	Overtime	576,275	591,137	491,773	590,000	1,137-

		Company	2	Niagara Fi	contier Transit M	etro
		Division Departmen	40 1t 4050	METRO TRANS. AN RAIL MAINTENANC		
Account/Sub	Account Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	
** EXPENSES	**					
511 0901	Salary Contingency	70,836		17,106		
511 9998	Budget	4,172-	3,439,104		3,507,499	68,395
MAINTENANC	E SALARY & WAGES	3,599,761	3,780,678	2,434,567	3,954,673	173,995
515 9998	Budget	2,620,861		1,888,070		
EMPLOYEE B		2,620,861	2,752,132	1,888,070	3,067,583	315,451
520 0146	Escalator Maintenance & Insp	332,568	566,400	408,383	650,000	83,600
520 0147	Elevator Maintenance & Inspe	125,060	111,240	73,047	163,000	51,760
520 0148	Escalator Repairs		76,800	50,432	100,000	23,200
520 0149	Elevator Repairs		27,600	18,124	30,000	2,400
520 0201	Rail Tamping		200,000			200,000-
520 0202	Rail Grinding		160,000		160,000	
520 0203	Rail Geometry Testing	17,525	25,000		20,000	5,000-
520 0204	Rail Ultrasonic Testing		6,000	5,715	6,000	
520 0205	Snow Removal	71,435	50,000	1,731-	75,000	25,000
520 0210	Misc Contracts	53,954	35,000	11,054	60,000	25,000
MAINTENANC	E AND REPAIRS	600,542	1,258,040	565,024	1,264,000	5,960
521 5200	M&S Direct Charge (Special O	1,031		148		
521 5201	M&S Issues	728		6,350-		
QB202 Date 03/21/16 Time 09:05

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT) Budget Work Detail Report - Fiscal Year 2016-17

	Company Division Department		Niagara From METRO TRANS. AND RAIL MAINTENANCE	tier Transit M MAINTENANCE	Metro
Account/SubAccount Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget
** EXPENSES **					
REVENUE VEHICLE MAINT & TRANS	1,759		6,202-		
522 5200 M&S Direct Charge (Special O	49,789		50,720		
522 5201 M&S Issues	3,291		625		
522 9998 Budget		60,000		60,000	
NON-REV VEHICLE MAINT & REPAIR	53,080	60,000	51,345	60,000	
523 5200 M&S Direct Charge (Special O	687				
IMPROVEMENTS & REPLACEMENTS	687				
524 0075 Rail Traction Expense	391,846	448,589	199,774	445,242	3,347-
-		72,000	34,390	42,158	29,842-
AUTOMOTIVE	461,489	520,589	234,164	487,400	33,189-
525 5200 M&S Direct Charge (Special O	37,454		17,190		
525 5201 M&S Issues	453,429		345,631		
525 9998 Budget		450,000		495,000	45,000
FACILITIES	490,883	450,000	362,821	495,000	45,000
531 0222 Utilities Expense	484,922		292,630		
531 9998 Budget		469,523		481,303	11,780

Company Department 4050 Minagra Frontier Transit Metro Perior TANS, ND MINTENANCE Account/SubAccount ** EXPENSES ** 2014-15 2015-16 2015-16 2016-17 VARIANCE ELECTRIC FOMER 464,922 469,523 292,630 461,303 11,780 532 0222 Vtilities Expense 46,688 18,176 78,235 78,235 78,235 GAS 46,688 78,235 18,176 78,235 78,235 533 0222 Vtilities Expense 24,212 24,163 25,760 25,760 S33 0998 Budget 25,760 25,760 25,760 25,760 NATER 24,212 25,760 25,760 22,009 CONSULTANTS/OUTSIDE SERVICES 1,208,020 1,284,593 1,051,221 1,367,202 82,609 CONSULTANTS/OUTSIDE SERVICES 1,208,020 1,284,593 1,051,221 1,367,202 82,609 S72 0369 Office Space Rental 8,450 8,000 5,200 8,000 5,200 8,000 RENT EXPENSE 8,450 8,000 5,200 8,000 5,200	QB202 Date 03/21/16 Time 09:05	NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT) Budget Work Detail Report - Fiscal Year 2016-17					
** EXPENSES ** ELECTRIC POWER 484,922 469,523 292,630 481,303 11,780 532 0222 Utilities Expense 46,688 18,176 532,335 78,235 78,235 GAS 46,688 78,235 18,176 78,235 78,235 533 0222 Utilities Expense 24,212 24,163 25,760 25,760 S33 9998 Eudget 25,760 25,760 25,760 25,760 WATER 24,212 25,760 24,163 25,760 571 0014 Management Fees 1,208,020 1,284,593 1,051,221 1,367,202 82,609 572 0369 Office Space Rental 8,450 8,000 5,200 8,000 5,200 8,000 FENT EXPENSE 8,450 8,000 5,200 8,000 5,200 8,000 FS7 0369 Office Space Rental 8,450 8,000 5,200 8,000 5,200 8,000 FS7 0170 Advertising 279 577 5900 Employee Training 279 20,000- 20,000-		Company Division Departmen	2 40 M 1t 4050 R	Niagara Fr ETRO TRANS. AN AIL MAINTENANC	ontier Transit Me D MAINTENANCE E	etro	
** EXPENSES ** ELECTRIC POWER 484,922 469,523 292,630 481,303 11,780 532 0222 Utilities Expense 46,688 18,176 532,335 78,235 78,235 GAS 46,688 78,235 18,176 78,235 78,235 533 0222 Utilities Expense 24,212 24,163 25,760 25,760 S33 9998 Eudget 25,760 25,760 25,760 25,760 WATER 24,212 25,760 24,163 25,760 571 0014 Management Fees 1,208,020 1,284,593 1,051,221 1,367,202 82,609 572 0369 Office Space Rental 8,450 8,000 5,200 8,000 5,200 8,000 FENT EXPENSE 8,450 8,000 5,200 8,000 5,200 8,000 FS7 0369 Office Space Rental 8,450 8,000 5,200 8,000 5,200 8,000 FS7 0170 Advertising 279 577 5900 Employee Training 279 20,000- 20,000-	Account/SubAccount Description		2015-16 Budget	2015-16 YTD Actual	2016-17 Reg Budget	VARIANCE From Budget	
ELECTRIC POWER 484,922 469,523 292,630 481,303 11,780 532 0222 Utilities Expense 46,688 18,176 78,235 78,235 78,235 GAS 46,688 78,235 18,176 78,235 78,235 533 0222 Utilities Expense 24,212 24,163 25,760 25,760 533 9998 Budget 25,760 25,760 25,760 25,760 WATER 24,212 25,760 24,163 25,760 571 0014 Management Fees 1,208,020 1,284,593 1,051,221 1,367,202 82,609 CONSULTANTS/OUTSIDE SERVICES 1,208,020 1,284,593 1,051,221 1,367,202 82,609 572 0369 Office Space Rental 8,450 8,000 5,200 8,000 RENT EXPENSE 8,450 8,000 5,200 8,000 575 0170 Advertising 279 279 20,000- FRINTING & ADVERTISING 279 20,000- 20,374 20,000-	** EXPENSES **					-	
532 0222 Utilities Expense 46,688 18,176 532 9998 Budget 78,235 78,235 GAS 46,688 78,235 18,176 533 0222 Utilities Expense 24,212 24,163 533 9998 Budget 25,760 25,760 WATER 24,212 25,760 24,163 571 0014 Management Fees 1,208,020 1,284,593 1,051,221 1,367,202 82,609 CONSULTANTS/OUTSIDE SERVICES 1,208,020 1,284,593 1,051,221 1,367,202 82,609 572 0369 Office Space Rental 8,450 8,000 5,200 8,000 5,200 8,000 575 0170 Advertising 279 279 20,000 20,374 20,000 FMENOME E TRAINING 2,100 20,000 20,374 20,000	ELECTRIC POWER		469,523	292,630	481,303	11,780	
GAS 46,688 78,235 18,176 78,235 533 0222 Utilities Expense 24,212 24,163 533 9998 Budget 25,760 25,760 WATER 24,212 25,760 24,163 571 0014 Management Fees 1,208,020 1,284,593 1,051,221 1,367,202 82,609 CONSULTANTS/OUTSIDE SERVICES 1,208,020 1,284,593 1,051,221 1,367,202 82,609 572 0369 Office Space Rental 8,450 8,000 5,200 8,000 FENT EXPENSE 8,450 8,000 5,200 8,000 575 0170 Advertising 279 279 20,000 20,374 20,000- FMELOVEE TRAINING 2,100 20,000 20,374 20,000-	532 0222 Utilities Expense						
533 0222 Utilities Expense 24,212 24,163 533 9998 Budget 25,760 25,760 WATER 24,212 25,760 24,163 571 0014 Management Fees 1,208,020 1,284,593 1,051,221 1,367,202 82,609 CONSULTANTS/OUTSIDE SERVICES 1,208,020 1,284,593 1,051,221 1,367,202 82,609 572 0369 Office Space Rental 8,450 8,000 5,200 8,000 FRENT EXPENSE 8,450 8,000 5,200 8,000 575 0170 Advertising 279 279 20,000 20,374 20,000- FRENCE TRAINING 2,100 20,000 20,374 20,000-	532 9998 Budget		78,235		78,235		
533 9998 Budget 25,760 25,760 WATER 24,212 25,760 24,163 25,760 571 0014 Management Fees 1,208,020 1,284,593 1,051,221 1,367,202 82,609 CONSULTANTS/OUTSIDE SERVICES 1,208,020 1,284,593 1,051,221 1,367,202 82,609 572 0369 Office Space Rental 8,450 8,000 5,200 8,000 FENT EXPENSE 8,450 8,000 5,200 8,000 575 0170 Advertising 279 279 279 FRINTING & ADVERTISING 279 20,000 20,374 20,000- FORLOWER TRAINING 2,100 20,000 20,374 20,000-	GAS	46,688	78,235	18,176	78,235		
WATER 24,212 25,760 24,163 25,760 571 0014 Management Fees 1,208,020 1,284,593 1,051,221 1,367,202 82,609 CONSULTANTS/OUTSIDE SERVICES 1,208,020 1,284,593 1,051,221 1,367,202 82,609 572 0369 Office Space Rental 8,450 8,000 5,200 8,000 FENT EXPENSE 8,450 8,000 5,200 8,000 575 0170 Advertising 279 279 20,000 20,374 20,000 FMINTING & ADVERTISING 2,100 20,000 20,374 20,000	533 0222 Utilities Expense	24,212		24,163			
WATER 24,212 25,760 24,163 25,760 571 0014 Management Fees 1,208,020 1,284,593 1,051,221 1,367,202 82,609 CONSULTANTS/OUTSIDE SERVICES 1,208,020 1,284,593 1,051,221 1,367,202 82,609 572 0369 Office Space Rental 8,450 8,000 5,200 8,000 RENT EXPENSE 8,450 8,000 5,200 8,000 575 0170 Advertising 279 PRINTING & ADVERTISING 279 577 5900 Employee Training 2,100 20,000 20,374 20,000-	5		25,760		25,760		
571 0014 Management Fees 1,208,020 1,284,593 1,051,221 1,367,202 82,609 CONSULTANTS/OUTSIDE SERVICES 1,208,020 1,284,593 1,051,221 1,367,202 82,609 572 0369 Office Space Rental 8,450 8,000 5,200 8,000 RENT EXPENSE 8,450 8,000 5,200 8,000 575 0170 Advertising 279 279 FRINTING & ADVERTISING 279 20,000 20,374 20,000- EMPLOYEE TRAINING 2,100 20,000 20,374 20,000-	WATER		25,760	24,163	25,760		
CONSULTANTS/OUTSIDE SERVICES 1,208,020 1,284,593 1,051,221 1,367,202 82,609 572 0369 Office Space Rental 8,450 8,000 5,200 8,000 RENT EXPENSE 8,450 8,000 5,200 8,000 575 0170 Advertising 279 PRINTING & ADVERTISING 279 577 5900 Employee Training 2,100 20,000 20,374 20,000- EMPLOYEE TRAINING 2,100 20,000 20,374 20,000-		1,208,020				-	
RENT EXPENSE 8,450 8,000 5,200 8,000 575 0170 Advertising 279 279 279 PRINTING & ADVERTISING 279 279 20,000 577 5900 Employee Training 2,100 20,000 20,374 20,000 EMPLOYEE TRAINING 2,100 20,000 20,374 20,000	CONSULTANTS/OUTSIDE SERVICES	1,208,020	1,284,593	1,051,221	1,367,202	82,609	
RENT EXPENSE 8,450 8,000 5,200 8,000 575 0170 Advertising 279 279 279 PRINTING & ADVERTISING 279 279 20,000 577 5900 Employee Training 2,100 20,000 20,374 20,000 EMPLOYEE TRAINING 2,100 20,000 20,374 20,000			8,000	5,200	8,000		
PRINTING & ADVERTISING 279 577 5900 Employee Training 2,100 20,000 20,374 20,000- EMPLOYEE TRAINING 2,100 20,000 20,374 20,000-	RENT EXPENSE	8,450	8,000	5,200	8,000		
PRINTING & ADVERTISING 279 577 5900 Employee Training 2,100 20,000 20,374 20,000- EMPLOYEE TRAINING 2,100 20,000 20,374 20,000-	5						
EMPLOYEE TRAINING 2,100 20,000 20,374 20,000-	PRINTING & ADVERTISING	279					
EMPLOYEE TRAINING 2,100 20,000 20,374 20,000-			20,000			·	
	EMPLOYEE TRAINING	2,100	20,000				

2 - 84

QB202 Date 03/21/16 Time 09:05

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT) Budget Work Detail Report - Fiscal Year 2016-17

	Company Division Department		Niagara Frontier Transit Metro METRO TRANS. AND MAINTENANCE RAIL MAINTENANCE
Account/SubAccount Description	2014-15 Actual		2015-16 2016-17 VARIANCE YTD Actual Req Budget From Budget
** EXPENSES **			
580 0358 Subscriptions & Dues	365		365
580 0361 General Office	44		
580 0364 Cleaning & Operations	4,714		4,980
580 0365 Stationary	2,189		6,304
580 0368 Technology/Equipment/Service	3,306		686
580 5210 Safety Equipment & Supplies	12,829		10,083
580 9998 Budget		24,500	8,000 16,500-
GENERAL OFFICE	23,447		22,418 8,000 16,500-
591 9000 I/Co Labor Charges			
PROJECTS			- 17,248- 85,000
TOTAL EXPENSES		10,647,0	50 6,946,723 11,297,156 650,106

.



TOTAL EMPLOYEES:

NFTA	6
Metro	<u>57</u>
Total	63

QB202 Date 03/21/16 Time 09:05

	Company Division Department	2 40 4051	METRO TRANS. ANI	ontier Transit Me MAINTENANCE	etro
Account/SubAccount Description	2014-15 Actual		2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget
** EXPENSES **					
514 0101 Vacation Pay	12,675		9,405		
514 0102 Birthday & Anniversary Pay	1,124		509		
514 0103 Sick Pay	2,433		1,664		
514 0104 Personal Leave Pay	1,592		809		
514 0105 Holiday Pay	6,015		4,008		
514 0108 Bereavement Pay	337		499		
514 0111 Paid Lunch Pay	18,555		12,401		
514 0112 Attendance/Sick Leave Incent	2,200	3,600	800	3,600	
514 0113 Sick Pay Buy Back	1,181	1,700	1,181	2,000	300
514 0116 Vacation, Sick, PL Buy Back	1,390		2,140		
514 0471 Stores Labor/Expense	130,477		86,851		
514 0703 Accrual		4,123	-		4,123
514 0900 Overtime	20,571	25,000	43,746	30,000	5,000
514 0901 Salary Contingency	4,696		1,096		
514 9998 Budget		184,973		189,298	
GEN & ADMIN SALARY & WAGES					
515 9998 Budget			120,183		
EMPLOYEE BENEFITS			120,183		
527 5272 Non-Hazardous Waste	20,459		7,977		
527 5273 Hazardous Waste	2,691		1,826		

	Company Division Department	2 40 4051	Niagara Frontier Transit Metro METRO TRANS. AND MAINTENANCE STOREROOM- RAIL	
Account/SubAccount Description	2014-15 Actual			IANCE m Budget
** EXPENSES **				
527 9998 Budget		30,000	30	,000-
ENVIRONMENTAL		30,000	9,803 30	,000-
	-	132,358	93,905 125,484 6	,874-
CONSULTANTS/OUTSIDE SERVICES			93,905 125,484 6	,874-
580 0361 General Office	16,608	6,000	10,399 6,000	
580 0365 Stationary		500	1,000	500
580 0368 Technology/Equipment/Service	300	5,000	398 4,000 1	,000-
580 1010 *Freight	1,861	2,500	3,291 10,000 7	,500
580 5210 Safety Equipment & Supplies	264	3,000	3,000	
GENERAL OFFICE	19,033	17,000	14,088 24,000 7	,000
TOTAL EXPENSES		550,3	56 403,088 551,292	936

.

	Company Division Departmen	2 40 nt 4054	Niagara Fi METRO TRANS. AN RAIL CAR MAINTH		etro
Account/SubAccount Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget
** EXPENSES **		Ū.		1 2	5
511 0101 Vacation Pay	76,636		77,264		
511 0102 Birthday & Anniversary Pay	4,149		3,584		
511 0103 Sick Pay	21,661		18,655		
511 0104 Personal Leave Pay	9,223		7,529		
511 0105 Holiday Pay	28,648		24,298		
511 0106 Jury Duty	135				
511 0108 Bereavement Pay	2,111		1,342		
511 0112 Attendance/Sick Leave Incent	9,800	13,000	5,000	13,000	
511 0113 Sick Pay Buy Back	568	2,700	569	2,000	700-
511 0116 Vacation, Sick, PL Buy Back	2,194		1,707		
511 0200 Revenue Vehicle Servicing	788,227		563,608		
511 0234 Physical Examination Labor	79		69		
511 0300 Shop & Garage Equip Maintena	14,018		19,903		
511 0325 SNOWPLOWING	297				
511 0400 Facilities Maintenance	53,546		26,145		
511 0600 Fare Collection Equipment Ma	38,561		31,086		
511 0703 Accrual		24,216	-		24,216
511 0900 Overtime	104,302	91,856	96,072	135,000	43,144
511 0901 Salary Contingency	22,713		5,452		
511 9998 Budget		1,178,523		1,130,522	48,001-
MAINTENANCE SALARY & WAGES	1,176,868	1,261,863	882,283	1,280,522	18,659

	Company Division Department	2 40 : 4054	Niagara Fr METRO TRANS. AN RAIL CAR MAINTE		etro
Account/SubAccount Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget
** EXPENSES **		-		÷	5
515 9998 Budget	908,228	986,958	721,883	1,032,091	45,133
EMPLOYEE BENEFITS	908,228	986,958	721,883		45,133
521 0062 Accident Repairs	12,218-		1,179-		
521 5200 M&S Direct Charge (Special O	196,583		189,736		
521 5201 M&S Issues	7,387		12,568		
521 9998 Budget		230,000		250,000	20,000
REVENUE VEHICLE MAINT & TRANS			201,125		20,000
525 5201 M&S Issues	90		540		
FACILITIES	90		540		
571 0014 Management Fees	338,570	509,732	219,998	524,107	14,375
CONSULTANTS/OUTSIDE SERVICES	338,570	509,732	219,998	524,107	14,375
580 0361 General Office		3,000		3,000	
580 0364 Cleaning & Operations	112	2,000	1,326	2,000	
580 0365 Stationary		300		300	
580 0368 Technology/Equipment/Service	240	4,000		4,000	
580 5210 Safety Equipment & Supplies	9,230	5,000	1,419	5,000	
GENERAL OFFICE	9,582	14,300	2,745	14,300	

QB202 Date 03/21/16 Time 09:05		NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT) Budget Work Detail Report - Fiscal Year 2016-17					
		Company 2 Niagara Frontier Transit Metro Division 40 METRO TRANS. AND MAINTENANCE Department 4054 RAIL CAR MAINTENENCE					
Account/SubAccount	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
** EXPENSES **							
TOTAL EXPENSES		2,625,090	3,002,853	2,028,574	3,101,020	98,167	

	Company Division Department	2 40 24055	Niagara Fro METRO TRANS. ANI SOUTH PARK STATI		etro
Account/SubAccount Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget
** EXPENSES **					
512 0015 Ambassador Training	723	11,000	580	5,000	6,000-
512 0030 Instruction Labor/Expense	18,503	1,000	37,604	20,000	19,000
512 0031 Operator Labor/Expense	749,486		543,733		
512 0032 Changing & Shifting Labor	2,208		434		
512 0034 Union Function Labor	530				
512 0041 Office & Clerical	116,096		71,194		
512 0101 Vacation Pay	81,732		93,372		
512 0102 Birthday & Anniversary Pay	3,760		1,971		
512 0103 Sick Pay	36,904		21,692		
512 0104 Personal Leave Pay	10,924		5,858		
512 0105 Holiday Pay	29,353		24,149		
512 0106 Jury Duty	175				
512 0107 Military Leave Pay	657				
512 0108 Bereavement Pay	1,065		925		
512 0111 Paid Lunch Pay	41		15		
512 0112 Attendance/Sick Leave Incent	7,000	8,500	2,800	8,500	
512 0113 Sick Pay Buy Back	1,837	1,500	1,303	2,000	500
512 0116 Vacation, Sick, PL Buy Back	3,042		593	2,000	2,000
512 0234 Physical Examination Labor	1,177		265		
512 0472 Misc Labor/Expense	1,518		890		
512 0703 Accrual		26,300	-		26,300
512 0900 Overtime	164,664	144,022	159,085	165,000	20,978

	Company Division Departmer	2 40 nt 4055	Niagara F METRO TRANS. A SOUTH PARK STA		Metro
Account/SubAccount Description	2014-15 Actual		2015-16 YTD Actual	2016-17 Req Budget	
** EXPENSES **					
512 0901 Salary Contingency	28,142		6,635		
512 9998 Budget		1,212,523		1,217,615	5,092
TRANSPORTATION SALARY & WAGES	1,259,537	1,352,245	973,098	1,420,115	67,870
513 0165 Accident Reports Labor		500		,	500-
I&D SALARY & WAGES	170		169		500-
514 0111 Paid Lunch Pay	65	200	6	200	
514 0472 Misc Labor/Expense	957		291	500	500
514 0900 Overtime			3,950	22,000	22,000
GEN & ADMIN SALARY & WAGES	1,022	200	4,247	22,700	22,500
515 9998 Budget	949,020	1,029,121	769,034	1,138,737	109,616
EMPLOYEE BENEFITS	949,020	1,029,121	769,034	1,138,737	109,616
571 0014 Management Fees	96,878	102,490		97,153	
CONSULTANTS/OUTSIDE SERVICES	96,878	102,490	72,476	97,153	5,337-
580 0368 Technology/Equipment/Service				3,000	
GENERAL OFFICE	778	3 000	·	3 000	
582 0010 Stations & Office			3,167		

QB202 Date 03/21/16 Time 09:05

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT) Budget Work Detail Report - Fiscal Year 2016-17

	Company Division Department	2 40 4055	Niagara Frontier Transit Metro METRO TRANS. AND MAINTENANCE SOUTH PARK STATION	
Account/SubAccount Description	2014-15 Actual	2015-16 Budget		t
** EXPENSES **				
582 0358 Subscriptions & Dues	16,716	17,000) 12,545 20,000 3,000	
582 0472 Misc Labor/Expense	1,243	2,000	264 2,000	
582 5210 Safety Equipment & Supplies		1,500	37 1,000 500-	
TRANSPORTATION EXPENSE	20,913	24,500	0 16,013 27,000 2,500	
592 0510 Rail Overhead - Salary	71,271	146,201	L 54,065 148,603 2,402	
DIVISION OPERATIONS	71,271	146,201	L 54,065 148,603 2,402	
TOTAL EXPENSES	2,399,589	2,658,2	257 1,889,102 2,857,308 199,051	

	e 03/21/16 e 09:04	(ACCOU	JNTCO, ACO	RANSPORTATION AUTHOR: COUNTUNIT, ACCOUNT) - Fiscal Year 2016-1			Page 148 CREDITS = (-) DEBITS = (+)
		Company Divisior Departme		NFT Metro System, In METRO TRANS. AND MAI RAIL TICKET INSPECTO	INTENANCE		
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
512	TRANSPORTATION SALARY & WAGES	229,001	253,722	165,440	264,655	10,933	
515	EMPLOYEE BENEFITS	193,589	200,284	140,791	222,244	21,960	
TOTAL	EXPENSES	422,590	454,006	306,231	486,899	32,893	

	te 03/21/16 ne 09:04	(ACC BUDGET W Compar Divisi	COUNTCO, ACC NORKSHEETS - ny 2 ion 40	ANSPORTATION AU OUNTUNIT, ACCOU Fiscal Year 20 NFT Metro Syste METRO TRANS. AU RAIL OVERHEAD	UNT) 016-17 em, Inc.	Page 150 CREDITS = (-) DEBITS = (+)
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget
534	TELEPHONE	2,950	2,607	2,680	2,724	117
541	INSURANCE	527,135	630,739	398,637	610,320	20,419-
553	POLICE PROTECTION	2,632,513	2,784,536	2,174,450	3,060,608	276,072
572	RENT EXPENSE	26,733	14,385	22,868	14,385	
592	DIVISION OPERATIONS	587,248	746,910	496,015	795,359	48,449
TOTAL	EXPENSES	3,776,579	4,179,177	3,094,650	4,483,396	304,219

FY 2016 / 2017 THROUGH 2020 / 2021 FISCALLY CONSTRAINED CAPITAL PLAN

BUS MAINTENANCE

BUS MAINTENANCE	·		1	r		· · · · · · · · · · · · · · · · · · ·				T				
						PROJECT LIFE	ACTUAL	TOTAL						
					TOTAL	ACTUAL	FROM 4/1/15	FORECAST	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/15	7/22/15	7/23/15 - 3/31/16	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	YEARS
DERA / EPA ENGINE REBUILD KITS	2-3442			FTA	\$0		\$0		\$0	\$0	\$0	\$0	\$0	\$
				NYSDOT	\$0		\$0	\$0	\$0	\$0	\$0		\$0	\$0
				NFTA	\$10,138		\$0	\$9,569	\$0	\$0	\$0		\$0	\$0
EPA WILL \$246,931				EPA	\$246,931	\$241,300	\$0	\$5,631	\$0	\$0	\$0		\$0	\$0
EXPENSES AS OF 10/19/15				TOTAL	\$257,069	\$241,869	\$0	\$15,200	\$0	\$0	\$0	\$0	\$0	\$0
VEHICLE MONITORING & MGMT. STUDY		4	NI	NETA										
FUEL MANAGEMENT SYSTEM			NI	NFTA NFTA	\$50,000		\$0	\$0	\$50,000	\$0	\$0		\$0	\$0
COPY MACHINES - BABCOCK/CS/FRONTIER		6	NR		\$100,000		\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0
COFT MACHINES - BABCOCKCS/FRONTIER		0	NR	NFTA	\$27,000	\$0	\$0	\$0	\$27,000	\$0	\$0	\$0	\$0	\$0
ACQUIRE MISC. SUPPORT EQUIPMENT FYE 12	2-3397	м	NR		0004.045	0115.050								
X-671	2-3397	N	INR	FTA NYSDOT	\$231,315	\$115,658	\$0	\$115,658	\$0	\$0	\$0	\$0	\$0	\$0
5823.24					\$28,914		\$0	\$14,457	\$0	\$0	\$0	\$0	\$0	\$0
5623.24 NFTA				NFTA	\$28,914	\$14,457	\$0.	\$14,457	\$0	\$0	\$0		\$0	\$0
2011 PROGRAM				TOTAL	\$289,144	\$144,572	\$0	\$144,572	\$0	\$0	\$0	\$0	\$0	\$0
ACQUIRE MISC. SUPPORT EQUIPMENT FYE 14	2.2447	M	L ND											
	2-3417	M	NR	NFTA	\$316,752		\$0	\$0	\$0	\$0			\$0	\$0
ACQUIRE MISC. SUPPORT EQUIPMENT FYE 16 RADIO IMPROVEMENT (A)	2-3446	M	NR	NFTA	\$2,241,750		\$0	\$325,750	\$416,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000
RADIO IMPROVEMENT (A)			NR	NFTA	\$22,000	\$0	\$0	\$22,000	\$0	\$0	\$0	\$0	\$0	\$0
REPLACEMENT HYBRID BUS BATTERIES	2-3449	1	NR	MRF	\$200,000	\$0	\$0	\$0	\$200.000	\$0	\$0	\$0	\$0	
2012 Program (200,000) charge to MRF	2-0445			NFTA	\$500,000	\$0	\$0	\$0	\$200,000	\$0	\$0		\$0 \$0	\$0
2013 Program (673,123) changed to seats				TOTAL	\$700,000		\$0		\$500,000	\$0 \$0				\$0
zoro rrogram (oro, izo) onangea to seato				TOTAL	\$700,000	30		(6)	(10)			20	\$0	\$0
DPIM'S (DUEL POWER INVERTER MOD) (\$50K EA	2-3445	M	NR	NFTA	\$1,400,000	\$0	\$0		\$200,000	\$200,000	\$200,000	\$200.000	\$200.000	\$200.000
	2-0445	141			\$1,400,000		φU	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000
BUS SEAT REPLACEMENT	2-3432			FTA	\$538,498	\$314,840	\$150,662	\$72.996	\$0	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$67,312	\$39,355	\$18,833	\$9,125	\$0	\$0	\$0		\$0	\$0
2013 Program (673,123) changed to from batteries				NFTA	\$67,312	\$39,355	\$18,833	\$9,125	\$0	\$0	\$0	**	\$0	\$0
o () , , , o				TOTAL	\$673,123		\$188,328	\$91,245	\$0	\$0			\$0	\$0
						\$100,000	\$100,020	431,243	40			40		
RADIO RETUNE (HARRIS)	2-3451	3	NI	NETA	\$70.000	\$0	\$0	\$0	\$70,000	\$0	\$0	\$0	\$0	\$0
							•••		¢10,000	40		φ0	40	
BUS DVR'S		2	NI	NFTA	\$400,000	\$0	\$0	\$0	\$150,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
								\		000,000	400,000	400,000	400,000	
							L		·	1			I	
NOTES:														
(A) - Part of 800 MHZ project.				FTA	\$769,814	\$430,498	\$150,662	\$188,654	\$0	\$0	\$0	\$0	\$0	\$0
(B) - 2-3345 IS CLOSED IN SYSTEM				NYSDOT	\$96,227					\$0 \$0	\$0 \$0		\$0 \$0	\$0
2-3388 IS (13)HYBRID BUSES S.G.R.				NFTA	\$5,233,867			\$23,362 \$580,901	\$0 \$1,513,000	ەن \$550,000	\$0 \$550,000	\$0 \$550.000	\$0 \$550.000	ەن \$550,000
2 0000 10 (10)11 DIGD D0020 3.0.R.				MRF	\$5,255,867 \$200,000									
				WIKE	⊅∠ 00,000	\$0	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0

\$241,300

\$1,096,743

\$0

\$188,328

\$5,631

\$798,767 \$1,713,000

\$0

\$0

\$550,000

\$0

\$550,000

\$0

\$550,000

\$0

\$550,000

\$0

\$550,000

EPA

TOTAL

\$246,931

\$6,546,838

FY 2016 / 2017 THROUGH 2020 / 2021 FISCALLY CONSTRAINED CAPITAL PLAN

BUS VEHICLE

BUS VEHICLE	· · · · ·	r						······						
						PROJECT LIFE	ACTUAL	TOTAL						
			1		TOTAL	ACTUAL	FROM 4/1/15	FORECAST	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT		JUST	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/15	7/22/15	7/23/15 - 3/31/16	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	YEARS
FUTURE BIG BUSES AS LIFE EXPIRED	2-3444	1	NR	FTA	\$4,628,542	\$0	\$3,028	\$1,468,854	\$2,647,305	\$509,355	\$0	\$0	\$0	\$
				NYSDOT	\$578,189	\$0	\$0	\$183,607	\$330,913	\$63,669	\$0	\$0	\$0	\$
		1		NFTA	\$4,722,513	\$0	\$0	\$4,658,844	\$0	\$63,669	\$0	\$0	\$0	\$
(11 CNG AND 5 FOR NIAGARA CORRIDOR PROJ)				MRF (LEASE)	\$4,200,379	\$0	\$379	\$0	\$0	\$700,000	\$700,000	\$700,000	\$700,000	\$1,400.00
	1			MRF	\$35,215,831	\$0	\$379	\$175,000	\$0	\$3,751,607	\$7,236,698	\$7,695,605	\$8,178,271	\$8,178,27
				NFTA (LEASE)	\$4,776,889	\$0	\$0	\$0	\$0	\$796,149	\$796,148	\$796,148	\$796,148	\$1,592,29
2014 Program-\$175,000 3 buses 5339 (\$1,836,068)	&\$4,368,100	(NYS	fund.3/	NYS/ATC	\$2,847,734	\$0	\$0	\$0	\$2,847,734	\$0	\$0	\$0	\$0	\$
2015 Program 5307 (MRF) \$700,000 Lease / 5339	\$1,473,063 (2.5) CN	IG	TOTAL	\$54,122,343	\$0	\$3,786	\$6,486,305	\$5,825,952	\$5,884,449	\$8,732,846	\$9,191,753	\$9,674,419	\$11,170,56
2016 Program 5307 (MRF) \$1,020,673 (3) CNG / 53						· · · · · · · · · · · · · · · · ·		(11) 2014	(3) 2015 (1,212K) (700K)	+0,001,110	+0,102,040	40,101,100		
2017 Program 5307 (MRF) \$7,481,102 (13) CNG / 5								\$2.011K	(5) 2016 (2,841K)	(14)	(14)	(15)	(15)	(15)
2018 Program 5307 (MRF) \$7,936,698 (14) CNG	1	1	1					11 CNG W/5%&	24 Buses	(14)	(14)	(13)	(15)	(15)
2019 Program 5307 (MRF) \$8,395,605 (15) CNG	1							20 BUSES	\$13,749,107 Total Cost				+	
2019 Program 5307 (MRF) \$8,878,271 (15) CNG	1							20 00363	· · · -					
2013 Frogram 5507 (MRF) \$6,678,271 (15) CNG									Lease \$9,435,846					
20 buses - 2-3444	1								7 years @ 3%					
									Monthly \$124,679*12					
24 buses - 2-3456	1								Annual (\$1,496,148)					
	1			l				N	FTA (\$796,148 + MRF \$700K	9				
(4) CMAQ BUSES	2-3444			FTA (CMAQ)	\$1,728,000	\$0	\$0		\$0	\$0	\$0	\$0	\$0	\$
				NYSDOT	\$216,000	\$0	\$0		\$0	\$0	\$0	\$0	\$0	\$
	SEE			NFTA	\$216,000	\$0	\$0	\$216,000	\$0	\$0	\$0	\$0	\$0	\$
	ABOVE			TOTAL	\$2,160,000	\$0	\$0	\$2,160,000	\$0	\$0	\$0	\$0	\$0	\$0
(4) TROLLY BUSES	2-3416			CMAQ	\$1,600,000	\$1,585,785	\$0	\$14,215	\$0	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$200,000	\$198,223	\$0	\$1,777	\$0	\$0	\$0	\$0	\$0	\$0
	1			NFTA	\$200,000	\$198,223	\$0	\$1,777	\$0	\$0	\$0	\$0	\$0	\$1
	1			TOTAL	\$2,000,000	\$1,982,231	\$0		\$0	\$0	\$0	\$0	\$0	\$
BUS - ROLLING STOCK SMALL BUS REPLACE (9)	2-3415	1	м	FTA	\$680,000	\$391,839	\$0	\$288,161	\$0	\$0	\$0	\$0	\$0	\$
2012 Program				NYSDOT	\$85,000	\$48,980	\$0		\$0	\$0	\$0	\$0	\$0	\$
				NFTA	\$85,000	\$48,980	\$0		\$0	\$0				
		1		TOTAL	\$850,000	\$489,799	\$0		\$0 \$0		\$0	\$0	\$0	\$
				IUIAL	3050,000	\$403,799	30	\$360,201 3.3 CNG	\$0	\$0	\$0	\$0	\$0	\$
	+	1	1									+		
FUTURE SMALL BUSES AS LIFE EXPIRED FYE 14	2-3427	2	NR	FTA	£0.504.000			(\$108,699 EA)						
	2-3421	2	INK		\$8,584,398	\$0	\$0		\$554,134	\$961,968	\$1,555,230	\$1,632,992	\$1,632,992	\$1,665,65
PARATRANSIT GAS \$90,000				NYSDOT	\$1,073,050	\$0	\$0		\$69,267	\$120,246	\$194,404	\$204,124	\$204,124	\$208,20
PARATRANSIT CNG \$108,000				NFTA	\$1,073,050	\$0	\$0		\$69,267	\$120,246	\$194,404	\$204,124	\$204,124	\$208,20
METROLINK GAS \$150,000				MRF	\$0	\$0	\$0		\$0	\$0	\$0	\$0	\$0	\$
METROLINK CNG \$170,000 19 psgr vans				NYS/ATC	\$572,600	\$0	\$0		\$572,600	\$0	\$0	\$0	\$0	\$
		1		TOTAL	\$11,303,098	\$0	\$0	\$726,787	\$1,265,268	\$1,202,460	\$1,944,038	\$2,041,240	\$2,041,240	\$2,082,06
									20 buses					
2013 Program (\$1,098,785)5339 (10) small bus								2016 \$727K	2013 \$373K (3.4)	(10@103K)	(8@180K)	(8@180K)	(8@180K)	(8@180K)
2015 Program 5307(MRF) \$572,600 (5) CNG / 5339	\$363 (5) CI	NG									(5@103K)	(5@103K)	(5@103K)	(5@103K)
2017 Program 5339 \$1,202,460 (10 CNG Para)														
2018 Program 5339 \$1,944,038 (5 CNG Para / 8 Ch	NG Metrolini	k)												
2019 Program 5339 \$2,041,240 (5 CNG Para / 8 Cf														
2020 Program 5339 \$2,041,240 (5 CNG Para / 8 Cl														

FY 2016 / 2017 THROUGH 2020 / 2021 FISCALLY CONSTRAINED CAPITAL PLAN

BUS VEHICLE

						PROJECT LIFE	ACTUAL	TOTAL						
					TOTAL	ACTUAL	FROM 4/1/15	FORECAST	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	Ουτ
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/15	7/22/15	7/23/15 - 3/31/16	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	YEARS
NON-REVENUE VEHICLES	2-3447	3	NR	NFTA	\$2,005,000	\$0	\$0	\$205,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000

FTA	\$13,892,940	\$391,839	\$3,028	\$2,338,444	\$3,201,439	\$1,471,323	\$1,555,230	\$1,632,992	\$1,632,992	\$1,665,652
NYSDOT	\$2,152,239	\$247,203	\$0	\$510,083	\$400,180	\$183,915	\$194,404	\$204,124	\$204,124	\$208,207
NFTA	\$13,078,452	\$247,203	\$0	\$5,190,320	\$369,267	\$1,280,064	\$1,290,552	\$1,300,272	\$1,300,272	\$2,100,503
NYS/ATC	\$3,420,334	\$0	\$0	\$0	\$3,420,334	\$0	\$0	\$0	\$0	\$0
MRF	\$35,215,831	\$0	\$379	\$175,000	\$0	\$3,751,607	\$7,236,698	\$7,695,605	\$8,178,271	\$8,178,271
MRF LEASE	\$4,200,379	\$0	\$379	\$0	\$0	\$700,000	\$700,000	\$700,000	\$700,000	\$1,400,000
CMAQ	\$3,328,000	\$1,585,785	\$0	\$1,742,215	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$75,288,175	\$2,472,030	\$3,786	\$9,956,062	\$7,391,220	\$7,386,909	\$10,976,884	\$11,532,993	\$12,015,659	\$13,552,632

.

NIAGARA FRONTIER TRANSPORTATION AUTHORITY FY 2016 / 2017 THROUGH 2020 / 2021 FISCALLY CONSTRAINED CAPITAL PLAN

BUS ENGINEERING

BUSENGINEERING		T				·								
						PROJECT LIFE	ACTUAL	TOTAL						
					TOTAL	ACTUAL	FROM 4/1/15	FORECAST	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	1	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/15	7/22/15	7/23/15 - 3/31/16	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	YEARS
FARE COLLECTION REPLACEMENT DESIGN	2-3406	м	NR	FTA	\$2,639,700	\$348,320	\$16,726	\$1,040,000	\$12,100	\$1,222,554	\$0	\$0	\$0	\$0
2012 Program (\$857,889)				NYSDOT	\$329,963	\$43,540	\$2,091	\$130,000	\$1,513	\$152,819			\$0	\$0
2013 Program (\$2,411,736)				NFTA	\$329,963	\$43,540	\$2,091			\$152,819				\$0
2014 Program (\$693,130) CHANGED TO MRF				MRF	\$7,574,475	\$0	\$0			\$3,854,800	\$0			\$0
2015 Program (\$2,987,735)				TOTAL	\$10,874,101	\$435,400	\$20,908	\$1,300,000	\$3,734,801	\$5,382,992	\$0	\$0	\$0	\$0
2015 Program (\$3,893,638)		1				2012	2012	2012 (\$400,913)	2015 (\$1,612,514)				
								2013 (\$2,441,736)	2016 (\$3,893,638)				
								2014 (\$693,130)						
		1						2015 (\$1,375,221)						
CNG MODIFICATIONS/FUELING STATION				FTA	\$1,960,808	\$1,697,927	\$(\$262,881	\$0	\$0	\$0	\$0	\$0	\$0
BREAKDOWN INTO (3) PROJECTS:				NYSDOT	\$245,101	. \$212,241	\$0	\$32,860	\$0	\$0	\$0	\$0	\$0	\$0
	2-3440			FTA REST.	\$25,890	\$25,890	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FACILITY UPGRADE: \$2,160,000	2-3433	i i		NFTA	\$380,206	\$212,241	\$0	\$167,965	\$0	\$0	\$0	\$0	\$0	\$0
FUEL STATION SITE PREP: \$1,496,195	2-3434			MRF	\$1,296,877	\$610,663	\$0	\$686,214	\$0	\$0	\$0	\$0	\$0	\$0,
FUELING STATION: \$ 4,389,860				CONSTR. (LOAN)	\$3,989,960	\$0	\$(\$3,989,960	\$0	\$0	\$0	\$0	\$0	\$0
				NATIONAL FUEL	\$301,312	\$0	\$0	\$301,312					1	
				TOTAL	\$8,200,154	\$2,758,962	\$(\$5,441,192	\$0	\$0	\$0	\$0	\$0	\$0
CNG MODIFICATIONS/FUELING STATION		м	м	NFTA	\$4,663,312	\$0	\$0	\$77,722	\$466,332	\$466,332	\$466,332	\$466,332	\$466,332	\$2,253,930
PAYMENT SCHEDULE														
\$4,103,678 FINANCED OVER 10 YRS. @ 3.415%														
BUS MOBILE ROUTERS	2-3439			NFTA	\$403,000	\$35,334	\$72	5 \$366,941	\$0	\$0	\$0	\$0	\$0	\$0
(400 UNITS)				CONSTR. (LOAN)	\$664,000	\$0	\$0	\$664,000	\$0	\$0	\$0	\$0	\$0	\$0
VENDOR CONFIGURES WE INSTALL				TOTAL	\$1,067,000	\$35,334	\$72	5 \$1,030,941	\$0	\$0	\$0	\$0	\$0	\$0
BUS MOBILE ROUTERS - LOAN	- 1	м	M											
\$664,000 NIITEC LOAN @ 1.6% PROPOSED				NFTA	\$685,920	\$0	\$(\$0	\$171,480	\$171,480	\$171,480	\$171,480	\$0	\$0
WIFI UPGRADE GARAGES	2-3457	м	NI	NFTA	\$363,000	\$0	\$0	\$113,000	\$250,000	\$0	\$0	\$0	\$0	\$0
(\$114K LEFT OVER FROM THE SGR GRANT)														
DATA & COMMUNICATION COMPONENTS FYE12	2-3395	м	NR	FTA	\$60,000	\$12,357	\$(\$0	\$47,643	\$0	\$0	\$0	\$0	\$0
X-671				NYSDOT	\$7,500	\$1,545	\$(D \$0	\$5,955	\$0	\$0	\$0	\$0	\$0
5823.25		1		NFTA	\$7,500	\$1,545	\$(\$0	\$5,955	\$0	\$0	\$0	\$0	\$0
NFTA	1	1		TOTAL	\$75,000	\$15,446	\$(\$0	\$59,554	\$0	\$0	\$0	\$0	\$0
2011 PROGRAM														
CURB REHAB. (FRONTIER & BABCOCK)	2-3462	1	NR	NFTA	\$180,000	\$0	\$(\$0	\$180,000	\$0	\$0	\$0	\$0	\$0
								1						
												<u> </u>		

FTA	\$4,660,508	\$2,058,604	\$16,726	\$1,302,881	\$59,743	\$1,222,554	\$0	\$0	\$0	\$0
NYSDOT	\$582,564	\$257,326	\$2,091	\$162,860	\$7,468	\$152,819	\$0	\$0	\$0	\$0
NFTA	\$7,012,901	\$292,660	\$2,816	\$855,628	\$1,075,280	\$790,631	\$637,812	\$637,812	\$466,332	\$2,253,930
MRF	\$8,871,352	\$610,663	\$0	\$686,214	\$3,719,675	\$3,854,800	\$0	\$0	\$0	\$0
FTA REST.	\$25,890	\$25,890	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NATIONAL FUEL	\$301,312	\$0	\$0	\$301,312	\$0	\$0	\$0	\$0	\$0	\$0
CONSTR. (LOAN)	\$4,653,960	\$0	\$0	\$4,653,960	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$26,108,487	\$3,245,142	\$21,633	\$7,962,855	\$4,862,167	\$6,020,804	\$637,812	\$637,812	\$466,332	\$2,253,930

03/18/16

FY 2016 / 2017 THROUGH 2020 / 2021 FISCALLY CONSTRAINED CAPITAL PLAN

METRO EXECUTIVE

	1									r			·	
					TOTAL	PROJECT LIFE ACTUAL	ACTUAL FROM 4/1/15	TOTAL FORECAST	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	оит
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/15	7/22/15	7/23/15 - 3/31/16	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	YEARS
METRO COMPREHENSIVE TRAINING PROG.	-	M	M	FTA	\$3,200	\$0	\$0		\$0					\$0
				NYSDOT	\$400	\$0	\$0		\$0					\$0
				NFTA	\$400	\$0	\$0		\$0				\$0	\$0
				MRF	\$525,000	\$0	\$0		\$75,000					\$75,000
				TOTAL	\$529,000	\$0	\$0		\$75,000				and the second sec	\$75,000
											4			410,000
BUFFALO CORRIDOR ALT. ANALYSIS	2-3408	2	NI	FTA	\$1,200,000	\$913,781	\$105,410	\$180,810	\$0	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$150,000	\$114,223	\$13,176	\$22,601	\$0					\$0
				NFTA MATCH	\$150,000	\$114,223	\$13,176	\$22,601	\$0.					\$0
				NFTA	\$92,000	\$0	\$0		\$0					\$0
				88C	\$114,230	\$0	\$0		\$114,230	\$0				\$0
				TOTAL	\$1,706,230	\$1,142,226	\$131,762	\$318,012	\$114,230	and the second se				\$0
NIAGARA ST. CORRIDOR PROJECT	2-3409	1	NI	FTA	\$3,577,600	\$163,696	\$190,722	\$3,199,182	\$24,000	\$0	\$0	\$0	\$0	\$0
580K/cng * 5 plus 15k per bus for cell (15/16)				NYSDOT	\$447,200	\$20,462	\$23,840	\$399,898	\$3,000	\$0			\$0	\$0
				NFTA MATCH	\$447,200	\$20,462	\$23,840	\$399,898	\$3,000	\$0				\$0
				NFTA	\$843,000	\$39,647	\$0	\$360,353	\$0					\$0
				TOTAL	\$5,315,000	\$244,267	\$238,403	\$4,359,330	\$30,000					\$0
			l											
HASTUS SOFTWARE UPGRADE	2-3436		NR	NFTA	\$396,370	\$298,728	\$0	\$97,642	\$0	\$0	\$0	\$0	\$0	\$0
DL&W STUDY (COBBLESTONE)	2-3448			FTA	\$100,000	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0
		1		ESD	\$40,000	\$0	\$0	\$40,000	\$0					\$0
(FTA/GBNRTC)				NFTA	\$160,000	\$0	\$0	\$160,000	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$300,000	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0
COMPREHENSIVE PLAN FOR T.O.D.		4	NI	FTA	\$640,765	\$0	\$0	\$0	\$320,382	\$320,383	\$0	\$0	\$0	\$0
				NYSDOT	\$80,096	\$0	\$0	\$0	\$40,048	\$40,048				
				NFTA	\$80,096	\$0	\$0	\$0	\$20,000	\$60,096				
	1			GBNRTC	\$73,001	\$0	\$0	\$0	\$56,500	\$16,501				
				TOTAL	\$873,958	\$0	\$0	\$0	\$436,930	\$437,028	\$0	\$0	\$0	\$0
SPECIAL SERVICES - PARATRANSIT														
INTERACTIVE VOICE RESPONSE SYSTEM	2-3398	м	NI	FTA	\$307,493	\$46,039	\$78,743	\$166,710	\$16,000	\$0	\$0	\$0	\$0	\$0
2011 Program				NYSDOT	\$38,437	\$5,755	\$9,843	\$20,839	\$2,000	\$0	\$0	\$0	\$0	\$0
				NFTA	\$38,437	\$5,755	\$9,843	\$20,839	\$2,000	\$0			\$0	\$0
				TOTAL	\$384,366	\$57,549	\$98,429	\$208,388	\$20,000	\$0	\$0	\$0	\$0	\$0
REPLACEMENT BUS SHELTERS	2-3460	3	NR	FTA	\$1,004,011	\$111,089	\$0	\$0	\$241,981	\$122,386	\$126,057	\$129,838	\$136,330	\$136,330
2-2460 (FYE 16 OPENED FOR \$148,527)				NYSDOT	\$125,501	\$13,886	\$0		\$30,248	\$15,298	\$15,757	\$16,230	\$17,041	\$17,041
	1			NFTA	\$125,501	\$13,886	\$0		\$30,248	\$15,298	\$15,757	\$16,230	\$17,041	\$17,041
				TOTAL	\$1,255,014	\$138,861	\$0	\$0	\$302,476	\$152,982	\$157,571	\$162,298	\$170,413	\$170,413
							····						·	
OTHER ENHANCEMENT PROJECTS		м	NR	FTA	\$691,738	\$3,558	\$0		\$93,219				\$103,841	\$103,841
	1			NYSDOT	\$86,467	\$445	\$0		\$11,652	\$12,002	\$12,362		\$12,980	\$12,980
(\$113,130 WILL BE TRANSFERRED TO RAIL		1		NFTA	\$86,467	\$445	\$0		\$11,652		\$12,362		\$12,980	\$12,980
PASSENGER INFO. SYSTEM - BELOW)			1	TOTAL	\$864,672	\$4,447	\$0	\$113,130	\$116,524	\$120,020	\$123,620	\$127,329	\$129,801	\$129,801
			1										-	
ARTWORK - STATIONS	2-3459	8	NI	NFTA	\$90,000	\$0	\$0	\$30,000	\$60,000	\$0	\$0	\$0	\$0	\$0
			1									ļ	·	
RAIL PASSENGER INFORMATION SYSTEM	2-3441	1	1	FTA	\$87,040	\$0	\$0		\$0					\$0
	1	1	1	NYSDOT	\$10,880	\$0			\$0					\$0
1			1	NFTA	\$10,880	\$0			\$0					\$0
		1	1	TOTAL	\$108,800	\$0	\$0	\$108,800	\$0	\$0	\$0	\$0	\$0	\$0
SEE ABOVE				1		1							ı	
PUBLIC INFORMATION & SCHEDULING DISPLAY	2-3450	м	NI	NFTA	\$683,138	\$0	\$0	\$202,138	\$481,000	\$0	\$0	\$0	\$0	\$0
	2-3450	м	NI	NFTA	\$683,138	\$0	\$0	\$202,138	\$481,000	\$0	\$0	\$0	\$0	
PUBLIC INFORMATION & SCHEDULING DISPLAY	2-3450 2-3418	M 5	NI	NFTA NFTA	\$683,138	\$0	\$0		\$481,000					\$0 \$0 \$0

FY 2016 / 2017 THROUGH 2020 / 2021 FISCALLY CONSTRAINED CAPITAL PLAN

METRO EXECUTIVE

						PROJECT LIFE	ACTUAL	TOTAL						
					TOTAL	ACTUAL	FROM 4/1/15	FORECAST	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/15	7/22/15	7/23/15 - 3/31/16	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	YEARS
PASSENGER INFORMATION SYSTEMS	2-3420			FTA	\$506,039	\$146,714	\$59,027	\$300,298	\$0	\$0	\$0	\$0	\$0	\$0
2012 Program				NYSDOT	\$63,255	\$18,339	\$7,378	\$37,537	\$0	\$0	\$0	\$0	\$0	\$0
X-698				NFTA MATCH	\$63,255	\$18,339	\$7,378	\$37,537	\$0	\$0	\$0	\$0	\$0	\$0
X-725				NFTA	\$66,000	\$0	\$0	\$66,000	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$632,549	\$183,392	\$73,784	\$441,373	\$0	\$0	\$0	\$0	\$0	\$0
\$3,723 went to 2-9347														
SHORT RANGE PLANNING PROJECTS	2-3452	6	NI	NFTA	\$870,846	\$0	\$10,846	\$260,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
CUSTOMER CARE DEPARTMENT														
WORKFORCE TRAINING	- 1	7	NI	NFTA	\$303,000	\$0	\$0	\$0	\$151,500	\$151,500	\$0	\$0	\$0	\$0
				FTA	\$303,000	\$0	\$0	\$0	\$151,500	\$151,500	\$0	\$0	\$0	\$0
				TOTAL	\$606,000	\$0	\$0	\$0	\$303,000	\$303,000	\$0	\$0	\$0	\$0
MISC. SUPPORT EQUIPMENT (NEW)		9	NI	NFTA	\$60,000	\$0	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0	\$0
TRAPEZE MODULE		5	NR	NFTA	\$80,000	\$0	\$0	\$30,000	\$50,000	\$0	\$0	\$0	\$0	\$0
OPERATOR MONITORS & INSTRUCTION TABLETS	2-3453			NFTA	\$15,000	\$0	\$0	\$15,000	\$0	\$0	\$0	\$0	\$0	\$0
	1													

FTA	\$8,420,886	\$1,384,876	\$433,902	\$4,127,744	\$847,082	\$690,285	\$224,953	\$231,702	\$240,171	\$240,171
NYSDOT	\$1,002,236	\$173,110	\$54,238	\$503,468	\$86,948	\$67,348	\$28,119	\$28,963	\$30,021	\$30,021
NFTA	\$4,747,672	\$549,567	\$65,084	\$1,864,601	\$969,400	\$560,396	\$349,619	\$128,963	\$130,021	\$130,021
MRF	\$525,000	\$0	\$0	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000
GBNRTC	\$73,001	\$0	\$0	\$0	\$56,500	\$16,501	\$0	\$0	\$0	\$0
88C	\$114,230	\$0	\$0	\$0	\$114,230	\$0	\$0	\$0	\$0	\$0
ESD	\$40,000	\$0	\$0	\$40,000	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$14,923,025	\$2,107,552	\$553,224	\$6,610,813	\$2,149,160	\$1,409,530	\$677,691	\$464,627	\$475,214	\$475,214

NIAGARA FRONTIER TRANSPORTATION AUTHORITY FY 2016 / 2017 THROUGH 2020 / 2021 FISCALLY CONSTRAINED CAPITAL PLAN

METRO RAIL- RAIL MAINTENANCE

•

			(SGR)			PROJECT LIFE	ACTUAL	TOTAL						
					TOTAL	ACTUAL	FROM 4/1/15	FORECAST	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/15	7/22/15	7/23/15 - 3/31/16	1 1	2017/2018	2018/2019	2019/2020	2020/2021	YEARS
MANDATORY									2010/2011	2011/2010	2010/2013	2013/2020	2020/2021	TLANG
RAIL FASTENER CLIPS	2-9393/9372	м	1	88C	\$148,600	\$10,000	\$18,600	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$0
TACTILE STRIPS STATIONS (KEY ADA)		8	3	FTA	\$115,200	\$0	\$0	\$115,200	\$0	\$0	\$0	\$0	\$0	\$0
(NEW FREEDOM GRANT 2010)				88C MATCH	\$28,800	\$0	\$0	\$28,800	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$144,000	\$0	\$0	\$144,000	\$0	\$0	\$0	\$0	\$0	\$0
TC VITAL RELAY REHAB. FYE 15	2-9357			88C	\$45,065	\$40,430	\$4.635	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TC VITAL RELAY REHAB. FYE 16 AND OUT	-	М	1.5	88C	\$455,000	\$0	\$0 \$0			\$65,000	\$65,000	\$65,000	\$65,000	\$0 \$65,000
RAIL MAINTENANCE EQUIPMENT FUND (MULTI-YR)	2-9312/9373	М	1.5	88C	\$746.663	\$146.663	\$7.626		+,	\$100,000	\$65,000	\$100.000		
STATE OF GOOD REPAIR						·····	\$7,020	\$92,374	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$0
TRAIN CONTROL														
TRACK SWITCH PARTS AND HARDWARE FYE 14	-	5	3	88C	\$66.000	\$0	\$0	\$0	\$33,000	\$33,000	\$0	\$0	\$0	**
TRAIN CONTROL & WAYSIDE COMPONETS (MULTI-YR		4	2.6	88C	\$75,000	\$0	\$0		+	\$33,000	\$0 \$15,000	\$0	\$0 \$0	\$0 \$0
IMPEDANCE BONDS FOR TRAIN CONTROL	- 1	3	2.5	NFTA	\$100,000	\$0	\$0	+-	+	\$100,000	\$15,000	\$0	\$0 \$0	\$0 \$0
INTERLOCKING/LOCAL CONTROL				88C	\$250.000	\$0	\$0			\$100,000	\$250,000	\$0		\$0
METRO VISION IN EACH STATION		62	0	88C	\$50,000	\$0				\$50,000	\$250,000			\$0
TRACK WORK								+3	40	430,000	ψ0	φ υ	40	φ0
MALL CROSSOVER				88C	\$500,000	\$0	\$0	\$0	\$0	\$500,000	\$0	\$0	\$0	\$0
SPARE RAIL	-	2	4.2	88C	\$50,000	\$0	\$0			\$000,000	\$0 \$0			\$0
YARD TRACK SWITCH MACHINE REPLACEMENT	2-9358	1	3.5	MRF	\$400,000	\$14,950	\$125			\$384.925	\$0			\$0
YARD & SURFACE TRK SW HEATERS REPLACE.	2-9359	3	2.9	MRF	\$350,000	\$0	\$0			\$350,000	\$0			\$0
PORTERS							\$			4000,000	ψυ		40	
BLAST PROOF GARBAGE CANS		2	4.5	88C	\$25,000	\$0	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0	\$0
POWER & CATENARY								+	\$20,000				φ0	ψυ
UPS REPLACEMENT	-	2	3.5	88C	\$500,000	\$0	\$0	\$0	\$250,000	\$250,000	\$0	\$0	\$0	\$0
ARC FLASH STUDY	2-9360			88C	\$54,080	\$3,637	\$10,443			\$0	\$0			\$0
LOW VOLTAGE CONTROLS FOR STATION LIGHTING	-	6	3	88C	\$20,000	\$0	\$0			\$20,000	\$0			\$0
PUMP RE-BUILD PROGRAM FYE 16 - 18	2-9343/9389	4	2	88C	\$80,000	\$0	\$0			\$40,000	\$0			\$0
EMERGENCY FAN CONTROL		5	2.6	88C	\$15,000	\$0	\$0			\$0	\$0			\$0
LOCAL CONTROL PANELS (DC SUBS)	-	8	4	88C	\$70,000	\$0	\$0			\$70,000	\$0			\$0
CATENARY TESIONER REPLACEMENT	-	9	3.7	88C	\$40,000	\$0	\$0	\$0		\$20,000	\$0			\$0
CATENARY POLES & CROSSARM REHAB.	-	7	4.2	88C	\$100,000	\$0	\$0	\$0		\$50,000	\$50,000	\$0	\$0	\$0
NEW LIGHTS IN ROCK TUNNEL LIGHT TRAYS		10	2.5	88C	\$100,000	\$0	\$0	\$0	\$50,000	\$50,000	\$0		\$0	\$0
EXHAUST FAN REPLACEMENT		11	3.8	88C	\$20,000	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0
COMMUNICATIONS														
PELCO CAMERA REPLACEMENT	-	6	4.5	88C	\$100,000	\$0	\$0	\$0	\$0	\$50,000	\$50,000	\$0	\$0	\$0
COMO BATTERY REPLACEMENT 12 VOLTS (FA) RADIO	-	4	2.4	88C	\$20,000	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0
SONNET REPLACEMENT CIRCUIT BOARDS	2-9353	8	1.5	88C	\$20,000	\$0	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0
BATTERY CHARGER REBUILD - COMO		5	3.4	88C	\$200,000	\$0	\$0	\$0	\$0	\$100,000	\$100,000	\$0	\$0	\$0
RAIL EQUIPMENT SRVR UPGRADES (REAL-TIME SYS)		3	3	88C	\$45,000	\$0	\$0	\$45,000	\$0	\$0	\$0	\$0	\$0	\$0
CAMERAS FOR PARK & RIDE LOTS		7	4.5	88C	\$60,000	\$0	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0	\$0
PACE & ETS SOFTWARE UPGRADE		2	3.2	88C	\$90,000	\$0	\$0	\$90,000	\$0	\$0	\$0	\$0	\$0	\$0
EDAC MONITORS		, 1	3.1	88C	\$35,000	\$0	\$0	\$35,000	\$0	\$0	\$0	\$0	\$0	\$0
FARE COLLECTION									1					
COMMO/FARE REPLACEMENT PARTS (Multi year)		1	2.4	88C	\$90,000	\$0	\$0	\$10,000	\$20,000	\$20,000	\$20,000	\$20,000	\$0	\$0

NIAGARA FRONTIER TRANSPORTATION AUTHORITY FY 2016 / 2017 THROUGH 2020 / 2021 FISCALLY CONSTRAINED CAPITAL PLAN

METRO RAIL- RAIL MAINTENANCE

METRO RAIL- RAIL MAINTENANCE	T		(000)	1										
			(SGR)			PROJECT LIFE	ACTUAL	TOTAL						
					TOTAL	ACTUAL	FROM 4/1/15	FORECAST	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
PROJECT TITLE	PROJECT	PRTY	JUST	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
FACILITY MAINTENANCE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/15	7/22/15	7/23/15 - 3/31/16	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	YEARS
OVERHEAD DOOR Y&S ALL	<u>+ _</u>	2	2.5											
INTERIOR LIFT REPLACEMENT (SISSORS LIFT)		12	2.5	88C	\$10,000	\$0			\$10,000	\$0	\$0			
Y&S WINDOWS FAÇADE	+		3.7	88C	\$35,000	\$0			\$0	\$35,000	\$0			
		6		88C	\$120,000	\$0			\$120,000	\$0	\$0	\$0		\$0
		13	5	88C	\$70,000	\$0			\$0	\$70,000	\$0		+-	+-
COPY MACHINE - EAST END		9	1.5	88C	\$12,000	\$0	· · · · · · · · · · · · · · · · · · ·		\$12,000	\$0	\$0		+	\$0
DL&W SHED WINDOWS		5	1.8	88C	\$100,000	\$0			\$0	\$100,000	\$0		+-	\$0
CONCRETE UNDER TRAIN SHED		8	0	88C	\$90,000	\$0			\$45,000	\$45,000	\$0	\$0	\$0	\$0
RAIL STOREROOM 2ND FLOOR		14	0	88C	\$60,000	\$0			\$0	\$0	\$60,000	\$0	\$0	\$0
RIVERWALK RAILING REPLACEMENT	-	15	3.6	88C	\$200,000	\$0		\$0	\$0	\$200,000	\$0	\$0	\$0	\$0
SHOP AIR COMPRESSORS	2-9392	1		88C	\$45,000	\$0	\$0	\$45,000	\$0	\$0	\$0	\$0	\$0	\$0
SHOP HOT WATER SYSTEM	2-9109	3		88C	\$35,000	\$0	\$0	\$35,000	\$0	\$0	\$0	\$0	\$0	\$0
SHOP BOILER REHAB. (RETUBE)	-	10	2.9	88C	\$20,000	\$0	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0
SHOP BOILER REHAB. (CONTROL PANELS)		11	3.9	88C	\$50,000	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0
Y&S CHAIN LINK FENCE REPLACE.		7		88C	\$80,000	\$0	\$0	\$0	\$0	\$40,000	\$40,000	\$0	\$0	\$0
PORTAL EXTERIOR WALL	-	16		88C	\$80,000	\$0	\$0	\$0	\$0	\$80,000	\$0	\$0	\$0	\$0
LANDSCAPING EQUIPMENT	2-9378	11	2.5	88C	\$80,000	\$0	\$0	\$40,000	\$40,000	\$0	\$0	\$0	\$0	\$0
VEHICLE MAINTENANCE - NON-REVENUE														
TUNNEL FLUSHING TRUCK - REPLACEMENT	2-3393			FTA	\$262,400	\$0	\$0	\$262,400	\$0	\$0	\$0	\$0	\$0	\$0
(2) TRUCKS VACUUM TRUCK AND WASHER TRUCK				' NYSDOT	\$32,800	\$0			\$0	\$0	\$0	\$0	+-	\$0
2011 Program - (650K)				88C MATCH	\$32,800	\$0			\$0	\$0	\$0			\$0
				TOTAL	\$328.000	\$0			\$0	\$0	\$0	\$0	\$0	\$0
					,,			+020,000		40				
SUPPORT VEHICLES REPLACEMENT	2-9375	10	2.5	NFTA	\$1,843,246	\$0	\$93,246	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000
					1.10.01		400,210	4200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	φ200,000
STREET SWEEPER		58	0	88C	\$160,000	\$0	\$0	\$0	\$0	\$160,000	\$0	\$0	\$0	\$0
SPEEDSWING		3	3.8	88C	\$325.000	\$0			\$325.000	\$0	\$0	\$0	\$0	\$0
PAYLOADER REPLACEMENT		15	3.3	88C	\$250.000	\$0			\$0	\$250,000	\$0		\$0	\$0
NEW INITATIVES										+200,000		+-	4 0	
HAZARD STORAGE FACILITY		1	1.5	88C	\$50,000	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0
PARKING LOT REHABILATATION YARDS & SHOP		7		88C	\$100.000	\$0			\$00,000	\$100,000	\$0		\$0	\$0
POLE BARN LASALLE PARK & RIDE		8		88C	\$50,000	\$0			\$0	\$50,000	\$0		\$0	\$0
SONNET SWITCH REPLACEMENT		4	2.5	88C	\$250,000	\$0			\$250,000	\$0	\$0	\$0	\$0	\$0
HALON SYSTEM REPLACEMENT		10		88C	\$500,000	\$0				\$0	\$0		\$250.000	\$0 \$0
ELECTRIC PARTS AND BREAKERS - FYE 14	2-9391	35	3.5	88C	\$187,000	\$0		the second s	\$40,000	\$40,000	\$40,000	\$230,000	\$230,000	\$0
EXTERIOR WALL REHAB.		52	3.6	88C	\$200,000	\$0			\$40,000	\$50,000	\$50,000	\$27,000	\$50,000	\$0 \$0
EMERGENCY PANEL REHAB.	2-3455	44	2.6	88C	\$200,000	\$0			\$0 \$0	\$50,000 \$0	\$50,000		\$50,000	
STATION RESTROOMS		11	4.1	88C	\$100,000	\$0				\$0 \$100,000	\$0 \$0		\$0 \$0	\$0
STATION RESTROOMS		8	2.5	88C	\$100,000	\$0 \$0			\$0	\$100,000	\$100,000	\$U \$0	+ -	\$0
PRIMARY XFR SWITCH REPLACE		5	2.5	88C 88C		\$0	·			\$40,000	\$100,000	\$0	\$0 \$0	\$0
FRIMART ALK SWITCH REPLACE		<u>⊢ </u>	2.5	- 08C	\$250,000	\$0	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0
	1	L	1	1	L							L	I	

FTA	\$377,600	\$0	\$0	\$377,600	\$0	\$0	\$0	\$0	\$0	\$0
NYSDOT	\$32,800	\$0	\$0	\$32,800	\$0	\$0	\$0	\$0	\$0	\$0 <u>_</u>
88C	\$7,851,008	\$200,730	\$41,304	\$703,974	\$1,945,000	\$2,918,000	\$960,000	\$532,000	\$485,000	\$65,000
NFTA	\$1,943,246	\$0	\$93,246	\$250,000	\$250,000	\$350,000	\$250,000	\$250,000	\$250,000	\$250,000
MRF	\$750,000	\$14,950	\$125	\$0	\$0	\$734,925	\$0	\$0	\$0	\$0
TOTAL	\$10,954,654	\$215,680	\$134,675	\$1,364,374	\$2,195,000	\$4,002,925	\$1,210,000	\$782,000	\$735,000	\$315,000

FY 2016 / 2017 THROUGH 2020 / 2021 FISCALLY CONSTRAINED CAPITAL PLAN

METRO RAIL RAILCAR

METRO RAIL RAILCAR			·											
PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST. CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/15	ACTUAL FROM 4/1/15 THROUGH 7/22/15	TOTAL FORECAST SPENDING 7/23/15 - 3/31/16	FISCAL YEAR 2016/2017	FISCAL YEAR 2017/2018	FISCAL YEAR 2018/2019	FISCAL YEAR 2019/2020	FISCAL YEAR 2020/2021	OUT YEARS
LRV REPLACE BRAKE PARTS/EQUIPMENT		1	1	88C	\$300,000	\$0	\$0	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
BRAKE ROTOR HUBS	2-9386	9	1	88C	\$585,076	\$0	\$0	\$200,076	\$0	\$0	\$0	\$0	\$0.	\$385,000
LRV AIR SYSTEMS VALVES	2-9337	10	1	88C	\$50,000	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0
LRV COMPRESSOR OVERHAUL FYE 15	2-9366	13	1	88C	\$15,000	\$0	\$0	\$15,000	\$0	\$0	\$0	\$0	\$0	\$0
LRV EQUIPMENT FUND 15	2-9388	2	1	88C	\$356,249	\$0	\$0	\$70,000	\$75,000	\$80,000	\$131,249	\$0	\$0	\$0
LRV GEAR UNIT PARTS FYE 15	2-9363	14	1	88C	\$107,000	\$0	\$0	\$0	\$52,000	\$0	\$0	\$55,000	\$0	\$0
LRV HS CIRCUIT BREAKERS		15	2	88C	\$50,000	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0
LRV WHEEL REPLACEMENT/PARTS	2-9365	11	1	88C	\$280,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$280,000
UPGRADE WHEEL TRUING MACHINE				MRF	\$950,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$950,000	\$0
LRV BRAKE SHOES		8	1	88C	\$50,000	\$0	\$0	\$0	\$25,000	\$0	\$25,000	\$0	\$0	\$0
REPLACE PANTOGRAPHS EQUIP.		3	1	88C	\$350,000	\$0	\$0	\$0	\$0	\$350,000	\$0	\$0	\$0	\$0
				NYS/ATC	\$400,000	\$0	\$0	\$0	\$400,000	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$750,000	\$0	\$0	\$0	\$400,000	\$350,000	\$0	\$0	\$0	\$0
LRV VEHICLES DECALS		16	3	88C	\$15,000	\$0	\$0	\$0	\$0	\$0	\$15,000	\$0	\$0	\$0
PANTOGRAPH SHOES FYE 16 - 18	2-9385	6		88C	\$120,000	\$0	\$0 \$0		\$0	\$0 \$40,000	\$15,000	\$0 \$0	\$0 \$0	
NEW PROJECTS	2-0000	- Ű		000				\$30,000		\$40,000	\$0		<u></u> აი	\$50,000
VIDEO SURVALENCE UPGRADE		7	1	88C	\$150,000	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0
				NYS/ATC	\$450,000	\$0	\$0	\$0	\$450,000	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$600,000	\$0	\$0	\$150,000	\$450,000	\$0	\$0	\$0	\$0	\$0
SURGE SUPRESSION SYSTEM		5	1	88C	\$200,000	\$0		\$0		*200.000				
LED LIGHTING REPLACEMENT				88C			\$0		\$0	\$200,000	\$0	\$0	\$0	\$0
RAIL CAR LIFT & TURN TABLE					\$250,000	\$0	\$0		\$0	\$250,000	\$0	\$0	\$0	
				88C	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,000,000
				88C	\$250,000	\$0	\$0		\$0	\$250,000	\$0	\$0	\$0	\$0
COUPLER COLLISION PROTECTION				88C	\$600,000	\$0	\$0	\$0	\$0	\$200,000	\$400,000	\$0	\$0	
RAIL CAR PRESENT LIFT UPGRADE		4	1	88C	\$250,000	\$0	\$0	\$0	\$100,000	\$150,000	\$0	\$0	\$0	\$0
	1	I	L			I	L		ll					

FY 2016 / 2017 THROUGH 2020 / 2021 FISCALLY CONSTRAINED CAPITAL PLAN

METRO RAIL RAILCAR

					TOTAL	PROJECT LIFE ACTUAL	ACTUAL FROM 4/1/15	TOTAL FORECAST	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	оυт
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/15	7/22/15	7/23/15 - 3/31/16	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	YEARS
LRV TRACTION MOTOR OVERHAUL FYE 14	2-9334	12	1	FTA	\$192,000	\$56,724	\$0	\$135,276	\$0	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$24,000	\$7,091	\$0	\$16,910	\$0	\$0	\$0	\$0	\$0	\$0
				88C	\$324,000	\$7,091	\$0	\$16,910	\$0	\$0	\$0	\$0	\$300,000	\$0
				MRF	\$960,000	\$0	\$0	\$0	\$240,000	\$240,000	\$240,000	\$240,000	\$0	\$0
				TOTAL	\$1,500,000	\$70,905	\$0	\$169,095	\$240,000	\$240,000	\$240,000	\$240,000	\$300,000	\$0
L			L											

FTA	\$192,000	\$56,724	\$0	\$135,276	\$0	\$0	\$0	\$0	\$0	\$0
NYSDOT	\$24,000	\$7,091	\$0	\$16,910	\$0	\$0	\$0	\$0	\$0	\$0
88C	\$6,302,325	\$7,091	\$0	\$481,986	\$352,000	\$1,620,000	\$621,249	\$105,000	\$350,000	\$2,765,000
NYS/ATC	\$850,000	\$0	\$0	\$0	\$850,000	\$0	\$0	\$0	\$0	\$0
MRF	\$1,910,000	\$0	\$0	\$0	\$240,000	\$240,000	\$240,000	\$240,000	\$950,000	\$0
TOTAL	\$9,278,325	\$70,905	\$0	\$634,171	\$1,442,000	\$1,860,000	\$861,249	\$345,000	\$1,300,000	\$2,765,000

FY 2016 / 2017 THROUGH 2020 / 2021 FISCALLY CONSTRAINED CAPITAL PLAN

METRO RAIL - ENGINEERING

				· · · · · · · · · · · · · · · · · · ·										
		1	1			PROJECT LIFE	ACTUAL	TOTAL						
					TOTAL	ACTUAL	FROM 4/1/15	FORECAST	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT			FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/15	7/22/15	7/23/15 - 3/31/16	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	YEARS
STATE OF GOOD REPAIR		1												
LRV MID-LIFE REBUILD	2-9773	M	м	FTA	\$20,604,883	\$15,808,581	\$0	\$647,680	\$4,148,622	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$2,575,610	\$1,976,072	\$0	\$80,960		\$0	\$0	\$0	\$0	
		1		88C MATCH	\$2,575,610	\$1,976,072	\$0	\$80,960		\$0	\$0	\$0	\$0	\$0
		1	1	NYS SDF/ATC	\$8,533,082	\$8,205,909	\$0	\$00,550		\$0		\$0	\$0	
				METRO CAP RES	\$55,000	\$55,000	\$0	\$0		\$0	\$0			
			l	ESD	\$780,000	\$0	\$0	\$0				\$0	\$0	\$0
				INSURANCE	\$243,034	\$243,034				\$0	\$780,000	\$0	\$0	
							\$0	\$0		\$0	\$0	\$0	\$0	\$0
				88C/FUTURE FUND.	\$11,250,000	\$2,259,873	\$0	\$0		\$7,620,478	\$0	\$0	\$0	\$0
				88C 100%	\$2,978,115	\$572,497	\$0	\$0	\$0	\$2,265,622	\$139,996	\$0	\$0	\$0
ATC - ACCELATERATED TRANSIT CAPITAL FUNDING				TOTAL	\$49,595,334	\$31,097,038	\$0	\$809,600	\$6,882,600	\$9,886,100	\$919,996	\$0	\$0	\$0
TRAFFIC ON MAIN STREET	2-3302			88C	\$627,897	\$627,897	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
500-600 BLOCK				NYSDOT	\$78,479	\$78,479	\$0	\$0		\$0	\$0	\$0	\$0	
				88C MATCH	\$78,479	\$78,479	\$0	\$0						\$0
				88C	\$204,072	\$84,072	\$0			\$0	\$0	\$0	\$0	\$0
								\$120,000		\$0	\$0	\$0	\$0	
				NFTA	\$3,521	\$3,521	\$0	\$0		\$0	\$0	\$0	\$0	\$0
			ł	TOTAL	\$992,448	\$872,448	\$0	\$120,000	\$0	\$0	\$0	\$0	\$0	\$0
		_												
LRV TRAIN CONTROL CARBORNE ATP SYSTEM	2-9475	м	м	FTA	\$1,085,122	\$358,827	\$36,155	\$400,000	\$290,140	\$0	\$0	\$0	\$0	\$0
2010 Program - 2.6M				NYSDOT	\$135,640	\$44,853	\$4,519	\$50,000	\$36,268	\$0	\$0	\$0	\$0	\$0
2011 Program - 469,296				88C	\$265,640	\$44,853	\$4,519	\$50,000		\$0	\$0	\$0	\$0	\$0
SENECA FUNDING - \$2,239,720				FTA REST.	\$2,239,720	\$1,275,778	\$0	\$0		\$0	\$0	\$0	\$0	
				NFTA	\$224,000	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
				TOTAL	\$3,950,122	\$1,724,311	\$45,193	\$500,000		\$0				
			1	TOTAL	\$3,550,122	\$1,724,311	\$45,195	\$500,000	\$1,680,618	\$0	\$0	\$0	\$0	\$0
FDSI FOR LRRT STATIONS - FY 10	2-9474	+												
2010 Program - \$1,015,000 NFITC Seneca Funds	2-94/4			FTA	\$1,541,688	\$1,495,950	\$0	\$45,738	\$0	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$192,711	\$186,994	\$0	\$5,717		\$0	\$0	\$0	\$0	\$0
2011 Program - 738,995				88C MATCH	\$192,711	\$186,994	\$0	\$5,717	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$1,927,110	\$1,869,938	\$0	\$57,172	\$0	\$0	\$0	\$0	\$0	\$0
FASTENER & PAD REPLACE PHASE 8	2-9377	1	NR	FTA	\$42,306	\$0	\$0	\$0	\$42,306	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$5,288	\$0	\$0	\$0		\$0	\$0	\$0	\$0	\$0
				88C	\$5,288	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
				MRF	\$770,237	\$0	\$63,930	\$50,000		\$0		\$0	\$0	
			1	NFTA	\$711,742	\$0					\$0			
				TOTAL			\$0	\$0		\$0	\$0	\$0	\$0	
			1	TUTAL	\$1,534,862	\$0	\$63,930	\$50,000	\$1,420,932	\$0	\$0	\$0	\$0	\$0
FASTENER & PAD REPLACE PHASE 9 (FERRY STREET)		2	NR	MRF	\$2,344,029	\$0	\$0	\$0	\$234,029	\$2,110,000	\$0	\$0	\$0	\$0
			1	NYS/ATC	\$907,166	\$0	\$0	\$0	\$907,166	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$3,251,195	\$0	\$0	\$0	\$1,141,195	\$2,110,000	\$0	\$0	\$0	\$0
FASTENER & PAD REPLACE PHASE 10				MRF	\$2,643,908	\$0	\$0	\$0	\$0	\$0	\$2,643,908	\$0	\$0	\$0
		1	l	NFTA	\$356,092	\$0	\$0	\$0		\$356,092	\$2,043,908	\$0	\$0	
				TOTAL	\$3,000,000	\$0	\$0	\$0		\$356,092	\$2,643,908	\$0	\$0	\$0
		1		TOTAL	\$3,000,000	\$0	\$0		\$0	a356,092	≱ ∠,043,908	\$0		\$0
RAIL STATION SGR STRATEGIC ASSESSMENT		+												<u> </u>
				FTA	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	\$0
2013 Program		1		NYSDOT	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	\$0
			1	88C MATCH	\$400,000	\$0	\$0	\$0		\$0		\$0	\$0	
		1		TOTAL	\$400,000	\$0	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0	\$200,000
FARE COLLECTION AND GATE DESIGN PROCUREMENT	2-9352	м	M	FTA	\$2,196,640	\$338,240	\$16,014	\$566,735	\$0	\$1,275,651	\$0	\$0	\$0	\$0
2012 Program 857,889 / 2013 Program 1,788,083				NYSDOT	\$274,580	\$42,280	\$2,002	\$70,842		\$159,456	\$0	\$0	\$0	\$0
2014 Program / 2015 Program			l	88C MATCH	\$274,580	\$42,280	\$2,002	\$70,842		\$159,456	\$0		\$0	\$0
(LEFT FROM THEATER STATION)		1		FTA RESTR.			\$2,002	\$10,842						
(LEFT FROM THEATER STATION)		1	1		\$191,581	\$0				\$0	\$0	\$0	\$0	
				MRF	\$6,459,719	\$0	\$0	\$0		\$3,370,919	\$0	\$0	\$0	\$0
		1	1	TOTAL	\$9,397,099	\$422,800	\$20,017	\$900,000	\$3,088,800	\$4,965,482	\$0	\$0	\$0	\$(
												1		
Y & S LOTS REPLACEMENT (WEST END)	-	3	NR	88C	\$300,000	\$0	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0
Y & S LOTS REPLACEMENT (WEST END) ACOUSTICAL INSULATION REPLACEMENTS		3	NR	88C 88C	\$300,000 \$474,017	\$0 \$0	\$0 \$0	\$0 \$0		\$0 \$0		\$0 \$0	\$0 \$0	\$0 \$0

FY 2016 / 2017 THROUGH 2020 / 2021 FISCALLY CONSTRAINED CAPITAL PLAN

METRO RAIL - ENGINEERING

						PROJECT LIFE	ACTUAL	TOTAL						
					TOTAL	ACTUAL	FROM 4/1/15	FORECAST	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	ООТ
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/15	7/22/15	7/23/15 - 3/31/16	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	YEARS
MALL TRACK TRACK BED, SWITCHES & REHAB.		1	1.5	FTA	\$42,307	\$0	\$0	\$0	\$42,307	\$0	\$0	\$0	\$0	
				NYSDOT	\$5,288	\$0	\$0	\$0	\$5,288	\$0	\$0	\$0	\$0	
FYE 15 TIP # 5307				88C MATCH	\$5,288	\$0	\$0	\$0	\$5,288	\$0	\$0	\$0	\$0	
				88C	\$200,000	\$0	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0	
				TOTAL	\$252,883	\$0	\$0	\$0	\$252,883	\$0	\$0	\$0	\$0	
TRACK FOUNDATION SPECIAL TRACK & FASTENER	2-9339	1		MRF	\$2,493,352	\$2,367,396	\$12,596	\$113,360	\$0	\$0	\$0	\$0	\$0	
REPLACE - 500 BLOCK				88C	\$121,588	\$0	\$0	\$121,588	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$2,614,940	\$2,367,396	\$12,596	\$234,948	\$0			\$0	\$0	
TRACK FOUNDATION SPECIAL TRACK & FASTENER	2-9329	1		MRF	\$2,299,916	\$2,297,985	\$1,931	\$0	\$0	\$0	\$0	\$0	\$0	
REPLACE - 600 BLOCK				88C	\$135,984	\$0	\$1,660	\$134,324	\$0	\$0	\$0	\$0		
				TOTAL	\$2,435,900	\$2,297,985	\$3,591	\$134,324	\$0	\$0	\$0	\$0	\$0	
													· · · · · ·	
VENTILATION DAMPER REPLACEMENT - PHASE III				88C	\$786,391	\$0	\$0	\$0	\$0	\$0	\$0	\$280,167	\$506,224	
				MRF	\$3,398,540	\$0	\$0	\$0	\$0	\$0		\$0		
				TOTAL	\$4,184,931	\$0	\$0	\$0	\$0	\$0		\$280,167	\$3,904,764	
NEW INITIATIVE														
TUNNEL LIGHT ENERGY CONSERVATION				88C	\$486,202	\$0	\$0	\$0	\$0	\$486,202	\$0	\$0	\$0	
ASBESTOS REMOVAL VENT SHAFTS				MRF	\$1,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,500,000	\$0	
												• 10001000		
CATENARY & INSULATORS REPLACEMENT - PHASE I I	2-9370			MRF	\$650,000	\$14,806	\$31,363	\$603,831	\$0	\$0	\$0	\$0	\$0	
14/15 - \$200,000				NFTA	\$30,522	\$0	\$0	\$30,522	\$0	\$0	\$0	\$0		
15/14 - \$450,000				TOTAL	\$680,522	\$14,806	\$31,363		\$0	\$0		\$0		
TUNNEL ASSESSMENT SGR		2	NR	88C	\$655,000	\$0	\$0	\$5,000	\$200,000	\$250,000	\$150,000	\$0	\$0	\$50.0
STATION STRUCTURAL ASSESSMENT SGR		4	NR	88C	\$100,000	\$0	\$0			\$0	\$0	\$50,000	\$0	
SPECIAL TRACKWORK REPLACEMENT	-			88C	\$4,000,000	\$0				\$0		\$0		
TUNNEL REHAB. FLOATING SLAB	-			88C	\$6,000,000	\$0	\$0			\$0	\$1,000,000	\$0	\$0	
DTS SYSTEM REPLACEMENT		1	NR	88C	\$1,200,000	\$0				\$200,000	\$200,000	\$200,000	\$200,000	
									1202,000	\$200,000	+200,000	\$200,000	\$200,000	
TRAFFIC ON MAIN STREET - 100 & 200 BLOCK	2-9110	3	NR	NFTA	\$300,000	\$0	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	1
			1	88C	\$200,000	\$0	\$0			\$200,000	\$0	\$0		
				TOTAL	\$500,000	\$0				\$200,000	\$0	\$0		

FTA	\$25,512,946	\$18,001,598	\$52,169	\$1,660,153	\$4,523,375	\$1,275,651	\$0	\$0	\$0	\$0
NYSDOT	\$3,267,596	\$2,328,678	\$6,521	\$207,519	\$565,422	\$159,456	\$0	\$0	\$0	\$0
88C	\$22,266,862	\$3,613,144	\$8,181	\$588,431	\$1,645,422	\$3,561,280	\$2,164,013	\$530,167	\$706,224	\$9,450,000
NFTA	\$1,625,877	\$3,521	\$0	\$30,522	\$1,235,742	\$356,092	\$0	\$0	\$0	\$0
MRF	\$22,559,701	\$4,680,187	\$109,820	\$767,191	\$3,979,136	\$5,480,919	\$2,643,908	\$1,500,000	\$3,398,540	\$0
NYS/ATC	\$907,166	\$0	\$0	\$0	\$907,166	\$0	\$0	\$0	\$0	\$0
88C/FUTURE FUND	\$11,250,000	\$2,259,873	\$0	\$0	\$1,369,649	\$7,620,478	\$0	\$0	\$0	\$0
INSURANCE	\$243,034	\$243,034	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
METRO CAP	\$55,000	\$55,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NYSSDF/ATC	\$8,533,082	\$8,205,909	\$0	\$0	\$327,173	\$0	\$0	\$0	\$0	\$0
ESD	\$780,000	\$0	\$ 0	\$0	\$0	\$0	\$780,000	\$0	\$0	\$0
FTA REST.	\$2,431,301	\$1,275,778	\$0	\$191,581	\$963,942	\$0	\$0	\$0	\$0	\$0
TOTAL	\$99,432,565	\$40,666,722	\$176,690	\$3,445,397	\$15,517,028	\$18,453,876	\$5,587,921	\$2,030,167	\$4,104,764	\$9,450,000

TRANSPORTATION CENTERS



TOTAL EMPLOYEES 19

	2015/16 ANN	TION CENTERS UAL BUDGET /S			
	2016/17 ANN	UAL BUDGET			
	FY 14-15 ACTUAL	FY 15-16 BUDGET	FY 16-17 BUDGET	VARIANCE	%
OPERATING REVENUES					
Rental Income	2,057,465	1,808,000	2,100,000	292,000	16.2%
Concessions/Commissions	58,321	50,073	55,000	4,927	9.8%
Resales & Rebillings	0	4,500	4,500	0	0.0%
Other Operating Revenues	<u>1,350</u>	<u>2,500</u>	<u>2,500</u>	<u>0</u>	<u>0.0%</u>
TOTAL OPERATING REVENUES	2,117,136	1,865,073	2,162,000	296,927	15.9%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	1,331,631	1,349,184	1,422,255	73,071	5.4%
Maintenance & Repairs	242,215	251,964	245,464	(6,500)	-2.6%
Utilities	344,726	384,652	371,172	(13,480)	-3.5%
Insurance & Injuries	45,106	24,757	26,495	1,738	7.0%
Safety & Security	548,279	549,800	583,228	33,428	6.1%
General Business/Other	34,391	54,624	29,127	(25,497)	-46.7%
Administrative Cost Reallocation	446,320	471,171	513,710	42,539	9.0%
Costs Transferred to Capital Projects	0	0	0	0	n/a
Inter Division Reimbursement	<u>(73,753)</u>	<u>(78,743)</u>	<u>(78,743)</u>	<u>0</u>	<u>0.0%</u>
TOTAL OPERATING EXPENSES	<u>2,918,915</u>	<u>3,007,409</u>	<u>3,112,708</u>	<u>105,299</u>	<u>3.5%</u>
OPERATING INCOME/(LOSS)	(801,779)	(1,142,336)	(950,708)	191,628	-16.8%
NON-OPERATING ITEMS					
Debt Service - Noresco	(215,614)	(230,831)	(230,831)	0	0.0%
Prior Period Adjustment/Other	0	0	0	0	n/a
Intercompany Transfer	<u>655,459</u>	637,000	637,000	<u>0</u>	<u>0.0%</u>
TOTAL NON-OPERATING ITEMS	<u>439,845</u>	406,169	406,169	<u>0</u>	<u>0.0%</u>
NET INCOME/(LOSS)	(361,934)	(736,167)	(544,539)	191,628	-26.0%
LESS: DIRECT CAPITAL	447,909	663,941	1,534,870	870,929	131.2%
LESS: INDIRECT CAPITAL	39,308	62,540	<u>85,313</u>	22,773	<u>36.4%</u>
NET SURPLUS/(DEFICIT)	<u>(849,151)</u>	<u>(1,462,648)</u>	<u>(2,164,721)</u>	<u>(702,074)</u>	<u>48.0%</u>

QB204 Date 03/21/16 Time 09:04		(ACC	DUNTCO, ACC	ANSPORTATION AUTH OUNTUNIT, ACCOUNT Fiscal Year 2016	Γ)		Page 37 CREDITS = (-) DEBITS = (+)
		Company Divisi Departu	on 05	Niagara Frontier METRO TRANSPORTAT ADMINISTRATIVE AN		uthority	
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
491 TRAFFIC FINES TOTAL REVENUES	i.	1,350- 1,350-	2,500- 2,500-		2,500-		
			·		•		

	te 03/21/16 ne 09:04	NIAGARA (ACC BUDGET W	Page 38 CREDITS = (-) DEBITS = (+)			
		Compan Divisi Depart	on 05 M	iagara Frontie ETRO TRANSPORT DMINISTRATIVE		thority
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	794,625	819,223	576,559	842,878	23,655
515	EMPLOYEE BENEFITS	379,057	386,393	276,660	422,934	36,541
520	MAINTENANCE AND REPAIRS	185,458	180,800	250,879	180,800	
524	AUTOMOTIVE	13,176	17,000	5,722	17,000	
526	JANITORIAL AND LAUNDRY	14,433	22,000	6,880	22,000	
527	ENVIRONMENTAL		12,664		12,664	
534	TELEPHONE	767	1,000	579	1,000	
541	INSURANCE	19,902	20,757	14,477	22,495	1,738
542	CLAIM LOSSES	13,573	2,000	17,811	2,000	
551	ARMED GUARDS	548,279	549,800	405,384		549,800-
553	POLICE PROTECTION				583,228	583,228
571	CONSULTANTS/OUTSIDE SERVICES	23,039	41,924	85,473	16,927	24,997-
572	RENT EXPENSE	4,195	3,800	1,931	3,800	
576	EMPLOYEE TRAVEL		500		500	
578	POSTAGE	3	50		50	
580	GENERAL OFFICE	6,398	6,850	4,518	6,850	
592	DIVISION OPERATIONS	73,753-	78,743-	55,403-	78,743-	
TOTAL	EXPENSES	1,929,152	1,986,018	1,591,470	2,056,383	70,365

	te 03/21/16 me 09:04	(ACC	OUNTCO, ACC	ANSPORTATION AUTI OUNTUNIT, ACCOUN Fiscal Year 2010	T)		Page 39 CREDITS = (-) DEBITS = (+)
		Compan Divisi Depart	on 05	Niagara Frontier METRO TRANSPORTA' BUS DOCK AREA	Transportation Au TION CENTER	thority	
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
431	BUILDING SPACE	40,814-	38,000-	40,596-	41,658-	3,658-	
TOTAL	REVENUES	40,814-	38,000-	40,596-	41,658-	3,658-	

	te 03/21/16 me 09:04	(ACCOUNTC	NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2016-17					
Account	Description		.5-16 2015-16 Budget YTD Actual	2016-17 l Req Budget	VARIANCE From Budget			
531	ELECTRIC POWER	1,001 1	.0,284 3,803	3 9,801	483-			
532	GAS	803	1,248 288	3 1,248				
TOTAL	EXPENSES	1,804 1	4,093	1 11,049	483-			

QB204 Date 03/21 Time 09:04		NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2016-17					Page 41 CREDITS = (-) DEBITS = (+)
		Company 1 Niagara Frontier Transportation Authority Division 05 METRO TRANSPORTATION CENTER Department 0529 BUS TERMINAL EXCLUSIVE AREA					
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
431 BUILDIN	G SPACE	549,233-	490,000-	566,182-	560,588-	70,588-	
462 REBILLI	NGS		4,500-	1,856-	4,500-		
TOTAL REVENUE	S	549,233-	494,500-	568,038-	565,088-	70,588-	

	te 03/21/16 me 09:04	NIAGARA (ACC BUDGET W	Page 42 CREDITS = (-) DEBITS = (+)				
		Company 1 Niagara Frontier Transportation Authority Division 05 METRO TRANSPORTATION CENTER Department 0529 BUS TERMINAL EXCLUSIVE AREA					
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
531	ELECTRIC POWER	73,458	52,140	35,603	49,674	2,466-	
532	GAS	5,083	4,992	1,824	4,992		
533	WATER		96		96		
TOTAL	EXPENSES	78,541	57,228	37,427	54,762	2,466-	

QB204 Date 03/21/16 NIAGARA FRONTIER TRANSPORTATION AUTHORITY Time 09:04 (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2016-17							Page 43 CREDITS = (-) DEBITS = (+)
		Company 1 Niagara Frontier Transportation Authority Division 05 METRO TRANSPORTATION CENTER Department 0539 MTC - BUS TERMINAL PUBLIC AREA					
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
431 BUILDING	SPACE	34,944-	36,000-	26,208-	35,666-	334	
441 CONCESSIC	DNS	58,298-	50,000-	39,675-	55,000-	5,000-	
TOTAL REVENUES		93,242-	86,000-	65,883-	90,666-	4,666-	

QB204 Date 03/21/3 Time 09:04	(ACC	NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2016-17					
		Compan Divisi Depart	thority				
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
531 ELECTRIC	POWER	96,079	118,999	62,064	113,364	5,635-	
532 GAS		10,736	15,996	3,852	15,996		
TOTAL EXPENSES		106,815	134,995	65,916	129,360	5,635-	
QB204 Date 03/21/1 Time 09:04	16	(ACC	COUNTCO, ACCO	ANSPORTATION AUT DUNTUNIT, ACCOUN Fiscal Year 201	JT)		Page 45 CREDITS = (-) DEBITS = (+)
----------------------------------	--------------	----------------------------	-------------------	--	-----------------------	-------------------------	--
		Compar Divisi Depart	on 05 N	Viagara Frontier METRO TRANSPORTA DFFICE TOWER ARE		thority	
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
432 ALLOCATEI	D OFFICE EXP	1,432,474-	1,244,000-	830,916-	1,462,088-	218,088-	
TOTAL REVENUES		1,432,474-	1,244,000-	830,916-	1,462,088-	218,088-	

	te 03/21/16 ne 09:04	(ACC	OUNTCO, ACO	RANSPORTATION AUT COUNTUNIT, ACCOUN - Fiscal Year 201	IT)		Page 46 CREDITS = (-) DEBITS = (+)
		Compan Divisi Depart	on 05	Niagara Frontier METRO TRANSPORTA OFFICE TOWER ARE		thority	
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
531	ELECTRIC POWER	81,944	101,120	53,370	96,332	4,788-	
532	GAS	8,821	13,500	3,165	13,500		
533	WATER	17,580	13,992	10,503	13,992		
TOTAL	EXPENSES	108,345	128,612	67,038	123,824	4,788-	

.5

	te 03/21/16 me 09:04		(ACCOUNTCO, AC	RANSPORTATION AU COUNTUNIT, ACCOU - Fiscal Year 20	NT)		Page 47 CREDITS = (-) DEBITS = (+)
		Di	npany 1 vision 05 partment 0579	Niagara Frontie METRO TRANSPORT MECHANICAL EQUI		thority	
Account	Desc	2014-1 ription Actu		2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
531	ELECTRIC POWER	8,48	1 10,548	5,524	10,052	496-	
532	GAS	90	9 1,296	326	1,296		
TOTAL	EXPENSES	9,39	0 11,844	5,850	11,348	496-	

QB204 Date 03/21/16 Time 09:04			Page CREDITS = DEBITS =				
		Compan Divisi Depart	on 07	Niagara Frontier NIAG. FALLS INTL ADMINISTRATIVE A		thority	
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
441 CONCESSION	S	22-	73-			73	
TOTAL REVENUES		22-	73-			73	

48 (-) (+)

	te 03/21/16 me 09:04	(ACC	COUNTCO, ACCO	ANSPORTATION AUTH DUNTUNIT, ACCOUNT Fiscal Year 2016	Г)		Page 49 CREDITS = (-) DEBITS = (+)
		Compar Divisi Depart	on 07 1	Viagara Frontier VIAG. FALLS INTL ADMINISTRATIVE AN		thority	
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
510	EMPLOYEE SALARIES	107,175	97,545	81,788	104,240	6,695	
515	EMPLOYEE BENEFITS	50,764	46,023	39,224	52,203	6,180	
520	MAINTENANCE AND REPAIRS	29,146	13,000	12,056	13,000		
524	AUTOMOTIVE		3,000			3,000-	
526	JANITORIAL AND LAUNDRY		2,500			2,500-	
530	GROUNDS & LANDSCAPING		1,000	4,640		1,000-	
531	ELECTRIC POWER	23,024	27,000	14,783	27,429	429	
532	GAS	5,651	5,000	2,712	5,000		
533	WATER	1,364	1,400	914	1,400		
534	TELEPHONE	9,020	6,000	9,001	6,000		
542	CLAIM LOSSES	11,630	2,000	25,430	2,000		
571	CONSULTANTS/OUTSIDE SERVICES		500			500-	
580	GENERAL OFFICE	756	1,000	947	1,000		
TOTAL	EXPENSES	238,530	205,968	191,495	212,272	6,304	

	te 03/21/16 me 09:04	(ACC	COUNTCO, ACCO	ANSPORTATION AUT DUNTUNIT, ACCOUN Fiscal Year 201	IT)	Page 147 CREDITS = (-) DEBITS = (+)
		Compar Divisi Depart	on 40 N	NFT Metro System METRO TRANS. AND OPERATIONS CONTR	MAINTENANCE	
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	47,134	55,400	38,356	53,400	2,000-
525	FACILITIES	4,217	7,500		4,000	3,500-
531	ELECTRIC POWER	125,082	135,135	75,248	129,249	5,886-
533	WATER	4,778	3,800	2,787	3,800	
580	GENERAL OFFICE	79		· 6,200		
TOTAL	EXPENSES	181,290	201,835	122,591	190,449	11,386-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY FY 2016 / 2017 THROUGH 2020 / 2021 FISCALLY CONSTRAINED CAPITAL PLAN

TRANSPORTATION CENTERS

	[]					PROJECT LIFE	ACTUAL	TOTAL			I			
					TOTAL	ACTUAL	FROM 4/1/15	FORECAST	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	ООТ
PROJECT TITLE MTC	NUMBER	CL	CL	SOURCE	BUDGET	3/31/15	7/22/15	7/23/15 - 3/31/16	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	YEARS
1404 MAIN DRAINS		7	SR	NFTA	\$12,000	\$0	\$0	\$0	\$12,000	\$0	\$0	\$0	¢0	
BUS INFORMATION DISPLAY SYSTEM		24	NI	NETA	\$12,000		\$0 \$0	\$0 \$0	\$12,000	\$0	\$0	\$0	\$0 \$0	\$0 \$0
EMERGENCY EXIT PAINT/LIGHTING		27	NR	NFTA	\$12,000	\$0\$0	\$0 \$0	\$0 \$0	\$0	\$40,000	\$12,000	\$0. \$0	\$0 \$0	\$0
LOOP SERVICE		M10	SR	NFTA	\$100,000	\$0	\$0	\$0	\$100,000	\$0	\$12,000	\$0 \$0	\$0	\$0
MTC 1ST FLOOR CONFERENCE ROOM FYE 16	2-0597	2	NI	NFTA	\$50,000	\$0	\$0	\$10.000	\$40,000	\$0	\$0	\$0	\$0	\$0
MTC AHU#7		14	NI	NFTA	\$180,000	\$0	\$0	\$0	\$0	\$20,000	\$160,000	\$0	\$0	\$0
MTC BUS TOWER SIGN		M28	SR	NFTA	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0
MTC CONCOURSE FLOOR		15		NFTA	\$300,000	\$0		\$0	\$0	\$100,000	\$100,000	\$100,000	\$0	\$0
MTC CONCRETE SIDEWALK & CURB REPLACE.		9	NR	NFTA	\$105,000	\$0	\$0	\$0	\$105,000	\$0	\$0	\$0	\$0	\$0
MTC CUSTOMER SEATING		16		NFTA	\$60,000	\$0	\$0	\$0	\$0	\$20,000	\$20,000	\$20,000	\$0	\$0
MTC DESIGN CORPOR. ENER POLICE RELOCAT	2-0594	6	NI	NFTA	\$44,824	\$30,000	\$0	\$0	\$14,824	\$0	\$0	\$0	\$0	\$0
MTC ELLICOTT ST. ENTRANCE DOOR GATE		3	NI	NFTA	\$5,000	\$0	\$0	\$0	\$5,000	\$0	\$0	\$0	\$0	\$0
MTC EXTERIOR DOORS		17	SR	NFTA	\$75,000	\$0	\$0	\$0	\$0	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
MTC FRONT DESK		5	NI	NFTA	\$5,000	\$0	\$0	\$0	\$5,000	\$0	\$0	\$0	\$0	\$0
MTC HALL CARPET		23	NR	NFTA	\$5,000	\$0	\$0	\$0	\$0	\$5,000	\$0	\$0	\$0	\$0
MTC LIFT		19	NI	NFTA	\$20,000	\$0	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0
MTC LOCKSMITH TRUCK		18	NI	NFTA	\$35,000	\$0	\$0	\$0	\$0	\$35,000	\$0	\$0	\$0	\$0
MTC LOOP TREES		26	NI	NFTA	\$10,000	\$0	\$0	\$0	\$0	\$4,000	\$3,000	\$3,000	\$0	\$0
MTC N. DIVISION ENTRANCE DOOR REPLACE.		8	NI	FUTURE FUNDING	\$220,000	\$0	\$0	\$0	\$220,000	\$0	\$0	\$0	\$0	\$0
MTC PA SYSTEM		25		NFTA	\$50,000	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0
MTC REHAB EAGLE ENTRANCE		20	NI	NFTA	\$36,000	\$0	\$0	\$0	\$0	\$36,000	\$0	\$0	\$0	\$0
MTC REHAB. PUBLIC RESTROOMS FYE 16	2-0598	1	м	NFTA	\$75,000	\$0	\$0	\$75,000	\$0	\$0	\$0	\$0	\$0	\$0
MTC REHAB. SOUTHWEST WING FYE 17	2-0596	4	SR	NFTA	\$280,000	\$0	\$0	\$0	\$80,000	\$200,000	\$0	\$0	\$0	\$0
MTC RELOCATE POLICE		13	NI	NFTA	\$90,000	\$0	\$0	\$0	\$30,000	\$60,000	\$0	\$0	\$0	\$0
MTC REPLACE TOWER WINDOWS		22		NFTA	\$111,256	\$0	\$0	\$0	\$0	\$31,256	\$20,000	\$20,000	\$20,000	\$20,000
MTC SERVICE TRUCK WITH PLOW		21	NR	NFTA	\$28,000	\$0	\$0	\$0	\$0	\$28,000	\$0	\$0	\$0	\$0
MTC SKYLIGHTS		11	NR	NFTA	\$60,000	\$0	\$0	\$0	\$20,000	\$20,000	\$20,000	\$0	\$0	\$0
MTC TOWER EXTERIOR PANELS		12	NI	NFTA	\$200,000	\$0	\$0	\$0	\$25,000	\$100,000	\$75,000	\$0	\$0	\$0
NFTC														
NFTC NEW FACILITY (INTEREST/LEASE)		1	м	NFTA	\$10,423,536	\$3,035,151	\$138,980	\$277,960	\$416,941	\$416,941	\$416,941	\$416,941	\$416,941	\$4,886,740
NFTC WAGON		2	NR	NFTA	\$17,000	\$0	\$0	\$0	\$17,000	\$0	\$0	\$0	\$0	\$0
000	L													
OCC AHU NO. 1 REPLACEMENT		4		88C	\$2,880	\$0	\$0	\$0	\$0	\$2,880	\$0	\$0	\$0	\$0
OCC AHU NO. 2 REPLACEMENT		6		NFTA	\$132,078	\$0	\$0	\$0	\$0	\$0	\$0	\$132,078	\$0	\$0
OCC ENTRANCE		5	Nł	NFTA	\$8,000	\$0	\$0	\$0	\$0	\$8,000	\$0	\$0	\$0	\$0
OCC FIRST FLOOR SITUATION ROOM HVAC		7		NFTA	\$79,447	\$0	\$0	\$0	\$0	\$0	\$0	\$79,447	\$0	\$0
OCC LIEBERTS		1	SR	NFTA	\$180,000	\$0	\$0	\$0	\$90,000	\$90,000	\$0	\$0	\$0	\$0
PORTAGE FLOORING		2	NR	NFTA	\$5,000	\$0	\$0	\$0	\$5,000	\$0	\$0	\$0	\$0	\$0
PORTAGE ROAD CHECK VALVE		3	SR	NFTA	\$21,000	\$0	\$0	\$0	\$21,000	\$0	\$0	\$0	\$0	\$0
	L												L I	

NFTA	\$12,905,141	\$3,065,151	\$138,980	\$362,960	\$986,765	\$1,299,197	\$891,941	\$786,466	\$451,941	\$4,921,740
FUTURE FUNDING	\$220,000	\$0	\$0	\$0	\$220,000	\$0	\$0	\$0	\$0	\$0
88C	\$2,880	\$0	\$0	\$0	\$0	\$2,880	\$0	\$0	\$0	\$0
TOTAL	\$13,128,021	\$3,065,151	\$138,980	\$362,960	\$1,206,765	\$1,302,077	\$891,941	\$786,466	\$451,941	\$4,921,740
			-						3 - 1	7

3 - 17

NIAGARA FRONTIER TRANSPORTATION AUTHORITY

FY 2016 / 2017 THROUGH 2020 / 2021 FISCALLY CONSTRAINED CAPITAL PLAN

RAIL FACILITIES

						PROJECT LIFE	ACTUAL	TOTAL						
					TOTAL	ACTUAL	FROM 4/1/15	FORECAST	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	1
PROJECT TITLE	PROJECT	PRTY	JUST	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
	NUMBER	CL	CL	SOURCE	BUDGET	3/31/15	7/22/15	7/23/15 - 3/31/16	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	YEARS
ESCALATORS MAINTENANCE FYE 16	2-9383	5		88C	\$115,000		\$36,901	\$78,099	\$0	\$0	\$0	\$0	\$0	\$0
ESCALATORS MAINTENANCE FYE 17 - OUT		M	SOGR	88C	\$500,000	\$0	\$0	\$0	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$0
STATION LANDSCAPING - ALL STATIONS		19	NR	88C	\$160,000	\$0	\$0	\$0	\$80,000	\$80,000	\$0	\$0	\$0	\$0
STATION ROOF REHAB (VARIOUS)	-	33	SOGR	88C	\$225,000		\$0	\$0	\$225,000	\$0	\$0	\$0	\$0	\$0
STATION SIDEWALKS		16	NR	88C	\$340,000	\$0	\$0	\$0	\$40,000	\$100,000	\$100,000	\$100,000	\$0	\$0
SURFACE STATION REHAB.		5	5	88C	\$100,000	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0
STATION RESTROOMS		11	4.1	88C	\$100,000	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0
STATION FLOOR TILES		10	4.4	88C	\$400,000	\$0	\$0	\$0	\$0	\$200,000	\$200,000	\$0	\$0	\$0
STATION DOOR LOUVERS REPLACEMENT		9	3.5	88C	\$45,000	\$0.	\$0	\$0	\$0	\$45,000	\$0	\$0	\$0	\$0
ELEVATOR SILL REPLACEMENT	2-9108	2	NR	88C	\$50,000	\$0	\$0	\$25,000	\$25,000	\$0	\$0	\$0	\$0	\$0
ESCALATOR REPLACEMENT	2-9376	м	SOGR	88C	\$13,985,741	\$35,443	\$0	\$50,000	\$1,717,552	\$3,974,413	\$2,756,246	\$3,823,589	\$1,628,498	\$0
													• 1,020,100	
ESCALATOR REBUILD UNIVERSITY	2-9107	м	SOGR	FTA	\$387,781	\$14,710	\$0	\$60,000	\$313.071	\$0	\$0	\$0	\$0	\$0
(ALLEN STATION)				NYSDOT	\$48,473	\$1,839	\$0		\$39,134	\$0	\$0		\$0	\$0
				88C MATCH	\$48,473	\$1,839	\$0		\$39,134	\$0	\$0		\$0	\$0
				MRF	\$0		\$0			\$0	\$0	+-	\$0	\$0
				88C	\$600.000		\$0		\$0	\$300,000	\$300,000	\$0	\$0	\$0
				TOTAL	\$484,726		\$0		\$391,339	\$300,000	\$300,000	\$0 \$0	\$0	\$0 \$0
					•	1.0,001		\$10,000	4001,000	#300,000.	\$300,000	\$U		
ELEVATOR CONTROLLER REPLACEMENT		1	SOGE	88C	\$1,000,000	\$0	\$0	\$0	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$0
WALK OFF GRATES	2-9325	11	2.3	FTA	\$128,000	\$0	\$0	* 400.000						
2012 Program	2-9323	11	2.3	NYSDOT	\$128,000				\$0	\$0	\$0		\$0	\$0
							\$0 \$0		\$0	\$0	\$0		\$0	\$0
				88C MATCH	\$76,000				\$60,000	\$0	\$0		\$0	\$0
				NFTA	\$237,000		\$0		\$147,000	\$0	\$0		\$0	\$0
				TOTAL	\$457,000	\$0	\$0	\$250,000	\$207,000	\$0	\$0	\$0	\$0	\$0
STATION PANEL LINER REHAB - PHASE II	2-9348	M					<u> </u>							
	2-9340	IVI	м	FTA	\$164,386		\$3,436.80			\$0	\$0		\$0	\$0
2013 Program				NYSDOT	\$20,548		\$429.60			\$0	\$0		\$0	
				88C MATCH	\$20,548		\$429.60		\$14,598	\$0	\$0		\$0	\$0
original budget \$577,000				NFTA	\$401,105		\$0			\$0	\$0		\$0	\$0
x-fer from 2-9327 \$ 29,587				TOTAL	\$606,587	\$55,207	\$4,296	\$0	\$547,084	\$0	\$0	\$0	\$0	\$0
new budget \$606,587														
STATION PANEL LINER REHAB DESIGN - PHASE III	-			MRF	\$281,464	\$0	\$0			\$281,464	\$0		\$0	\$0
				88C	\$170,036		\$0		\$0	\$170,036	\$0		\$0	\$0
				TOTAL	\$451,500	\$0	\$0	\$0	\$0	\$451,500	\$0	\$0	\$0	\$0
STATION PANEL LINER REHAB - PHASE IV	-			MRF	\$451,500	\$0	\$0	\$0	\$0	\$451,500	\$0	\$0	\$0	\$0
				88C	\$200,000		\$0		\$0	\$200,000	\$0		\$0	\$0
				TOTAL	\$651,500		\$0		\$0		\$0 \$0		\$0 \$0	\$0

NIAGARA FRONTIER TRANSPORTATION AUTHORITY FY 2016 / 2017 THROUGH 2020 / 2021 FISCALLY CONSTRAINED CAPITAL PLAN

RAIL FACILITIES

						PROJECT LIFE	ACTUAL	TOTAL						
					TOTAL	ACTUAL	FROM 4/1/15	FORECAST	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
PROJECT TITLE	PROJECT	PRTY	JUST	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	Ουτ
	NUMBER	CL	CL	SOURCE	BUDGET	3/31/15	7/22/15	7/23/15 - 3/31/16	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	YEARS
STATION PANEL LINER REHAB DESIGN - PHASE V				MRF	\$157,250	\$0	\$0	\$0	\$0	\$157,250	\$0	\$0	\$0	\$0
STATION PANEL LINER REHAB - PHASE V				MRF	\$688,000	\$0	\$0	\$0	\$0	\$0	\$688,000	\$0	\$0	\$0
STATION PANEL LINER REHAB - PHASE VI				MRF	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000	\$0	\$0
ARTWORK REHAB				88C	\$97,240	\$0	\$0	\$0	\$0	\$97,240	\$0	\$0	\$0	\$0
ATRIUM WINDOW & CEILING GLAZING		3	NR	88C	\$1,000,000	\$0	\$C	\$0	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$0
STATION STORAGE CONTAINERS		6	NI	88C	\$80,000	\$0	\$0	\$0	\$40,000	\$40,000	\$0	\$0	\$0	\$0

FTA	\$680,166	\$58,875	\$3,437	\$188,000	\$429,854	\$0	\$0	\$0	\$0	\$0
NYSDOT	\$85,021	\$7,359	\$430	\$23,500	\$53,732	\$0	\$0	\$0	\$0	\$0
88C	\$19,313,038	\$42,802	\$37,331	\$176,599	\$2,841,284	\$5,806,689	\$3,856,246	\$4,423,589	\$2,128,498	\$0
NFTA	\$638,105	\$0	\$0	\$90,000	\$548,105	\$0	\$0	\$0	\$0	\$0
MRF	\$2,578,214	\$0	\$0	\$0	\$0	\$890,214	\$688,000	\$1,000,000	\$0	\$0
TOTAL	\$23,294,544	\$109,037	\$41,197	\$478,099	\$3,872,975	\$6,696,903	\$4,544,246	\$5,423,589	\$2,128,498	\$0

.

AVIATION BUSINESS GROUP



TOTAL EMPLOYEES 12

BUFFALO NIAGARA INTERNATIONAL AIRPORT



BNIA

2015/16 ANNUAL BUDGET VS 2016/17 ANNUAL BUDGET

	FY 14-15	FY 15-16	FY 16-17		
-	ACTUAL	BUDGET	BUDGET	VARIANCE	%
REVENUES & ASSISTANCE					
Operating Revenues					
Airport Fees & Services Rental Income	17,480,087	16,727,913	17,301,875	573,962	3.4%
	11,028,351	11,099,747	11,460,025	360,278	3.2%
Concessions/Commissions	26,562,803	27,123,025	26,699,221	(423,804)	-1.6%
Resales & Rebillings	1,498,340	1,482,381	1,949,900	467,519	31.5%
Other Operating Revenues	<u>2,350,156</u>	<u>2,405,713</u>	2,498,096	<u>92,383</u>	<u>3.8%</u>
Total Revenues	58,919,737	58,838,779	59,909,117	1,070,338	1.8%
Operating Assistance					
Federal	1,488	0	0	0	n/a
FEMA/SEMA	<u>3,420</u>	0	0	0	n/a
Total Operating Asst	4,908	<u>0</u>	<u>o</u>	<u>0</u>	n/a
TOTAL OPERATING REVENUES & ASST	58,924,645	58,838,779	59,909,117	1,070,338	1.8%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	14,384,997	14,747,753	13,352,209	(1,395,544)	-9.5%
Maintenance & Repairs	8.912.871	8.646.831	8,748,977	102,146	1.2%
Utilities	2,437,885	2,514,695	2,487,017	(27,678)	-1.1%
Insurance & Injuries	348,157	390,635	399,335	8,700	2.2%
Safety & Security	6,309,281	6,643,614	6,632,364	(11,250)	-0.2%
General Business/Other	6,679,088	6,821,727	6,814,589	(7,138)	-0.1%
Administrative Cost Reallocation	3,337,809	3,526,016	3,844,356	318,340	9.0%
Costs Transferred to Capital Projects	(79,269)	(100,021)	(63,420)	36,601	-36.6%
Inter Division Reimbursement	(2,021,536)	(2,125,615)	(126,480)	1,999,135	- <u>-94.0%</u>
TOTAL OPERATING EXPENSES	40,309,283	41,065,635	<u>42,088,947</u>	<u>1,023,312</u>	<u>2.5%</u>
OPERATING INCOME/(LOSS)	18,615,362	17,773,144	17,820,170	47,026	0.3%
NON-OPERATING ITEMS					
Bond Debt Service	(13,471,111)	(13,042,652)	(12,947,795)	94,857	-0.7%
Debt Service - ARFF Building	(10,111,111)	(10,042,002)	(710,000)	(710,000)	-0.1% n/a
NFIA Contribution - Debt Service	(1,441,292)	0	(110,000)	(710,000)	n/a
NFIA Contribution (Excluding Debt Svc)	(1,345,536)	(750,000)	(750,000)	ő	0.0%
Debt Service - Noresco	(290,709)	(293,389)	(292,474)	915	-0.3%
Debt Service - Glycol Collection	(288,598)	(258,321)	(263,210)	(4,889)	1.9%
Operating Expense Reserve & R&R Rsv	(142,881)	(177,772)	(160,217)	17,555	-9.9%
Capital Funding Reallocation	(142,001)	2,229,444	(100,211)	(2,229,444)	-100.0%
Interest Income	105,290	200,000	400,000	200,000	100.0%
ADF Funding	838,191	(225,548)	400,000	225,548	-100.0%
NFIA Contribution - Debt Svc Entlmnt Appl	1,901,767	1,942,222	0	(1,942,222)	-100.0%
PFC	2,025,920	1,000,000	1,000,000	<u>0</u>	0.0%
TOTAL NON-OPERATING ITEMS	<u>(12,108,959)</u>	<u>(9,376,016)</u>	(13,723,696)	<u>(4,347,680)</u>	46.4%
NET INCOME/(LOSS)	6,506,403	8,397,128	4,096,474	(4,300,654)	-51.2%
LESS: DIRECT CAPITAL	798,147	2,598,006	2,202,667	(395,339)	-15.2%
LESS: INDIRECT CAPITAL	<u>293,963</u>	<u>468,017</u>	<u>638,438</u>	<u>170,420</u>	<u>36.4%</u>
NET SURPLUS/(DEFICIT)	<u>5.414.293</u>	<u>5.331.105</u>	<u>1.255.369</u>	<u>(4.075.736)</u>	<u>-76,5%</u>

BUFFALO NIAGARA INTERNATIONAL AIRPORT

DESCRIPTION

The Buffalo Niagara International Airport (BNIA) is the primary commercial airport for Western New York and Southern Ontario. BNIA provides safe, high quality, and reliable scheduled air passenger and cargo services. The mission of BNIA is to provide quality aviation services and facilities in a manner that enhances customer service and is cost effective.

Five scheduled air carrier regional/commuter airlines fly out of BNIA handling approximately 4.7 million passengers annually. New international service to Cancun, Mexico and Punta Cana, Dominican Republic commenced during the spring of year 2015.

The 1,000 acres of airport property includes two runways (8,827 ft. and 7,161 ft. in length), an FAA Air Traffic Control Tower, Weather Observatory, Aviation Fuel System, General Aviation Facility, Transit Police Station and an Aircraft Rescue and Firefighting facility.

The BNIA terminal and parking facilities are comfortable, easy to use facilities that are equipped with 24 airline gate positions including an international gate as well as 5,000 on-site and 2,900 remote public parking spaces with free shuttle service.

The BNIA terminal features an expanded security screening area, a state of the art baggage handling system, and expanded food and concession venues. Additionally, BNIA was one of the first airports in the country to use an environmentally friendly glycol treatment system during winter operations.

A state-of-the-art air cargo facility including 1,000,000 square feet of apron area is located on the airport complex. Two scheduled air freight forwarders based at the facility handle the majority of the 87 million pounds of yearly cargo.

In addition, BNIA enjoys the reputation of providing exemplary snow removal services known throughout the airline industry.

PROGRAM AND SERVICE OBJECTIVES

- Achieve optimal standards of performance in relation to delivering high quality customer service and satisfaction.
- Operate first class public parking facilities in a manner which makes customer service the hallmark of the operation but still maximizes returns to the Authority.
- Increase the number of passengers utilizing BNIA by aggressively improving service and reducing air fares to several key business markets and maintaining service and low air fares to key leisure markets.
- Maximize BNIA long term parking market share through sales and marketing to major local corporate travelers and contingent market radio advertising campaigns.
- Develop and implement a long-range plan to increase parking capacity to meet increasing demand.
- Implement a long-range plan to maximize usage of the expanded terminal space.
- Support unit and snow equipment replacement program to ensure safe air carrier operations.
- Promote and facilitate a safe working environment for BNIA employees, with an effort toward minimizing employee injuries and reducing workers' compensation expense.

KEY PERFORMANCE INDICATORS

	FYE 15 <u>Actual</u>	FYE 16 <u>Original</u> <u>Budget</u>	FYE 16 <u>Current</u> Estimate	FYE 17 <u>Budget</u>
FAA Regulations	100%	100%	100%	100%
Total Passengers	4,734,742	4,782,702	4,690,146	4,737,048
Revenue per passenger: Parking lot revenue	\$7.04	\$7.15	\$6.84	\$6.84
Auto rental	\$2.57	\$2.64	\$2.68	\$2.72
Food, beverage & retail	<u>\$.95</u>	\$.94	\$1.02	\$1.02
Total	\$10.56	\$10.73	\$10.54	\$10.58

QB204 Date 03 Time 09		NIAGARA H (ACCO BUDGET WO Company Divisio Departo	Page 1 CREDITS = (-) DEBITS = (+)				
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
491 TRAF	FFIC FINES	28,042-	29,290-	15,686-	29,583-	293-	
499 OTH	ER OPERATING REVENUES	2,842-	3,060-	249-	3,060-		
TOTAL REVI	ENUES	30,884-	32,350-	15,935-	32,643-	293-	

.

	204 Date 03/21/16NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)Time 09:04(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2016-17						2
		Compar Divis Depart	ion 02 E	liagara Frontien BUFFALO NIAGARA ADMINISTRATIVE A		thority	
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
510	EMPLOYEE SALARIES	769,843	838,741	570,040	851,872	13,131	
515	EMPLOYEE BENEFITS	368,632	396,102	272,969	429,410	33,308	
534	TELEPHONE	11,653	13,638	9,475	12,124	1,514-	
571	CONSULTANTS/OUTSIDE SERVICES	358,251	307,231	226,457	313,439	6,208	
572	RENT EXPENSE	31,382	31,520	24,367		31,520-	
573	PROVISIONS AND RESERVES	1,054		215			
574	TAXES AND ASSESSMENTS	397,079	412,190	278,784	417,799	5,609	
575	PRINTING & ADVERTISING	200,733	226,000	140,138	269,250	43,250	
576	EMPLOYEE TRAVEL	39,243	50,000	36,282	60,000	10,000	
577	EMPLOYEE TRAINING	1,368	3,000		3,000		
578	POSTAGE	1,205	1,000	472	1,200	200	
580	GENERAL OFFICE	76,458	77,864	87,212	84,840	6,976	
584	FREIGHT	18,689	15,000	6,050	19,000	4,000	
591	PROJECTS	75,471-	88,801-	14,601-	63,420-	25,381	
TOTAL	EXPENSES	2,200,119	2,283,485	1,637,860	2,398,514	115,029	

4 - 6

QB204 Date 03/21/16 Time 09:04		(ACC	FRONTIER TH DUNTCO, ACC DRKSHEETS		Page 3 CREDITS = (-) DEBITS = (+)		
		Company Divisio Departo		thority			
Deserve	Deservintion	2014-15	2015-16	2015-16	2016-17	VARIANCE	
Account	Description	Actual	Budget	YTD Actual	Req Budget	From Budget	
** NON-OPERATING/OP	ERATING ASSISTANCE **						
713 FEDERAL OPE	RATING ASSISTANCE	1,500-					
TOTAL OPERATING A	SSISTANCE	1,500-					

QB204 Date 03/21/16 Time 09:04		NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2016-17						ge 4 = (-) = (+)
		Compan Divisi Depart	on 02	Niagara Frontier BUFFALO NIAGARA AIRCRAFT RESCUE		thority		
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget		
462 REBILLINGS					565,000-	565,000-		
TOTAL REVENUES					565,000-	565,000-		

4 - 8

.

	te 03/21/16 me 09:04	(ACC	NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2016-17						
		Compar Divis Depart	ion 02 H		er Transportation Au A INTL. AIRPORT 2 FIREFIGHTING	thority			
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget			
510	EMPLOYEE SALARIES	2,316,028	2,469,152	1,792,335	2,515,838	46,686			
515	EMPLOYEE BENEFITS	1,088,310	1,149,755	830,560	1,234,487	84,732			
520	MAINTENANCE AND REPAIRS	17,820	24,198	13,079	31,800	7,602			
524	AUTOMOTIVE	77,295	89,172	36,656	76,248	12,924-			
526	JANITORIAL AND LAUNDRY	3,927	4,000	3,131	4,000				
531	ELECTRIC POWER	12,535	15,261	7,998	14,370	891-			
532	GAS	9,110	13,186	4,522	9,478	3,708-			
534	TELEPHONE	879	545	688	915	370			
541	INSURANCE	369	906	425	791	115-			
552	FIRE FIGHTING AND RESCUE	62,762	100,150	100,426	90,000	10,150-			
577	EMPLOYEE TRAINING	26,698	32,500	30,225	33,100	600			
578	POSTAGE	74			100	100			
580	GENERAL OFFICE	5,824	5,700	7,159	7,620	1,920			
TOTAL	EXPENSES	3,621,631	3,904,525	2,827,204	4,018,747	114,222			

QB204 Date 03/21 Time 09:04		(ACC	FRONTIER T COUNTCO, AC ORKSHEETS		Page 6 CREDITS = (-) DEBITS = (+)		
		Compan Divisi Depart	on 02	Niagara Frontier BUFFALO NIAGARA AIRCRAFT RESCUE		authority	
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
** NON-OPERATIN	NG/OPERATING ASSISTANCE **						
713 FEDERAI	D OPERATING ASSISTANCE	1,488-					
TOTAL OPERATI	ING ASSISTANCE	1,488-					,

	te 03/21/16 ne 09:04	(AC	COUNTCO, ACC	RANSPORTATION AU COUNTUNIT, ACCOU - Fiscal Year 20	JNT)		Page CREDITS = DEBITS =
		Compar Divis Depar	ion 02	Niagara Frontie BUFFALO NIAGARA TRANSIT POLICE	er Transportation Au A INTL. AIRPORT	uthority	
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
520	MAINTENANCE AND REPAIRS	4,871	7,659	6,607	7,703	44	
524	AUTOMOTIVE	87,525	106,403	43,698	65,038	41,365-	
526	JANITORIAL AND LAUNDRY	22,000	24,163	17,899	23,970	193-	
534	TELEPHONE	1,824	1,993	1,397	1,898	95-	
553	POLICE PROTECTION	5,353,341	5,628,480	3,994,790	5,620,492	7,988-	
572	RENT EXPENSE	184,389	184,290	116,934	156,012	28,278-	
580	GENERAL OFFICE	11,694	19,130	14,634	14,110	5,020-	
TOTAL	EXPENSES	5,665,644	5,972,118	4,195,959	5,889,223	82,895-	

7 (-) (+)

	te 03/21/16 ne 09:04	NIAGARA (AC BUDGET		Page 8 CREDITS = (-) DEBITS = (+)			
		Compa Divis Depar	ion 02 1	Niagara Frontie: BUFFALO NIAGARA LANDING AREA	r Transportation A INTL. AIRPORT	Authority	
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
401	LANDING FEES	15,946,363-	15,372,836-	11,708,630-	15,904,627-	531,791-	
403	TERMINAL RAMP FEES	1,533,723-	1,355,076-	1,016,306-	1,397,248-	42,172-	
433	GROUND RENTALS	120-	120-	120-	120-		
TOTAL	REVENUES	17,480,206-	16,728,032-	12,725,056-	17,301,995-	573,963-	

.

	te 03/21/16 me 09:04	(ACC	COUNTCO, AC	RANSPORTATION AU COUNTUNIT, ACCOU - Fiscal Year 20	JNT)		Page CREDITS = DEBITS =
		Compar Divis Depart	ion 02	Niagara Frontie BUFFALO NIAGARA LANDING AREA	er Transportation A A INTL. AIRPORT	uthority	
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	:
510	EMPLOYEE SALARIES	2,526,387	2,416,505	1,674,420	2,474,249	57,744	
515	EMPLOYEE BENEFITS	1,200,243	1,136,003	800,207	1,234,279	98,276	
520	MAINTENANCE AND REPAIRS	1,423,499	1,251,139	697,793	1,272,852	21,713	
524	AUTOMOTIVE	71,216	86,928	34,773	55,014	31,914-	
526	JANITORIAL AND LAUNDRY	14,885	15,000	13,435	15,000		,
527	ENVIRONMENTAL	401,473	330,500	180,746	336,000	5,500	
530	GROUNDS & LANDSCAPING		3,000			3,000-	
531	ELECTRIC POWER	258,331	264,054	155,585	284,985	20,931	
532	GAS	5,520	7,253	2,266	5,743	1,510-	
533	WATER	65,544	68,524	54,054	68,192	332-	
534	TELEPHONE	4,819	6,864	3,552	5,014	1,850-	
541	INSURANCE	29,820	30,559	21,585	31,453	894	
542	CLAIM LOSSES	3,499	7,072	3,723	7,213	141	
554	TRAFFIC CONTROL	357,016	367,660	273,951	370,412	2,752	
5.71	CONSULTANTS/OUTSIDE SERVICES	137,716	138,193	125,137	146,380	8,187	
572	RENT EXPENSE				29,324	29,324	
574	TAXES AND ASSESSMENTS	223					
576	EMPLOYEE TRAVEL	488		3	3,000	3,000	
577	EMPLOYEE TRAINING	31,091	39,500	27,853	41,000	1,500	
578	POSTAGE	124	200	80	150	50-	
580	GENERAL OFFICE	3,829	11,000	5,639	10,480	520-	
592	DIVISION OPERATIONS	539-	4,098	- 2,795-		4,098	

4 - 13

age 9 5 = (-) = (+)

QB204 Date 03/21/16 Time 09:04		(ACC	COUNTCO, ACC	ANSPORTATION AU OUNTUNIT, ACCOU Fiscal Year 20	NT)		Page 10 CREDITS = (-) DEBITS = (+)
		Compa Divis Depar	ion 02	Niagara Frontie BUFFALO NIAGARA LANDING AREA	r Transportation Aut INTL. AIRPORT	thority	
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
TOTAL EXPENSES		6,535,184	6,175,856	4,072,007	6,390,740	214,884	

QB204 Date 03/21/16 Time 09:04		NIAGARA (ACC BUDGET W		Page 11 CREDITS = (-) DEBITS = (+)			
		Compan Divisi Depart	thority				
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
462 REBILLINGS		963,326-	945,861-	733,132-	1,004,186-	58,325-	
TOTAL REVENUES		963,326-	945,861-	733,132-	1,004,186-	58,325-	

	te 03/21/16 me 09:04	NIAGARA (ACC) BUDGET W	Pa CREDITS DEBITS				
		Compan Divisi Depart		BUFFALO NIAGARA	Transportation Au INTL. AIRPORT	thority	
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
510	EMPLOYEE SALARIES	350,436	335,347	252,842	359,720	24,373	
515	EMPLOYEE BENEFITS	165,597	155,346	122,208	177,466	22,120	
520	MAINTENANCE AND REPAIRS	104,425	84,899	79,404	110,111	25,212	
524	AUTOMOTIVE			9,985-			
526	JANITORIAL AND LAUNDRY		1,225			1,225-	
527	ENVIRONMENTAL	2,786	21,735	7,651	15,975	5,760-	
531	ELECTRIC POWER	35,096	38,696	23,640	37,163	1,533-	
533	WATER	520	517	403	541	24	
534	TELEPHONE	560	673	440	583	90-	
571	CONSULTANTS/OUTSIDE SERVICES	6,238	7,000	8,863	7,000		
577	EMPLOYEE TRAINING	550	500		700	200	
578	POSTAGE	795	1,500	353	800	700-	
580	GENERAL OFFICE	5,906	5,350	5,745	6,300	950	
592	DIVISION OPERATIONS	30,275-	37,142-	17,525-	32,640-	4,502	
TOTAL	EXPENSES	642,634	615,646	474,039	683,719	68,073	

	ce 03/21/16 ne 09:04	NIAGARA (ACC) BUDGET W	Page 13 CREDITS = (-) DEBITS = (+)						
		Divisi	Company 1 Niagara Frontier Transportation Authority Division 02 BUFFALO NIAGARA INTL. AIRPORT Department 0225 TRITURATOR SERVICES						
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget			
492	EQUIPMENT AND SERVICES			40,650-	55,752-	55,752-			
TOTAL	REVENUES			40,650-	55,752-	55,752-			

QB204 Date 03/21/ Time 09:04	16	NIAGARA : (ACC) BUDGET W	Page 14 CREDITS = (-) DEBITS = (+)					
		Divisi	Company 1 Niagara Frontier Transportation Authority Division 02 BUFFALO NIAGARA INTL. AIRPORT Department 0225 TRITURATOR SERVICES					
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget		
520 MAINTENA	NCE AND REPAIRS			5,159	13,080	13,080		
TOTAL EXPENSES	3			5,159	13,080	13,080		

•

QB204 Date 03/21/3 Time 09:04	B204 Date 03/21/16 NIAGARA FRONTIER TRANSPORTATION AUTHORITY Time 09:04 (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2016-17						Page 15 CREDITS = (-) DEBITS = (+)		
		Divisi	Company 1 Niagara Frontier Transportation Authority Division 02 BUFFALO NIAGARA INTL. AIRPORT Department 0230 AFSS						
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget			
431 BUILDING	SPACE	177,900-	177,900-	135,714-	177,900-				
TOTAL REVENUES		177,900-	177,900-	135,714-	177,900-				

	te 03/21/16 me 09:04	NIAGARA (ACCO BUDGET WO	Page 16 CREDITS = (-) DEBITS = (+)				
Company 1 Niagara Frontier Transportation Authority Division 02 BUFFALO NIAGARA INTL. AIRPORT Department 0230 AFSS							
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
520	MAINTENANCE AND REPAIRS	1,898	1,999	907	1,000	999-	
532	GAS	4,619	6,617	2,088	4,806	1,811-	
533	WATER	809	844	622	842	2-	
TOTAL	EXPENSES	7,326	9,460	3,617	6,648	2,812-	

	te 03/21/16 me 09:04	(AC	NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2016-17					
		Compa Divis Depar	chority					
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget		
431	BUILDING SPACE	9,232,756-	9,295,617-	7,179,910-	9,661,010-	365,393-		
441	CONCESSIONS	3,598,722-	3,561,623-	2,911,806-	3,909,435-	347,812-		
442	COMMISSIONS	39,182-	25,800-	18,513-	26,000-	200-		
462	REBILLINGS	495,219-	477,359-	56,836	340,124-	137,235		
492	EQUIPMENT AND SERVICES	1,699,510-	1,761,365-	1,312,058-	1,797,701-	36,336-		
494	ADVERTISING REVENUES	554,762-	547,000-	415,762-	547,000-			
TOTAL	REVENUES	15,620,151-	15,668,764-	11,781,213-	16,281,270-	612,506-		

	te 03/21/16 me 09:04	NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2016-17						
		Compa Divis Depar	sion 02	Niagara Frontie BUFFALO NIAGARA TERMINAL BUILDI	r Transportation A INTL. AIRPORT NG	uthority		
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	t	
510	EMPLOYEE SALARIES	2,081,150	2,159,094	1,595,020	2,187,617	28,523		
515	EMPLOYEE BENEFITS	985,854	1,014,811	763,663	1,087,426	72,615		
520	MAINTENANCE AND REPAIRS	4,137,051	4,233,196	2,965,528	4,560,132	326,936		
526	JANITORIAL AND LAUNDRY	388,721	432,283	327,172	451,500	19,217		
530	GROUNDS & LANDSCAPING	51,883	67,250	54,686	62,500	4,750-		
531	ELECTRIC POWER	1,380,258	1,383,129	962,438	1,372,237	10,892-		
532	GAS	170,044	207,076	58,830	176,914	30,162-		
533	WATER	33,218	37,869	28,280	34,560	3,309-		
534	TELEPHONE	6,480	12,459	6,930	6,742	5,717-		
541	INSURANCE	269,308	275,973	194,930	284,055	8,082		
542	CLAIM LOSSES	31,604	63,785	33,626	65,061	1,276		
554	TRAFFIC CONTROL	536,162	547,324	409,497	551,460	4,136		
571	CONSULTANTS/OUTSIDE SERVICES	1,429	14,499		7,500	6,999-		
576	EMPLOYEE TRAVEL	969	100			100-		
577	EMPLOYEE TRAINING	7,599	8,980	4,577	12,480	3,500		
578	POSTAGE	5			10	10		
580	GENERAL OFFICE	13,025	8,000	11,572	8,960	960		
592	DIVISION OPERATIONS	1,468-		4,443-				
TOTAL	EXPENSES	10,093,292	10,465,828	7,412,306	10,869,154	403,326		

Page 18 ITS = (-) TS = (+)

	ce 03/21/16 me 09:04	NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2016-17					
		Compan Divisi Depart	on 02 1	Niagara Frontier BUFFALO NIAGARA : GENERAL AVIATION	Transportation Aut INTL. AIRPORT	hority	
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
431	BUILDING SPACE	211,360-	215,582-	158,520-	213,474-	2,108	
433	GROUND RENTALS	113,672-	115,942-	85,254-	114,809-	1,133	
439	OTHER RENTALS	70,529-	72,576-	60,125-	70,700-	1,876	
TOTAL	REVENUES	395,561-	404,100-	303,899-	398,983-	5,117	

19 (-) (+)

QB204 Date 03 Time 09		NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2016-17						
		Company Division Departm		Niagara Frontier BUFFALO NIAGARA GENERAL AVIATION		Authority		
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget		
533 WATE	R	4,902	5,087	4,184	5,100	13		
TOTAL EXPE	NSES	4,902	5,087	4,184	5,100	13		

.

20 (-) (+)

	te 03/21/16 me 09:04	NIAGARA (ACC BUDGET W		Page 21 CREDITS = (-) DEBITS = (+)			
		Compar Divisi Depart	on 02	Niagara Frontie BUFFALO NIAGARA MAINTENANCE GAR		thority	
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
510	EMPLOYEE SALARIES	492,395	524,988	338,167	534,760	9,772	
515	EMPLOYEE BENEFITS	230,352	245,380	162,948	265,085	19,705	
520	MAINTENANCE AND REPAIRS	52,705	47,455	157,153	42,500	4,955-	
524	AUTOMOTIVE	792,701	720,000	363,348	609,566	110,434-	
526	JANITORIAL AND LAUNDRY	14,702	14,714	9,020	15,000	286	
531	ELECTRIC POWER	24,033	26,935	13,871	26,051	884-	
532	GAS	31,781	37,885	19,652	33,065	4,820-	
534	TELEPHONE	1,125	1,201	846	1,170	31-	
541	INSURANCE	8,300	8,505	6,008	8,755	250	
542	CLAIM LOSSES	974	1,967	1,036	2,007	40	
571	CONSULTANTS/OUTSIDE SERVICES	6,028	6,000	5,970	6,500	500	
577	EMPLOYEE TRAINING	975	3,000	6,495	6,000	3,000	
578	POSTAGE	18	100		150	50	
580	GENERAL OFFICE	6,008	1,500	2,810	1,884	384	
592	DIVISION OPERATIONS	82,894-	92,000-	59,801-	93,840-	1,840-	
TOTAL	EXPENSES	1,579,203	1,547,630	1,027,523	1,458,653	88,977-	

•

							Page 22 CREDITS = (-) DEBITS = (+)		
		Compa Divis Depar	ion 02 B		r Transportation A INTL. AIRPORT D STRUCTURES	authority			
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget			
431	BUILDING SPACE	1,212,000-	1,212,000-	909,000-	1,212,000-				
433	GROUND RENTALS	10,012-	10,008-	7,509-	10,012-	4 -			
441	CONCESSIONS	22,924,896-	23,535,602-	16,959,056-	22,763,786-	771,816			
462	REBILLINGS	39,794-	59,160-	42,189-	40,590-	18,570			
492	EQUIPMENT AND SERVICES	65,000-	64,998-	48,750-	65,000-	2-			
TOTAL	REVENUES	24,251,702-	24,881,768-	17,966,504-	24,091,388-	790,380			
~	te 03/21/16 me 09:04	(ACC	NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2016-17						
---------	---	-------------------	---	-----------------------	-----------------------	-------------------------	--	--	--
	Company 1 Niagara Frontier Transportation Authority Division 02 BUFFALO NIAGARA INTL. AIRPORT Department 0274 PARKING LOTS AND STRUCTURES								
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget			
520	MAINTENANCE AND REPAIRS	791,931	598,634	120,004	730,789	132,155			
524	AUTOMOTIVE	325,630	346,658	138,247	181,549	165,109-			
526	JANITORIAL AND LAUNDRY	4,706	8,487	3,942	5,150	3,337-			
530	GROUNDS & LANDSCAPING	50,903	67,250	51,645	62,500	4,750-			
531	ELECTRIC POWER	323,015	305,290	76,932	352,603	47,313			
532	GAS	10,856	11,129	4,443	11,295	166			
533	WATER	19,517	22,050	16,562	20,305	1,745-			
534	TELEPHONE	309	318	234	321	3			
571	CONSULTANTS/OUTSIDE SERVICES	5,019,979	5,130,528	3,747,600	5,068,643	61,885-			
572	RENT EXPENSE	74,600	69,600	52,200	77,858	8,258			
TOTAL	EXPENSES	6,621,446	6,559,944	4,211,809	6,511,013	48,931-			

4 - 27

FY 2016 / 2017 THROUGH 2020 / 2021 FISCALLY CONSTRAINED CAPITAL PLAN

		1		[T	
						PROJECT LIFE	ACTUAL	TOTAL						
					TOTAL	ACTUAL	FROM 4/1/15	FORECAST	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	1	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/15	7/22/15	7/23/15 - 3/31/16	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	YEARS
LONG TERM LOT B PARKING EXPANSION (PHASE II)	2-3403			ADF	\$680,106	\$685,055	(\$25,628)	\$20,679	\$0	\$0	\$0	\$0	\$0	·
SYSTEM BUDGET \$5,009,979				NYSDOT	\$3,769,894	\$3,797,935	(\$145,225)	\$117,184	\$0	\$0	\$0	\$0	\$0	
OPEN P.O.'S				TOTAL	\$4,450,000	\$4,482,991	(\$170,853)	\$137,863	\$0	\$0	\$0	\$0	\$0	
RUNWAY 5/23 EXTENSION & TW "A" IMPR.	2-2308		SR	FAA	\$25,750,402	\$25,750,402	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				NYSDOT	\$4,291,732	\$4,291,732	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				PFC (match)	\$4,291,732	\$4,291,732	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
OVER BUDGET \$88,517				PFC	\$1,511,627	\$1,444,911	\$61,715	\$5,001	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$35,845,493	\$35,778,777	\$61,715	\$5,001	\$0	\$0	\$0	\$0		
1105 WEHRLE DEMO. (WETZEL)	2-2587		NI	FAA	\$143,051	\$110,660	\$29,939	\$2,453	\$0	\$0	\$0	\$0	\$0	
				NYSDOT	\$23,842	\$18,443	\$4,990		\$0		\$0		\$0	
				PFC	\$23,842	\$18,443	\$4,990	\$409	\$0		\$0		\$0	
		1	1	TOTAL	\$190,735	\$147,547	\$39,918		\$0		\$0			
									40			30		·····
UPGRADE TERMINAL RESTROOMS	2-2568			FAA	\$1,066,574	\$965,237	\$731	\$100,606	\$0	\$0	\$0	\$0	\$0	Area and
	2-2595			NYSDOT	\$177,762	\$160,873	\$122		\$0	7-	\$0			·····
				PFC	\$177,762	\$160,873	\$122		\$0	\$0	\$0			
				ADF	\$16,477	\$1,580	\$12,924		\$0		\$0		\$0	
				TOTAL	\$1,438,575	\$1,288,562	\$13,899		\$0 \$0		\$0 \$0			
				- IOIAL	\$1,400,010	\$1,200,502	413,033	\$130,114		\$0		\$0		
JET BRIDGE (GATE 11)	2-2619			PFC	\$143.000	\$30,000	\$0	\$113,000	\$0	\$0	\$0			
					\$140,000			\$113,000		\$0		\$0	\$0	
BNIA EXTERIOR SITE LIGHTING UPGRADE-AIRCARGO	2-2645	м	NI	NYSDOT	\$327.415	\$0	\$1,296	\$33,704	6202 445					
	2-2045			ADF	\$140,321	\$0 \$0	\$555		\$292,415	\$0	\$0			
				TOTAL					\$125,321	\$0	\$0			
				TOTAL	\$467,736	\$0	\$1,851	\$48,149	\$417,736	\$0	\$0	\$0	\$0	
DEPARTURE LEVEL RAILING REPLACEMENT		45	SR	0050 0010 7										
DEPARTURE LEVEL RAILING REPLACEMENT		45	SR	SPEC COND 7	\$150,000	\$0	\$0	\$20,000	\$130,000	\$0	\$0	\$0	\$0	
NOISE COMPATABILITY PROGRAM CLOSED FFY 0	2-2404	м	NI	FAA	\$43,053,551	\$38,739,984	\$834,465		\$400,000	\$0	\$0			
CLOSED FFY 07	2-2466			NYSDOT	\$5,381,694	\$4,842,498	\$104,308		\$50,000	\$0	\$0			
FFY 08	2-2468			PFC	\$5,381,694	\$4,842,498	\$104,308	\$384,888	\$50,000	\$0	\$0			
CLOSED FFY 08 PART 2	2-2476			TOTAL	\$53,816,939	\$48,424,980	\$1,043,081	\$3,848,878	\$500,000	\$0	\$0	\$0	\$0	
FFY 09	2-2483													
FFY 10	2-2514						·							
FFY 11	2-2538											l		
FFY12	2-2576											I		
FFY13	2-2597											ļ]		
FFY 14	2-2617		1											
												l		
WESTSIDE WATERLINE REPLACEMENT	2-2596	2	SR	FAA	\$937,694	\$104,603	\$553,356	\$279,735	\$0	\$0	\$0	\$0	\$0	
	2-2615			NYSDOT	\$156,282	\$17,434	\$92,226	\$46,623	\$0	\$0	\$0	\$0	\$0	
				PFC	\$156,282	\$17,434	\$92,226	\$46,623	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$1,250,259	\$139,471	\$737,808	\$372,980	\$0	\$0	\$0	\$0	\$0	
		1	1									·	. –	

FY 2016 / 2017 THROUGH 2020 / 2021 FISCALLY CONSTRAINED CAPITAL PLAN

						PROJECT LIFE	ACTUAL	TOTAL						
					TOTAL	ACTUAL	FROM 4/1/15	FORECAST	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	Ουτ
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/15	7/22/15	7/23/15 - 3/31/16	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	YEARS
ENTRANCE FOUNTAIN REHAB.		46	SR	ADF	\$484,354	\$0	\$0				\$425,645	\$0		
SALT BARN		17	NR	ADF	\$325,000	\$0	\$0	\$0	\$0	\$325,000	\$0	\$0	\$0	\$0
NEW ARFF FACILITY - DESIGN & CONSTRUCTION	2-2602	8	NR	FAA	\$437,173	\$496,986	\$126,437	-\$186,250	\$0	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$72,862	\$82,831	\$21,073			\$0	\$0			
				PFC	\$72,862	\$82,831	\$21,073				\$0		\$0	
				FUTURE PFC	\$6,895,710	\$0	\$0		\$5,473,107	\$0	\$0			
				ADF	\$277,561	\$0	\$0		\$0,470,107	\$0	\$0			
				BOND	\$3,283,570	\$0	\$0		\$2,606,173	\$0	\$0			
				TOTAL	\$11,039,738	\$662,648	\$168,583			\$0 \$0	\$0 \$0		\$0 \$0	
		1		TOTAL	\$11,000,700	\$002,040	4100,000	\$2,123,227	\$0,079,200	\$ 0		\$0	\$0	\$0
R/W 14-32 MILL & OVERLAY	2-2646	1	SR	FAA	\$2,710,286	\$0	\$6,363	\$893.637	\$1,810,286	\$0	\$0	\$0	\$0	
				NYSDOT	\$451,714	\$0	\$1,061	\$148,940						
				PFC	\$14,238,000	\$0 \$0				\$0	\$0			
				TOTAL			\$1,061	\$148,940		\$500,000	\$0		\$0	
				TUTAL	\$17,400,000	\$0	\$8,484	\$1,191,516	\$15,700,000	\$500,000	\$0	\$0	\$0	\$0
JET BRIDGE (GATE 19 & GATE 9)	2-2604	1	NR											J
LEVEL 1 BAGGAGE CLAIM EXPANSION		45		PFC	\$2,146,459	\$892,150	\$1,389		\$0					J
	2-2650	15	NI	FUTURE PFC	\$58,867,633	\$0	\$0			\$26,979,408	\$27,390,774	\$0	\$0	
FUEL FARM STORAGE TANK PIPING	2-2663	м	NI	ADF	\$450,000	\$0	\$0	\$75,000	\$375,000	\$0	\$0	\$0	\$0	\$0
				······································										
ENVIRONMENTAL ASSESSMENT			NI	FAA	\$281,250	\$0	\$0	\$0	\$0	\$281,250	\$0	\$0	\$0	\$0
				NYSDOT	\$46,875	\$0	\$0	\$0	\$0	\$46,875	\$0	\$0	\$0	\$0
				PFC	\$46,875	\$0	\$0	\$0	\$0	\$46,875	\$0	\$0	\$0	\$0
				TOTAL	\$375,000	\$0	\$0	\$0	\$0	\$375,000	\$0	\$0	\$0	\$0
		-												
EXPANSION OF ENGINEERED WETLANDS			NI	FUTURE PFC	\$7,500,000	\$0	\$0	\$0	\$0	\$1,000,000	\$6,500,000	\$0	\$0	\$0
RON WEST	-		NI	FAA	\$1,776,975	\$0	\$0	\$0	\$0	\$213,225	\$1,563,750	\$0	\$0	\$0
				NYSDOT	\$296,163	\$0	\$0	\$0	\$0	\$35,538	\$260,625	\$0	\$0	\$0
				FUTURE PFC	\$296,163	\$0	\$0	\$0	\$0	\$35,538	\$260,625	\$0	\$0	\$0
				TOTAL	\$2,369,300	\$0	\$0	\$0	\$0	\$284,300	\$2,085,000	\$0	\$0	\$0
PARKING EXPANSION PHASE III (4000 SPACE FACILITY)			NI	BOND	\$77,500,000	\$0	\$0	\$0	\$0	\$3,000,000	\$52,000,000	\$22,500,000	\$0	\$0
TERMINAL ROADWAY IMPROVEMENTS (ALT 2)			NI	ADF	\$4,501,200	\$0	\$0	\$0	\$0	\$0	\$409,200	\$4,092,000	\$0	\$0
······································				FUTURE PFC	\$9,138,800	\$0			1	\$0 \$0	\$830,800	\$8,308,000	\$0	
				TOTAL	\$13,640,000	\$0 \$0					\$1,240,000		\$0	
					÷.0,040,000	1		30		\$ 0	+ ,,240,000	+.2,400,000		
REHAB. PUBLIC ACCESS APRON		1	NI	FAA	\$750,000	\$0	\$0	\$0	\$0	\$750,000	\$0	\$0	\$0	\$0
TELERO. TODELO ACCESS AFRON	-			NYSDOT	\$125,000	\$0					\$0 \$0			
					1						\$0 \$0			
		1		FUTURE PFC	\$125,000	\$0								
L	L	1	I	TOTAL	\$1,000,000	\$0	\$0	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$ 0

FY 2016 / 2017 THROUGH 2020 / 2021 FISCALLY CONSTRAINED CAPITAL PLAN

		1	T					,		······································				
						PROJECT LIFE	ACTUAL	TOTAL						
					TOTAL	ACTUAL	FROM 4/1/15	FORECAST	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	1		FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/15	7/22/15	7/23/15 - 3/31/16	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	YEARS
SIGNAGE REPLACE. 5/23 & T/W 'A'		+												
SIGINAGE REFLACE. 5/23 & 1/W A	-		NR	FUTURE PFC	\$1,500,000	\$0	\$0	\$0	\$0	\$1,500,000	\$0	\$0	\$0	\$0
SNOW EQUIPMENT STORAGE BUILDING	-	+	NR	ADF	\$7,928,844	\$0	\$0							
	_			FUTURE PFC	\$16,097,956	\$0	\$0			\$0	\$0	\$803,154	\$7,125,690	\$0
				TOTAL	\$24,026,800	\$0	\$0 \$0			\$0 \$0	\$0	\$1,630,646	\$14,467,310	\$0
					\$24,020,000	30	ə u	\$0	\$0	\$0	\$0	\$2,433,800	\$21,593,000	\$0
TERMINAL ROOF REPLACMENT	'		SR	ADF	\$3,075,465	\$0	\$0	\$0	\$0	\$330,000	\$2,745,465	\$0	\$0	\$0
				FUTURE PFC	\$6,244,126	\$0	\$0		\$0	\$670,000	\$5,574,126	\$0		\$0 \$0
				TOTAL	\$9,319,591	\$0	\$0			\$1,000,000	\$8,319,591	\$0		\$0 \$0
DESIGN/CONSTRUCT TW "S" FROM TW "Q"-"A"			NI	FAA	\$10,357,875	\$0	\$0	\$0	\$0	\$0	\$0	\$1,109,775	\$9,248,100	\$0
				NYSDOT	\$1,726,313	\$0	\$0			\$0	\$0	\$184,963	\$1,541,350	\$0
				FUTURE PFC	\$1,726,313	\$0	\$0			\$0	\$0	\$184,963	\$1,541,350	\$0
				TOTAL	\$13,810,500	\$0	\$0	\$0	\$0	\$0	\$0	\$1,479,700		\$0
PARTIAL PARAELLEL T/W "T" & T/W "N"	-	1	NI	FAA	\$8,015,700	\$0	\$0	\$0	\$0	\$0	\$0	\$858,825	\$7,156,875	\$0
				NYSDOT	\$1,335,950	\$0.	\$0	\$0	\$0	\$0	\$0	\$143,138	\$1,192,813	\$0
				FUTURE PFC	\$1,335,950	\$0	\$0	\$0	\$0	\$0	\$0	\$143,138	\$1,192,813	\$0
				TOTAL	\$10,687,600	\$0	\$0	\$0	\$0	\$0	\$0	\$1,145,100	\$9,542,500	\$0
CAT II APPROACH IMPROVEMENTS	-		NI	FAA	\$10,843,125	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,495,575	\$9,347,550
				NYSDOT	\$1,807,188	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$249,263	\$1,557,925
				FUTURE PFC	\$1,807,188	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$249,263	\$1,557,925
				TOTAL	\$14,457,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,994,100	\$12,463,400
														··· . <u></u> ····-
CCTV PHASE III			NI	ADF	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,000,000
PARKING RAMP SOLAR PANELS			NI	FAA	\$525,000	\$0	\$0	\$0						
				NYSDOT	\$87,500	\$0	\$0			\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$525,000 \$87,500
				FUTURE PFC	\$87,500	\$0	\$0			\$0	\$0 \$0	\$0 \$0		\$87,500
				NYS POWER AUTH	\$250,000	\$0	\$0			\$0	\$0 \$0	\$0		\$250,000
				FUTURE FUNDING	\$50,000	\$0				\$0	\$0	\$0		\$50,000
				TOTAL	\$1,000,000						\$0	\$0		\$1,000,000
BNIA AIRFIELD/FUEL FARM/GARAGE					· · · · · · · · · · · · · · · · · · ·									
WILDLIFE HAZARD ASSESSMENT			NR	FAA	\$63,750	\$0	\$0	\$0	\$0	. \$63,750	\$0	\$0	\$0	\$0
				NYSDOT	\$10,625	\$0	\$0	\$0	\$0	\$10,625	\$0	\$0	\$0	\$0
				FUTURE PFC	\$10,625	\$0	\$0	\$0	\$0	\$10,625	\$0	\$0	\$0	\$0
				TOTAL	\$85,000	\$0	\$0	\$0	\$0	\$85,000	\$0	\$0	\$0	\$0
		<u> </u> .									_			
BATWING REPLACEMENT	2-2635		NR	ADF	\$75,000	\$0	\$72,817	\$2,183	. \$0	\$0	\$0	\$0	\$0	\$0
BOBCAT MULTI PURPOSE	2-2641		NR	ADF	\$65,000	\$0	\$0	\$65,000	\$0	\$0	\$0	\$0	\$0	\$0
GROUND SERVICE EQUIPMENT	2-2624		NI	ADF	\$70,000	\$62,745	-\$37,229	\$44,484	\$0	\$0	\$0	\$0	\$0	\$0
REPLACE AIRFIELD PICKUP TRUCKS FY 16-20	2-2658	20	NR	ADF	\$274,000	\$0	\$0	\$79,000	\$37,000	\$38,000	\$39,000	\$40,000		\$0
POWER WASHER	1	1	NR	ADF	\$5,300	\$0	\$0	\$5,300	\$0	\$0	\$0	\$0	\$0	\$0

FY 2016 / 2017 THROUGH 2020 / 2021 FISCALLY CONSTRAINED CAPITAL PLAN

													·····	
						PROJECT LIFE	ACTUAL	TOTAL						
					TOTAL	ACTUAL	FROM 4/1/15	FORECAST	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	1	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/15	7/22/15	7/23/15 - 3/31/16	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	YEARS
FIRE ALARM SYSTEM - AIRFIELD OPERATIONS BLDG			NI	ADF	\$30,000	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0
LUIZ KAHL PEDESTRIAN PROTECTION		31	NI	ADF	\$40,000	\$0	\$0	\$0	\$0	\$40,000	\$0	\$0	\$0	\$0
GARAGE - REPLACE DIESEL PUMP	-	32	NR	ADF	\$20,000	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0
REPLACE ZERO TURN MOWER		25	NR	ADF	\$12,000	\$0	\$0	\$0	\$12,000	\$0	\$0	\$0	\$0	\$0
ELECTRIC DEPART SKID STEER/BLOWER		26	NU	ADF	\$80,000	\$0	\$0	\$0	\$0	\$80,000	\$0	\$0	\$0	\$0
GARAGE - DRIVE ON LIFT		36	NR	ADF	\$100,000	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0
GLYCOL RECOVERY VEHICLE		7	NR	FUTURE PFC	\$425,000	\$0	\$0	\$0	\$425,000	\$0	\$0	\$0	\$0	\$0
FORKLIFT FOR GARAGE		27	NR	ADF	\$40,000	\$0	\$0	\$0	\$40,000	\$0	\$0	\$0	\$0	\$0
FUEL FARM UTILITY VEHICLE		28	NR	ADF	\$60,000	\$0	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0	\$0
LAWN MOWER ARM CUTTER		29	NR	ADF	\$50,000	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0
FERRIS GRASS CUTTERS		30	NR	ADF	\$140,000	\$0	\$0	\$0	\$70,000	\$70,000	\$0	\$0	\$0	\$0
MULTI TASK SNOW REMOVAL		_ 4	NR	FUTURE PFC	\$2,790,000	\$0	\$0	\$0	\$840,000	\$0	\$950,000	\$0	\$1,000,000	\$0
PORTABLE SNOW MELTER		6	NI	FUTURE PFC	\$600,000	\$0	\$0	\$0	\$600,000	\$0	\$0	\$0	\$0	\$0
SNOWBLOWER REPLACEMENT		5	NR	FUTURE PFC	\$500,000	\$0	\$0	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0
FUEL FARM - AV GAS TANK REHAB.			NR	ADF	\$200,000	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0
RUNWAY PAINT MACHINE	2-2664		NI	ADF	\$300,000	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0
ELECTRIC DEPARTMENT - BUCKET TRUCK			NR	ADF	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000	\$0	\$0	\$0
BNIA AIRCRAFT FIRE RESCUE											\$200,000	ψ		
ARFF - NEW BUILDING FURNISHINGS		9	NR	ADF	\$250,000	\$0	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0
ARFF - DEFIBULATORS & EXTINGUISHERS	2-2642		NR	ADF	\$12,000	\$0		\$12,000	\$0	\$0	\$0 \$0	\$0	\$0	\$0
ARFF - COMMAND VEHICLES	2-2649	18	NR	ADF	\$90,000	\$0		\$45,000	\$0	\$45,000	\$0	\$0	\$0	\$0
ARFF - THERMAL PORTABLE CAMERA		3	NR	ADF	\$13,666	\$0		\$0	\$13,666	\$0	\$0	\$0	\$0	\$0
ARFF - SCBA AIR PACKS			NR	ADF	\$63,000	\$0		\$0	\$0	\$0	\$63,000	\$0	\$0	\$0
ARFF - REPLACE SNOZZLE CRASH TRUCK (F6)			NR	FUTURE PFC	\$800,000	\$0		\$0			\$03,000 \$0	\$0		
ARFF - QUINT TO REPLACE F3 & F7	-		NR	FUTURE PFC	\$1,000,000	\$0		\$0	\$0	\$800,000			\$0 \$0	\$0 \$0
ARFF - SECOND WATER MAIN TERMINAL			SR	FUTURE PFC	\$800,000	\$0		\$0	\$0	\$0	\$1,000,000 \$0	\$0 \$0	\$0	
ARFF - SECOND WATER MAIN RUNWAY 5			SR	FUTURE PFC	\$400,000	\$0	\$0	\$0	\$0					\$800,000
ARFF - SECOND WATER MAIN RUNWAY 23			SR	FUTURE PFC	\$600,000	\$0		\$0 \$0		\$0 \$0	\$0	\$0	\$0	\$400,000
BNIA TERMINAL		-	01	TOTOREFFC			\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$600,000
UPGRADE FIDS SYSTEM FYE 15	2-2636		SR	ADF	\$35,000	\$0	£3.000	£04 700						
TERMINAL - JETBRIDGE GPU (GATE 9)	2-2651		NR	ADF				\$31,732	\$0	\$0	\$0	\$0	\$0	\$0
TERMINAL - JETBRIDGE GPU (GATE 3)	2-2051		NR	FUTURE PFC	\$20,000 \$54,436	\$0 \$0		\$20,000	\$0	\$0 \$0	\$0	\$0	\$0	\$0
LOBBY ELEVATOR DOOR UPGRADES	2-2643		SR	ADF		\$0		\$54,436	\$0		\$0	\$0	\$0	\$0
LOBBY ELEVATOR DOOR UPGRADES	2-2643	<u> </u>	SR	ADF ADF	\$37,500			\$37,500	\$0	\$0	\$0	\$0	\$0	\$0
PASSENGER GOLF CARTS	2-2644	23	NR		\$10,000	\$0			\$0	\$0	\$0	\$0	\$0	\$0
TERMINAL HOLDROOM SEATING	2-2648	23		ADF	\$21,022	\$0			\$7,000	\$0	\$0	\$0	\$0	\$0
TERMINAL HOLDROOM SEATING		24		SPEC COND 7	\$1,300,000	\$0			\$0	\$0	\$0	\$0	\$0	\$0
	2-2665	24	NR	ADF	\$100,000	\$0			\$25,000	\$15,000	\$15,000	\$15,000	\$15,000	\$0
		44	NR	ADF	\$8,000	\$0	\$0	\$0		\$0	\$0	\$0	\$0	\$0
LOBBY ELEVATOR POWER UNIT UPGRADES			SR	ADF	\$45,000	\$0		\$0		\$45,000	\$0	\$0	\$0	\$0
GATE PODIUMS FOR NFTA OWNED GATES		41	NR	ADF	\$45,000	\$0				\$15,000	\$15,000	\$0	\$0	\$0
SMART CART REPLACEMENT		42	NR	ADF	\$52,000	\$0	1			\$52,000	\$0	\$0		\$0
BAGGAGE HANDLING SYSTEM SERVER REPLACEMENT		10	NR	AIRLINE REIMBURS.	\$300,000	\$0	\$0	\$150,000	\$150,000	\$0	\$0	\$0	\$0	\$0

FY 2016 / 2017 THROUGH 2020 / 2021 FISCALLY CONSTRAINED CAPITAL PLAN

					TOTAL	PROJECT LIFE ACTUAL	ACTUAL FROM 4/1/15	TOTAL FORECAST	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/15	7/22/15	7/23/15 - 3/31/16	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	YEARS
FMD DEPARTMENT														
REPLACEMENT HVAC MOTORS (TERMINAL)	2-2627	33	NR	ADF	\$25,000	\$0	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0	\$0
TERMINAL AIR CURTAINS		27	NI	ADF	\$15,000	\$0	\$0	\$0	\$15,000	\$0	\$0	\$0	\$0	\$0
TERMINAL DOOR RENOVATIONS		39	NR	ADF	\$25,000	\$0	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0	\$0
MAINTENANCE GARAGE BOILER REPLACEMENT	2-2653		SR	ADF	\$13,000	\$0	\$0	\$13,000	\$0	\$0	\$0	\$0	\$0	\$0
SECURITY CAMERAS TAXI LANE/ESCALATORS	2-2652		NI	ADF	\$14,000	\$0	\$0	\$14,000	\$0	\$0	\$0	\$0	\$0	\$0
UPS FOR MAIN COMMUNICATION ROOM	2-2659			ADF	\$8,000	\$0	\$0	\$8,000	\$0	\$0	\$0	\$0	\$0	\$0
FMD - REPLACE MAIN COMMUN ROOM COOLER			NR	ADF	\$30,000	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0
TAXI BUILDING HVAC UNIT		35	NR	ADF	\$6,000	\$0	\$0	\$0	\$6,000	\$0	\$0	\$0	\$0	\$0
SHOP FLOOR REHAB	2-2655		SR	ADF	\$27,000	\$0	\$0	\$27,000	\$0	\$0	\$0	\$0.	\$0	\$0
TERMINAL AD LIGHTING REPLACE TO LED	2-2654	37	NR	ADF	\$15,000	\$0	\$0	\$15,000	\$0	\$0	\$0	\$0	\$0	\$0
REPLACE FMD PICKUP/UTILITY TRUCK	2-2666	21	NR	ADF	\$237,000	\$0	\$0	\$37,000	\$38,000	\$39,000	\$40,000	\$41,000	\$42,000	\$0
PARKING BUILDING HVAC REPLACEMENT		34	NR	ADF	\$18,000	\$0	\$0	\$0	\$18,000	\$0	\$0	\$0	\$0	\$0
PUBLIC ADDRESS SYSTEM REPLACEMENT	2-2661	16	NR	FUTURE PFC	\$526,090	\$0	\$0	\$0	\$526,090	\$0	\$0	\$0	\$0	\$0
FMD MOVE TO TERMINAL			NI	ADF	\$260,000	\$0	\$0	\$0	\$0	\$260,000	\$0	\$0	\$0	\$0
BNIA PARKING														
SHUTTLE BUS CAMERA REPLACEMENT		29	NR	ADF	\$26,000	\$0	\$0	\$0	\$26,000	\$0	\$0	\$0	\$0	\$0
EMPLOYEE PAKING RE-LOCATION	2-2637		NI	ADF	\$7,680	\$0	\$7,680	\$0	\$0	\$0	\$0	\$0	\$0	\$0
REVENUE CONTROL SYSTEM REPLACEMENT FYE 16			NR	ADF	\$384,950	\$0	\$0	\$384,950	\$0	\$0	\$0	\$0	\$0	\$0
LED LIGHT INSTALLATION		38	NI	ADF	\$350,000	\$0	\$0	\$0	\$350,000	\$0	\$0	\$0	\$0	\$0
REPLACE SHUTTLE SHELTERS (7 PER YEAR) FYE 16 &	2-2639	24	NR	ADF	\$192,000	\$0	\$21,000	\$63,000	\$60,000	\$48,000	\$0	\$0	\$0	\$0
REPLACE SHUTTLE BUSES FYE 16-20		11	NR	ADF	\$1,539,843	\$0	\$0	\$0	\$263,680	\$339,488	\$279,738	\$360,163	\$296,774	\$0
REVENUE CONTROL EQUIPMENT (EMERGENCY REPL)		12	NR	ADF	\$150,000	\$0	\$0	\$0	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$0
PARKING PICK UP TRUCK FYE 17-18		22	NR	ADF	\$71,000	\$0	\$0	\$0	\$35,000	\$36,000	\$0	\$0	\$0	\$0
BNIA OTHER														
CHANGE MACHINE	2-2667		NR	ADF	\$9,000	\$0	\$0	\$9,000	\$0	\$0	\$0	\$0	\$0	\$0
SIDA PRINTER REPLACEMENT	2-2634		NR	PFC	\$16,500	\$0	\$0	\$16,500	\$0	\$0	so	\$0	\$0	\$0
TRANSIT POLICE VEHICLE REPLACEMENT (3 PER YEAR	2-1145	19	NR	ADF	\$646,841	\$0	\$0	\$100,000	\$103,000	\$106,090	\$109,273	\$112,551	\$115,927	\$0
	2-1146													
PFC PROGRAM PLANNING & ADMIN.	2-2309	13	NR	FUTURE PFC	\$737,123	\$497,123	\$15,483	\$24,517	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$0
						· · · · · · · · · · · · · · · · · · ·								
				FAA NYSDOT NFTA/ADF	\$106,712,406 \$20,088,810 \$26,563,130	\$66,167,872 \$13,211,746 \$749,380	\$79,850	\$717,472	\$2,210,286 \$644,129 \$2,202,667	\$1,308,225 \$218,038 \$2,172,287	\$1,563,750 \$260,625 \$4,421,321	\$1,968,600 \$328,100 \$5,493,868	\$17,900,550 \$2,983,425 \$7,666,391	\$9,872,550 \$1,645,425 \$2,000,000

TOTAL	\$385,270,163	\$92,406,993	\$1,988,894	\$11,116,542	\$34,457,903	\$39,605,995	\$100,792,021	\$40,597,314	\$47,041,101	\$17,263,400
AIRLINE REIMB.	\$300,000	\$0	\$0	\$150,000	\$150,000	\$0	\$0	\$0	\$0	\$0
BOND	\$80,783,570	\$0	\$0	\$677,397	\$2,606,173	\$3,000,000	\$52,000,000	\$22,500,000	\$0	\$0
FUTURE FUNDING	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
NYS POWER	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000
FUTURE PFC	\$120,865,612	\$497,123	\$15,483	\$1,526,556	\$12,876,648	\$31,160,571	\$42,546,325	\$10,306,746	\$18,490,735	\$3,445,425
SPECIAL 7	\$1,450,000	\$0	\$0	\$1,320,000	\$130,000	\$0	\$0	\$0	\$0	\$0
PFC	\$28,206,635	\$11,780,872	\$286,883	\$754,005	\$13,638,000	\$1,746,875	\$0	\$0	\$0	\$0
NFTA/ADF	\$26,563,130	\$749,380	\$55,387	\$1,801,829	\$2,202,667	\$2,172,287	\$4,421,321	\$5,493,868	\$7,666,391	\$2,000,000
NYSDOT	\$20,088,810	\$13,211,746	\$79,850	\$717,472	\$644,129	\$218,038	\$260,625	\$328,100	\$2,983,425	\$1,645,425
FAA	\$106,712,406	\$66,167,872	\$1,551,291	\$4,169,283	\$2,210,286	\$1,308,225	\$1,563,750	\$1,968,600	\$17,900,550	\$9,872,550

NIAGARA FALLS INTERNATIONAL AIRPORT



TOTAL EMPLOYEES 19

NET SURPLUS/(DEFICIT)

	2015/16 ANN	FIA IUAL BUDGET VS IUAL BUDGET			
	FY 14-15	FY 15-16	FY 16-17		
	ACTUAL	BUDGET	BUDGET	VARIANCE	%
REVENUES & ASSISTANCE					
Operating Revenues					
Airport Fees & Services	163,500	166,632	198,037	31,405	18.8%
Rental Income	395,574	396,854	428,798	31,944	8.0%
Concessions/Commissions	1,830,155	1,885,995	1,864,126	(21,869)	-1.2%
Resales & Rebillings	25,250	23,684	29,723	6,039	25.5%
Other Operating Revenues	144,785	<u>115,881</u>	202,125	86,244	74.4%
Total Revenues	2,559,264	2,589,046	2,722,809	133,763	5.2%
Operating Assistance					
FEMA/SEMA	46,580	0	<u>0</u>	<u>0</u>	n/a
Total Operating Asst	46,580	ō	ō	ō	n/a
TOTAL OPERATING REVENUES & ASST	2,605,844	2,589,046	2,722,809	133,763	5.2%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	1,911,702	1,831,278	1,907,109	75,831	4.1%
Maintenance & Repairs	861,561	882,158	888,488	6,330	0.7%
Utilities	278,463	301,412	303,113	1,701	0.6%
Insurance & Injuries	116,777	116,379	111,726	(4,653)	-4.0%
Safety & Security	477,593	429,353	467,422	38,069	8.9%
General Business/Other	710,336	647,092	701,491	54,399	8.4%
Administrative Cost Reallocation	761,572	804,615	877,258	72,643	9.0%
Costs Transferred to Capital Projects	0	0	0	0	n/a
Inter Division Reimbursement	<u>0</u>	<u>0</u>	<u>0</u>	<u>o</u>	<u>n/a</u>
TOTAL OPERATING EXPENSES	<u>5,118,004</u>	<u>5,012,287</u>	<u>5,256,607</u>	244,320	<u>4.9%</u>
OPERATING INCOME/(LOSS)	(2,512,160)	(2,423,241)	(2,533,798)	(110,557)	4.6%
NON-OPERATING ITEMS					
Debt Service	(1,441,292)	0	0	0	n/a
Debt Service - Noresco	(1,541)	(1,696)	(1,696)	0	0.0%
BNIA Contribution (Excluding Debt Svc)	1,345,536	750,000	750,000	0	0.0%
Seneca Proceeds	1,369,597	1,000,000	1,000,000	0	0.0%
BNIA Contribution - Debt Service	<u>1,441,292</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>
TOTAL NON-OPERATING ITEMS	<u>2,713,592</u>	<u>1,748,304</u>	<u>1,748,304</u>	<u>0</u>	<u>0.0%</u>
NET INCOME/(LOSS)	201,432	(674,937)	(785,494)	(110,557)	16.4%
LESS: DIRECT CAPITAL	110,299	254,634	48,000	(206,634)	-81.1%
LESS: INDIRECT CAPITAL	67,072	106,799	145,688	38,889	<u>36.4%</u>

<u>24.061</u>

<u>(1.036,370)</u>

<u>(979,182)</u>

<u>57.188</u>

<u>-5.5%</u>

NIAGARA FALLS INTERNATIONAL AIRPORT

DESCRIPTION

Niagara Falls International Airport (NFIA) is a joint-use military/general aviation airport that provides commercial passenger and air cargo service. NFIA has been designated by the Federal Aviation Administration as a reliever airport to attract general aviation traffic from Buffalo Niagara International Airport (BNIA). NFIA has a positive impact on BNIA's limited airside capacity, which enhances the efficiency and safety of BNIA airside operations.

NFIA, which is situated on 1,100 acres of property, has a 9,800 foot main runway as well as two general aviation runways (5,188 and 4,030 feet). A 72,480 square foot state-of-the-art terminal building was opened in December 2009. Spirit Airlines and Allegiant Air provide scheduled air service. There are nearly 2,000 parking spaces located on or near the terminal building grounds with free passenger shuttle service. In addition to the main terminal, NFIA has a general aviation complex consisting of hangars, tie downs, a customer service area and a pilot's lounge. A private Fixed Base Operator, FBO, offers full aviation services to the aviation public.

PROGRAM AND SERVICE OBJECTIVES

- Continue the aggressive marketing approach to capitalize on Air Cargo and Charter opportunities in the most cost efficient operating manner.
- Work closely with the FBO to assure the performance of contracted services.
- Continue to market the NFIA terminal to potential air service providers and concessionaires to provide quality customer service and improve operating profits.
- Continue to increase satisfaction and customer service and enhance public and customer perception of the airport.
- Continue to promote and maintain a safe working environment for NFIA employees with the goal of no lost time incidents and no workers' compensation expense.

PERFORMANCE INDICATORS

	FYE 15 <u>Actual</u>	FYE 16 <u>Original</u> <u>Budget</u>	FYE 16 Current Estimate	FYE 17 <u>Budget</u>
FAA Regulations	100%	100%	100%	100%
Total Passengers	221,039	218,372	230,478	237,760
Parking Fees Per Passenger	\$14.07	\$15.36	\$13.63	\$13.62

QB204 Date 0 Time 0	me 09:04 (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2016-17						Page 24 CREDITS = (-) DEBITS = (+)
		Company Divisio Departr	thority				
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
491 TRA	FFIC FINES	800-	750-	815-	1,000-	250-	
499 OTH	ER OPERATING REVENUES	141,985-	112,131-	133,125-	198,125-	85,994-	
TOTAL REV	ENUES	142,785-	112,881-	133,940-	199,125-	86,244-	

	te 03/21/16 me 09:04	NIAGARA (ACC BUDGET W		Page 25 REDITS = (-) DEBITS = (+)			
			.on 03 🏻 🗈	Viagara Frontier VIAGARA FALLS IN ADMINSTRATIVE AN		thority	
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
510	EMPLOYEE SALARIES	167,096	171,838	125,242	174,420	2,582	
515	EMPLOYEE BENEFITS	59,829	60,594	46,056	65,311	4,717	
534	TELEPHONE	2,871	3,338	2,000	2,987	351-	
541	INSURANCE	88,759	106,377	74,887	101,526	4,851-	
542	CLAIM LOSSES	28,017	10,000	6,214-	10,200	200	
571	CONSULTANTS/OUTSIDE SERVICES	132,289	107,209	107,623	73,193	34,016-	
572	RENT EXPENSE	7,158	7,273	5,556	7,410	137	
574	TAXES AND ASSESSMENTS	3,440	4,700	3,658	3,440	1,260-	
575	PRINTING & ADVERTISING	122,005	141,500	120,092	161,250	19,750	
576	EMPLOYEE TRAVEL	10,429	15,000	6,892	15,000		
577	EMPLOYEE TRAINING	1,454	1,500	178	1,500		
578	POSTAGE	601	200	1,086	600	400	
580	GENERAL OFFICE	7,708	10,000	9,532	13,278	3,278	
TOTAL	EXPENSES	631,656	639,529	496,588	630,115	9,414-	

QB204 Date 03/2 Time 09:0		NSPORTATION AUTH DUNTUNIT, ACCOUNT Fiscal Year 2016	Г)		Page 26 CREDITS = (-) DEBITS = (+)		
		Compan Divisi Departu	on 03 N	Jiagara Frontier JIAGARA FALLS INT ANDING AREA	Transportation Au I'L AIRPORT	thority	
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
401 LANDI	NG FEES	163,500-	166,632-	114,741-	198,037-	31,405-	
433 GROUN	D RENTALS	120,000-	120,000-	90,000-	120,000-		
439 OTHER	RENTALS	79,951-	79,764-	60,969-	81,906-	2,142-	
442 COMMI	SSIONS	145,679-	117,472-	100,522-	137,827-	20,355-	
TOTAL REVEN	UES	509,130-	483,868-	366,232-	537,770-	53,902-	

	te 03/21/16 ne 09:04	(ACC	OUNTCO, ACC	ANSPORTATION AU COUNTUNIT, ACCOU Fiscal Year 20	NT)		Page 27 EDITS = (-) BITS = (+)
		Compan Divisi Depart	on 03	Niagara Frontie NIAGARA FALLS I LANDING AREA	r Transportation Au NT'L AIRPORT	thority	
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
510	EMPLOYEE SALARIES	704,085	673,204	475,631	703,734	30,530	
515	EMPLOYEE BENEFITS	337,206	317,140	223,277	349,911	32,771	
520	MAINTENANCE AND REPAIRS	427,617	435,750	395,299	451,450	15,700	
527	ENVIRONMENTAL	21,264	30,145	15,433	26,800	3,345-	
530	GROUNDS & LANDSCAPING	3,401	3,200	4,360	3,200		
531	ELECTRIC POWER	1,931	2,344	1,852	2,064	280-	
532	GAS	371			386	386	
534	TELEPHONE	746	1,398	556	776	622-	
571	CONSULTANTS/OUTSIDE SERVICES	78,098	78,700	80,495	77,276	1,424-	
573	PROVISIONS AND RESERVES	3,176-					
577	EMPLOYEE TRAINING	4,339	4,500	5,038	4,500		
580	GENERAL OFFICE	220	300		300		
TOTAL	EXPENSES	1,576,102	1,546,681	1,201,941	1,620,397	73,716	

QB204 Date 03/21/16 Time 09:04 NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2016-17 Company 1 Niagara Frontier Transportation Author							Page 28 CREDITS = (-) DEBITS = (+)			
		Divisi	Company 1 Niagara Frontier Transportation Authority Division 03 NIAGARA FALLS INT'L AIRPORT Department 0219 LANDING AREA							
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget				
** NON-OPERATING	OPERATING ASSISTANCE **									
713 FEDERAL	OPERATING ASSISTANCE	46,580-		16,485						
TOTAL OPERATIN	G ASSISTANCE	46,580-		16,485						

QB204 Date (Time ((ACC	OUNTCO, ACCO	ANSPORTATION AUT DUNTUNIT, ACCOUN Fiscal Year 201	IT)		Page 29 CREDITS = (-) DEBITS = (+)
		Compan Divisi Depart	on 03 1	Viagara Frontier VIAGARA FALLS IN FERMINAL BUILDIN		thority	
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
431 BU	ILDING SPACE	39,590-	47,326-	35,495-	47,326-		
462 REI	BILLINGS	7,048-	5,568-	982-	7,119-	1,551-	
TOTAL REV	VENUES	46,638-	52,894-	36,477-	54,445-	1,551-	

	e 03/21/16 ne 09:04	(ACC	OUNTCO, ACCO	ANSPORTATION AUT DUNTUNIT, ACCOUN Fiscal Year 201	T)	Page 30 CREDITS = (-) DEBITS = (+)
		Compan Divisi Depart	on 03 1	Niagara Frontier NIAGARA FALLS IN FERMINAL BUILDIN		thority
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	47,768	26,974	54,276	53,840	26,866
531	ELECTRIC POWER	41,731	41,075	33,921	46,017	4,942
532	GAS	29,758	39,518	11,768	30,960	8,558-
533	WATER	8,118	9,180	5,299	8,446	734-
574	TAXES AND ASSESSMENTS	1,961			2,100	2,100
TOTAL	EXPENSES	129,336	116,747	105,264	141,363	24,616

	te 03/21/16 me 09:04	(ACC	DUNTCO, ACCOU	SPORTATION AUT NTUNIT, ACCOUN 'iscal Year 201	T)	Page 31 CREDITS = (-) DEBITS = (+)
		Company Divisio Departo	on 03 NI	agara Frontier AGARA FALLS IN IA New Termina		thority
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	14,082-	14,086-	10,569-	14,088-	2-
433	GROUND RENTALS	133,237-	126,880-	94,946-	156,643-	29,763-
441	CONCESSIONS	85,200-	83,677-	77,186-	99,043-	15,366-
442	COMMISSIONS	43-		35-	50-	50-
462	REBILLINGS	18,202-	18,116-	16,577-	22,604-	4,488-
494	ADVERTISING REVENUES	2,000-	3,000-		3,000-	
TOTAL	REVENUES	252,764-	245,759-	199,313-	295,428-	49,669-

-

.

.

5 - 11

	te 03/21/16 me 09:04	(ACC	COUNTCO, ACCO	ANSPORTATION AU DUNTUNIT, ACCOU Fiscal Year 20	NT)	Page 32 CREDITS = (-) DEBITS = (+)
		Compan Divisi Depart	on 03 1	Jiagara Frontie: NIAGARA FALLS II NFIA New Termina		thority
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	293,271	281,522	184,099	275,186	6,336-
515	EMPLOYEE BENEFITS	140,092	132,691	82,966	136,116	3,425
520	MAINTENANCE AND REPAIRS	203,325	199,730	161,050	202,298	2,568
526	JANITORIAL AND LAUNDRY	35,209	37,900	22,147	38,900	1,000
530	GROUNDS & LANDSCAPING	2,098	3,500	2,798	2,500	1,000-
531	ELECTRIC POWER	125,489	129,728	78,834	143,536	13,808
532	GAS	16,287	22,722	5,725	16,945	5,777-
533	WATER	1,580	1,445	1,231	1,644	199
534	TELEPHONE	25,183	26,520	17,066	26,200	320-
551	ARMED GUARDS	443,845	393,353	293,567		393,353-
553	POLICE PROTECTION				428,172	428,172
554	TRAFFIC CONTROL	33,748	36,000	26,017	39,250	3,250
577	EMPLOYEE TRAINING	192				
580	GENERAL OFFICE	2,619	3,500	2,621	3,500	
TOTAL	EXPENSES	1,322,938	1,268,611	878,121	1,314,247	45,636

QB204 Date 03/21/16 Time 09:04	,	NIAGARA (ACC BUDGET W		Page 33 CREDITS = (-) DEBITS = (+)			
		Compan Divisi Depart	on 03 1	Niagara Frontier NIAGARA FALLS IN NET LEASED AREA	Transportation Au T'L AIRPORT	thority	
Account Description		2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
433 GROUND RENT	ALS	8,712-	8,797-	6,563-	8,835-	38-	
TOTAL REVENUES		8,712-	8,797-	6,563-	8,835-	38-	

	ce 03/21/16 ne 09:04	(ACC BUDGET W	OUNTCO, ACCO ORKSHEETS -	NSPORTATION AUT UNTUNIT, ACCOUN Fiscal Year 201	JT) 16-17	Page 34 CREDITS = (-) DEBITS = (+)
		Compan Divisi Depart	on 03 N	iagara Frontien IAGARA FALLS IN AINTENANCE FACI		thority
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	141,795	131,803	91,603	134,699	2,896
515	EMPLOYEE BENEFITS	68,310	62,479	44,360	67,732	5,253
520	MAINTENANCE AND REPAIRS	13,766	7,406	9,534	8,500	1,094
524	AUTOMOTIVE	107,100	137,550	73,131	101,000	36,550-
531	ELECTRIC POWER	14,510	14,878	6,518	13,677	1,201-
580	GENERAL OFFICE	359	400	410	400	
TOTAL	EXPENSES	345,840	354,516	225,556	326,008	28,508-

	e 03/21/16 e 09:04			Page 35 CREDITS = (-) DEBITS = (+)				
			Compan Divisi Depart		Authority			
Account		Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
441 0	CONCESSIONS		1,599,228-	1,684,844-	1,026,183-	1,627,206-	57,638	
TOTAL 1	REVENUES		1,599,228-	1,684,844-	1,026,183-	1,627,206-	57,638	

	te 03/21/16 me 09:04	(ACC	OUNTCO, ACC	ANSPORTATION AUT OUNTUNIT, ACCOUN Fiscal Year 2010	Г)		Page 36 CREDITS = (-) DEBITS = (+)
		Compan Divisi Depart	on 03	Niagara Frontier NIAGARA FALLS IN PARKING LOTS AND		uthority	
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
531	ELECTRIC POWER	9,885	9,262	7,117	9,475	213	
571	CONSULTANTS/OUTSIDE SERVICES	340,633	272,310	218,544	337,744	65,434	
TOTAL	EXPENSES	350,518	281,572	225,661	347,219	65,647	

FY 2016 / 2017 THROUGH 2020 / 2021 FISCALLY CONSTRAINED CAPITAL PLAN

		1	[PROJECT LIFE	ACTUAL	TOTAL				r		
					TOTAL	ACTUAL	FROM 4/1/15		5100.01					
	PROJECT	PRTY	JUST.	FUND	PROJECT			FORECAST	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	THROUGH 3/31/15	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
MILL & OVERLAY R/W 10L/28R DESIGN	2-1454		NR	FAA	\$11,643,284	\$11,622,663	7/22/15 \$58	7/23/15 - 3/31/16	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	YEARS
CONSTRUCTION	2-1454			AIRFORCE					\$0		\$0	1		\$0
LIGHT CANS	2-1400			NYSDOT	\$6,128,044 \$306,402	\$6,117,191	\$30		\$0	\$0	\$0			\$0
LIGHT OANS	2-14/5			PFC	\$306,402	\$305,860 \$305,860	\$2		\$0	\$0	\$0			\$0
				TOTAL	\$18,384,133	\$305,860	\$2 \$91		\$0	\$0	\$0	1		\$0
		1		TOTAL	\$18,384,133	\$18,351,573	\$91	\$32,469	\$0	\$0	\$0	\$0	\$0	\$0
MASTER PLAN UPDATE	2-1482	1	NR	FAA	\$442,800	\$293,060	* 40,070							
	2-1402			NYSDOT			\$42,270	\$107,470	\$0	\$0	\$0		\$0	\$0
				ADF	\$24,600		\$2,349	\$5,970	\$0	\$0	\$0			\$0
		1			\$24,600		\$2,349	\$5,970	\$0	\$0	\$0	1		\$0
				ECONOMIC DEV.	\$970,000	\$803,938	\$46,876	\$119,186	\$0	\$0	\$0			\$0
				BRIDGE COMM.	\$100,000	\$100,000	\$0			\$0	\$0			\$0
		+		TOTAL	\$1,562,000	\$1,229,559	\$93,844	\$238,596	\$0	\$0	\$0	\$0	\$0	\$0
RAINBOW INDUSTRIAL BUILDING ACQUISITION														
INAINBOW INDUSTRIAL BUILDING ACQUISITION			NI	ADF	\$1,303,000	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0	\$1,053,000	\$0
PART 77 OBSTRUCTION REMOVAL - PROP ACQUISITIO			NI	FAA	\$990,000	\$0			\$0	\$0	\$0			\$0
				NYSDOT	\$55,000	\$0			\$0	\$0	\$0			\$0
				FUTURE PFC	\$55,000	\$0			\$0	\$0	\$0			\$0
				TOTAL	\$1,100,000	\$0	\$0	\$1,100,000	\$0	\$0	\$0	\$0	\$0	\$0
R/W 28R VISUAL AID	-		NI	FUTURE PFC	\$85,000	\$0	\$0	\$85,000	\$0	\$0	\$0	\$0	\$0	\$0
PARKING LOT - REV. CONTROL CONSTRUCTION			NI	ADF	\$1,026,270	\$0	\$0	\$0	\$0	\$0	\$119,634	\$906,636	\$0	\$0
PARKING LOT - REV. CONTROL EQUIPMENT			NI	ADF	\$350,000	\$0	\$0	\$0	\$0	\$0	\$0	\$350,000	\$0	\$0
		1										4000,000		
ENVIRONMENTAL ASSESSMENT		2	NI	FAA	\$450,000	\$0	\$0	\$0	\$450,000	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$25,000	\$0				\$0	\$0		\$0	\$0
				FUTURE PFC	\$25,000	\$0				\$0	\$0	1		\$0
				TOTAL	\$500.000					\$0	\$0			\$0
					· · · · · · · · · · · · · · · · · · ·									
TAXIWAY - FORMER E DIAGONAL		3	NI	FAA	\$8,820,000	\$0	\$0	\$0	\$1,058,400	\$7,761,600	\$0	\$0	\$0	\$0
		1		NYSDOT	\$490,000	\$0				\$431,200	\$0			\$0
				FUTURE PFC	\$490,000	\$0				\$431,200	\$0			\$0
				TOTAL	\$9,800,000	1				\$8,624,000	\$0			\$0
				- IOIAL	\$0,000,000				\$1,170,000	40,024,000				
SAFETY AREA R/W IMPROVEMENTS R/W 6-24	2-1486	1	NR	FAA	\$142,748	\$45,888	\$126	\$46,987	\$28,550	\$21,197	\$0	\$0	\$0	\$0
(FIVE YEAR MONITORING PROGRAM)				NYSDOT	\$7,930	\$2,549	\$7	\$2,610	\$1,586	\$1,178	\$0	\$0	\$0	\$0
				PFC	\$7,930	\$2,549	\$7	\$2,610	\$1,586	\$1,178	\$0	\$0	\$0	\$0
				TOTAL	\$158,609	\$50,987	\$140	\$52,208	\$31,722	\$23,552	\$0	\$0	\$0	\$0
						T C		(

FY 2016 / 2017 THROUGH 2020 / 2021 FISCALLY CONSTRAINED CAPITAL PLAN

r				r								· · · · · · · · · · · · · · · · · · ·	
						ACTUAL	TOTAL						
1							1 1				FISCAL	FISCAL	
								YEAR	YEAR	YEAR	YEAR	YEAR	OUT
	CL						1	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	YEARS
2-1469		NR										\$0	\$0
								\$0	\$1,925	\$0	\$0	\$0	\$0
								\$0		\$0	\$0	\$0	\$0
			TOTAL	\$143,927	\$66,927	\$0	\$0	\$0	\$77,000	\$0	\$0	\$0	\$0
-		NI											\$0
													\$0
		1											\$0
			TOTAL	\$1,084,880	\$0	\$0	\$0	\$0	\$1,084,880	\$0	\$0	\$0	\$0
-		NI											\$0
													\$0
													\$0
			TOTAL	\$9,859,000	\$0	\$0	\$0	\$0	\$0	\$1,183,080	\$8,675,920	\$0	\$0
-		NI								······			\$0
1													\$0
													\$0
			TOTAL	\$1,387,961	\$0	\$0	\$0	\$0	\$131,250	\$1,256,711	\$0	\$0	\$0
<u> </u>													
-		NI											. \$0
										·			\$0
													\$0
			TOTAL	\$8,363,272	\$0	\$0	\$0	\$0	\$0	\$8,363,272	\$0	\$0	\$0
<u> </u>													
-	[NI											\$0
													\$0
							1						\$0
			TOTAL	\$2,592,000	\$0	\$0	\$0	\$0	\$0	\$2,592,000	\$0	\$0	\$0
<u> </u>			544										
-		NI											\$0
													\$0
													\$0
			IOTAL	\$907,100	\$0	\$0	\$0	\$0	\$0	\$0	\$907,100	\$U	\$0
		NI	FAA	\$2 178 000	\$0		\$0	<u>م</u>	¢0	\$0	\$0	\$2 178 000	\$0
													\$0 \$0
													\$0 \$0
1	1	1						\$0 \$0				\$121,000	\$0 \$0
		1	TOTAL	\$2,420,000									
	NUMBER 2-1469	2-1469	NUMBER CL CL 2-1469 NR NI NI NI NI NI NI NI NI	NUMBERCLCLSOURCE2-1469NRFAA2-1469NRFAANITATOTALTOTALTOTALTOTALTOTALTNIFAA <tr< td=""><td>NUMBER CL CL SOURCE BUDGET 2-1469 NR FAA \$136,731 2-1469 NR FAA \$136,731 NYSDOT \$33,598 NYSDOT \$33,598 NFTA \$33,598 NFTA \$3143,927 NI FAA \$976,392 NI FAA \$976,392 NYSDOT \$54,244 FUTURE PFC \$54,244 FUTURE PFC \$54,244 TOTAL \$1,084,880 NI FAA \$8,873,100 NYSDOT \$492,950 FUTURE PFC \$492,950 FUTURE PFC \$492,950 TOTAL \$3,889,000 NI FAA \$1,249,165 NYSDOT \$482,950 TOTAL \$3,869,000 NI FAA \$1,249,165 NYSDOT \$482,950 TOTAL \$3,869,000 NI FAA \$1,249,165 NYSDOT \$48,867 NYSDOT</td><td>PROJECT NUMBERPRTY LCJUST. CLFUNDPROJECT BUDGETTHROUGH 3/31/152-1469CLCLSOURCEBUDGET3/31/152-1469NRFAA\$136,731\$63,581NRFAA\$33,598\$1,673NFTA\$33,598\$1,673NFTA\$33,598\$1,673NFTA\$33,598\$1,673NFTA\$33,598\$1,673TOTAL\$143,927\$66,927TOTAL\$143,927\$66,927TOTAL\$143,927\$66,927TOTAL\$1084,880\$00NIFAA\$976,392FUTURE PFC\$54,244\$00FUTURE PFC\$54,244\$00TOTAL\$1,084,880\$00TOTAL\$1,084,880\$00NIFAA\$1,249,165NIFAA\$1,249,165NIFAA\$1,249,165NIFAA\$1,249,165NIFAA\$1,249,165NIFAA\$1,249,165NIFAA\$1,249,165NIFAA\$1,249,165NIFAA\$1,249,165NIFAA\$1,249,165NIFAA\$1,249,165NIFAA\$1,249,165NIFAA\$1,249,165NIFAA\$1,249,165NIFAA\$1,249,165NIFAA\$1,249,165NIFAA\$1,249,165NIFAA\$1,249,00NIFAA\$2,332,6</td><td>PROJECT PRTY JUST. FUND TOTAL ACTUAL FROM 4/1/15 2:1469 CL CL CL SOURCE BUDGET 3/31/15 TROUGH 7/22/15 2:1469 N NA FAA \$136,731 SG3,581 3/0 2:1469 N FAA \$136,731 SG3,581 3/0 NVSDDT \$33,598 \$116,73 S0 3/0 NFTA \$135,927 \$566,927 \$0 TOTAL \$143,927 \$566,927 \$0 NVSDDT \$54,244 \$0 \$0 NVSDDT \$54,244 \$0 \$0 FUTURE PFC \$54,244 \$0 \$0 FUTURE PFC \$549,245 \$0 \$0 FUTURE PFC \$549,246 \$0 \$0 FUTURE PFC \$549,246 \$0 \$0 NYSDOT \$58,87,71,00 \$0 \$0 FUTURE PFC \$549,2950 \$0 \$0 FOTAL \$51</td><td>PROJECT NUMBER CLPRTY CLJUST.FUND FUND SOURCETOTAL PROJECT BUDGETACTUAL THROUGHFROM 41/16 THROUGHFORECAST SPENDING 712116 - 1331/162-1469CLCLCLSOURCEBUDGET331/67722/16723/16 - 1331/162-1469NRFAA\$136/731S63.591S0S0NTSDOTS13.598S1.673S0S0NTTALS143.527S66.927S0S0NTTALS143.527S66.927S0S0TOTALS143.527S66.927S0S0TOTALS143.527S66.927S0S0NTTALS143.527S66.927S0S0TOTALS143.227S66.927S0S0NTSDOTS54.244S0S0S0NTSDOTS16.731S0S0S0TOTALS1084.800S0S0S0NTSDOTS442.950S0S0S0NTSDOTS442.950S0S0S0NTSDOTS449.950S0S0S0NTSDOTS49.950S0S0S0NTSDOTS49.950S0S0S0NTSDOTS49.950S0S0S0NTSDOTS49.950S0S0S0NTSDOTS49.950S0S0S0NTSDOTS49.950S0S0S0NTSDOTS49.950S0S0S0NTSDOTS49.950S</td><td>PROJECT PROJECT FUND FUND</td><td>PROJECT PRT JUST FUND FUND PODUECT THROUGH PROMUSER PROADECT THROUGH PROADECT PRADUBC PURDUBC PURDUBC<</td><td>PROJEC PROVE UNUBER FUND FUND FUND FUND FUND FUND FUND FUND FUND FUND FUND FUND FUND FUND FUND FUND FUND FUND FUND FUND FUND FUND FUND</td><td>PRIM PRIM PRIM TOTAL PROJEC PROJEC PROJEC PROJEC</td><td>NMME R I I I I I I I I I I I I I I I I I I</td></tr<>	NUMBER CL CL SOURCE BUDGET 2-1469 NR FAA \$136,731 2-1469 NR FAA \$136,731 NYSDOT \$33,598 NYSDOT \$33,598 NFTA \$33,598 NFTA \$3143,927 NI FAA \$976,392 NI FAA \$976,392 NYSDOT \$54,244 FUTURE PFC \$54,244 FUTURE PFC \$54,244 TOTAL \$1,084,880 NI FAA \$8,873,100 NYSDOT \$492,950 FUTURE PFC \$492,950 FUTURE PFC \$492,950 TOTAL \$3,889,000 NI FAA \$1,249,165 NYSDOT \$482,950 TOTAL \$3,869,000 NI FAA \$1,249,165 NYSDOT \$482,950 TOTAL \$3,869,000 NI FAA \$1,249,165 NYSDOT \$48,867 NYSDOT	PROJECT NUMBERPRTY LCJUST. CLFUNDPROJECT BUDGETTHROUGH 3/31/152-1469CLCLSOURCEBUDGET3/31/152-1469NRFAA\$136,731\$63,581NRFAA\$33,598\$1,673NFTA\$33,598\$1,673NFTA\$33,598\$1,673NFTA\$33,598\$1,673NFTA\$33,598\$1,673TOTAL\$143,927\$66,927TOTAL\$143,927\$66,927TOTAL\$143,927\$66,927TOTAL\$1084,880\$00NIFAA\$976,392FUTURE PFC\$54,244\$00FUTURE PFC\$54,244\$00TOTAL\$1,084,880\$00TOTAL\$1,084,880\$00NIFAA\$1,249,165NIFAA\$1,249,165NIFAA\$1,249,165NIFAA\$1,249,165NIFAA\$1,249,165NIFAA\$1,249,165NIFAA\$1,249,165NIFAA\$1,249,165NIFAA\$1,249,165NIFAA\$1,249,165NIFAA\$1,249,165NIFAA\$1,249,165NIFAA\$1,249,165NIFAA\$1,249,165NIFAA\$1,249,165NIFAA\$1,249,165NIFAA\$1,249,165NIFAA\$1,249,00NIFAA\$2,332,6	PROJECT PRTY JUST. FUND TOTAL ACTUAL FROM 4/1/15 2:1469 CL CL CL SOURCE BUDGET 3/31/15 TROUGH 7/22/15 2:1469 N NA FAA \$136,731 SG3,581 3/0 2:1469 N FAA \$136,731 SG3,581 3/0 NVSDDT \$33,598 \$116,73 S0 3/0 NFTA \$135,927 \$566,927 \$0 TOTAL \$143,927 \$566,927 \$0 NVSDDT \$54,244 \$0 \$0 NVSDDT \$54,244 \$0 \$0 FUTURE PFC \$54,244 \$0 \$0 FUTURE PFC \$549,245 \$0 \$0 FUTURE PFC \$549,246 \$0 \$0 FUTURE PFC \$549,246 \$0 \$0 NYSDOT \$58,87,71,00 \$0 \$0 FUTURE PFC \$549,2950 \$0 \$0 FOTAL \$51	PROJECT NUMBER CLPRTY CLJUST.FUND FUND SOURCETOTAL PROJECT BUDGETACTUAL THROUGHFROM 41/16 THROUGHFORECAST SPENDING 712116 - 1331/162-1469CLCLCLSOURCEBUDGET331/67722/16723/16 - 1331/162-1469NRFAA\$136/731S63.591S0S0NTSDOTS13.598S1.673S0S0NTTALS143.527S66.927S0S0NTTALS143.527S66.927S0S0TOTALS143.527S66.927S0S0TOTALS143.527S66.927S0S0NTTALS143.527S66.927S0S0TOTALS143.227S66.927S0S0NTSDOTS54.244S0S0S0NTSDOTS16.731S0S0S0TOTALS1084.800S0S0S0NTSDOTS442.950S0S0S0NTSDOTS442.950S0S0S0NTSDOTS449.950S0S0S0NTSDOTS49.950S0S0S0NTSDOTS49.950S0S0S0NTSDOTS49.950S0S0S0NTSDOTS49.950S0S0S0NTSDOTS49.950S0S0S0NTSDOTS49.950S0S0S0NTSDOTS49.950S0S0S0NTSDOTS49.950S	PROJECT PROJECT FUND FUND	PROJECT PRT JUST FUND FUND PODUECT THROUGH PROMUSER PROADECT THROUGH PROADECT PRADUBC PURDUBC PURDUBC<	PROJEC PROVE UNUBER FUND FUND FUND FUND FUND FUND FUND FUND FUND FUND FUND FUND FUND FUND FUND FUND FUND FUND FUND FUND FUND FUND FUND	PRIM PRIM PRIM TOTAL PROJEC PROJEC PROJEC PROJEC	NMME R I I I I I I I I I I I I I I I I I I

FY 2016 / 2017 THROUGH 2020 / 2021 FISCALLY CONSTRAINED CAPITAL PLAN

	1					PROJECT LIFE	ACTUAL	TOTAL					T	
					TOTAL	ACTUAL	FROM 4/1/15	FORECAST	510.041	510041				
	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/15	7/22/15	1 1	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
SNOW EQUIPMENT STORAGE BUILDING			NR	FAA	\$5,221,451	\$0		7/23/15 - 3/31/16	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	YEARS
				NYSDOT	\$290,081	\$0	\$0 \$0		\$0 \$0				\$4,859,969	\$0
				FUTURE PFC	\$290,081	\$0 \$0	\$0 \$0		\$0 \$0				\$269,998	\$0
				TOTAL	\$5,801,612		\$0		\$0 \$0		\$0	\$20,082	\$269,998	\$0
					+0,001,012				\$0	\$U	\$0	\$401,646	\$5,399,966	\$0
TERMINAL APRON EXPANSION - EAST			NI	FAA	\$8,448,165	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$8,448,165	\$0
				NYSDOT	\$469,343	\$0	\$0		\$0		\$0	\$0	\$469,343	\$0
				FUTURE PFC	\$469,343	\$0	\$0		\$0		\$0	\$0	\$469,343	\$0 \$0
				TOTAL	\$9,386,850				\$0				\$9,386,850	\$0
													\$0,000,000	
GA APRON PHASE 1			NI	FAA	\$9,073,607	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$9,073,607	\$0
				NYSDOT	\$504,089	\$0	\$0	\$0	\$0		\$0	\$0	\$504,089	\$0
				FUTURE PFC	\$504,089	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$504,089	\$0
				TOTAL	\$10,081,786	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$10,081,786	\$0
TERMINAL IMPROVEMENTS - OUTBOUND BAGGAGE	-		NI	FAA	\$2,790,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,790,000
				NYSDOT	\$155,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$155,000
				FUTURE PFC	\$155,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$155,000
				TOTAL	\$3,100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,100,000
R/W 28 APPROACH IMPROVEMENTS PHASE II			NI	FAA	\$12,159,090	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$12,159,090
				NYSDOT	\$675,505	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$675,505
				FUTURE PFC	\$675,505	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$675,505
				TOTAL	\$13,510,100	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$13,510,100
		ļ				ļ								
R/W 6-24 EXTENSION			NI	FAA	\$8,535,600	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$8,535,600
				NYSDOT	\$474,200	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$474,200
				FUTURE PFC	\$474,200				\$0		\$0		\$0	\$474,200
				TOTAL	\$9,484,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$9,484,000
R/W 6 APPROACH IMPROVE. (SURVEY / MALSR)	-		NI	FAA	\$867,600				\$0		\$0		\$0	\$867,600
				NYSDOT	\$48,200				\$0		\$0		\$0	\$48,200
				FUTURE PFC	\$48,200				\$0		\$0		\$0	\$48,200
				TOTAL	\$964,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$964,000
PAVEMENT REMOVAL			NI	FAA	\$4,403,700	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,403,700
	-			NYSDOT	\$4,403,700	\$0 \$0 \$0					\$0		\$0	\$4,403,700 \$244,650
				FUTURE PFC	\$244,650	\$0 \$0			\$0 \$0		\$0		\$0 \$0	\$244,650
				TOTAL	\$4,893,000						\$0 \$0		\$0 \$0	\$244,650 \$4,893,000
						***	\$U	\$0	30		30	30		÷-,033,000

-

FY 2016 / 2017 THROUGH 2020 / 2021 FISCALLY CONSTRAINED CAPITAL PLAN

						PROJECT LIFE	ACTUAL	TOTAL						
					TOTAL	ACTUAL	FROM 4/1/15	FORECAST	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/15	7/22/15	7/23/15 - 3/31/16	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	YEARS
T/W - WEST END PARALLEL 10-28			NI	FAA	\$9,644,400	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$9,644,40
				NYSDOT	\$535,800	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$535,800
				FUTURE PFC	\$535,800	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$535,800
				TOTAL	\$10,716,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$10,716,00
			L											
GA APRON PHASE II	`		NI	FAA	\$10,458,473	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$10,458,473
				NYSDOT	\$581,026	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$581,026
				FUTURE PFC	\$581,026	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$581,026
				TOTAL	\$11,620,526	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$11,620,52
														iiiiiiii
AIR CARGO APRON PHASE I			NI	FAA	\$16,632,864	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$16,632,864
				NYSDOT	\$924,048	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$924,048
				FUTURE PFC	\$924,048	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$924,048
				TOTAL	\$18,480,960	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$18,480,960
CONNECT FIBER OPTIC PROJECTS			NI	ADF	\$402,028	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$402,028
NFIA OPERATIONS														
AIRFIELD PICKUP REPLACEMENT	2-1496		NR	ADF	\$75,000	\$0	\$0	\$35,000	\$0	\$0	\$0	\$0	\$40,000	\$0
ELECTRICAL TRUCK REPLACEMENT	2-1495		NR	ADF	\$35,000	\$0	\$0	\$35,000	\$0	\$0	\$0	\$0	\$0	\$0
PAINT MACHINE	2-1494		NR	ADF	\$17,500	\$0	\$15,560	\$1,940	\$0	\$0	\$0	\$0	\$0	\$0
10 T-HANGAR ACQUISITION	2-1497		NI	ADF	\$47,500	\$0	\$47,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0
BAGGAGE BELT CONTINUUM UPGRADES			NI	FUTURE PFC	\$16,000	\$0	\$0	\$16,000	\$0	\$0	\$0	\$0	\$0	\$0
REPLACE SANDER/SPREADER (1983 GMC)			NI	FUTURE PFC	\$130,000	\$0	\$0	\$0	\$0	\$130,000	\$0	\$0	\$0	\$0
TRACTOR & DECK REPLACEMENT (1991 JOHN DEERE		4	NR	ADF	\$30,000	\$0	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0
FUEL FARM PUMP UPGRADE	-	5	NR	ADF	\$18,000	\$0	\$0	\$0	\$18,000	\$0	\$0.	\$0	\$0	\$0
RIDE ON MOWER REPLACEMENT (2004 RIDER)			NR	ADF	\$6,000	\$0	\$0	\$0	\$0	\$0	\$6,000	\$0	\$0	\$0
SNOW MELTER	-		NI	FUTURE PFC	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000	\$0	\$0
TRUCK W/ 20FT PLOW (1996 OSHKOSH)			NR	FUTURE PFC	\$200,000	\$0	\$0		\$0	\$0	\$0	\$200,000	\$0	\$(
													······································	
				FAA	\$134,813,305	\$12,025,192	\$42,454	\$1,165,021	\$1,536,950	\$8,950,464	\$12,055,557	\$8,986,199	\$24,559,742	\$65,491,727
				NYSDOT	\$7,145,183	\$326,363	\$2,358	\$64,122	\$85,386	\$495,109	\$669,753	\$499,233	\$1,364,430	\$3,638,429
				NFTA/ADF	\$3,338,496	\$17.954	\$65,409	\$327,910	\$48.000	\$1 925	\$125 634	\$1,256,636	\$1.093.000	\$402.028

FAA	\$134,013,305	\$12,025,19Z	\$42,454	\$1,105,021	\$1,536,950	\$8,950,464	\$12,055,557	\$8,986,199	\$24,559,742	305,491,727
NYSDOT	\$7,145,183	\$326,363	\$2,358	\$64,122	\$85,386	\$495,109	\$669,753	\$499,233	\$1,364,430	\$3,638,429
NFTA/ADF	\$3,338,496	\$17,954	\$65,409	\$327,910	\$48,000	\$1,925	\$125,634	\$1,256,636	\$1,093,000	\$402,028
PFC	\$314,333	\$308,409	\$9	\$3,152	\$1,586	\$1,178	\$0	\$0	\$0	\$0
AIRFORCE	\$6,128,044	\$6,117,191	\$30	\$10,823	\$0	\$0	\$0	\$0	\$0	\$0
FUTURE PFC	\$7,483,652	\$0	\$0	\$156,000	\$83,800	\$622,007	\$669,753	\$949,233	\$1,364,430	\$3,638,429
ECONOMIC DEV	\$970,000	\$803,938	\$46,876	\$119,186	\$0	\$0	\$0	\$0	\$0	\$0
BRIDGE COMM	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$160,293,014	\$19,699,047	\$157,135	\$1,846,213	\$1,755,722	\$10,070,682	\$13,520,697	\$11,691,302	\$28,381,602	\$73,170,614

TOTAL EMPLOYEES 1



PROPERTY GROUP

PROPERTY DEVELOPMENT 2015/16 ANNUAL BUDGET VS										
	2016/17 ANN	UAL BUDGET								
	FY 14-15 ACTUAL	FY 15-16 BUDGET	FY 16-17 BUDGET	VARIANCE	%					
OPERATING REVENUES	4 055 000			_						
Boat Harbor Fees	1,255,290	0	0	0	n/a					
Rental Income	2,930,662	2,590,247	2,753,359	163,112	6.3%					
Concessions/Commissions	57,789	0	0	0	n/a					
Retail Sales	403,743	0	0	0	n/a					
Resales & Rebillings	108,213	12,230	11,430	(800)	-6.5%					
Other Operating Revenues	<u>4,265</u>	<u>1,200</u>	<u>1,200</u>	<u>0</u>	<u>0.0%</u>					
TOTAL OPERATING REVENUES	4,759,962	2,603,677	2,765,989	162,312	6.2%					
OPERATING EXPENSES (Excl. Depr.)										
Personnel Services	475,994	174,242	186,307	12,065	6.9%					
Maintenance & Repairs	476,374	299,200	323,000	23,800	8.0%					
Utilities	390,911	399,649	388,381	(11,268)	-2.8%					
Insurance & Injuries	136,742	78,136	72,497	(5,639)	-7.2%					
Safety & Security	23,405	0	0	Ó	n/a					
General Business/Other	984,771	232,074	183,296	(48,778)	-21.0%					
Administrative Cost Reallocation	1,234,247	993,083	1.082.742	89,659	9.0%					
Costs Transferred to Capital Projects	0	0	0	0	n/a					
Inter Division Reimbursement	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>					
TOTAL OPERATING EXPENSES	<u>3,722,444</u>	<u>2,176,384</u>	<u>2,236,223</u>	<u>59,839</u>	<u>2.7%</u>					
OPERATING INCOME/(LOSS)	1,037,518	427,293	529,766	102,473	24.0%					
NON-OPERATING ITEMS										
Debt Service - Noresco	(42,312)	(46,821)	(46,821)	0	0.0%					
Property Acquisition/Other	13,443	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>					
TOTAL NON-OPERATING ITEMS	<u>(28,869)</u>	<u>(46,821)</u>	<u>(46,821)</u>	<u>0</u>	<u>0.0%</u>					
NET INCOME/(LOSS)	1,008,649	380,472	482,945	102,473	26.9%					
LESS: DIRECT CAPITAL	837,661	787,573	455,000	(332,573)	-42.2%					
LESS: INDIRECT CAPITAL	<u>108,701</u>	<u>131,815</u>	179,813	47,998	<u>36.4%</u>					
NET SURPLUS/(DEFICIT)	<u>62,287</u>	<u>(538,916)</u>	<u>(151,868)</u>	<u>387,048</u>	<u>-71.8%</u>					

THE PROPERTY GROUP

DESCRIPTION

The primary mission of the Property Group is to maximize revenue to the Authority on its non-public transportation assets through effective property management while improving and preserving the physical and financial integrity of these Authority-owned buildings, grounds and facilities. The NFTA Board of Commissioners has recognized that the activities of the Property Group provide an impetus to enhance the region's economic development potential. The Property Group serves as the Authority-wide provider of real estate services; acting as the negotiating entity for real estate matters.

Property Management Department

Currently the Business Center's portfolio of real estate includes $1.3\pm$ million square feet of industrial warehouse distribution and associated office space; $260\pm$ acres of developed and undeveloped real estate. Encumbering these properties are $75\pm$ leases of building space, ground rental, and occupancy/license agreements; $14\pm$ miles of railroad rights of way containing in excess of 80 separate pipe, wire, and ground leases. In addition to the property management of these assets, the Business Center is responsible for establishing rental rates and tenant fees and the negotiation and preparation of real estate agreements in order to secure new tenants and provide for the renewal of existing contracts.

Real Estate Services

The Department is responsible for performing real estate services for all other NFTA divisions and Metro. This work is comprised of:

- Securing and analyzing real estate appraisals.
- Negotiating leases for the real estate of NFTA and Metro transportation operations.
- Seeking Requests for Proposals or competitive sealed bids for the sale of Authority and Metro owned real estate.
- Preparation of real estate net income analysis reports.
- Management of surplus transportation facilities.

Land Planning & Development Department

In order to capitalize on the value of NFTA's undeveloped land assets, the department manages land planning and development efforts. This activity provides for a sound financial basis for further NFTA investment in ancillary property.

PROGRAM GOALS AND OBJECTIVES

1.) <u>**247** Cayuga Road</u> - Continue leasing program with goal to maintain maximum occupancy.

2.) <u>485 Cayuga Road</u> – Continue leasing program with goal to reach maximum occupancy.

3.) <u>**DL&W**</u> - Continue to progress the redevelopment of this facility in order to support community objectives.

KEY PERFORMANCE INDICATORS

PROPERTY GROUP

	Financial Goals <u>for FYE 2017</u>
Gross revenues from all sources	\$2,765,989
Direct operating expenses	<u>\$1,160,089</u>
Net operating income	\$1,605,900
Total Occupiable Sq. Ft.	1,123,253
Total Sq. Ft. Occupied	415,000
Occupancy Rate	37%

	ce 03/21/16 ne 09:04	NIAGARA (ACC BUDGET W		Page 50 CREDITS = (-) DEBITS = (+)			
		Compan Divisi Depart	on 08	Niagara Frontie: PROPERTY MANAGEN ADMINISTRATIVE A		thority	
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
510	EMPLOYEE SALARIES	118,587	118,158	87,735	123,814	5,656	
515	EMPLOYEE BENEFITS	56,491	56,083	42,676	62,493	6,410	
534	TELEPHONE	1,738	1,770	1,171	1,770		
541	INSURANCE	99,180	78,136	52,837	72,497	5,639-	
542	CLAIM LOSSES	1,665		1,304-			
571	CONSULTANTS/OUTSIDE SERVICES	229,254	143,497	42,080	93,743	49,754-	
572	RENT EXPENSE	11,611	12,000	4,070	12,000		
574	TAXES AND ASSESSMENTS	71,808	72,000	53,856	72,000		
575	PRINTING & ADVERTISING	1,020	1,500		1,500		
576	EMPLOYEE TRAVEL	43	250			250-	
578	POSTAGE	67	125	12	80	45-	
580	GENERAL OFFICE	804	450	409	760	310	
TOTAL	EXPENSES	592,268	483,969	283,542	440,657	43,312-	

QB204 Date 03/21/1 Time 09:04	.6	NIAGARA (ACC BUDGET W		Page 51 CREDITS = (-) DEBITS = (+)			
		Compan Divisi Depart	on 08 1	Niagara Frontier PROPERTY MANAGEM AIR CARGO BUFFAL		thority	
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
433 GROUND RE	ENTALS	306,411-	290,000-	180,071-	294,000-	4,000-	
TOTAL REVENUES		306,411-	290,000-	180,071-	294,000-	4,000-	

QB204 Date 03/21 Time 09:04		NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2016-17						
		Compan Divisi Depart	on 08 1	Niagara Frontier PROPERTY MANAGEMI AIRPORT ADVERTIS		thority		
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget		
433 GROUND	RENTALS	7,603-	7,612-	5,716-	7,667-	55-		
TOTAL REVENUE	IS	7,603-	7,612-	5,716-	7,667-	55-		

	te 03/21/16 me 09:04		NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2016-17						
			Company Divisio Departm	on 08 1	Niagara Frontier 1 PROPERTY MANAGEMEN BOCES		thority		
Account		Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget		
439	OTHER RENTALS		414-						
462	REBILLINGS		5,723-	6,500-	6,694-	6,000-	500		
TOTAL	REVENUES		6,137-	6,500-	6,694-	6,000-	500		

QB204 Date Time		NIAGARA H (ACCC BUDGET WC	Page 54 CREDITS = (-) DEBITS = (+)				
		Company Divisic Departm					
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
431 BU	ULDING SPACE	55,530-	55,644-	41,735-	56,919-	1,275-	
462 RE	BILLINGS	4,986-	5,730-	2,291-	5,430-	300	
TOTAL RE	VENUES	60,516-	61,374-	44,026-	62,349-	975-	

	QB204 Date 03/21/16 NIAGARA FRONTIER TRANSPORTATION AUTHORITY Time 09:04 (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2016-17						
		Compan Divisi Depart	on 08	Niagara Frontier PROPERTY MANAGEME 235 AERO DRIVE		thority	
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
532	GAS	4,235	5,500	2,165	5,400	100-	
533	WATER	1,092	1,000	855	1,090	90	
574	TAXES AND ASSESSMENTS	165	181		180	1-	
TOTAL	EXPENSES	5,492	6,681	3,020	6,670	11-	

	e 03/21/16 e 09:04	NIAGARA F (ACCC BUDGET WC		Page 56 CREDITS = (-) DEBITS = (+)					
	hority								
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget			
431	BUILDING SPACE	386,275-	393,000-	289,706-	393,000-				
TOTAL 1	REVENUES	386,275-	393,000-	289,706-	393,000-				
QB204 Date 03/21/16 Time 09:04		NIAGARA (ACC BUDGET W	Page 57 CREDITS = (-) DEBITS = (+)						
-----------------------------------	-------------	---	--	-----------------------	-----------------------	-------------------------	--	--	--
		Company 1 Niagara Frontier Transportation Authority Division 08 PROPERTY MANAGEMENT Department 0807 PRIOR							
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget			
533 WATER		2,306	2,070	1,969	2,295	225			
TOTAL EXPENSES		2,306	2,070	1,969	2,295	225			

6 - 11

QB204 Date 03/21/16 Time 09:04		NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2016-17						
		Company Divisio Departu	on 08 E	Viagara Frontier PROPERTY MANAGEM CAYUGA COMMERCE		thority		
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget		
431 BUILDING SPAC	CE	353,674-	230,000-	257,954-	314,655-	84,655-		
433 GROUND RENTAI	S	86,077-	86,480-	64,784-	86,440-	40		
TOTAL REVENUES		439,751-	316,480-	322,738-	401,095-	84,615-		

	te 03/21/16 me 09:04	(ACC	OUNTCO, ACC	ANSPORTATION AUT COUNTUNIT, ACCOUN Fiscal Year 201	T)		Page 59 REDITS = (-) EBITS = (+)
		Compan Divisi Depart	hority				
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
520	MAINTENANCE AND REPAIRS	46,072	43,000	33,007	47,000	4,000	
531	ELECTRIC POWER	65,544	78,508	43,787	73,252	5,256-	
532	GAS	18,396	22,000	6,758	20,000	2,000-	
533	WATER	12,676	11,000	9,698	13,000	2,000	
534	TELEPHONE	605	635	468	620	15-	
573	PROVISIONS AND RESERVES	1,012					
574	TAXES AND ASSESSMENTS	1,134	1,237		1,200	37-	
580	GENERAL OFFICE			837	1,120	1,120	
TOTAL	EXPENSES	145,439	156,380	94,555	156,192	188-	

QB204 Date 03/21/1 Time 09:04	6	NIAGARA I (ACCO BUDGET WO		Page 60 CREDITS = (-) DEBITS = (+)			
		Company Divisio Departo	thority				
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
433 GROUND RE TOTAL REVENUES	NTALS	6,288-	6,477-	4,837-	6,671-	194-	
IOIAL REVENCES		6,288-	6,477-	4,837-	6,671-	194-	

QB204 Date 03/2 Time 09:0		NIAGARA (ACC BUDGET W		Page 61 CREDITS = (-) DEBITS = (+)					
		Company 1 Niagara Frontier Transportation Authority Division 08 PROPERTY MANAGEMENT Department 0811 455 CAYUGA							
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget			
431 BUILDI	NG SPACE	183,461-	185,000-	143,759-	186,000-	1,000-			
TOTAL REVENU	ES	183,461-	185,000-	143,759-	186,000-	1,000-			

•

QB204 Date 03/21/1 Time 09:04	16	NIAGARA (ACC BUDGET W		Page 62 CREDITS = (-) DEBITS = (+)			
		Compan Divisi Depart	on 08 1	Viagara Frontier PROPERTY MANAGEM MERCY FLIGHT	Transportation Au ENT	thority	
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
433 GROUND RE	ENTALS	44,352-	45,239-	33,817-	46,144-	905-	
TOTAL REVENUES		44,352-	45,239-	33,817-	46,144-	905-	

QB204 Date 03/21/ Time 09:04	16	NIAGARA (ACC BUDGET W		Page 63 CREDITS = (-) DEBITS = (+)				
		Divisi	Company 1 Niagara Frontier Transportation Authority Division 08 PROPERTY MANAGEMENT Department 0812 MERCY FLIGHT					
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget		
574 TAXES AN	D ASSESSMENTS	223	421		300	121-		
TOTAL EXPENSES		223	421		300	121-		

QB204 Date 03 Time 09		NIAGARA (ACC BUDGET W		Page 64 CREDITS = (-) DEBITS = (+)			
		Compan Divisi Depart	on 08	Niagara Frontier PROPERTY MANAGEM NWS WFO	Transportation Au ENT	thority	
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
433 GROU	ND RENTALS	1,583-	1,650-		1,583-	67	
TOTAL REVE	INUES	1,583-	1,650-		1,583-	67	

QB204 Date 03 Time 09		NIAGARA (ACC BUDGET W		Page 65 CREDITS = (-) DEBITS = (+)			
		Compan Divisi Depart	thority				
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
520 MAIN	TENANCE AND REPAIRS	2,500	2,700	1,040	2,500	200-	
574 TAXE	S AND ASSESSMENTS	64	70		70		
TOTAL EXPE	NSES	2,564	2,770	1,040	2,570	200-	

QB204 Date Time		Page 66 CREDITS = (-) DEBITS = (+)					
		Company Divisio Departm	chority				
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
431 B	BUILDING SPACE	527,813-	644,000-	517,974-	672,000-	28,000-	
462 R	REBILLINGS	93,214-		12,491-			
492 E	QUIPMENT AND SERVICES	1,195-	1,200-	882-	1,200-		
TOTAL R	REVENUES	622,222-	645,200-	531,347-	673,200-	28,000-	

	ze 03/21/16 ne 09:04	(ACCC	ANSPORTATION AUTH OUNTUNIT, ACCOUNT Fiscal Year 2016	')	Page 67 CREDITS = (-) DEBITS = (+)	
		Company Divisic Departm	on 08	Niagara Frontier PROPERTY MANAGEME SIERRA PLANT 3	Transportation Aut NT	chority
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	273,605	230,000	266,861	250,000	20,000
531	ELECTRIC POWER	121,380	176,627	89,709	156,314	20,313-
532	GAS	59,236	50,000	19,568	70,000	20,000
533	WATER	3,995	5,500	10,897	5,500	
534	TELEPHONE	1,312	1,500	1,621	1,300	200-
574	TAXES AND ASSESSMENTS	39	43		43	
TOTAL	EXPENSES	459,567	463,670	388,656	483,157	19,487

	te 03/21/16 me 09:04	NIAGARA FF (ACCOU BUDGET WOF		Page 68 CREDITS = (-) DEBITS = (+)			
		Company Divisior Departme	hority				
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
433	GROUND RENTALS	420-		420-	420-	420-	
TOTAL	REVENUES	420-		420-	420-	420-	

QB204 Date (Time (NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2016-17						
		Company Divisio Departu	on 08	Niagara Frontier PROPERTY MANAGEME LAKESIDE ADVERTIS		thority		
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget		
433 GR	DUND RENTALS	13,176-						
TOTAL RE	VENUES	13,176-						

QB204 Date 03/21/16 Time 09:04		NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2016-17						
	Company 1 Niagara Frontier Transportation Authority Division 08 PROPERTY MANAGEMENT Department 0845 OUTER HARBOR							
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget		
439 OTHER RENT	ALS	38,640-						
TOTAL REVENUES		38,640-						

	te 03/21/16 me 09:04			Page 71 CREDITS = (-) DEBITS = (+)					
			Compan Divisi Departu	on 08	Niagara Frontier PROPERTY MANAGEM OUTER HARBOR				
Account		Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget		
533	WATER		289						
TOTAL	EXPENSES		289						

QB204 Date Time	03/21/16 09:04	NIAGARA (ACC BUDGET W		Page 72 CREDITS = (-) DEBITS = (+)			
		Compan Divisi Depart	on 08 1	Viagara Frontier PROPERTY MANAGEME PROP MGMT BUILDIN		chority	
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
431 B	UILDING SPACE	1,500-	1,500-	1,125-	1,500-		
TOTAL R	EVENUES	1,500-	1,500-	1,125-	1,500-		

	te 03/21/16 ne 09:04	(ACCOU	NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2016-17							
		Company Division Departme	1 08	Niagara Frontier 7 PROPERTY MANAGEMEN TERMINAL A		thority				
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget				
431	BUILDING SPACE	298,576-		198,436-	19,165-	19,165-				
433	GROUND RENTALS	2,000-								
TOTAL	REVENUES	300,576-		198,436-	19,165-	19,165-				

QB204 Date Time		(ACC BUDGET W	OUNTCO, ACCO ORKSHEETS -	ANSPORTATION AUTH DUNTUNIT, ACCOUN Fiscal Year 2016	Γ) 5-17	Page 74 CREDITS = (-) DEBITS = (+)			
	Company 1 Niagara Frontier Transportation Authority Division 08 PROPERTY MANAGEMENT Department 0850 TERMINAL A 2014-15 2015-16 2015-16 2016-17 WARTA								
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget			
520 MA	INTENANCE AND REPAIRS	11,998	15,000	9,477	15,000				
524 AU	TOMOTIVE	3,359	3,500	414	3,500				
531 EL	ECTRIC POWER	10,670	14,539	9,673	12,840	1,699-			
532 GA	S	15,383	24,000	4,080	20,000	4,000-			
533 WA	TER	4,653	4,999	3,009	5,000	1			
TOTAL EX	PENSES	46,063	62,038	26,653	56,340	5,698-			

QB204 Date 03/ Time 09:	,	NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2016-17						
		Compan Divisi Depart	on 08 1	Niagara Frontier PROPERTY MANAGEM NACANT LANDS	Transportation Au ENT	thority		
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget		
433 GROUN	ID RENTALS	527,375-	551,445-	413,614-	577,195-	25,750-		
TOTAL REVEN	IUES	527,375-	551,445-	413,614-	577,195-	25,750-		

	e 03/21/16 ne 09:04	NIAGARA F (ACCC BUDGET WC	Page 76 CREDITS = (-) DEBITS = (+)			
		Company Divisic Departm	on 08	Niagara Frontier PROPERTY MANAGEMN BOAT HARBOR	Transportation Aut ENT	thority
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget
421	PLEASURE CRAFT	1,255,290-				
433	GROUND RENTALS	5,997-				
441	CONCESSIONS	56,954-				
442	COMMISSIONS	835-				
453	GASOLINE & DIESEL FUEL	403,743-				
462	REBILLINGS	4,288-				
491	TRAFFIC FINES	3,070-				
TOTAL	REVENUES	1,730,177-				

	te 03/21/16 me 09:04	NIAGARA E (ACCO BUDGET WO Company	Page 77 CREDITS = (-) DEBITS = (+) hority			
		Divisio Departa		PROPERTY MANAGE BOAT HARBOR		
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	203,282				
515	EMPLOYEE BENEFITS	97,628				
520	MAINTENANCE AND REPAIRS	82,952				
524	AUTOMOTIVE	23,269				
526	JANITORIAL AND LAUNDRY	10,235				
527	ENVIRONMENTAL	5,498				
530	GROUNDS & LANDSCAPING	4,083				
531	ELECTRIC POWER	33,914				
532	GAS	342-				
533	WATER	30,606				
534	TELEPHONE	3,217				
541	INSURANCE	30,904				
542	CLAIM LOSSES	4,991				
551	ARMED GUARDS	23,405				
571	CONSULTANTS/OUTSIDE SERVICES	307,718				
575	PRINTING & ADVERTISING	2,694				
578	POSTAGE	14				
579	COST OF GOODS SOLD	335,678				
580	GENERAL OFFICE	324				
589	OTHER OPERATING EXPENSES	20,853				
TOTAL	EXPENSES	1,220,923				

QB204 Date 03/21/16 Time 09:04	(ACCOUNTCO, AC	NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2016-17						
	Company 1 Division 08 Department 0881	Division 08 PROPERTY MANAGEMENT						
Account Descript	2014-15 2015-16	2015-16 2016-17	VARIANCE					
	ion Actual Budget	YTD Actual Req Budget	From Budget					
433 GROUND RENTALS	83,492- 92,200		2,200					
TOTAL REVENUES	83,492- 92,200		2,200					

QB204 Date 03/21/1 Time 09:04	6	(ACC	NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2016-17							
		Compan Divisi Depart	on 08	Niagara Frontie PROPERTY MANAGE RAILROAD PROPER		thority				
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget				
520 MAINTENANCE AND REPAIRS		12,800	5,000	3,950	5,000					
574 TAXES AND	74 TAXES AND ASSESSMENTS		300		300					
TOTAL EXPENSES	TOTAL EXPENSES		5,300	3,950	5,300					

NIAGARA FRONTIER TRANSPORTATION AUTHORITY

FY 2016 / 2017 THROUGH 2020 / 2021 FISCALLY CONSTRAINED CAPITAL PLAN

PROPERTY GROUP

	1					PROJECT LIFE	ACTUAL	TOTAL						
					TOTAL	ACTUAL	FROM 4/1/15	FORECAST	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	оυт
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/15	7/22/15	7/23/15 - 3/31/16	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	YEARS
247 & 485 PARKING LOT REHAB.	-	M12	NR	NFTA	\$30,000	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0
247 BLDG. UPGRADES FYE 16	2-8040	M3	NR	NFTA	\$83,450	\$0	\$21,726	\$61,724	\$0	\$0	\$0 \$0	\$0	\$0	\$0
247 BUILDING UPGRADE FYE 17	-	M21	NR	NFTA	\$83.000	\$0	\$0	\$0	\$83.000	\$0	\$0	\$0	\$0	\$0
247 EAST MAIN HALL CARPET		22	SR	NFTA	\$10,000	\$0	\$0	\$0	\$10,000	\$0	\$0	\$0	\$0	\$0
247 GUTTER REPLACEMENT	2-8042	M4	SR	NFTA	\$10,000	\$0	\$0	\$10,000	\$0	\$0	\$0	\$0	\$0	\$0
247 PAVING REAR LOT		17	SR	NFTA	\$35,000	\$0	\$0	\$0	\$35,000	\$0	\$0	\$0	\$0 \$0	\$0 \$0
247 ROOF REHAB.		M18	SR	NFTA	\$30,000	\$0	\$0	\$0	\$10,000	\$10,000	\$10,000	\$0	\$0	\$0 \$0
247 SEWER LINE REHAB.	-	33	SR	NFTA	\$35,000	\$0	\$0	\$0	\$0	\$35,000	\$0	\$0	\$0	\$0
247 WINDOW REPLACEMENT	-	M26	SR	NFTA	\$27,000	\$0	\$0	\$0	\$0	\$9,000	\$9,000	\$9,000	\$0 \$0	\$0
485 ASBESTOS ABATE	-	29	SR	NFTA	\$150,000	\$0	\$0	\$0	\$0	\$75,000	\$75,000	\$0	\$0	\$0
485 BAY 1, 2, 3 ROOF		39	SR	NFTA	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$20,000	\$980,000	\$0	\$0
485 DOOR REPLACEMENT	2-8041	M8	SR	NFTA	\$5,000	\$0	\$0	\$5.000	\$0	\$0	\$0	\$0	\$0	\$0
485 ELECTRICAL SYSTEM		24	NR	NFTA	\$10,000	\$0	\$0	\$0	\$0	\$10.000	\$0	\$0	\$0	\$0
485 ENERGY MANAGEMENT SYSTEM	-	25	NR	NFTA	\$200,000	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0
485 ENTRANCE CANOPY REPLACE.		28	SR	NFTA	\$5,000	\$0	\$0	\$0	\$0	\$5,000	\$0 \$0	\$0	\$0	\$0
485 EXT. PERIMETER LIGHT UPGRADE	-	27	SR	NFTA	\$7,000	\$0	\$0	\$0	\$0	\$7,000	\$0 \$0	\$0	\$0	\$0
485 EXTERIOR WALL REHAB.	2-8035	M2	SR	NFTA	\$88,487	\$28,487	\$927	\$39.073	\$10,000	\$10,000	\$0 \$0	\$0	\$0	\$0
485 FORKLIFT	2-8043	М9	NR	NFTA	\$20,000	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0
485 HANGAR BAY 1 SPACE PROG FEAS	2-8038	M11	NR	NFTA	\$133,471	\$101,796	(\$28,325)	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$0
485 HOT WATER PRESSURE WASHER		32	NR	NFTA	\$6,000	\$0	\$0	\$0	\$0	\$6,000	\$0	\$0	\$0	\$0
485 LOADING DOCK CUSHIONS	-	31	NR	NFTA	\$6,000	\$0	\$0	\$0	\$0	\$6,000	\$0	\$0	\$0	\$0
485 OURSIDE STORAGE REHAB.		20	NI	NFTA	\$9,000	\$0	\$0	\$0	\$0	\$9,000	\$0	\$0	\$0	\$0
485 REPLACE HVAC UNITS	2-8037	M5	NR	NFTA	\$363,985	\$63,985	\$0	\$50.000	\$50,000	\$50,000	\$50.000	\$50.000	\$50,000	\$0
485 REPLACE SOUTH DRIVEWAY	-	15	SR	NFTA	\$1,026,898	\$0	\$0	\$104,009	\$20,000	\$84,009	\$818,880	\$0	\$0	\$0
485 ROAD BERM EXTENSION		19	NI	NFTA	\$15,000	\$0	\$0	\$0	\$15,000	\$0	\$0	\$0	- \$0	\$0
485 POND LINER		40	NR	NFTA	\$140,000	\$0	\$0	\$0	\$0	\$0	\$10,000	\$130,000	\$0	\$0
485 ROOF REHAB. (BAYS 6 & 7)	2-8034	M1	SR	NFTA	\$628,393	\$403,203	\$225,190	\$0	\$0	\$0	\$0	\$0	\$0	\$0
485 SCISSOR LIFT	-	16	NR	NFTA	\$20,000	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0
485 SERVICE VEHICLE	2-8044	M10	NI	NFTA	\$25,000	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0
485 FIRE ALARM SYSTEM UPGRADES		M6	NR	NFTA	\$200,000	\$0	\$0	\$40,000	\$80,000	\$40,000	\$40,000	\$0	\$0	\$0
MISCELLANEOUS FYE 17		M23	NR	NFTA	\$50,000	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0
PROPERTY MISCELLANEOUS FYE 16		14	NR	NFTA	\$50,000	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0
PROPERTY SERVICE VEHICLE		M20	NR	NFTA	\$37,000	\$0	\$0	\$0	\$37,000	\$0	\$0	\$0	\$0	\$0
SALE OF WATERFRONT PROPERTIES	2-0435	13	м	NFTA	\$172,152	\$122,152	\$3,720	\$21,280	\$25,000	\$0	\$0	\$0	\$0	\$0

NFTA	\$4,711,836	\$719,623	\$223,238	\$466,086	\$455,000	\$566,009	\$1,042,880	\$1,179,000	\$60,000	\$0
------	-------------	-----------	-----------	-----------	-----------	-----------	-------------	-------------	----------	-----

EXECUTIVE



EXECUTIVE

2015/16 ANNUAL BUDGET

VS

2016/17 ANNUAL BUDGET

	FY 14-15	FY 15-16	FY 16-17		
	ACTUAL	BUDGET	BUDGET	VARIANCE	%
OPERATING ASSISTANCE					
Federal Operating Assistance	369,626	285,440	285,440	0	0.0%
Federal - K-9 Cops	373,500	394,000	394,000	0	0.0%
Federal - DEA Expenditures	102,920	60,000	60,000	0	0.0%
Federal - DEA OT Reimbursement	<u>0</u>	17,202	17,202	<u>0</u>	<u>0.0%</u>
TOTAL OPERATING ASSISTANCE	846,046	756,642	756,642	0	0.0%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	14,618,564	14,991,437	16,109,569	1,118,132	7.5%
Maintenance & Repairs	622,079	663,066	594,500	(68,566)	-10.3%
Utilities	27,340	31,497	31,936	439	1.4%
Insurance & Injuries	2,392,413	2,416,498	2,011,029	(405,469)	-16.8%
Safety & Security	63,491	45,500	65,000	19,500	42.9%
General Business/Other	1,900,894	2,058,041	2,225,609	167,568	8.1%
Costs Transferred to Capital Projects	18,382	(3,000)	(2,500)	500	-16.7%
Inter Division Reimbursement	<u>(12,095,159)</u>	<u>(12,602,874)</u>	<u>(13,231,440)</u>	<u>(628,566)</u>	<u>5.0%</u>
TOTAL OPERATING EXPENSES	7,548,004	<u>7,600,165</u>	7,803,703	<u>203,538</u>	<u>2.7%</u>
OPERATING INCOME/(LOSS)	(6,701,958)	(6,843,523)	(7,047,061)	(203,538)	3.0%
LESS: DIRECT CAPITAL	<u>436,683</u>	1,269,000	<u>1,670,000</u>	<u>401,000</u>	<u>31.6%</u>
NET SURPLUS/(DEFICIT)	<u>(7,138,641)</u>	<u>(8,112,523)</u>	<u>(8,717,061)</u>	<u>(604,538)</u>	<u>7.5%</u>

~	te 03/21/16 me 09:04	NIAGARA (ACC BUDGET W	Page 80 CREDITS = (-) DEBITS = (+)				
Company 1 Niagara Frontier Transportation Authority Division 30 EXECUTIVE BRANCH Department 0010 BOARD OF COMMISSIONER							
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
571	CONSULTANTS/OUTSIDE SERVICES		12,394	95	12,394		
580	GENERAL OFFICE	18,137	22,992	10,782	22,992		
TOTAL	EXPENSES	18,137	35,386	10,877	35,386		

7 - 3

	ce 03/21/16 ne 09:04	NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2016-17					
		Company Divisic Departm					
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
510	EMPLOYEE SALARIES	257,943	267,896	196,516	268,159	263	
515	EMPLOYEE BENEFITS	121,773	124,173	95,704	134,989	10,816	
571	CONSULTANTS/OUTSIDE SERVICES	84,688	163,296	120,627	163,296		
576	EMPLOYEE TRAVEL	1,072	1,894	182	1,894		
578	POSTAGE	357	191	373	191		
580	GENERAL OFFICE	254	1,428		1,428		
592	DIVISION OPERATIONS	2,748-					
TOTAL	EXPENSES	463,339	558,878	413,402	569,957	11,079	

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT) Budget Work Detail Report - Fiscal Year 2016-17

	Company Division Department		Niagara Fror EXECUTIVE BRANCH EXEC DIR - DISCRE	ntier Transit M ETIONARY ITEMS	etro
Account/SubAccount Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget
** EXPENSES **					
514 0900 Overtime				300,000	300,000
GEN & ADMIN SALARY & WAGES				300,000	300,000
515 9998 Budget				55,950	
EMPLOYEE BENEFITS				55,950	55,950
5	•		102,199		
CONSULTANTS/OUTSIDE SERVICES					
592 0512 Rail Overhead - Expenses		29,580	-	29,580-	
DIVISION OPERATIONS		29,580		29,580-	
TOTAL EXPENSES		144,4	19 102,199	500,370	355,951

Page 1

INTERNAL AUDIT DEPARTMENT

KEY PERFORMANCE INDICATORS

DESCRIPTION

Internal Audit is an independent appraisal function established within the organization to examine and evaluate its activities. The Internal Audit department reports directly to the Board Audit and Governance Committee. This reporting relationship ensures departmental independence, promotes comprehensive audit coverage and assures adequate consideration of audit recommendations. Day to day administration is provided by the Executive Director.

The general responsibilities assigned to the internal auditors include evaluating, documenting and testing the NFTA's system of internal control and the reliability and operation of accounting and other reporting systems. The Internal Audit department checks for compliance with established policies, plans, procedures, governmental laws and regulations, and reviews the soundness and adequacy of the policies and procedures to accomplish their purpose at a reasonable cost. The Internal Audit department also verifies the existence of the Authority assets assuring proper safeguards are maintained, identifies opportunities for improved operational performance, coordinates the audit work with that of the external auditors, submits audit plans to the Audit and Governance Committee for review and evaluates specific programs and performs other special projects requested by management.

PROGRAM AND SERVICE OBJECTIVES

• The objective of Internal Audit is to assist members, activities, and functions of the organization to carry out their responsibilities efficiently and effectively. To this end, Internal Audit provides analysis, appraisals, recommendations, counsel and information concerning the activities reviewed.

	FYE 15 <u>Actual</u>	FYE 16 <u>Current</u> <u>Estimate</u>	FYE 17 <u>Budget</u>
Number of Internal Financial, Operational and Performance Audits Performed and Reports Issued	12	15	15
Submit annual audit plan to Audit & Governance Committee for review and approval.	1	1	1
Price analysis in accordance with the procurement guidelines	2	4	4
Test internal controls in accordance with the Model Governance Principles for Public Authorities	1	1	1

	ce 03/21/16 ne 09:04	NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2016-17						
		Company 1 Niagara Frontier Transportation Authority Division 30 EXECUTIVE BRANCH Department 0013 INTERNAL AUDITORS						
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget		
510	EMPLOYEE SALARIES	212,360	216,653	162,047	218,708	2,055		
515	EMPLOYEE BENEFITS	101,868	103,064	79,310	110,885	7,821		
520	MAINTENANCE AND REPAIRS	610	500		500			
576	EMPLOYEE TRAVEL	846	1,099	769	1,200	101		
577	EMPLOYEE TRAINING	3,398	7,500	2,971	7,500			
578	POSTAGE	4	•	34				
580	GENERAL OFFICE	3,223	2,000	1,590	2,000			
591	PROJECTS	1,333-	3,000-	5,734-	2,500-	500		
TOTAL	EXPENSES	320,976	327,816	240,987	338,293	10,477		

,

TRANSIT POLICE

DESCRIPTION

The Transit Police department is responsible for the protection and safety of passengers, employees and property of the Authority. The department provides security, law enforcement and investigative services for all divisions of the NFTA and Metro.

The department also oversees the Adjudication department. The Adjudication department is responsible for administration and collection of fines associated with fare evasion, parking and other violations of the Rules and Regulations of the Authority.

PROGRAM AND SERVICE OBJECTIVES

- Continue programs to provide a safe and secure system for all NFTA employees and the riding public at all NFTA facilities, Metro Bus, LRRT and the airports.
- Continue mandated DCJS training programs to increase the level of performance and professionalism of the police force.
- Effectively interpret and implement all relevant required federal, state, and local laws and programs.

KEY PERFORMANCE INDICATORS

	FYE15 <u>Actual</u>	FYE16 <u>Original</u> <u>Budget</u>	FYE16 <u>Current</u> <u>Estimate</u>	FYE17 <u>Budget</u>
Service Calls	30,954	23,200	31,000	30,000
Incident Reports	2,920	2,400	4,430	4,500
Persons Arrested	1,095	850	825	1,000
NOV's (Parking & Other)	2,157	2,200	1,400	1,700
Individuals Covered by Photo ID Program @ BNIA	4,000	4,800	4,500	4,800
Number of Training Hours Needed to Comply with NYS In-service Training Requirements for Police	2,400	2,400	2,400	2,500
On the Job Injury Time Loss (man hrs.)	4,040	4,000	1,400	4,000

						Page 83 CREDITS = (-) DEBITS = (+)	
Company 1 Niagara Frontier Transportation Authority Division 30 EXECUTIVE BRANCH Department 0015 TRANSIT POLICE							
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
510	EMPLOYEE SALARIES	7,480,736	7,635,074	5,564,433	7,802,935	167,861	
515	EMPLOYEE BENEFITS	3,496,585	3,599,301	2,644,124	3,901,314	302,013	
520	MAINTENANCE AND REPAIRS	16,124	13,500	13,082	25,000	11,500	
524	AUTOMOTIVE	149,518	171,000	117,917	171,000		
526	JANITORIAL AND LAUNDRY	2,533	3,000	3,253	3,000		
531	ELECTRIC POWER	13,764	15,437	10,334	15,226	211-	
532	GAS	5,210	5,300	2,544	5,300		
533	WATER	2,253	2,600	1,664	2,600		
534	TELEPHONE	3,720	4,000	2,559	4,000		
541	INSURANCE	123,298	134,219	90,402	128,891	5,328-	
542	CLAIM LOSSES	43,151	30,000	24,714	30,000		
553	POLICE PROTECTION	63,490	45,500	64,608	65,000	19,500	
571	CONSULTANTS/OUTSIDE SERVICES		192,508	124,547	210,561	18,053	
576	EMPLOYEE TRAVEL	486	500		500		
577	EMPLOYEE TRAINING	1,960	10,000	5,284	15,000	5,000	
578	POSTAGE	493	500	379	500		
580	GENERAL OFFICE	154,673	69,000	69,063	69,700	700	
591	PROJECTS	19,714		72,712			
592	DIVISION OPERATIONS	10,731,335-	11,174,797-	8,288,245-	11,693,885-	519,088-	
TOTAL	EXPENSES	846,373	756,642	523,374	756,642		

QB204 Date 03/21/ Time 09:04	/16	(ACC	NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2016-17					
		Compan Divisi Depart	on 30	Niagara Frontier EXECUTIVE BRANCH TRANSIT POLICE	Transportation Au	thority		
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget		
** NON-OPERATING	G/OPERATING ASSISTANCE **							
713 FEDERAL	OPERATING ASSISTANCE	846,042-	756,642-	- 522,888-	756,642-			
TOTAL OPERATIN	IG ASSISTANCE	846,042-	756,642-	- 522,888-	756,642-			

~

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT) Budget Work Detail Report - Fiscal Year 2016-17

	Company Division Department	2 30 0052	EXECUTIVE BRANCH	ntier Transit Me	etro
Account/SubAccount Description	2014-15 Actual		2015-16 YTD Actual		VARIANCE From Budget
** EXPENSES **					
514 0101 Vacation Pay	10,912		13,893		
514 0102 Birthday & Anniversary Pay	682		682		
514 0103 Sick Pay	340				
514 0104 Personal Leave Pay	952		962		
514 0105 Holiday Pay	3,069		2,601		
514 0111 Paid Lunch Pay	9,357		6,821		
514 0112 Attendance/Sick Leave Incent	2,400	2,400	800	2,400	
514 0116 Vacation, Sick, PL Buy Back	853		853		
514 0366 Adjudication Labor	65,998		47,815		
514 0703 Accrual		1,860) -		1,860
514 0900 Overtime	1,029	1,600	944	1,600	
514 0901 Salary Contingency	1,049		290		
514 9998 Budget		93,677	,	95,877	2,200
GEN & ADMIN SALARY & WAGES			75,661		
515 9998 Budget	79,281	78,216	64,689	86,684	8,468
EMPLOYEE BENEFITS	79,281			86,684	8,468
571 0375 Hearing Officer		1,875	5 1,000	3,000	1,125
CONSULTANTS/OUTSIDE SERVICES	0 105	1,875	1,000	3,000	1,125
580 0361 General Office	14,616			4,000	4,000

Page 2

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT) Budget Work Detail Report - Fiscal Year 2016-17

	Company Division Department	2 30 0052	Niagara Frontier Transit Metro EXECUTIVE BRANCH ADJUDICATION	
Account/SubAccount Description	2014-15 Actual	2015-16 Budget		RIANCE com Budget
** EXPENSES **				
580 0363 Machine Rental & Repair	1,358	1,100	1,459 1,500	400
580 0365 Stationary	10,656	8,500	4,203 8,500	
GENERAL OFFICE	26,630	9,600	9,878 14,000	4,400
592 9000 I/Co Labor Charges	202,858-	185,508	- 124,547- 203,561- 1	.8,053-
DIVISION OPERATIONS	202,858-	185,508	- 124,547- 203,561- 1	.8,053-
TOTAL EXPENSES	1,819		26,681	
EMPLOYEE ASSISTANCE PROGRAM

DESCRIPTION

The Employee Assistance Program is responsible for providing direct services to all NFTA and NFT Metro employees, employee's family members and retirees through interview assessments and appropriate referrals to community resource services providers so as to address various personal problems including problems related to alcohol and substance use/abuse, marital, financial, legal and a wide range of interpersonal conflicts in the workplace, the family unit and within the community. The department also provides information, relevant training and education to all levels of employees, including wellness programs and other health and mental health related services.

PROGRAM AND SERVICE OBJECTIVES

- Increase the awareness of employees as to the scope of the services provided by EAP, and the confidential manner in which cases are handled to increase employee utilization of pending EAP activities, via distribution of printed material.
- Identify and provide appropriate services to employees and family members who have problems specifically related to alcohol and/or substance use and abuse or other personal problems to reduce man hours lost due to absenteeism.
- Provide wellness programs of various categories to employees including additional mini-wellness fairs.
- Coordinate SAP services as required by Department of Transportation including assessment and two-year follow-up monitoring.
- Provide intervention services in resolving problem situations which arise from interpersonal, inter-departmental and union/management conflicts as might be indicated.
- Provide follow-up services to new and existing clients as necessary.
- Develop and maintain skills through training in order to provide the best level of care possible to clients skills enhancement.

• Continue to provide Critical Incident Stress Debriefing as might be indicated and additional training.

KEY PERFORMANCE INDICATORS

	FYE 14 <u>Actual</u>	FYE 15 <u>Actual</u> <u>To Date</u>	FYE 16 Projected Estimate
Provided services to new clients and readmits	34	43	50
Provide SAP services as required	2	1	3
Employee participation in Wellness Program	521	999	1360
Provide Debriefing encounters	7	2	4
Reasonable Suspicion Training to Manager/Supervisor/Union	105	109	109
New Hire Orientation for new employees regarding drug/alcohol and EAP services	133	75	2
Provide Direct Intervention in Conflict Resolution to			
Other Departments	0	0	2
Skills Enhanced	5	11	15

	te 03/21/16 me 09:04	(ACC	OUNTCO, ACC	ANSPORTATION AUTR COUNTUNIT, ACCOUN Fiscal Year 2010	Г)		Page 85 CREDITS = (-) DEBITS = (+)
		Compan Divisi Depart	on 30	Niagara Frontier EXECUTIVE BRANCH EMPLOYEE ASSISTAN		thority	
Account	Description	2014-15 Actual	2015-16 • Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
510	EMPLOYEE SALARIES	121,452	118,045	83,942	113,976	4,068-	
515	EMPLOYEE BENEFITS	50,438	56,157	41,088	57,785	1,628	
534	TELEPHONE	1,891	2,760	1,382	2,760		
541	INSURANCE	520	779	457	638	141-	
571	CONSULTANTS/OUTSIDE SERVICES	445					
572	RENT EXPENSE	13,456	14,440	9,855	14,440		
576	EMPLOYEE TRAVEL	5	300	205	300		
577	EMPLOYEE TRAINING	282	1,800	80	1,800		
578	POSTAGE	49	48	26	48		
580	GENERAL OFFICE	1,916	2,661	1,497	2,661		
589	OTHER OPERATING EXPENSES	1,376	2,400	865	2,400		
592	DIVISION OPERATIONS	64,713-	79,000-	- 54,229-	174,000-	95,000-	
TOTAL	EXPENSES	127,117	120,390	85,168	22,808	97,581-	

•

RISK MANAGEMENT

DESCRIPTION

The Risk Management department is responsible for protecting the financial assets of the NFTA and NFT Metro against the adverse effects of accidental losses; establishment of Authority wide risk management programs and procedures; determining whether to maintain or transfer risk exposures via contracts.

The responsibility of the Risk Management department specifically includes the control, procurement, and specification requirements of all property and casualty insurance policies; identifying and analyzing exposures and selecting appropriate risk management techniques to handle exposures; planning what work must be done to protect the Authority by managing workers' compensation, claims, and communicating with senior management the progress of the risk management program.

PROGRAMS AND SERVICES OBJECTIVES

- Maintain continuous protection of the Authority assets through self-insurance or risk transfer via insurance policies.
- Forecast insurance costs and allocate costs to business centers on a cost of coverage basis so as to monitor annual insurance cost allocation to business centers and variances to budget.
- Develop written procedures and operating policies on the risk management program.
- Evaluate the overall effectiveness of the risk management program and make changes where needed.
- Emphasize more loss control and coordinate with corporate safety to recommend training to decrease our frequency and severity of losses.
- Control and direct the Workers' Compensation Third Party Administrator, as well as the internal claim process.

- Process payments related to workers' compensation in conjunction with Third Party Administration (TPA) agreements.
- Review and maintain continuous insurance compliance protection under all leases, contracts and tenant agreements.
- Participate in the Authority wide safety program.

	ce 03/21/16 ne 09:04	(ACC	OUNTCO, ACCO	ANSPORTATION AUTH DUNTUNIT, ACCOUNT Fiscal Year 2016	')		Page 86 CREDITS = (-) DEBITS = (+)
		Compan Divisi Depart	on 30 H	Niagara Frontier EXECUTIVE BRANCH RISK MANAGEMENT	Transportation Au	chority	
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
510	EMPLOYEE SALARIES	655,037	657,611	490,592	671,361	13,750	
515	EMPLOYEE BENEFITS	316,009	311,861	240,110	338,120	26,259	
571	CONSULTANTS/OUTSIDE SERVICES		12,500		12,500		
576	EMPLOYEE TRAVEL		400		500	100	
577	EMPLOYEE TRAINING	100	6,500		2,000	4,500-	
578	POSTAGE	654	559	535	750	191	
580	GENERAL OFFICE	2,530	9,580	3,893	9,580		
592	DIVISION OPERATIONS	735,314-	726,230-	552,790-	758,292-	32,062-	
TOTAL	EXPENSES	239,016	272,781	182,340	276,519	3,738	

-

CLAIMS DEPARTMENT

DESCRIPTION

The overall responsibility of the Claims department is the prompt, thorough investigation, evaluation, and reasonable resolution of claims against the Authority. The department administers, under Risk Management and in coordination with NFTA Counsel, self-insured aspects of Authority operations, including Metro Bus/Rail, BNIA, NFIA and various properties, with the exception of workers' compensation. No-fault claims, including arbitrations, small and commercial court actions, personal injury and property damage claims, property damage recoveries, and lawsuits, in conjunction with Counsel, are handled from initial investigation through resolution. Additionally, the department maintains accident statistics, prepares monthly and yearly accident summaries, and serves as an investigative resource and assistant in court-related matters for other departments.

PROGRAM AND SERVICE OBJECTIVES

- The primary objective is disposing of claims within budget.
- Continue development and refining of methods to track and evaluate accident data in order to facilitate reduction of accidents.
- Emphasize interdepartmental communication in order to increase organizational ability to reduce accidents.
- Continue refinement of methods by which other departments may access accident and cost information as necessary for their operations.
- Expedite investigation and recovery procedures by development of direct computer access to bus operational and mechanical data.
- Continue development and enactment of procedures for preservation of bus/rail video, digitalization of investigative and medical records of no-fault and litigated claims.

Obtain training for current staff to keep up to date on issues effecting tort and no-fault claims

• **KEY PERFORMANCE INDICATORS**

	FYE 15 <u>Actual</u>	FYE 16 <u>Original</u> <u>Budget</u>	FYE 16 <u>Current</u> yr to date	FYE 17 <u>Budget</u>
Total No-Fault Claims Submitted	198	180	40	174
Total Property Damage Claims Submitted	183	111	37	123
Total Claims No-Fault Payments were made	122	105	83	111
Arbitration and City Court Matters Handled	49	75	16	48
Total Open Claims-Payment Antic	inated.			
Metro	533	415	490	455
NFTA	49	41	50	44
Cases Settled:				
Lawsuits	32	39	8	35
Property Damage:				
Metro	101	105	43	78
NFTA	7	5	4	6
Personal Injury				
Metro	20*	21*	16*	27*
NFTA	20	10	0	4
INF IA	۷	10	0	T
Sub Total	162	180	71	150
Settled by Collection:				
Metro	156	201	52	146
NFTA	14_	6	7_	11
Total Cases Settled	332	387	130	305

* Loss transfer claims settled are included in injury claims settled

** Number of bus collisions is down so far this FY, winter 2016 predictions are varying. Budget figures reflect 3 yr. average.

QB204 Date 03 Time 09		(ACCOU	NTCO, ACC	RANSPORTATION AUTHON COUNTUNIT, ACCOUNT) - Fiscal Year 2016-:	· · ·		Page 110 CREDITS = (-) DEBITS = (+)
		Company Division Departme	1 30	NFT Metro System, EXECUTIVE BRANCH RAIL CLAIMS	Inc.		
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
542 CLA	IM LOSSES	152,808	250,000	122,964	231,250	18,750-	
592 DIV	ISION OPERATIONS	135,311	145,744	105,029	149,858	4,114	
TOTAL EXPI	INSES	288,119	395,744	227,993	381,108	14,636-	

	te 03/21/16 me 09:04	NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2016-17							
		Compar Divisi Depart	ion 30	NFT Metro System, EXECUTIVE BRANCH BUS CLAIMS	Inc.				
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget			
534	TELEPHONE	494	500	387		500-			
542	CLAIM LOSSES	2,072,635	2,001,500	1,105,748	1,620,250	381,250-			
571	CONSULTANTS/OUTSIDE SERVICES	890,414	945,619	693,227	985,955	40,336			
576	EMPLOYEE TRAVEL	2,767	5,000	1,932	3,500	1,500-			
577	EMPLOYEE TRAINING		400	150	500	100			
580	GENERAL OFFICE	8,898	9,100	4,888	9,100				
592	DIVISION OPERATIONS	153,353-	165,177-	- 119,033-	169,839-	4,662-			
TOTAL	EXPENSES	2,821,855	2,796,942	1,687,299	2,449,466	347,476-			

Page 111 DITS = (-) ITS = (+)

HEALTH, SAFETY AND ENVIRONMENTAL QUALITY

DESCRIPTION

The mission of the Department of Health, Safety, Environmental Quality to implement compliance programs, policies, and procedures that verify that a comprehensive safety, health, and environmentally compliant system exists throughout the Authority, which enhances safe, secure and reliable services through the implementation of best management practices.

SYSTEM SAFETY

The **system safety** branch of the department has two primary areas of oversight responsibility. The system safety approach is a combination of both health, safety, and industrial hygiene principles, which focuses on identifying unsafe conditions that adversely affects the safety of staff and operations throughout the Authority.

As a public transportation provider, safety is incorporated into all phases of the organization. The end product of the employee safety component is the safety and security of our employees.

SECURITY

The **security** section of the department is responsible for systems Security Program Plan for the NFTA. This includes vulnerability assessment to identify the degree of vulnerability and the appropriate countermeasures needed to provide the necessary levels of protection.

This group also monitors compliance with applicable transportation security policies, directives, regulations and agreements and acts as the Authority's liaison with local, state and federal law enforcement and emergency management agencies.

ENVIRONMENTAL

The **environmental section's** main area of concentration ensures operational oversight for environmental compliance. This departmental section also ensures that sound environmental practices are observed and encourages open communication with employees, customers and the public regarding the NFTA's environmental program.

DEPARTMENTAL GUIDING PRINCIPLES

- HSEQ is committed to reducing and mitigating safety and environmental hazards in the work place that contribute loss time injuries and pollution to the environment.
- HSEQ is focused on system security will continue to identify vulnerabilities and develop effective measures and controls to eliminate intentional threats.

FYE'2017 SERVICE OBJECTIVES

Ensure HSEQ Compliance

- Conduct One comprehensive EHS audit covering both environmental and safety compliance in one area in each Business center (i.e. Aviation – Subdivision Airfield)
- Continue implementation of Hazard Management program throughout all business centers.
- Update and review all written safety and environmental programs to ensure compliance with regulatory requirements and best management practices

Provide Value

- Continue to issue Safety Bulletins and the Home Safety Tips targeted at work place injury prevention.
- Issue quarterly report to Management Team and business centers on corporate safety and environmental performance.
- On a quarterly basis conduct an environmental themed agenda as part of the local safety committee meeting.

Injury Prevention/Reduction

- Continue analyzing injury trends and severity and develop corrective action plans for prevention.
- Continue to conduct injury investigations and provide business centers with tools for injury prevention and reduction.

Sustainability:

• Further NFTA's Go Green Initiatives by establishing sustainability goals based on the corporate goals and objectives of each business center.

	te 03/21/16 me 09:04	(ACC	OUNTCO, ACCO	ANSPORTATION AUT DUNTUNIT, ACCOUN Fiscal Year 2010	Т)	Page 88 CREDITS = (-) DEBITS = (+)	
		Compan Divisi Depart	on 30 E	Niagara Frontier EXECUTIVE BRANCH SAFETY	Transportation Aut	thority	
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
510	EMPLOYEE SALARIES	424,913	498,161	312,882	457,236	40,924-	
515	EMPLOYEE BENEFITS	202,187	232,651	151,044	229,723	2,928-	
534	TELEPHONE	3	800	64	1,950	1,150	
571	CONSULTANTS/OUTSIDE SERVICES	98,598	100,000	64,057	120,000	20,000	
576	EMPLOYEE TRAVEL	2,481	4,499	1,776	5,000	501	
577	EMPLOYEE TRAINING	.3,319	3,000	96	3,000		
578	POSTAGE	665	599	331	500	99-	
580	GENERAL OFFICE	18,709	15,000	12,527	18,000	3,000	
592	DIVISION OPERATIONS	340,148-	388,325-	248,458-	352,141-	36,184	
TOTAL	EXPENSES	410,727	466,385	294,319	483,268	16,884	

	ce 03/09/16 ne 07:15	(ACC	OUNTCO, ACC	ANSPORTATION AUTH OUNTUNIT, ACCOUNT Fiscal Year 2016	Г)		Page CREDITS = DEBITS =
		Compan Divisi Depart	on 30 1	Niagara Frontier EXECUTIVE BRANCH SAFETY	Transportation Au	thority	
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
510	EMPLOYEE SALARIES	424,913	498,161	65,649	457,236	40,924-	
515	EMPLOYEE BENEFITS	202,187	232,651	30,880	229,723	2,928-	
534	TELEPHONE	3	800		1,950	1,150	
571	CONSULTANTS/OUTSIDE SERVICES	98,598	100,000	21,582	120,000	20,000	
576	EMPLOYEE TRAVEL	2,481	4,499	399	5,000	501	
577	EMPLOYEE TRAINING	3,319	3,000		3,000		
578	POSTAGE	665	599	77	500	99-	
580	GENERAL OFFICE	18,709	15,000	2,241	18,000	3,000	
592	DIVISION OPERATIONS	340,148-	388,325-	55,565-	352,141-	36,184	
TOTAL	EXPENSES	410,727	466,385	65,263	483,268	16,884	

,

88 (-) (+)

2B202 Date 03/21 Time 09:05		NIAGARA FRONTI (ACCOUNTCO, ACCO Budget Work Detai	UNTUNIT, ACC	CATION AUTHORIT COUNT, SUB-ACCO Fiscal Year 201	UNT)	
		Company Division Departmen	2 40 M 1t 4036 S	Niagara Fr METRO TRANS. AN SAFETY & TRAINI	ontier Transit Me D MAINTENANCE NG	etro
Account/SubAcco	ount Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget
** EXPENSES **			5		nog Daagoo	
551 0224 Sec	curity		60,000	19,593	50,000	10,000-
ARMED GUARDS			60,000	19,593	50,000	10,000-
553 0224 Sec	curity	28,251				
553 0370 Tra	ansit Police	1,447,882		1,195,947		
553 9998 Bud	lget		1,531,495		1,683,335	151,840
POLICE PROTECT	TON			1,195,947	1,683,335	151,840
571 0163 Prc	fessional Services	12,997				
571 0901 Sal	ary Contingency	340,149	388,326			388,326-
571 3007 Saf	lety			248,458	352,141	352,141
CONSULTANTS/OU	JTSIDE SERVICES	353,146	388,326	248,458	352,141	36,185-
580 0365 Sta	ationary	646		365		
580 9998 Bud	lget		500		500	
GENERAL OFFICE		646		365	500	
582 0390 CDI	RENEWALS	1,812		575		
582 9998 Bud	lget		5,000		5,000	
TRANSPORTATION	N EXPENSE	1,812	5,000	575	5,000	
592 0512 Rai		60,452-	66,622-	41,056-	60,799-	5,823

7 - 23

Page 71

QB202 Date 03/21/16 Time 09:05		NIAGARA FRONTIE (ACCOUNTCO, ACCOU Budget Work Detail	NTUNIT, ACC	OUNT, SUB-ACCOUN		
		Company Division Department		Niagara From ETRO TRANS. AND AFETY & TRAINING		etro
Account/SubAccount	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget
** EXPENSES **						
DIVISION OPERATIONS		60,452-	66,622-	41,056-	60,799-	5,823
TOTAL EXPENSES		1,771,285	1,918,699	1,423,882	2,030,177	111,478

Page

72

INFORMATION TECHNOLOGY SERVICES

DESCRIPTION

The mission of ITS is to provide the NFTA, its branch operations and business centers with business systems analysis and automation to achieve efficient, timely, and reliable solutions at a reasonable cost. The goal of the ITS department is to improve organizational productivity and performance through more effective and consistent application of integrated technology and resources.

PROGRAM AND SERVICE OBJECTIVES

- Support and maintain corporate business applications such as Enterprise Asset Management and Maintenance, Procurement and Financial (Ellipse), HR Payroll (Lawson), Email and office productivity systems.
- Coordinate technology services offered by the IT Department, by providing assistance in the analysis, acquisition, implementation and support of computer systems.
- Work with vendors to understand and introduce new technology to the organization.
- Provide and maintain a secure stable Network Infrastructure
- Continue to develop ITS policy and procedures to effectively manage the Authority's ITS resources.
- Plan, investigate, develop and implement new applications and capabilities meeting the requirements and satisfaction of the business units.
- Provide user support through training, maintenance, problem determination and resolution, and other services as needed.
- Make available over the NFTA network information needed by the user community.
- Successfully support user help calls directly or through other (vendors, education, etc.) resources.

	te 03/21/16 me 09:04	(ACC	COUNTCO, ACC	ANSPORTATION A COUNTUNIT, ACCO Fiscal Year 2	UNT)	Page CREDITS = DEBITS =
		Compar Divis: Depart	ion 30	Niagara Fronti EXECUTIVE BRAN MANAGEMENT INF		uthority
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	676,797	674,730	477,517	837,337	162,607
515	EMPLOYEE BENEFITS	324,511	322,017	233,520	424,530	102,513
520	MAINTENANCE AND REPAIRS	453,291	475,066	543,535	395,000	80,066-
534	TELEPHONE	4	100	1,155	100	
571	CONSULTANTS/OUTSIDE SERVICES	118,729	90,000	221,337	90,000	
576	EMPLOYEE TRAVEL	10,762	2,500	1,751	2,500	
577	EMPLOYEE TRAINING	22,082	21,304	10,488	21,304	
578	POSTAGE	166	50	27	50	
580	GENERAL OFFICE	251,004	138,999	111,619	219,065	80,066
TOTAL	EXPENSES	1,857,346	1,724,766	1,600,949	1,989,886	265,120

87 (-) (+)

7 - 26

NIAGARA FRONTIER TRANSPORTATION AUTHORITY

FY 2016 / 2017 THROUGH 2020 / 2021 FISCALLY CONSTRAINED CAPITAL PLAN

TRANSIT AUTHORITY POLICE DEPARTMENT

						PROJECT LIFE	ACTUAL	TOTAL						
					TOTAL	ACTUAL	FROM 4/1/15	FORECAST	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	ОUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/15	7/22/15	7/23/15 - 3/31/16	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	YEARS
ТАР														
RADIOS	2-1136/1154	4	NR	88C	\$165,000	\$0	\$0	\$15,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$0
POLICE VEHICLES 2/YEAR FYE 15/OUT		1	NR	88C	\$350,000	\$0	\$0	\$0	\$70,000	\$70,000	\$70,000	\$70,000	\$70,000	\$0
REPLACE K9 VEHICLES FYE15 & OUT		2	NR	88C	\$245,000	\$0	\$0	\$0	\$70,000	\$35,000	\$35,000	\$70,000	\$35,000	\$0
VESTS		3	NR	88C	\$90,000	\$0	\$0	\$0	\$5,000	\$60,000	\$15,000	\$5,000	\$5,000	\$0
MDT'S		7	NI	88C	\$60,000	\$0	\$0	\$0	\$30,000	\$0	\$30,000	\$0	\$0	\$0
WEAPONS	2-1112	5	NR	88C	\$52,654	\$12,230	\$0	\$2,924	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$0
ERT EQUIPMENT		6	NR	88C	\$30,000	\$0	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0
1404 MAIN ST. WATER LINE		9	SR	NFTA	\$35,000	\$0	\$0	\$0	\$35,000	\$0	\$0	\$0	\$0	\$0
1404 MAIN ST. CEILING		10	SR	NFTA	\$35,000	\$0	\$0	\$0	\$35,000	\$0	\$0	\$0	\$0	\$0
A/C REGAUGE SYSTEM		8	SR	88C	\$7,000	\$0	\$0	\$0	\$7,000	\$0	\$0	\$0	\$0	\$0
BNIA														
POLICE VEHICLES 2/YR		1	NR	PFC	\$350,000	\$0	\$0	\$0	\$70,000	\$70,000	\$70,000	\$70,000	\$70,000	\$0
REPLACE K9 VEHICLES	2-1146	2	NR	PFC	\$256,683	\$0	\$0	\$11,683	\$35,000	\$70,000	\$70,000	\$35,000	\$35,000	\$0
GARAGE/SHED		4	NI	PFC	\$30,000	\$0	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0
REPLACE ATV		3	NR	PFC	\$20,000	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0
REPLACE COPIER		5	NR	PFC	\$5,000	\$0	\$0	\$0	\$5,000	\$0	\$0	\$0	\$0	÷ \$0

88C	\$999,654	\$12,230	\$0	\$17,924	\$249,500	\$202,500	\$187,500	\$182,500	\$147,500	\$0
NFTA	\$70,000	\$0	\$0	\$0	\$70,000	\$0	\$0	\$0	\$0	\$0
PFC	\$661,683	\$0	\$0	\$11,683	\$160,000	\$140,000	\$140,000	\$105,000	\$105,000	\$0
TOTAL	\$1,731,337	\$12,230	\$0	\$29,607	\$479,500	\$342,500	\$327,500	\$287,500	\$252,500	\$0

/

NIAGARA FRONTIER TRANSPORTATION AUTHORITY

FY 2016 / 2017 THROUGH 2020 / 2021 FISCALLY CONSTRAINED CAPITAL PLAN

MANAGEMENT INFORMATION SYSTEMS

						PROJECT LIFE	ACTUAL	TOTAL						
					TOTAL	ACTUAL	FROM 4/1/15	FORECAST	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	Ουτ
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/15	7/22/15	7/23/15 - 3/31/16	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	YEARS
LAWSON ENVIRONMENT UPGRADE	2-1105			NFTA	\$701,543	\$101,543	\$0	\$0	\$0	\$300,000	\$300,000	\$0	\$0	\$0
DATA BACKUP REPLICATION	2-1149			NFTA	\$25,000	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0
FLEXPOD GROWTH		4	NI	NFTA	\$115,000	\$0	\$0	\$60,000	\$25,000	\$15,000	\$15,000	\$0	\$0	\$0
DISASTER RECOVERY @ NIAGARA FALL AIRPOR				NFTA	\$300,000	\$0	\$0	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0
DISASTER RECOVERY - LAWSON & ELLIPS		5	NI	NFTA	\$25,000	\$0	\$0	\$0	\$25,000	\$0	\$0.	\$0	\$0	\$0
REPLACE OBSOLETE NETWORK COMPONENTS	2-1150	3	NR	NFTA	\$425,000	\$0	\$0	\$0	\$325,000	\$100,000	\$0	\$0	\$0	\$0
ELLIPS ENVIRONMENT UPGRADE		1	NR	NFTA	\$1,650,000	\$0	\$0	\$0	\$825,000	\$825,000	\$0	\$0	\$0	\$0
COMPLETE FIBER OPTIC NETWORK TO OCC		2	NI	NFTA	\$400,000	\$0	\$0	\$0	\$400,000	\$0	\$0	\$0	\$0	\$0]

NFTA	\$3,641,543	\$101,543	\$0	\$85,000	\$1,600,000	\$1,540,000	\$315,000	\$0	\$0	\$0

EEO/DIVERSITY DEVELOPMENT



TOTAL EMPLOYEES 4

.

EEO/DIVERSITY DEVELOPMENT						
2015/16 ANNUAL BUDGET						
VS						
2016/17 ANNUAL BUDGET						

	FY 14-15	FY 15-16	FY 16-17		
	ACTUAL	BUDGET	BUDGET	VARIANCE	%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	349,727	361,359	394,294	32,935	9.1%
Maintenance & Repairs	0	0	0	0	n/a
Utilities	0	0	0	0	n/a
Insurance & Injuries	0	0	0	0	n/a
Safety & Security	0	0	0	0	n/a
General Business/Other	26,141	29,600	30,650	1,050	3.5%
Costs Transferred to Capital Projects	0	0	0	0	n/a
Inter Division Reimbursement	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>
TOTAL OPERATING EXPENSES	<u>375,868</u>	<u>390,959</u>	<u>424,944</u>	<u>33,985</u>	<u>8.7%</u>
OPERATING INCOME/(LOSS)	(375,868)	(390,959)	(424,944)	(33,985)	8.7%
LESS: DIRECT CAPITAL	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>
NET SURPLUS/(DEFICIT)	<u>(375,868)</u>	<u>(390,959)</u>	<u>(424,944)</u>	<u>(33,985)</u>	<u>8.7%</u>

EQUAL EMPLOYMENT OPPORTUNITY/DIVERSITY DEVELOPMENT BRANCH

DESCRIPTION

The Niagara Frontier Transportation Authority is committed to ensuring that all persons who are employed, seeking employment, or those individuals who are seeking contracts with the NFTA, are afforded equal opportunities.

The Equal Opportunity / Diversity Development branch is responsible for planning, developing, implementing and evaluating the Authority's Affirmative Action / Equal Employment Opportunity Programs. The department also administers the Disadvantaged Business Enterprise Program (DBE) in compliance with 49 CFR Part 26, Sub Part D, FTA Circulars 11.55.1, 1160.1, Executive Order 11246 and Affirmative Action Programs as required under Title VI of the Civil Rights Act of 1964. The department is also responsible for Authority-wide compliance with the Americans with Disabilities Act of 1990.

PROGRAM AND SERVICE OBJECTIVES

- Administer the Disadvantaged Business Enterprise (DBE) Certification Program and the Equal Employment Opportunity (EEO) Program.
- Monitor contracts for compliance with all federal and state requirements.
- As required, reports are filed with the Federal Aviation Administration and Federal Transit Administration.
- Provide branch managers and department heads with information pertaining to civil rights compliance.
- Monitor hiring and promotional activity to ensure that minorities and women are represented in all job groups.
- Investigate and resolve complaints of discrimination filed by employees of the NFTA and NFT Metro.
- Investigate and resolve Title VI Complaints.

- Conduct civil rights, sexual harassment and Americans With Disabilities Act training classes.
- Provide fixed route mobility training per request.
- Ensure Authority-wide compliance with ADA of 1990 employment, facility and transportation service requirements.
- Serve as liaison with the disabled community via the Advisory Committee on the Disabled.

KEY PERFORMANCE INDICATORS

EVE 15 EVE 16 EVE 16

	FYE 15 <u>Actual</u>	FYE 16 <u>Original</u> <u>Budget</u>	FYE 16 <u>Current</u> <u>Estimate</u>	FYE 17 <u>Budget</u>
DBE Applications Processed	25	30	25	30
DBEs Certified	20	25	20	25
Civil Rights Complaints Filed - INTERNAL	17	0	10	0
Civil Rights Complaints Resolved-INTERNAL	17	0	10	0
Civil Rights Complaints Filed-EXTERNAL	2	0	1	0
Civil Rights Complaints Resolved- EXTERNAL	2	0	1	0
Sexual Harassment Complai	nts 1	0	1	0
ADA Complaints Filed - INTERNAL	39	0	35	0
ADA Complaints Resolved-INTERNAL	39	0	35	0

EVE 17

	FYE 15 <u>Actual</u>	FYE 16 <u>Original</u> <u>Budget</u>	FYE 16 <u>Current</u> <u>Estimate</u>	FYE 17 Budget
ADA Complaints Filed - EXTERNAL	0	0	1	0
ADA Complaints Resolved – EXTERNAL	0	0	0	0
Street Announcement Compliance	91%	100%	93%	100%
FTA DBE Goal	27%	17%	17%	17%
FAA DBE Goal	52%	17%	17%	17%
FAA Car Rental Concession Goal	11.2%	10%	10%	10%
FAA Non-Car Rental Concession Goal	3.1%	10%	10%	10%

	te 03/21/16 ne 09:04	NIAGARA E (ACCC BUDGET WC		Page 89 CREDITS = (-) DEBITS = (+)			
		Company Divisio Departm	on 31 .	Niagara Frontier EEO EEO BRANCH ADMIN	Transportation Aut	hority	
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
510	EMPLOYEE SALARIES	237,026	244,787	186,984	262,285	17,498	
515	EMPLOYEE BENEFITS	112,699	116,572	89,613	132,009	15,437	
571	CONSULTANTS/OUTSIDE SERVICES	22,064	18,000	15,573	20,000	2,000	
576	EMPLOYEE TRAVEL	500	1,000	357	1,000		
577	EMPLOYEE TRAINING	150	3,000	1,288	3,000		
578	POSTAGE	290	600	192	600		
580	GENERAL OFFICE	3,136	6,999	2,485	4,550	2,449-	
589	OTHER OPERATING EXPENSES			1,500	1,500	1,500	
TOTAL	EXPENSES	375,865	390,958	297,992	424,944	33,986	

GENERAL COUNSEL



GENERAL COUNSEL 2015/16 ANNUAL BUDGET VS 2016/17 ANNUAL BUDGET

	FY 14-15	FY 15-16	FY 16-17		
_	ACTUAL	BUDGET	BUDGET	VARIANCE	%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	1,053,906	1,099,323	1,102,970	3,647	0.3%
Maintenance & Repairs	0	0	0	0	n/a
Utilities	0	0	0	0	n/a
Insurance & Injuries	(10,379)	0	0	0	n/a
Safety & Security	Ó	0	0	0	n/a
General Business/Other	53,991	83,430	66,700	(16,730)	-20.1%
Costs Transferred to Capital Projects	0	0	0	0 Ó	n/a
Inter Division Reimbursement	<u>(462,210)</u>	<u>(479,306)</u>	<u>(458,210)</u>	<u>21,096</u>	<u>-4.4%</u>
TOTAL OPERATING EXPENSES	<u>635,308</u>	<u>703,447</u>	711,460	<u>8,013</u>	<u>1.1%</u>
OPERATING INCOME/(LOSS)	(635,308)	(703,447)	(711,460)	(8,013)	1.1%
LESS: DIRECT CAPITAL	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>
NET SURPLUS/(DEFICIT)	<u>(635,308)</u>	<u>(703,447)</u>	<u>(711,460)</u>	<u>(8,013)</u>	<u>1.1%</u>

GENERAL COUNSEL

DESCRIPTION

The office of General Counsel provides and/or administers all legal services for the NFTA and NFTM on civil and administrative matters. This includes representation of the NFTA and NFTM in negligence claims, negotiations with and proceedings involving state and federal agencies, arbitrations involving collective bargaining agreements or employee grievances, professional negligence, tort and contract claims, condemnation and relocation proceedings, negotiation of collective bargaining agreements, preparation of leases, releases, use and operating agreements, settlements and memoranda of understanding.

The office of General Counsel provides advice, opinions and counsel to the Board of Commissioners, the Executive Director, business center managers and staff on matters concerning labor and employment relations, environmental compliance and litigation, landlord-tenant and real property transactions, procurement and contracting issues, suretyship, risk management and insurance, municipal bonds and finance, secured transactions, commercial relationships, and corporate and legislative concerns.

Under the direction of the General Counsel, staff attorneys appear in state and federal trial and appellate courts and before arbitration panels and administrative agencies such as the New York State Department of Labor, the U.S. Environmental Protection Agency, the New York State Department of Transportation and the Federal Transit Administration. General Counsel attorneys draft proposed agency rules and administrative procedures, and pursue enforcement and collection of judgments for fare evasions and parking violations. Staff personnel manage the board agenda, prepare resolutions for consideration by the Board of Commissioners and assist and provide guidance to user departments and business centers on procurement and various other matters impacting the day-to-day and long range operations of NFTA and Metro. The General Counsel also oversees the functions of the Property Group.

PROGRAM AND SERVICE OBJECTIVES

- To provide thorough, timely and effective legal counsel to Authority management, its commissioners and officers.
- To effectively represent the Authority in all disputes, claims, litigation, and administrative proceedings.
- To continue preparation and updating of legal agreements consistent with federal and state requirements and as necessary to support Authority objectives.
- To effectively use outside legal services within budgeted allocations.
- To regularly review pending litigation files and determine reasonable settlement/reserve values.
- To provide contract administration services and guidance to the procurement and user departments involved in specialized procurements.
- To assist management in the updating, promulgation and implementation of various operational guidelines for procurement consistent with the needs of user departments, state and federal funding participants and applicable law.
- To provide legal advice and services to facilitate the acquisition of real property as required to implement project undertakings of the Authority.

	te 03/21/16 me 09:04	(ACCC	NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2016-17						
		Company Divisic Departm	on 32	Niagara Frontier GENERAL COUNSEL GENERAL COUNSEL	Transportation Aut BRANCH ADMIN	hority			
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget			
510	EMPLOYEE SALARIES	717,979	749,277	515,050	732,141	17,136-			
515	EMPLOYEE BENEFITS	335,925	350,044	252,959	370,829	20,785			
542	CLAIM LOSSES	10,379-		64					
571	CONSULTANTS/OUTSIDE SERVICES	12,616	35,000	16,085	21,000	14,000-			
576	EMPLOYEE TRAVEL	4,002	5,000	2,291	5,000				
577	EMPLOYEE TRAINING	1,735	2,500	2,363	2,500				
578	POSTAGE	1,780	2,000	1,653	2,000				
[.] 580	GENERAL OFFICE	33,858	38,930	20,504	36,200	2,730-			
592	DIVISION OPERATIONS	462,210-	479,306-	318,788-	458,210-	21,096			
TOTAL	EXPENSES	635,306	703,445	492,181	711,460	8,015			

ENGINEERING



ENGINEERING 2015/16 ANNUAL BUDGET VS

2016/17 ANNUAL BUDGET

	FY 14-15	FY 15-16	FY 16-17		
-	ACTUAL	BUDGET	BUDGET	VARIANCE	%
OPERATING ASSISTANCE					
FEMA/SEMA	<u>1,920</u>	0	0	0	<u>n/a</u>
TOTAL OPERATING ASSISTANCE	1,920	0	0	0	n/a
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	1,748,528	1,781,625	3,904,810	2,123,185	119.2%
Maintenance & Repairs	16,142	9,983	65,327	55,344	554.4%
Utilities	1,666	1,500	22,786	21,286	1419.1%
Insurance & Injuries	43	0	1,755	1,755	n/a
Safety & Security	0	0	0	0	n/a
General Business/Other	55,560	78,152	87,785	9,633	12.3%
Costs Transferred to Capital Projects	(1,330,668)	(1,280,000)	(1,291,442)	(11,442)	0.9%
Inter Division Reimbursement	<u>(254,536)</u>	<u>(260,000)</u>	<u>(2,298,782)</u>	<u>(2,038,782)</u>	<u>784.1%</u>
TOTAL OPERATING EXPENSES	<u>236,735</u>	<u>331,260</u>	<u>492,239</u>	<u>160,979</u>	<u>48.6%</u>
OPERATING INCOME/(LOSS)	(234,815)	(331,260)	(492,239)	(160,979)	48.6%
LESS: DIRECT CAPITAL	<u>41,339</u>	<u>15,500</u>	<u>16,000</u>	<u>500</u>	<u>3.2%</u>
NET SURPLUS/(DEFICIT)	<u>(276,154)</u>	<u>(346,760)</u>	<u>(508,239)</u>	<u>(161,479)</u>	<u>46.6%</u>

ENGINEERING, PROPERTY, AND FACILITIES

DESCRIPTION

The Department is responsible for the management and administration of the Engineering, Property, and Facilities Branch. The Branch includes the Design, Construction, Property, Facilities Maintenance, Facilities, and Rail Facilities Departments. The department interacts with other support service branches to ensure consistency with the goals and objectives of the NFTA Business Centers.

The Engineering Department consists of the Design and Construction Departments. They are provide for the implementation of capital projects designated by the Business Centers.

In June of 2015, The Engineering Branch was assigned responsibility for the following departments:

<u>Facilities Maintenance Department (FMD):</u> This department is provides maintenance and repair services for NFTA facilities consistent with the goals and objectives of the Business Centers. The scope of maintenance and repair responsibility includes: plumbing, painting, electrical, HVAC, etc. authority wide. The FMD is also responsible for the maintenance of approximately 284 bus shelters.

<u>Property</u>: This department provides property management, real estate, and land planning and development services for the NFTA.

<u>Facilities:</u> This department provides maintenance services for various NFTA facilities, that is, various transportation Centers, 1404 Main Street, OCC, 485 Cayuga, and 247 Cayuga.

<u>Rail – Facilities:</u> This department provides maintenance services for the LRRT mall and underground stations.

PROGRAM AND SERVICE OBJECTIVES

- Provide cost effective project management including engineering design, design support, construction monitoring, and inspection.
- Manage the Property Department, including property leases, real estate services, and land planning.

- Manage the Facilities Maintenance Department (FMD) to provide maintenance and repair services to NFTA facilities consistent with the goals and objectives of the Business Centers.
- Manage the Facilities Department services for the transportation centers and various other NFTA facilities to provide functional, safe, and clean facilities.
- Manage the Rail-Facilities Department services for the LRRT mall and underground stations to provide functional, safe, and clean stations.
- Implement the NFIA Airport Improvement Program projects. Total program cost - \$9.9 M
- Implement the BNIA Airport Improvement Program projects. Total program cost - \$64.5 M
- Implement Metro and LRRT Capital Program. Total program \$47.6 M
- Implement the LRV Rebuild program. Total program cost - \$49.6 M

	te 03/21/16 me 09:04	(ACCC	NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2016-17						
		Company Divisio Departm	on 33 E	Viagara Frontier ENGINEERING BRANCH ADMINISTRA	Transportation Aut	chority			
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget			
510	EMPLOYEE SALARIES	166,083	192,367	220,567	374,769	182,402			
515	EMPLOYEE BENEFITS	79,727	91,678	108,487	190,008	98,330			
524	AUTOMOTIVE	16,141	9,982	13,826	9,982				
534	TELEPHONE	276		900					
541	INSURANCE	43							
575	PRINTING & ADVERTISING	193	995	3,373	995				
576	EMPLOYEE TRAVEL	777	492		492				
578	POSTAGE	207	491	254	491				
580	GENERAL OFFICE	36,525	41,733	33,717	41,733				
591	PROJECTS	116,779-	127,999-	114,071-	127,999-				
592	DIVISION OPERATIONS	52,112-	52,000-	54,632-	52,000-				
TOTAL	EXPENSES	131,081	157,739	212,421	438,471	280,732			

QB204 Date 03/21/16 Time 09:04		NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2016-17					Page 92 CREDITS = (-) DEBITS = (+)
Company 1 Niagara Frontier Trans Division 33 ENGINEERING Department 0071 BUS SHELTER MAINTENANC					-	thority	
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
510	EMPLOYEE SALARIES	147,584	154,999		159,893	4,894	
515	EMPLOYEE BENEFITS	71,039	73,486		80,419	6,933	
591	PROJECTS	3,797-	11,220-		11,444-	224 -	
592	DIVISION OPERATIONS	214,826-	217,265-		228,868-	11,603-	

TOTAL EXPENSES

QB204 Date 03/21/16 Time 09:04		NIAGARA (ACC BUDGET W		Page 93 DITS = (-) ITS = (+)		
		Compar Divisi Depart	Authority			
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 2016-17 YTD Actual Req Budget	VARIANCE From Budget	
510	EMPLOYEE SALARIES	1,078,538	1,141,120	1,150,304	9,184	
515	EMPLOYEE BENEFITS	512,561	536,907	571,591	34,684	
520	MAINTENANCE AND REPAIRS	31,086	22,999	22,500	499-	
524	AUTOMOTIVE	26,838	24,894	20,845	4,049-	
526	JANITORIAL AND LAUNDRY	9,565	9,975	11,000	1,025	
527	ENVIRONMENTAL	796	1,000	1,000		
531	ELECTRIC POWER	7,372	7,837	7,612	225-	
532	GAS	4,782	6,909	4,975	1,934-	
533	WATER	1,354	640	1,409	769	
534	TELEPHONE	7,007	10,207	7,290	2,917-	
541	INSURANCE	2,012	1,864	1,755	109-	
542	CLAIM LOSSES	2,268				
571	CONSULTANTS/OUTSIDE SERVICES	507	750	750		
577	EMPLOYEE TRAINING	1,254	3,000	1,000	2,000-	
578	POSTAGE	4				
580	GENERAL OFFICE	5,569	7,000	7,884	884	
592	DIVISION OPERATIONS	1,691,513-	1,775,102-	1,809,915-	34,813-	
TOTAL	FXDENSES					

TOTAL EXPENSES

QB204 Date 03/21/16 NIAGARA FRONTIER TRANSE Time 09:04 (ACCOUNTCO, ACCOUNT BUDGET WORKSHEETS - Fis				COUNTUNIT, ACCOUN	Т)		Page 94 CREDITS = (-) DEBITS = (+)
		Company 1 Niagara Frontier Transportation Author Division 33 ENGINEERING Department 0076 FACILITIES MAINTENANCE			thority		
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
** NON-OPERATING/OPERATING ASSISTANCE **							
713 FEDERAL OF	ERATING ASSISTANCE	1,920-					
TOTAL OPERATING	ASSISTANCE	1,920-					

.

DESIGN DEPARTMENT

DESCRIPTION

The Design Department provides and manages design development of capital projects and studies consistent with the goals and objectives of the NFTA Business Centers. The services include the establishment of Authority design objectives, criteria and standards, ensuring that project designs comply with technical building code regulations, and development of project scopes and budgets. In addition, the department prepares cost estimates, capital and planning budgets, reports, and studies. The department also reviews and approves contractor shop drawings, requests for tenant modifications, and private development plans and specifications. The management of consultants includes initiating and concluding the selection process, reviewing and approving payments, and contract closeout.

The Design Department is instrumental in development of the Authority-wide Five Year Capital Plan, FAA Airport Improvement Programs, FTA & FAA quarterly reports, FTA semi-annual project reviews, managing with the Business Centers the; BNIA Runway 14 Mill & Overlay, BNIA Baggage Claim Expansion, LRRT Fastener & Pad Replacement, LRV Mid-Life Rebuild Project, and the Metro Fare Collection System.

Other services provided include technical advice and information to Business Center staffs for non capital and maintenance work. Also included is NFTA coordination with the City of Buffalo Traffic on Main Street and the UB School of Medicine.

PROGRAM AND SERVICE OBJECTIVES

- Initiate implementation of capital projects in a safe, cost management, and time effective manner.
- Management of design projects to comply with grantor requirements which results in full cost reimbursement from the appropriate funding agencies.
- Each capital project is assigned an implementation schedule with milestone dates and cashflow projections. The actual costs, cashflows, and milestone dates are monitored to assess overall performance of consultants and contractors.
- Provide oversight for Authority Wide radio system.
- Prepare, issue, and manage the reports and plans mandated for Executive Order 88.

KEY PERFORMANCE INDICATORS

	FYE 15 <u>Actual</u>	FYE 16 <u>Original</u> <u>Budget</u>	FYE 16 <u>Current</u> Estimate	FYE 17 <u>Budget</u>
Number of capital projects requested by Business Centers	33	50	26	22
Total dollar value of projects requested by Business Centers (000's)	\$103,791	\$175,166	\$115,931	\$85,598
Percent of projects which the design costs were within acceptable industry standards (As a % of construction cost)	100%	100%	100%	N/A
Percentage of projects designed on schedule	100%	100%	100%	N/A
Percentage of staff salaries charged to projects/Business Center	80.6% s	80.6%	79.1%	N/A

	ze 03/21/16 ne 09:04	NIAGARA 1 (ACCO BUDGET WO	Page 91 CREDITS = (-) DEBITS = (+)			
		Company Divisio Departo	on 33 E	liagara Frontier NGINEERING DESIGN	Transportation Aut	hority
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	456,016	462,465	300,493	368,808	93,657-
515	EMPLOYEE BENEFITS	217,759	218,262	146,907	186,524	31,738-
571	CONSULTANTS/OUTSIDE SERVICES	1,789	20,000		20,000	
577	EMPLOYEE TRAINING	6,906	10,500	2,673	10,500	
591	PROJECTS	456,271-	409,600-	315,666-	409,600-	
592	DIVISION OPERATIONS	144,079-	137,799-	79,548-	137,799-	
TOTAL	EXPENSES	82,120	163,828	54,859	38,433	125,395-

CONSTRUCTION DEPARTMENT

DESCRIPTION

The Construction Department is responsible for construction management of all capital improvement projects. The department ensures that projects are constructed and completed within budget and schedule consistent with the goals and objectives of the NFTA Business Centers. The Construction Department also manages Professional Services Contracts. The primary purpose of the department is to assure compliance with contract documents and to ensure full reimbursement of all grant eligible costs from funding agencies.

Liaison with Federal and State funding agencies and various other jurisdictional agencies and public and private utilities, Authority tenants, and adjacent property and business owners is required.

The department also provides coordination between contractors and all other Authority Support Service branches including assisting with implementation of the BNIA Noise Compatibility Program, CNG Facility Upgrade, CNG Site Prep, CNG Station Build, Escalator Replacement, Runway 14 Rehabilitation, and the LRV Train Control Carborne ATP Project.

Other services provided include management of non-capital airport APM projects, technical advice, and information to Business Center staff for non capital and maintenance work. In addition, the department provides coordination between NFTA project and the City of Buffalo Traffic on Main Street Projects.

PROGRAM AND SERVICE OBJECTIVES

- Provide cost effective construction monitoring/management services consistent with the requirements of the Business Centers (i.e., scope, budget, schedule, and coordination).
- Ensure contract compliance and monitor project quality control.
- Management of construction projects to comply with grantor requirements which results in full cost reimbursement from the appropriate funding agencies.
- Ensure that the costs of inspection/management services are within acceptable industry standards.

KEY PERFORMANCE INDICATORS

	FYE 15 Actual	FYE 16 <u>Original</u> <u>Budget</u>	FYE 16 <u>Current</u> Estimate	FYE 17 <u>Budget</u> Estimated
Number of projects under construction	32	28	26	21
Value of projects under) construction (000's)	\$52,392	\$116,921	\$112,931	\$127,793
Percent of projects completed on time	100%	100%	100%	N/A
Percent of projects completed within budget	100%	100%	100%	N/A
Percent of projects completed with a total change order amount within acceptable industry standards	100%	100%	100%	N/A
Percent of projects which receive full reimbursement from appropriate funding agencies	100%	100%	100%	N/A
Total dollar value of non-reimbursement	\$0	\$0	\$0	N/A
Percent of projects that exceed acceptable industry standards for cost of provid construction inspection services	0% ing	0%	0%	N/A

• Ensure contract and project closeouts in a timely manner.

	te 03/21/16 ne 09:04	NIAGARA 1 (ACCO BUDGET WO	Page 95 CREDITS = (-) DEBITS = (+)			
		Company Divisio Departe	on 33 E	iagara Frontier NGINEERING ONSTRUCTION	Transportation Aut	hority
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	566,268	560,002	478,176	554,600	5,401-
515	EMPLOYEE BENEFITS	262,667	256,847	202,388	267,894	11,047
534	TELEPHONE	1,389	1,500	1,256	1,500	
577	EMPLOYEE TRAINING		1,440		1,440	
580	GENERAL OFFICE	9,161	2,500	967	2,500	
591	PROJECTS	757,617-	742,399-	633,230-	742,399-	
592	DIVISION OPERATIONS	58,344-	70,200-	39,975-	70,200-	
TOTAL	EXPENSES	23,524	9,690	9,582	15,335	5,646

-
NIAGARA FRONTIER TRANSPORTATION AUTHORITY

FY 2016 / 2017 THROUGH 2020 / 2021 FISCALLY CONSTRAINED CAPITAL PLAN

ENGINEERING

						PROJECT LIFE	ACTUAL	TOTAL						
					TOTAL	ACTUAL	FROM 4/1/15	FORECAST	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/15	7/22/15	7/23/15 - 3/31/16	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	YEARS
CONSTRUCTION VEHICLE REPLACEMENT	-	1	NR	NFTA	\$103,500	\$0	\$0	\$0	\$16,000	\$16,500	\$17,000	\$17,500	\$18,000	\$18,500
3D SCANNER		2	NI	NFTA	\$60,000	\$0	\$0	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0

NFTA	\$163,500	\$0	\$0	\$0	\$16,000	\$76,500	\$17,000	\$17,500	\$18,000	\$18,500

PUBLIC AFFAIRS



PUBLIC AFFAIRS 2015/16 ANNUAL BUDGET VS

2016/17 ANNUAL BUDGET

	FY 14-15	FY 15-16	FY 16-17		
	ACTUAL	BUDGET	BUDGET	VARIANCE	%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	958,565	1,011,747	1,033,896	22,149	2.2%
Maintenance & Repairs	0	0	0	0	n/a
Utilities	446	450	550	100	22.2%
Insurance & Injuries	0	0	0	0	n/a
Safety & Security	0	0	0	0	n/a
General Business/Other	153,528	155,600	72,575	(83,025)	-53.4%
Costs Transferred to Capital Projects	0	0	0	0	n/a
Inter Division Reimbursement	<u>(87,452)</u>	<u>(120,536)</u>	<u>(27,445)</u>	<u>93,091</u>	<u>-77.2%</u>
TOTAL OPERATING EXPENSES	<u>1,025,087</u>	<u>1,047,261</u>	<u>1,079,576</u>	<u>32,315</u>	<u>3.1%</u>
OPERATING INCOME/(LOSS)	(1,025,087)	(1,047,261)	(1,079,576)	(32,315)	3.1%
LESS: DIRECT CAPITAL	<u>18,837</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>
NET SURPLUS/(DEFICIT)	<u>(1,043,924)</u>	<u>(1,047,261)</u>	<u>(1,079,576)</u>	<u>(32,315)</u>	<u>3.1%</u>

PUBLIC AFFAIRS

DESCRIPTION

The Public Affairs Department provides support with public relations, advertising, printing, communications, graphic design, production, crisis management, website support, community outreach, social media, marketing materials and developing the overall brand strategy for all business centers within the NFTA.

The Director of Public Affairs acts as the Public Information Officer for the authority. Public Affairs is responsible for the dissemination of pertinent, timely and vital information to the media, the community and within the authority. This is accomplished by complying with media requests for interviews and information, through communication campaigns to increase the awareness of the NFTA's public transportation services, to generate revenues, to promote a positive corporate image and by posting the authority's electronic informational news stories online for employees and community stakeholders.

In addition, the department is responsible for the preparation, design and production of all collateral and marketing support materials used by various departments within the NFTA. The in-house print and sign departments produce the majority of the materials and provide assistance in the production of signage used throughout the authority. The majority of signage work involves bus stop additions, vehicle detailing, bus shelter advertising, Metro Rail station signage, replacements and modifications. The department also coordinates Metro's College/University Unlimited Ride program.

PROGRAM AND SERVICE OBJECTIVES

- Design and produce marketing materials that support the mission and objectives of the various business centers within the NFTA
- Provide communication/marketing services to all business centers within the authority
- Prepare and produce all Metro timetables, route maps, updating service information with quarterly changes
- Maintain a consistent corporate identity for the NFTA
- Continue to improve the effectiveness of the public relations programs using established public relations practices and techniques
- Gain support from the Buffalo Niagara region for NFTA's public transportation initiatives through participation in various community events and activities
- Communicate NFTA operational policies and changes.
- Author articles and take photos for NFTA's in-house online newsletter the Transporter as a means of informing NFTA associates, community stakeholders and the region in general about happenings within the authority
- Maintain and update the NFTA's various websites
- Assist with the publishing of the NFTA's Annual Financial Report
- Respond in a timely manner to inquires from the media relating to matters concerning the NFTA
- Coordinate the live broadcast of authority meetings to the public via the Internet

	ze 03/21/16 ne 09:04	(ACCC BUDGET W Company Divisio	DUNTCO, ACC DRKSHEETS - Y 1 DN 36	CANSPORTATION AU COUNTUNIT, ACCOUN Fiscal Year 201 Niagara Fronties MARKETING AND RE BRANCH ADMINISTE	NT) 16-17 r Transportation Aut EVENUE DEVOLP.		Page 98 CREDITS = (-) DEBITS = (+)
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
510	EMPLOYEE SALARIES	409,880	428,565	323,387	486,722	58,157	
515	EMPLOYEE BENEFITS	196,410	200,957	155,610	243,796	42,839	
534	TELEPHONE	446	450	422	550	100	
575	PRINTING & ADVERTISING	4,374	5,000	3,928	5,000		
576	EMPLOYEE TRAVEL	110	250		200	50-	
577	EMPLOYEE TRAINING	4,200	500	114	500		
578	POSTAGE	45	100	61	75	25-	
580	GENERAL OFFICE	9,329	8,900	2,340	8,900		
592	DIVISION OPERATIONS	87,452-	82,951-	65,879-		82,951	
TOTAL	EXPENSES	537,342	561,771	419,983	745,743	183,972	

QB204 Date 03/21/16 NIAGARA FRONTIER TRANSPORTATION AUTHORITY Time 09:04 (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2016-17							Page 97 REDITS = (-) EBITS = (+)
		Compan Divisi Depart	on 36 N	Niagara Frontier MARKETING AND REV BUSINESS DEVELOPM		chority	
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
510 EMPLOYEE	SALARIES	159,941	189,831	85,683	117,258	72,573-	
515 EMPLOYEE	BENEFITS	74,558	89,045	41,838	58,976	30,069-	
575 PRINTING	& ADVERTISING	16,063	20,000	9,878	20,000		
576 EMPLOYEE	TRAVEL		400	152	400		
TOTAL EXPENSES		250,562	299,276	137,551	196,634	102,642-	

	-	-			
	Company Division Department		Niagara Fro MARKETING AND RE PRINT SHOP	ntier Transit Me VENUE DEVELOP	etro
Account/SubAccount Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget
** EXPENSES **					
514 0101 Vacation Pay	6,122		4,593		
514 0102 Birthday & Anniversary Pay	360				
514 0104 Personal Leave Pay	445		463		
514 0105 Holiday Pay	1,710		1,306		
514 0108 Bereavement Pay	540				
514 0111 Paid Lunch Pay	5,042		3,680		
514 0112 Attendance/Sick Leave Incent	1,200	1,400	400	1,400	
514 0116 Vacation, Sick PL Buy Back		1,800	1,800	1,800	
514 0172 Business Development	11,498		9,080		
514 0365 Stationary	35,300		25,390		
514 0703 Accrual		1,097-			1,097
514 0901 Salary Contingency	993		238		
514 9998 Budget		54,465		64,466	10,001
GEN & ADMIN SALARY & WAGES	63,210	56,568	46,950	67,666	11,098
515 9998 Budget			41,357		-
EMPLOYEE BENEFITS	52,754	46,781	41,357	59,478	12,697
571 0014 Management Fees	87,419	82,951	66,744		82,951-
571 0363 Machine Rental & Repair	5,618	4,500	2,823	4,500	
CONSULTANTS/OUTSIDE SERVICES			69,567		

	Company Division Department	2 36 20043	Niagara Front MARKETING AND REVE PRINT SHOP	ier Transit Me ENUE DEVELOP	tro
Account/SubAccount Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget
** EXPENSES **				-	
580 0361 General Office	4,786	8,000	4,726	8,000	
580 0365 Stationary	21,580	25,000	14,447	25,000	
GENERAL OFFICE	26,366	33,000	19,173	33,000	
592 0510 Rail Overhead - Salary		17,154	- 7,885-	21,070-	3,916-
592 0512 Rail Overhead - Expenses		20,431	- 15,085-	6,375-	14,056
DIVISION OPERATIONS		37,585	- 22,970-	27,445-	10,140
TOTAL EXPENSES	235,367	186,2	15 154,077	137,199	49,016-

HUMAN RESOURCES

-



TOTAL EMPLOYEES 9

,

.

HUMAN RESOURCES 2015/16 ANNUAL BUDGET VS

2016/17 ANNUAL BUDGET

	FY 14-15	FY 15-16	FY 16-17		
-	ACTUAL	BUDGET	BUDGET	VARIANCE	%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	802,693	863,523	939,077	75,554	8.7%
Maintenance & Repairs	0	0	0	0	n/a
Utilities	0	0	0	0	n/a
Insurance & Injuries	0	0	0	0	n/a
Safety & Security	0	0	0	0	n/a
General Business/Other	575,550	524,332	531,169	6,837	1.3%
Costs Transferred to Capital Projects	0	0	0	0	n/a
Inter Division Reimbursement	<u>(313,452)</u>	<u>(263,068)</u>	<u>(241,923)</u>	<u>21,145</u>	<u>-8.0%</u>
TOTAL OPERATING EXPENSES	<u>1,064,791</u>	<u>1,124,787</u>	<u>1,228,323</u>	<u>103,536</u>	<u>9.2%</u>
OPERATING INCOME/(LOSS)	(1,064,791)	(1,124,787)	(1,228,323)	(103,536)	9.2%
LESS: DIRECT CAPITAL	<u>0</u>	<u>0</u>	<u>15,000</u>	<u>15,000</u>	<u>n/a</u>
NET SURPLUS/(DEFICIT)	<u>(1,064,791)</u>	<u>(1,124,787)</u>	<u>(1,243,323)</u>	<u>(118,536)</u>	<u>10.5%</u>

HUMAN RESOURCES

DESCRIPTION

The branch is responsible for developing integrated human resource programs that provide cost effective benefits, effective and diversified staffing, positive employee climate, training opportunities, and compensation programs that motivate and reward performance. Provides services related to labor relations including negotiating collective bargaining agreements, investigating and resolving grievances, participating in arbitrations, PERB and other legal proceedings, and coordinating and participating in all labormanagement activities. Administers programs in conjunction with Federal Regulations governing drug and alcohol testing, and medical certification in accordance with Motor Vehicle and Traffic Laws.

PROGRAM AND SERVICE OBJECTIVES

- Implement programs/initiatives that provide cost effective benefits, effective staffing, personnel development, diversity and training.
- Develop positive union/management relationships that encourage mutual respect and common approaches to labor and business issues.
- Successfully conclude labor contract negotiations within established bargaining parameters and in a timely manner.
- Review existing benefit plans for effectiveness and appropriate cost/benefit relationships.
- Develop and obtain Board approval on bargaining strategy for contract negotiations.
- Develop with business directors, organization plans that minimize costs while upgrading talent by promotion, replacement and external recruiting.

KEY PERFORMANCE INDICATORS

	FYE 15 <u>Actual</u>	Original	FYE 16 Current Estimate	FYE 17 <u>Budget</u>
Labor contracts negotiated	4	13	12	13

	ce 03/21/16 ne 09:04	(ACC BUDGET W Compan Divisi	OUNTCO, ACC ORKSHEETS - y 1 on 38	ANSPORTATION AUT OUNTUNIT, ACCOUN Fiscal Year 201 Niagara Frontier HUMAN RESOURCES BRANCH ADMINISTR	T) 16-17 Transportation Au	thority	Page 99 CREDITS = (-) DEBITS = (+)
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
510	EMPLOYEE SALARIES	544,082	586,367	380,882	625,858	39,491	
515	EMPLOYEE BENEFITS	257,341	277,156	179,823	313,219	36,063	
571	CONSULTANTS/OUTSIDE SERVICES	253,962	221,999	248,747	255,000	33,001	
575	PRINTING & ADVERTISING		3,000		3,000		
576	EMPLOYEE TRAVEL	1,180	2,500	1,133	2,500		
577	EMPLOYEE TRAINING	1,118	1,000		1,000		
578	POSTAGE	3,471	2,999	6,165	3,000	1	
580	GENERAL OFFICE	30,140	22,498	29,396	23,025	527	
589	OTHER OPERATING EXPENSES	1,361	10,000	1,574	2,000	8,000-	
592	DIVISION OPERATIONS	238,710-	218,932-	112,691-	200,844-	18,088	
TOTAL	EXPENSES	853,945	908,587	735,029	1,027,758	119,171	

12 - 4

	Company Division Department	2 38 0024	Niagara Fro HUMAN RESOURCES PERSONNEL	ntier Transit Me	etro
Account/SubAccount Description	2014-15 Actual	2015-16 Budget		2016-17 Req Budget	VARIANCE From Budget
** EXPENSES **					
514 0361 General Office	1,476		1,009		
GEN & ADMIN SALARY & WAGES	1,476		1,009		
515 9998 Budget	210-		5,287		
EMPLOYEE BENEFITS	210-		5,287		
571 0014 Management Fees	254,699	218,932	168,710	200,844	18,088-
571 0163 Professional Services	10		1,200		
571 0164 Outside Medical Services	28,949	40,000	20,858	30,000	10,000-
CONSULTANTS/OUTSIDE SERVICES	283,658	258,932	190,768	230,844	28,088-
575 3304 Printing & Advertising			12,690	•	10,000
PRINTING & ADVERTISING				10,000	
577 5900 Employee Training	448	400		400	
EMPLOYEE TRAINING	448	400		400	
580 0361 General Office	105	1,000		200	800-
580 0365 Stationary	105		52	200	200
GENERAL OFFICE	210	1,000	52	400	600-
592 0510 Rail Overhead - Salary	377-		522-		

Page

9

QB202 Date 03/21/16 Time 09:05	NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT) Budget Work Detail Report - Fiscal Year 2016-17							
	Company Division Department		Niagara From JMAN RESOURCES ERSONNEL	ntier Transit Me	tro			
Account/SubAccount Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget			
** EXPENSES ** 592 0512 Rail Overhead - Expenses	74,364-	44,136-	49,369-	41,079-	3,057			
DIVISION OPERATIONS	74,741-	44,136-	49,891-	41,079-	3,057			
TOTAL EXPENSES	210,841	216,196	159,915	200,565	15,631-			

Page 10

NIAGARA FRONTIER TRANSPORTATION AUTHORITY FY 2016 / 2017 THROUGH 2020 / 2021 FISCALLY CONSTRAINED CAPITAL PLAN

HUMAN RESOURCES

						PROJECT LIFE	ACTUAL	TOTAL						
					TOTAL	ACTUAL	FROM 4/1/15	FORECAST	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	Ουτ
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/15	7/22/15	7/23/15 - 3/31/16	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	YEARS
EMPLOYEE BADGE MACHINE		1	NI	NFTA	\$15,000	\$0	\$0	\$0	\$15,000	\$0	\$0	\$0	\$0	\$0
FOR FARE COLLECTION														

TOTAL	\$15,000	\$0	\$0	\$0	\$15,000	\$0	\$0	\$0	\$0	\$0
-------	----------	-----	-----	-----	----------	-----	-----	-----	-----	-----

FINANCE & ADMINISTRATION



FINANCE & ADMINISTRATION

2015/16 ANNUAL BUDGET

vs

2016/17 ANNUAL BUDGET

	FY 14-15 ACTUAL	FY 15-16 BUDGET	FY 16-17 BUDGET	VARIANCE	%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	4,092,679	4,421,024	4,473,239	52,215	1.2%
Maintenance & Repairs	1,757	2,784	1,400	(1,384)	-49.7%
Utilities	58,241	52,273	54,002	1,729	3.3%
Insurance & Injuries	21	36	. 9	(27)	-75.0%
Safety & Security	0	0	0	Ó	n/a
General Business/Other	2,503,913	2,135,645	2,105,632	(30,013)	-1.4%
Costs Transferred to Capital Projects	(243,840)	(288,468)	(214,518)	73,950	-25.6%
Inter Division Reimbursement	(569,014)	(694,645)	(579,842)	<u>114,803</u>	<u>-16.5%</u>
TOTAL OPERATING EXPENSES	<u>5,843,757</u>	5,628,649	<u>5,839,922</u>	<u>211,273</u>	<u>3.8%</u>
OPERATING INCOME/(LOSS)	(5,843,757)	(5,628,649)	(5,839,922)	(211,273)	3.8%
LESS: DIRECT CAPITAL	<u>392,456</u>	<u>90,000</u>	<u>174,000</u>	<u>84,000</u>	<u>93.3%</u>
NET SURPLUS/(DEFICIT)	<u>(6,236,213)</u>	<u>(5,718,649)</u>	<u>(6,013,922)</u>	<u>(295,273)</u>	<u>5.2%</u>

CHIEF FINANCIAL OFFICER

DESCRIPTION

The Chief Financial Officer reports to the Board of Commissioners with functional responsibility to the Executive Director and is a member of the Executive Director's Management Team. The Finance and Administration Branch functions as the chief administrator and advisor on all financial matters, (Financial Planning and Analysis, Cash Management, Accounting and Grant Administration), as well as administrative matters (Purchasing, Government Relations and Management Information Systems.)

The Chief Financial Officer is responsible for the strategic financial plan of the authority and the branch is responsible for compliance with all state and federal standards and regulations related to financial and control matters. The Chief Financial Officer and branch management works with the Management Team to develop innovative cost containment measures and revenue enhancements.

PROGRAM AND SERVICE OBJECTIVES

- Provide thorough, timely and effective financial information and guidance to Authority management, it's Commissioners and Officers, and as required, to funding agencies.
- Effectively interpret and implement all required financial procedures as determined by external controlling agencies.
- Regularly review and advise the Authority of pending changes in the financial arena that will impact on the performance of the Authority.
- Recommend a balanced program for improvements in office technology that utilizes resources, both financial and human, most appropriately.
- Develop financing and cash management techniques that will more effectively maximize our working capital position.

QB204 Date 03/21/16 NIAGARA FRONTIER TRANSPORTATION AUTHORITY Time 09:04 (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2016-17 Company 1 Niagara Frontier Transportation Authority							
		Company Divisi Departu	on 39	Niagara Frontier FINANCE AND ADMI BRANCH ADMINISTR	NISTRATION	thority	
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
510	EMPLOYEE SALARIES	162,058	178,664	130,434	176,366	2,298-	
515	EMPLOYEE BENEFITS	78,575	83,916	63,867	89,309	5,393	
534	TELEPHONE	386		371	400	400	
571	CONSULTANTS/OUTSIDE SERVICES	260,455	356,996	201,671	254,000	102,996-	
574	TAXES AND ASSESSMENTS	6,007-	4,992	3,215-		4,992-	
576	EMPLOYEE TRAVEL	479	2,000	1,580	3,000	1,000	
577	EMPLOYEE TRAINING	210	3,143	10	826	2,317-	
578	POSTAGE	642	799	312	700	99-	
580	GENERAL OFFICE	23,580	17,999	5,816	23,000	5,001	
591	PROJECTS	629-	1,000-		600-	400	
TOTAL	EXPENSES	519,749	647,509	400,846	547,001	100,508-	

1

	QB204 Date 03/21/16 NIAGARA FRONTIER TRANSPORTATION AUTHORITY Time 09:04 (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2016-17						
		Compar Divisi Depart		Niagara Frontie: FINANCE AND ADM	r Transportation Au INISTRATION	thority	
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
510	EMPLOYEE SALARIES	116,297	116,986	94,779	117,808	822	
515	EMPLOYEE BENEFITS	54,484	55,721	46,056	59,728	4,007	
524	AUTOMOTIVE	1,383	2,784	425	1,400	1,384-	
526	JANITORIAL AND LAUNDRY	374					
531	ELECTRIC POWER	4,058	4,314	2,474	4,190	124-	
532	GAS	2,632	3,443	1,109	2,650	793-	
533	WATER	151	60	65	20	40-	
534	TELEPHONE	19,067	17,880	13,353	19,000	1,120	
541	INSURANCE	21	36		9	27-	
572	RENT EXPENSE	1,003,860	869,000	581,739	1,024,612	155,612	
578	POSTAGE	252	1,090		246	844-	
580	GENERAL OFFICE	15,503	19,991	14,470	15,500	4,491-	
TOTAL	EXPENSES	1,218,082	1,091,305	754,470	1,245,163	153,858	

•

FINANCIAL PLANNING AND ANALYSIS

DESCRIPTION

The Financial Planning and Analysis (FP&A) department is responsible for the preparation, implementation and monitoring of the annual operating and capital budget. This process is intended to recognize and allocate all available resources to our transportation service providers and their support units in the best possible manner to allow the Authority to complete its mission. The annual operating budget becomes the financial plan for the Authority. The Financial Planning and Analysis department is also responsible for the five-year operating and capital plan. This document, as required by New York State, is utilized as a long-term strategic tool in allocating resources to the various business and support units. The department also performs financial analysis in support of business decisions for management and also assists in efforts to achieve and maintain fiscal stability

PROGRAM AND SERVICE OBJECTIVES

- Prepare the annual operating and capital budgets for all business centers and support units.
- Prepare the five-year operating and capital plan for all business centers and support units.
- Implement, monitor and analyze balanced adopted budgets throughout the fiscal year.
- Provide the Board of Commissioners, Executive Director, and general managers with accurate financial and budget performance data on fiscal issues and recommend appropriate action.
- Assist transportation service providers in developing performance indicators to link the operating budget to services provided.
- Provide detailed analysis in development of BNIA rates & charges.

KEY PERFORMANCE INDICATORS

	FYE 15 <u>Actual</u>	FYE 16 <u>Original</u> <u>Budget</u>	FYE 16 <u>Current</u> <u>Estimate</u>	FYE 17 <u>Budget</u>
Consolidated Annual Operating & Cap'l Budgets Prepared for Board of Commissioners' Approval	1	1	1	1
Five Year Operating & Cap'l Plan Prepared for Board of Commissioners' Approval	1	1	1	1
Cost Center Budget Request Reviewed, Categorized into Departments and Prepared fo Executive Director Approval		106	107	108
Review and Analysis of Revenues and Expenditures Performed	12	12	12	12
Workdays to Complete Budget Variance Report After Fiscal Period Closing	3	3	3	3
Monthly Performance Rept.	12	12	12	12
Operating Report Prepared for NYSDOT	3	3	3	3
Calculation of Annual Airlin Rates and Charges Along wi Mid-year Review and Year I Settlement	ith	3	3	3
	5	5	1	1
NYSDOB Financial Report	_			
NYSDOT 17A Report	1	1	1	1

	te 03/21/16 me 09:04	NIAGARA F (ACCC BUDGET WC		Page 100 CREDITS = (-) DEBITS = (+)			
		Company Divisic Departm	on 39 .	Niagara Frontier FINANCE AND ADMII FINANCIAL PLANNII		thority	
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
510	EMPLOYEE SALARIES	258,039	263,075	195,903	266,000	2,925	
515	EMPLOYEE BENEFITS	121,590	122,483	94,127	132,702	10,219	
577	EMPLOYEE TRAINING	267	150	199	150		
578	POSTAGE		192		192		
580	GENERAL OFFICE	4,014	4,989	2,448	4,988	1-	
591	PROJECTS		8,000-	815-	8,000-		
TOTAL	EXPENSES	383,910	382,889	291,862	396,032	13,143	

ACCOUNTING SERVICES DEPARTMENT

DESCRIPTION

The Accounting Services department is responsible for maintenance and control of the general ledger and supporting systems, establishment of NFTA accounting policies and procedures, recommendations on financial techniques to improve management understanding and preparation of all financial reports of the NFTA including NFT Metro in accordance with Generally Accepted Accounting Principles.

The responsibilities of Accounting Services specifically include the control of accounts receivable, accounts payable, fixed assets, payroll processing, application for grant reimbursements, preparation of reporting requirements for federal, state and local governmental funding agencies, and the preparation of financial information with a management orientation that will improve financial understanding.

PROGRAM AND SERVICE OBJECTIVES

- To process and account for all financial transactions through reconciliation of the general ledger accounts, and assure such transactions are in accordance with Generally Accepted Accounting Principles.
- To prepare interim, annual and comprehensive financial statements for federal, state and local governmental authorities and funding agencies as required.
- To develop and provide timely, concise, accurate and effective accounting reports to the Board of Commissioners, Executive Director, and general managers for internal analysis and control.
- To review the MIS accounting systems and make recommendations for enhancements and changes to ensure they adequately support the objectives of Accounting Services.
- To develop ongoing financial training methods.

KEY PERFORMANCE INDICATORS

	FYE 15 <u>Actual</u>	FYE 16 <u>Original</u> <u>Budget</u>	FYE 16 <u>Current</u> Estimate	FYE 17 <u>Budget</u>
Days Required to Close the General Ledger Monthly (business days)	7	7	7	7
Late Payment Charges	\$0	\$0	\$0	\$0
Material Audit Adjustments in Preparing the Fiscal Year End Financial Statemen	ıts 0	0	0	0

	te 03/21/16 me 09:04	NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2016-17						
		Company Division Departmo	n 39	Niagara Frontier Tra FINANCE AND ADMINIS ACCOUNTING		uthority		
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	:	
510	EMPLOYEE SALARIES	558,292	612,264	461,527	618,695	6,431		
515	EMPLOYEE BENEFITS	258,419	290,305	220,491	312,709	22,404		
571	CONSULTANTS/OUTSIDE SERVICES	202,858		7,159				
576	EMPLOYEE TRAVEL	61	2,500	74	2,500			
577	EMPLOYEE TRAINING	5,357	6,000	135	6,000			
578	POSTAGE	5,134	5,000	3,633	5,000			
580	GENERAL OFFICE	70,780-	72,800	- 37,524-	72,800-			
591	PROJECTS	14,559-		14,162-				
592	DIVISION OPERATIONS	121,639-	114,380	- 108,828-	115,343-	963-		
TOTAL	EXPENSES	823,143	728,889	532,505	756,761	27,872		

	Company Division Department	2 39 0032	Niagara From FINANCE AND ADMIN ACCOUNTING SERVIC	tier Transit M IISTRATION ES	etro
Account/SubAccount Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget
** EXPENSES **		-			-
514 0101 Vacation Pay	20,989		8,291		
514 0102 Birthday & Anniversary Pay	1,369		848		
514 0103 Sick Pay	6,691		3,756		
514 0104 Personal Leave Pay	1,758		1,376		
514 0105 Holiday Pay	9,605		6,635		
514 0108 Bereavement Pay	165		113		
514 0111 Paid Lunch Pay	27,490		20,453		
514 0112 Attendance/Sick Leave Incent	1,200		400		
514 0234 Physical Examination Labor			108		
514 0361 General Office	131,411		91,055		
514 0470 Purchasing Labor/Expense	54,331		41,694		
514 0471 Stores Labor/Expense	9,863		10,042		
514 0472 Misc Labor/Expense	10,334				
514 0703 Accrual		6,676	-		6,676
514 0900 Overtime	2,763		4,857		
514 0901 Salary Contingency	5,695		1,322		
514 9998 Budget		350,283		292,561	57,722-
GEN & ADMIN SALARY & WAGES	283,664	343,607	190,950	292,561	51,046-
515 9998 Budget			169,769	257,161	27,002-
EMPLOYEE BENEFITS	224,721	284,163	169,769	257,161	27,002-

Page 11

	Company Division Department	2 39 20032	Niagara Fro FINANCE AND ADMI ACCOUNTING SERVI	ntier Transit Me NISTRATION CES	tro
Account/SubAccount Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget
** EXPENSES **					
534 0222 Utilities Expense	21,968		14,567		
534 9998 Budget	9,362	26,076	5,524	27,242	1,166
TELEPHONE	31,330	26,076	20,091	27,242	1,166
571 0014 Management Fees	121,558	114,380	110,443	115,343	963
571 0163 Professional Services	3,850	6,349	4,500	6,349	
571 0362 Temporary Help	50		50		
571 0363 Machine Rental & Repair	4,429	4,000	2,043	4,000	
571 0367 Outside Auditing	28,250	46,000	40,500	46,000	
CONSULTANTS/OUTSIDE SERVICES	158,137	170,729	157,536	171,692	963
573 0190 Doubtful Accounts Expense			199,500		
PROVISIONS AND RESERVES			199,500	500	
577 5900 Employee Training	4,963	3,000	2,277		
EMPLOYEE TRAINING		3,000	2,277	3,000	
580 0361 General Office			1,177		
580 0363 Machine Rental & Repair	3,178	2,999	,	2,999	
580 0365 Stationary	14,275	12,500	9,068	12,500	
580 0368 Technology/Equipment/Service	4,580	5,000	5,851	5,000	

Page 12

	Company Division Department						
Account/SubAccount Description ** EXPENSES **	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget		
GENERAL OFFICE	25,023	23,498	16,096	23,498			
592 0510 Rail Overhead - Salary	37,149-	107,505-	- 52,195-	93,453-	14,052		
592 0512 Rail Overhead - Expenses	31,981-	33,465-	- 65,957-	33,692-	227-		
DIVISION OPERATIONS	69,130-	140,970	- 118,152-	127,145-	13,825		
TOTAL EXPENSES	658,708	710,60	03 638,067	648,509	62,094-		

CASH MANAGEMENT DEPARTMENT

MISSION STATEMENT

The Cash Management department is responsible for all treasury functions, with NFTA/NFTM including short-term investments, sale of fare media, transfers of funds, banking relationships and cash flow projections.

DESCRIPTION

The Cash Management department reports to the Chief Financial Officer regarding the security of all revenue received, placement of all investments, timely collection of operating assistance, management of BNIA bond funds, negotiation of banking agreements, and management of Metro fare media. The department also coordinates with other departments to facilitate a consistent method of handling cash and bank deposits, distributes payroll and general account checks for NFTA/NFT Metro, reconciles Metro payroll and all NFTA accounts, administers all transportation pass programs, controls both NFT Metro pension plans, controls and accounts for all NFTA and NFT Metro cash, supervises the NFT Metro money center, monitors bus loop lease agreements, audits and remits commissions for various vending agreements and processes various federal, state and county reports.

PROGRAM AND SERVICE OBJECTIVES

- Prepare projected cash flows for NFTA and NFT Metro.
- Investigate any new legislation pertinent to investment policies, procedures and guidelines in accordance with New York State Public Authority Law.
- Report status of all operating assistance to Chief Financial Officer.
- Develop and implement training of treasury management throughout the Authority.

KEY PERFORMANCE INDICATORS

	FYE 15 Actual	FYE 16 <u>Original</u> <u>Budget</u>	FYE 16 <u>Current</u> <u>Estimate</u>	FYE 17 <u>Budget</u>
Checks Issued: Metro Authority	44,248 11,005	47,500 11,750	35,268 18,422	35,500 18,500
Number of Investment Orders Completed	300	300	300	300
Number of Bank Accounts Reconciled Monthly	75	75	75	75
Number of Passes Sold	277,230	315,000	289,949	300,000
Number of Tokens Processed (000's omitted)	1,400	1,400	1,400	1,400
Average Investment Rate: Investments	0.17%	0.25%	0.14%	0.50%

	e 03/21/16 ne 09:04	(ACCC	DUNTCO, ACC	ANSPORTATION AUT OUNTUNIT, ACCOUN Fiscal Year 201	NT)		Page CREDITS = DEBITS =
		Company Divisic Departm	on 39	Niagara Frontien FINANCE AND ADMI CASH MANAGEMENT	r Transportation Aut INISTRATION	hority	
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
510	EMPLOYEE SALARIES	240,784	262,401	141,034	272,242	9,841	
515	EMPLOYEE BENEFITS	105,896	125,427	67,804	137,210	11,783	
577	EMPLOYEE TRAINING		143		143		
578	POSTAGE	6,788	4,992	4,621	4,992		
580	GENERAL OFFICE	583	240	172	240		
592	DIVISION OPERATIONS	182,289-	195,819-	79,086-	104,798-	91,021	
TOTAL	EXPENSES	171,762	197,384	134,545	310,029	112,645	

102 (-) (+) NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)

Budget	Work	Detail	Report	-	Fiscal	Year	2016-17	

		Company	2	Ningara Erer	tion Thomait M	
		Company Division Department	2 39 0033	Niagara From FINANCE AND ADMIN CASH MANAGEMENT	itier Transit Me NISTRATION	etro
Account/Sub	Account Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual		
** EXPENSES	**					
514 0101	Vacation Pay	28,530		26,444		
514 0102	Birthday & Anniversary Pay	2,954		1,683		
514 0103	Sick Pay	18,009		4,261		
514 0104	Personal Leave Pay	3,931		2,348		
514 0105	Holiday Pay	12,942		9,473		
514 0107	Military Leave Pay	81				
514 0111	Paid Lunch Pay	22,732		16,725		
514 0112	Attendance/Sick Leave Incent	4,800	3,995	1,600	3,995	
514 0113	Sick Pay Buy Back		1,068		1,068	
514 0150	Coin Room Labor	197,644		164,347		
514 0361	General Office	68,246		52,675		
514 0703	Accrual		8,831	-		8,831
514 0900	Overtime	68,350	75,000	45,615	75,000	
514 0901	Salary Contingency	8,170		2,021		
514 9998	5		398,962		389,560	9,402-
	N SALARY & WAGES			327,192		
515 9998	Budget	324,029	342,054	259,728	360,861	18,807
	ENEFITS					
534 0222	Utilities Expense	552		327		
534 9998	Budget		500		500	

		Company Division Department	2 39 2 0033	Niagara Fro FINANCE AND ADMI CASH MANAGEMENT	ntier Transit Me NISTRATION	etro
Account/Sub	Account Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget
** EXPENSES	**		2		1 5	
TELEPHONE		552	500	327	500	
571 0014	Management Fees	267,167	195,818	187,146	104,798	91,020-
571 0163	Professional Services	39	10,000		10,000	
	S/OUTSIDE SERVICES	267,206	205,818	187,146	114,798	91,020-
572 0369	Office Space Rental			288,579		
RENT EXPEN	 SE 	481,909	350,000	288,579	350,000	
580 0361	General Office		672	190	672	
580 0363	Machine Rental & Repair	27,754	28,000	18,320	28,000	
580 0364	Cleaning & Operations	171	288	155	288	
580 0365	Stationary	43,323	95,000	39,890	95,000	
580 0368	Technology/Equipment/Service	180		975		
580 0472	Misc Labor/Expense	5,056	2,500	3,980	2,500	
580 0572	Bank Service Charges	23,779	10,000	23,102	25,000	15,000
GENERAL OF	FICE	100,263	136,460	86,612	151,460	15,000
582 0333	Tickets & Tokens		1,296		1,296	
TRANSPORTA	TION EXPENSE		1,296		1,296	
592 0510	Rail Overhead - Salary			- 39,465-	127,572-	2,004-

QB202 Date 03/21/16 Time 09:05	NIAGARA FRONTIE (ACCOUNTCO, ACCOU Budget Work Detail	NTUNIT, ACCO	OUNT, SUB-ACCOU	NT)	
	Company Division Department		Niagara Fro INANCE AND ADMI ASH MANAGEMENT	ntier Transit Me NISTRATION	etro
Account/SubAccount Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget
** EXPENSES **					
592 0512 Rail Overhead - Expenses	144,394-	117,908-	95,909-	104,984-	12,924
DIVISION OPERATIONS	195,953-	243,476-	135,374-	232,556-	10,920
TOTAL EXPENSES	1,414,395	1,262,846	1,014,210	1,215,982	46,864-

Page 16

GRANTS AND GOVERNMENT AFFAIRS DEPARTMENT

DESCRIPTION

The Grants and Government Affairs Department manages all phases of the NFTA's grant processes and legislative action plans.

The Department identifies, secures, programs and manages Federal Transit Administration, Federal Aviation Administration and other non-traditional public and private-sector funding in cooperation with NFTA business centers and external project partners to meet ongoing capital and operating needs of the NFTA.

Working with NFTA business centers the Department develops and maintains relationships with congressional, state and local legislative offices, coordinates federal and state legislative action plans, analyzes and tracks budgets and legislation and prepares public funding and policy proposals.

PROGRAM AND SERVICE OBJECTIVES

The functions of the Government Affairs department include:

- Collaborate with external agencies and internal departments to identify fundable projects that fit organizational strategies.
- Prepare and submit grant applications.
- Assure project management compliance with grantor rules, regulations, and grant closeout requirements.
- Communicate with partners on project status and funding information in a timely and accurate manner.
- Administer NFTA funding through regional project planning.
- Analyze federal and state budget, policy and legislation.
- Research and interpret relevant federal, state and local rules, regulations, policies, and procedures.

• Communicate with partners on administrative and legislative initiatives in a timely and accurate manner.

PERFORMANCE MEASUREMENTS

- Grants awarded.
- Funds received to permit project implementation within budget timeframe and maintain NFTA cash position.
- Acceptance of legislative initiatives in support of NFTA needs.
- Favorable grant management review and audit findings.

	te 03/21/16 ne 09:04	(ACCO BUDGET WO Company Divisio	DUNTCO, ACCO DRKSHEETS - y 1 1 DN 39 1	ANSPORTATION AUT DUNTUNIT, ACCOUN Fiscal Year 201 Niagara Frontier FINANCE AND ADMI GOVERNMENT AFFAI	T) 6-17 Transportation Aut NISTRATION		Page 103 CREDITS = (-) DEBITS = (+)
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
510	EMPLOYEE SALARIES	317,578	318,117	248,667	329,739	11,622	
515	EMPLOYEE BENEFITS	152,411	151,734	119,481	166,316	14,582	
534	TELEPHONE	51		56			
574	TAXES AND ASSESSMENTS	100	100	50	100		
575	PRINTING & ADVERTISING	1,235		62			
576	EMPLOYEE TRAVEL	2,393	3,100	843	4,000	900	
577	EMPLOYEE TRAINING	150	150			150-	
578	POSTAGE	316	500	874	500		
580	GENERAL OFFICE	1,086	1,775	329	200	1,575-	
591	PROJECTS	228,651-	279,468-	171,755-	205,918-	73,550	
TOTAL	EXPENSES	246,669	196,008	198,607	294,937	98,929	

PROCUREMENT

DESCRIPTION

The Procurement department supports the operation of the NFTA by procuring materials, parts, supplies, equipment, utilities and services in accordance with NFTA Policies and Procedures.

PROGRAM AND SERVICE OBJECTIVES

- To procure goods and services cost effectively in keeping with the Procurement Guidelines, Federal and State requirements, budgetary limits, and departmental requirements.
- To ensure the integrity of the procurement process and to support new standards for materials, equipment and supplies.
- Improve service to customers at all facilities.
- Solicit MWBE participation in procurements. Assist DBE's, MBE's, WBE's and other small businesses to maximize opportunities in their participation in NFTA procurements.
- Issue purchase orders within 24 hours of receipt of purchase requisition.
- Enhance the competitive bidding process.
- Reduce the number of small dollar purchase orders processed via the increased use of the purchasing card.

KEY PERFORMANCE INDICATORS

	FYE 14 <u>Actual</u>	FYE 15 <u>Original</u> <u>Budget</u>	FYE 15 Current Estimate	FYE 16 <u>Budget</u>
Purchase Orders	10,500	11,000	8,500	8,500
Dollars of Purchases (000's)	\$31,000	\$31,000	\$41,000	\$41,000

	ce 03/21/16 ne 09:04	(ACCO	DUNTCO, ACCO	ANSPORTATION AUT DUNTUNIT, ACCOUN Fiscal Year 201	JT)		Page 104 CREDITS = (-) DEBITS = (+)
		Company Divisio Departr	on 39 1	Niagara Frontien FINANCE AND ADMI MATERIAL AND PRO		hority	
Account	Description	2014-15 Actual	2015-16 Budget	2015-16 YTD Actual	2016-17 Req Budget	VARIANCE From Budget	
510	EMPLOYEE SALARIES	269,786	269,811	208,918	274,857	5,046	
515	EMPLOYEE BENEFITS	129,633	128,601	101,439	139,352	10,751	
524	AUTOMOTIVE						
534	TELEPHONE	15		37			
575	PRINTING & ADVERTISING	2,497	3,000	2,085	3,000		
576	EMPLOYEE TRAVEL	1,405	1,500	348	1,500		
577	EMPLOYEE TRAINING	259	1,000	20	1,000		
578	POSTAGE	108	100	9	100		
580	GENERAL OFFICE	2,584	5,700	2,258	5,699	1-	
TOTAL	EXPENSES	406,287	409,712	315,114	425,508	15,796	

NIAGARA FRONTIER TRANSPORTATION AUTHORITY

FY 2016 / 2017 THROUGH 2020 / 2021 FISCALLY CONSTRAINED CAPITAL PLAN

FINANCE AND ADMINISTRATION

						PROJECT LIFE	ACTUAL	TOTAL						
					TOTAL	ACTUAL	FROM 4/1/15	FORECAST	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	Ουτ
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/15	7/22/15	7/23/15 - 3/31/16	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	YEARS
CFO														
REPLACEMENT COPIER - CENTRAL SERVICES	2-1157	1	NR	NFTA	\$60,000	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0	\$0	\$0
POSTAGE MACHINE - MAIL ROOM		1	NR	NFTA	\$15,000	\$0	\$0	\$0	\$15,000	\$0	\$0	\$0	\$0	.\$0

NFTA \$75,0	00 \$0	\$0	\$60,000	\$15,000	\$0	\$0	\$0	\$0	\$0
-------------	--------	-----	----------	----------	-----	-----	-----	-----	-----

NIAGARA FRONTIER TRANSPORTATION AUTHORITY

FY 2016 / 2017 THROUGH 2020 / 2021 FISCALLY CONSTRAINED CAPITAL PLAN

ACCOUNTING - NFTA

						PROJECT LIFE	ACTUAL	TOTAL						
					TOTAL	ACTUAL	FROM 4/1/15	FORECAST	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	Ουτ
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/15	7/22/15	7/23/15 - 3/31/16	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	YEARS
MIS-TIME CAPTURE & MGMT.	2-1092	1	м	NFTA	\$608,147	\$309,856	\$17,053	\$82,947	\$150,000	\$48,291	\$0	\$0	\$0	\$0
REDESIGN 2ND FLOOR PAYROLL		2	NI	NFTA	\$9,000	\$0	\$0	\$0	\$9,000	\$0	\$0	\$0	\$0	\$0

NFTA \$617,147 \$309,856 \$17,053 \$82,947 \$159,000	\$48,291	\$0	\$0	\$0	\$0
--	----------	-----	-----	-----	-----