



Niagara Frontier Transportation Authority

**Annual Operating Budget
and Five Year Capital Plan**

**Fiscal Year Ending
03.31.2027**

TENTATIVE
November 20, 2025

MISSION STATEMENT

The Niagara Frontier Transportation Authority is a multimodal entity encompassing a skilled and dedicated workforce. We are firmly committed to providing safe, efficient, professional and sustainable transportation services that enhance the quality of life in the Buffalo Niagara region in a manner consistent with the needs of our customers.

Aviation: serves as a catalyst for economic growth by maintaining cost effective, customer oriented, efficient airports to attract and retain comprehensive and competitive air transportation services.

Surface: enhance the quality of life of residents and visitors by providing the highest level of safe, clean, affordable, responsive, and reliable transportation through a coordinated and convenient bus and rail system.

Property: manage and develop the NFTA-owned real property to optimize the generation of self-supporting discretionary revenue to support our transportation businesses while fostering economic growth.

Support services: proactively provide high quality, coordinated, innovative, technological, cost-effective support service solutions for our internal and external stakeholders.

**MANAGEMENT'S CERTIFICATION OF THE BUDGET
AND FINANCIAL PLAN**

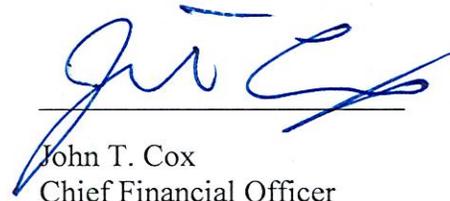
TENTATIVE

The management of the Niagara Frontier Transportation Authority is responsible for the preparation and presentation of the Authority's budget and financial plan in accordance with Section 203.9 of 2 NYCRR. Management is also responsible for and certifies to the reasonableness of the assumptions, methods of estimation and judgment inherent in the preparation of the budget, and that these regulations have been satisfied.

Niagara Frontier Transportation Authority



Kimberley Minkel
Executive Director



John T. Cox
Chief Financial Officer

December 11, 2025

ORGANIZATION OF THE BUDGET DOCUMENT

The NFTA operating and capital budget is presented under six sections.

- The first section, Executive Summary, contains the Executive Director's Budget Message and Summary. The message outlines overall revenue projections, spending priorities, operational goals, and capital needs.
- The second section, Budget Overview, outlines the organization of the budget document and contains key revenue and expenditure indicator assumptions used to form the financial plan. Each footnoted key indicator of the summary page 1-1 corresponds to the numbered explanations of this section.
- The third through sixth sections, Surface Transportation, Aviation, Facilities & Property Group, and Central Administration Budgets, are organized by business centers and branches making up the Central Administration respectively. Included for each business center and branch is an organization chart, a line item revenue and expense consolidated cash flow surplus/(deficit) summary statement by business center or branch, a narrative, a detailed line item revenue and expense summary by cost center and capital budgets. All Central Administration branches, with the exception of EEO/Diversity Development and General Counsel, include cost centers that are part of Metro reporting but, by function, belong with the branch. For legal and/or accounting purposes, these Metro cost centers must be recorded separately from the Authority. Where appropriate, the Metro portion of revenues and expenditures have been identified separately from the Authority.
- The financial net surplus/(deficit) summary statement provides FY 24-25 actuals and a comparison of the FY 25-26 budget vs the FY 26-27 budget.
- The narrative includes: the business center or support unit description, purpose, responsibilities, services, program and service objectives, key performance indicators, and key changes in operations or budgets.

- The detailed line item revenue and expense summary provides actual revenues received and expenditures for FY 24-25, the current annual budget, the FY 25-26 September year-to-date actuals, the FY 26-27 tentative budget, and the variance from the prior budget.
- Capital budgets follow each business center.

SUMMARY OF REVENUES AND EXPENDITURES

The NFTA consolidated operating budget is prepared on a basis that parallels the NFTA's accounting systems. Budget summaries are prepared by grouping categories of revenues and expenditures under meaningful headings designated as business centers. Financial statements are prepared using the accrual basis of accounting. The financials of the NFTA are prepared in conformity with the governmental accounting and financial reporting principles of the Governmental Accounting Standards Board.

The financial transactions of the NFTA are accounted for under two enterprise funds, which are titled the Authority and Metro. The Authority includes the activities of transportation centers, airports, various properties/facilities, and related administrative support. Metro includes all the activities of the bus/paratransit and rail system. The operating budget is organized on a departmental basis within these two funds and is oriented for expenditure control and accountability.

Executive Summary



**NIAGARA FRONTIER
TRANSPORTATION AUTHORITY**

TO: NFTA Board of Commissioners
FROM: Kimberley A. Minkel
Executive Director 
SUBJECT: NFTA FY 2026-27
Operating and Capital Budget

Presented herein and in the accompanying documents is a tentative, balanced operating and capital budget for the NFTA's fiscal year beginning April 1, 2026 and ending March 31, 2027.

The Authority is projecting operating income for FYE 27 of \$32.3 million, offset by capital spending of \$58.9 million and non-operating revenues totaling \$26.6 million. This is a balanced budget that does not increase transit fares or significantly impact service.

Operating Revenues

Consolidated FYE 27 revenues of \$141,506k, are \$5,544k, or 4.1%, above FYE 26. This increase is attributable to higher Niagara Frontier Transit Metro, Inc. (Metro), Buffalo Niagara International Airport (BNIA), Niagara Falls International Airport (NFIA), Transportation Centers and Property Development revenues.

NFTA operating revenues of \$111,226k are \$5,221k, or 4.9%, above FYE 26. NFTA revenues are generated from four business centers: BNIA, NFIA, Transportation Centers (Metropolitan Transportation Center [MTC] and Niagara Falls International Transportation Center [NFITC]), and Property Development. BNIA, NFIA, Transportation Centers and Property Development are increasing \$4,704k, \$325k, \$40k and \$152k, respectively.

Metro operating revenues of \$30,279k are \$323k, or 1.1%, above FYE 26. Metro operating revenues are generated from two sources: farebox and advertising on our buses, stations, and bus shelters.

Operating Expenses

Consolidated FYE 27 operating expenses of \$289,581k, are \$15,800k, or 5.8%, above FYE 26. Several factors contribute to the increase:

- NFTA/Metro Personnel Services is increasing \$10,123k, or 5.2%, due to non-represented and contractual salary increases and higher employee benefits.
- NFTA/Metro Maintenance & Repairs is increasing \$1,452k, or 4.7%, as the FYE 27 budget includes higher Metro revenue vehicle maintenance and rail contract costs, and BNIA snowplowing, materials/supplies, baggage maintenance, environmental and landscaping expenses.
- Metro Transit Fuel/Power is \$1,316k, or 20.6% below FYE 26, as lower anticipated diesel and gasoline costs, more reflective of FYE 25 actual and recent trends, contribute to the variance.
- NFTA/Metro General Business/Other is increasing \$5,828k, or 13.1%, as a result of higher Metro outside service costs, training and fare collection expenses, BNIA outside service costs, and Central Admin outside service costs and general office expenses.

Operating Assistance

Operating assistance provided by federal, state, and local governments for Metro operations of \$180,207k is \$27,498k, or 18.0%, above FYE 26.

Total Federal assistance of \$20,879k is \$407k, or 2.0%, above FYE 26 levels, primarily due to an anticipated increase in preventive maintenance (PM) funding allocation from FTA. Also included is \$175k for miscellaneous Federal grants for operations in our Executive branch (Transit Authority Police Department).

New York State Operating Assistance (STOA) is increasing by \$26,675k, or 29.6%. We have also budgeted \$12,000k for dedicated rail operating assistance from New York State (reflected in the Miscellaneous Other Grants below).

	<u>FYE 26</u> (000's)	<u>FYE 27</u> (000's)
STOA:		
• General Fund Section 18(b) (requires local match)	4,100	4,100
• Public Transportation Operation Assistance Funds	<u>83,632</u>	<u>98,257</u>
TOTAL	\$87,732	\$102,357
Additional State Operating Assistance:		
• Miscellaneous Other Grants	<u>\$2,522</u>	<u>\$14,572</u>
TOTAL STATE OPERATING ASSISTANCE	<u>\$90,254</u>	<u>\$116,929</u>

Local operating assistance is increasing 1.0% to \$42,574k, as Erie County’s projection of sales tax receipts contributes to the increase.

	<u>FYE 26</u> (000's)	<u>FYE 27</u> (000's)
Local assistance includes:		
• Erie County Sales Tax	\$27,741	\$28,157
• Mortgage Recording Tax	10,117	10,117
• Erie County match to 18(b)	3,657	3,657
• Niagara County match to 18(b)	443	443
• Peace Bridge	<u>200</u>	<u>200</u>
TOTAL	<u>\$42,158</u>	<u>\$42,574</u>

Non-operating Items

The FYE 27 budget includes \$6,339k in BNIA net debt service and operating reserves related to the Buffalo Niagara International Airport Improvement Program (AIP).

Capital Expenditures

The NFTA’s commitment to protecting its existing assets and investing in the future of Western New York is evidenced in the proposed capital plan. The total amount for capital projects projected for FYE 27 is \$315.7 million. The total NFTA equity share of our fiscally constrained capital plan is \$58.9 million.

NFTA BUSINESS CENTERS

The NFTA's business centers are organized into three strategic business units. The Surface Transportation Group consists of Metro. The Aviation Group includes the Buffalo Niagara International Airport and the Niagara Falls International Airport. The Facilities and Property Group includes the Transportation Centers and is responsible for the planning and management of the non-transportation property assets of the NFTA.

In addition to establishing program and service objectives, which define the level of planned achievements, activities, and management direction, each business center has been charged with developing key performance indicators for FYE 27. These key performance indicators are included in the detailed business center section. Our goal is to tie future operating revenue projections, expenditure allocations, and capital needs to performance as represented by these indicators.

Surface Transportation Group

Metro

Niagara Frontier Transit Metro System, Inc. provides bus and rail transportation services within Erie and Niagara Counties. It is also responsible for providing the paratransit service mandated by the Americans with Disabilities Act. Metro is the NFTA's largest business center and, due to the public service nature of its operations, it receives operating assistance from federal, state, and local governments.

FYE 27 operating revenues of \$30,279k, are \$323k, or 1.1%, above FYE 26. FYE 27 passenger fares are increasing \$290k, or 1.0%, as we estimate ridership to continue to rebound from the impact of the COVID-19 pandemic. Advertising revenue is \$989k for FYE 27, which is \$34k, or 3.6%, above FYE 26, reflective of recent trends.

FYE 27 fully allocated expenses of \$200,863k, are \$9,152k, or 4.8%, above FYE 26. Personnel Services are \$5,567k, or 4.8%, above FYE 26, as FYE 27 includes contractual salaries increase, as well as higher fringe benefit costs. Maintenance & Repairs are \$485k, or 3.5%, above FYE 26 due to higher revenue vehicle maintenance and rail contract costs. Transit Fuel/Power is decreasing \$1,316k, or 20.6%, as FYE 27 anticipates diesel and gasoline costs to be more reflective of

FYE 25 actual and recent trends. The rail traction portion of Transit Fuel/Power is \$647k, which is consistent with FYE 26. Safety & Security is \$705k, or 8.5%, above FYE 26 as higher police contractual salaries, fringe benefit and equipment costs contribute to the variance. Operations & Technology are \$1,783k, or 29.8%, above FYE 26 due to higher MIS network equipment/maintenance/security costs and software license expenses. General Business/Other is \$1,282k, or 5.6%, above FYE 26 due to higher Metro support staff non-represented and contractual salaries and fringe benefit costs, training and fare collection expenses.

FYE 27 capital: NFTA funding \$19,439k, grant funding \$149,478k, 88c funding \$22,143k, other funding \$24,067k. Major projects include Bailey Corridor BRT - \$20,872k, DL&W Shoreline Rehab - \$20,396k, New Buses - \$19,629k, DL&W Terminal 2nd Floor Core/Shell/Bridge - \$19,515k, Metro Transit Expansion - \$18,726k.

Aviation Group

Buffalo Niagara International Airport

Buffalo Niagara International Airport is the primary commercial service airport for Erie and Niagara Counties. As such, it is a major element of the Niagara Frontier's transportation infrastructure as well as being an airline passenger's first impression of the local community. An airport improvement program has significantly upgraded the gateway image of the airport and provides the community with quality air transportation.

FYE 27 operating revenues of \$101,430k are \$4,704k, or 4.9%, above FYE 26. Operating and financing costs are factored into compensatory airline billings through our Airport Fees & Services and Rental Income. Airport Fees & Services are increasing \$2,237k, or 7.2%, due to higher cost compensatory billings to our airlines reflective of increasing direct landing area expenses. Rental Income is \$1,409k, or 7.4%, above FYE 26 due to higher signatory compensatory airline billings as a result of an increase in direct terminal expenses. Concessions/Commissions are increasing \$524k, or 1.3%, as the FYE 27 budget includes higher parking lot/ramp and food/meals/retail revenues. Resales & Rebillings are \$272k, or 14.6%, above FYE 26 due to higher fuel farm billings.

FYE 27 fully allocated expenses of \$70,258k are \$5,180k, or 8.0%, above FYE 26. Personnel Services are \$408k, or 2.2%, above FYE 26, reflective of an increase in non-represented and contractual salaries and fringe benefit costs. Maintenance & Repairs are \$1,063k, or 7.6%, above FYE 26 as higher snowplowing, materials/supplies, baggage maintenance, environmental and landscaping expenses contribute to the increase. Insurance & Injuries are \$154k, or 10.7%, below FYE 26 as the FYE 27 budget anticipates a decrease in insurance premiums. Operations & Technology are \$1,379k, or 29.8%, above FYE 26 due to higher MIS network equipment/maintenance/security costs and software license expenses. General Business/Other is increasing \$804k, or 11.0%, due to higher outside service costs.

Non-operating items are decreasing \$6,136k, or 91.6%, to \$566k, as the FYE 27 budget anticipates funds allocated from the Airport Development Fund (ADF) account.

FYE 27 capital: NFTA restricted/reserve funding \$16,993k, grant funding \$9,453k, PFC funding \$21,955k, other funding \$7,119k. Major projects include Terminal HVAC Replacement - \$8,877k, Luiz Kahl Parkway Rehab - \$7,893k, Glycol De-icing Recovery - \$4,402k, Consolidated Rental Car Facility Programming Study - \$3,000k, Apron & Taxiway D,P,Q Rehab - \$2,290k.

Niagara Falls International Airport

Niagara Falls International Airport is a joint-use military/general aviation airport that currently provides general aviation and air cargo service. The airport provides an economic boost to the entire region and stimulates local business activity.

FYE 27 revenues of \$2,262k are \$325k, or 16.8%, above FYE 26 due to higher parking lot, ride share and auto rental revenues.

FYE 27 fully allocated expenses of \$8,184k are \$689k, or 9.2%, above FYE 26. Personnel Services are \$186k, or 9.7%, above FYE 26, reflecting an increase in non-represented and contractual salaries, overtime and fringe benefit costs. Insurance & Injuries are \$70k, or 13.8%, below FYE 26 as the FYE 27 budget anticipates a decrease in insurance premiums. Operations & Technology are \$315k, or 29.8%, above FYE 26 due to higher MIS network equipment/maintenance/security costs and software license expenses. General Business/Other is \$20k, or 4.4%, above FYE 26 as higher

outside service costs and general office expenses contribute to the increase.

FYE 27 capital: NFTA restricted/reserved funding \$310k, grant funding \$9,877k, PFC funding \$6,432k. Major projects include Landside Roadway Construction - \$3,942k, Parallel Taxiway Program - \$3,896k, Runway 10/28 Rehab - \$2,100k, Tower Siting - \$1,950k.

Facilities & Property Group

Transportation Centers

The Transportation Centers business center manages the Metropolitan Transportation Center (MTC) bus terminal and the light rail facilities in Buffalo, and the Niagara Falls International Transportation Center (NFITC) operation in Niagara Falls.

FYE 27 revenues of \$2,881k are \$40k, or 1.4%, above FYE 26 due to higher rental income.

FYE 27 fully allocated expenses of \$4,894k are \$287k, or 6.2%, above FYE 26. Personnel Services are \$52k, or 3.1%, above FYE 26, reflective of an increase in non-represented and contractual salaries and fringe benefit costs. Operations & Technology are \$184k, or 29.8%, above FYE 26 due to higher MIS network equipment/maintenance/security costs and software license expenses.

FYE 27 capital: NFTA funding \$3,235k, 88c funding \$80k. Major projects include MTC Window Replacement - \$1,158k, Portage Road Transit Center Parking Lot - \$325k, OCC HVAC Replacement - \$250k.

Property Development

The Property Development business center is responsible for planning and management of the non-transportation property assets of the NFTA. Its mission is to maximize the financial return to the Authority on its non-public transportation assets while improving and preserving the physical integrity of those buildings and grounds.

FYE 27 operating revenues of \$4,653k are \$152k, or 3.4%, above FYE 26, due to higher rental income based on recent lease/vacancy forecasts.

FYE 27 fully allocated expenses of \$5,207k are \$493k, or 10.5%, above FYE 26. Maintenance & Repairs are \$33k, or 6.7%, below FYE 26 as the FYE 27 budget anticipates a decrease in service costs at 247 Cayuga. Operations & Technology are \$388k, or 29.8%, above FYE 26 due to higher MIS network equipment/maintenance/security costs and software license expenses.

FYE 27 capital: NFTA funding \$1,280k. Major projects include 485 Cayuga Parking Lot Upgrades - \$275k, 485 Cayuga Sewerline Repair - \$175k.

SUPPORT SERVICES

The support service branches include Executive, EEO/Diversity Development, General Counsel, Engineering, Operations & Information Technology, Public Affairs, Human Resources, and Finance & Administration.

The support services are intended to assist the business centers in meeting their goals in such areas as revenue enhancement, upgrading employee skills, and market research and planning. The expenses of these support services are charged to the business centers to the extent they are utilized. A full cost allocation plan has been implemented which distributes NFTA central administration expenses and capital costs to each business unit. Our long-range goal is to provide these support services more efficiently, thereby reducing costs to the business centers.

Each department of each support branch has also been charged with developing key performance indicators along with their level of program and service objectives for supporting the transportation business centers. As with the business centers, it is the intent to link operating budget needs to the level of support required.

Central Administration

FYE 27 expenses of \$19,199k, net of operating assistance, are \$1,431k, or 8.1%, above FYE 26 mainly due to anticipated increases in non-represented and contractual salaries, higher fringe benefit and outside service costs and general office expenses.

FYE 27 capital: NFTA funding \$17,650k, grant funding \$5,497k, 88c funding \$202k, other funding \$481k. Major projects include Enhanced Digital Access Communication Systems - \$13,312k, MIS ERP-EAM Finance Replacement - \$6,000k, TAPD Police Vehicles - \$585k.

PERSONNEL ISSUES

Providing transportation services is notably labor-intensive, and personnel costs account for 70.1% of all operating expenses. Managing costs, to a great extent, requires managing human resources.

Providing multi-modal transportation services to our two-county service territory from nine locations requires a diverse group of employees. NFTA employees belong to thirteen collective bargaining units representing responsibilities ranging from public safety to bus operators, from clerical to maintenance. Both pay rates and work rules are set by union agreement. Authority initiatives to stabilize employee expenses have been realized as all labor contract agreements contain employee contributions for medical expenses.

General Assumptions

General assumptions in our personnel services for FYE 27 are the following:

- Union cost increases are reflective of labor agreements.
- Union cost increases on expired contracts based on submitted proposals.
- Metro fringe benefit rate at 72.0% for FYE 27 and FYE 26.
- NFTA fringe benefit rate at 57.0% for FYE 27 and FYE 26.

Benefit Costs

A major component of employee costs is the legally or contractually obligated benefits for employees.

- Increase in NFTA/Metro health insurance costs of 10.0%, consistent with our FYE 26 forecast and recent trends.
- NFTA/Metro's pension costs are increasing by 9.7%.
- Safety and control of workers' compensation incidents are a high priority. A Health, Safety, and Environmental team, along with a workers' compensation department, help to manage our workers' compensation cases.

- As a self-insured provider of disability benefits, we can limit financial exposure by increasing the general health of our employees. Our wellness program provides blood pressure screening, cholesterol testing, weight loss clinics, and smoking cessation programs.

Overtime

The FYE 27 overtime budget is anticipated at \$12,236k, an increase of \$1,400k, or 12.9%, from FYE 26, primarily due to an increase in Metro, BNIA, NFIA and police costs, consistent with recent trends.

CAPITAL BUDGET

The NFTA does not generate enough revenue to cover operating costs as well as a full capital program. Of our total FYE 27 fiscally constrained capital budget of \$315,693k, 54.4% comes from federal or state funding agencies, such as Federal Transit Administration (FTA), Federal Aviation Administration (FAA), and the New York State Department of Transportation (NYSDOT), reflecting government's ongoing investment in transportation. Another 7.1%, earmarked for Metro rail operations, is funded through our 88c program, while 9.0% comes from Passenger Facility Charges (PFC) to help with capital needs at our Buffalo Niagara International and Niagara Falls International Airports.

**NIAGARA FRONTIER TRANSPORTATION AUTHORITY
FY 2025-26 OPERATING BUDGET AND CAPITAL PLAN
VS.
FY 2026-27 OPERATING BUDGET AND CAPITAL PLAN**

BUSINESS CENTER	FYE 26 BUDGET	FYE 27 BUDGET	VARIANCE	%
SURFACE TRANSPORTATION GROUP				
METRO CONSOLIDATED				
Operating Revenues & Assistance	182,665,344	210,486,554	27,821,210	15.2%
Operating Expenses	<u>191,710,806</u>	<u>200,862,921</u>	<u>9,152,115</u>	<u>4.8%</u>
Operating Income/(Loss)	(9,045,462)	9,623,633	18,669,095	-206.4%
Non-operating Items:				
Interest/Other	5,000,000	5,000,000	0	0.0%
Operating Rev Rsrv - Passenger Fares	10,600,000	8,000,000	(2,600,000)	-24.5%
Capital Reserve Funding	17,384,227	10,639,446	(6,744,782)	-38.8%
Direct Capital	15,150,456	19,439,313	4,288,857	28.3%
Indirect Capital	<u>3,987,725</u>	<u>7,773,231</u>	<u>3,785,506</u>	<u>94.9%</u>
Total Capital	<u>19,138,181</u>	<u>27,212,544</u>	<u>8,074,363</u>	<u>42.2%</u>
Net Surplus/(Deficit)	4,800,584	6,050,534	1,249,950	26.0%

**NIAGARA FRONTIER TRANSPORTATION AUTHORITY
FY 2025-26 OPERATING BUDGET AND CAPITAL PLAN
VS.
FY 2026-27 OPERATING BUDGET AND CAPITAL PLAN**

BUSINESS CENTER	FYE 26 BUDGET	FYE 27 BUDGET	VARIANCE	%
AVIATION BUSINESS GROUP				
BNIA				
Operating Revenues	96,725,852	101,430,282	4,704,430	4.9%
Operating Expenses	<u>65,078,650</u>	<u>70,258,174</u>	<u>5,179,524</u>	<u>8.0%</u>
Operating Income/(Loss)	31,647,202	31,172,108	(475,094)	-1.5%
Non-operating Items:				
Bond Debt Service	(12,028,000)	(12,025,500)	2,500	0.0%
Operating Expense Reserves/ADF	(1,223,533)	4,909,832	6,133,365	-501.3%
PFC	4,049,586	4,049,586	0	0.0%
Interest Income	2,500,000	2,500,000	0	0.0%
Direct Capital	15,435,485	16,993,069	1,557,584	10.1%
Indirect Capital	<u>3,083,152</u>	<u>6,009,957</u>	<u>2,926,805</u>	<u>94.9%</u>
Total Capital	<u>18,518,637</u>	<u>23,003,026</u>	<u>4,484,389</u>	<u>24.2%</u>
Net Surplus/(Deficit)	6,426,617	7,603,000	1,176,383	18.3%
NFIA				
Operating Revenues	1,937,636	2,262,313	324,677	16.8%
Operating Expenses	<u>7,495,408</u>	<u>8,183,947</u>	<u>688,539</u>	<u>9.2%</u>
Operating Income/(Loss)	(5,557,772)	(5,921,634)	(363,862)	6.5%
Direct Capital	165,289	309,930	144,641	87.5%
Indirect Capital	<u>703,556</u>	<u>1,371,435</u>	<u>667,879</u>	<u>94.9%</u>
Total Capital	<u>868,845</u>	<u>1,681,365</u>	<u>812,520</u>	<u>93.5%</u>
Net Surplus/(Deficit)	(6,426,617)	(7,603,000)	(1,176,383)	18.3%
TOTAL AVIATION BUSINESS GROUP				
Operating Revenues	98,663,488	103,692,595	5,029,107	5.1%
Operating Expenses	<u>72,574,059</u>	<u>78,442,122</u>	<u>5,868,063</u>	<u>8.1%</u>
Operating Income/(Loss)	26,089,429	25,250,473	(838,956)	-3.2%
Non-operating Items:				
Bond Debt Service	(12,028,000)	(12,025,500)	2,500	0.0%
Operating Expense Reserves/ADF	(1,223,533)	4,909,832	6,133,365	-501.3%
PFC	4,049,586	4,049,586	0	0.0%
Interest Income	2,500,000	2,500,000	0	0.0%
Direct Capital	15,600,774	17,302,999	1,702,225	10.9%
Indirect Capital	<u>3,786,709</u>	<u>7,381,392</u>	<u>3,594,684</u>	<u>94.9%</u>
Total Capital	<u>19,387,483</u>	<u>24,684,391</u>	<u>5,296,909</u>	<u>27.3%</u>
Net Surplus/(Deficit)	0	0	0	n/a

**NIAGARA FRONTIER TRANSPORTATION AUTHORITY
FY 2025-26 OPERATING BUDGET AND CAPITAL PLAN
VS.
FY 2026-27 OPERATING BUDGET AND CAPITAL PLAN**

BUSINESS CENTER	FYE 26 BUDGET	FYE 27 BUDGET	VARIANCE	%
FACILITIES & PROPERTIES GROUP				
TRANSPORTATION CENTERS				
Operating Revenues	2,841,036	2,881,036	40,000	1.4%
Operating Expenses	<u>4,607,210</u>	<u>4,893,908</u>	<u>286,697</u>	<u>6.2%</u>
Operating Income/(Loss)	(1,766,174)	(2,012,872)	(246,697)	14.0%
Direct Capital	2,622,417	3,234,570	612,153	23.3%
Indirect Capital	<u>411,992</u>	<u>803,093</u>	<u>391,100</u>	<u>94.9%</u>
Total Capital	<u>3,034,409</u>	<u>4,037,663</u>	<u>1,003,253</u>	<u>33.1%</u>
Net Surplus/(Deficit)	(4,800,584)	(6,050,534)	(1,249,950)	26.0%
PROPERTY DEVELOPMENT				
Operating Revenues	4,500,467	4,652,612	152,145	3.4%
Operating Expenses	<u>4,713,719</u>	<u>5,206,915</u>	<u>493,196</u>	<u>10.5%</u>
Operating Income/(Loss)	(213,252)	(554,303)	(341,051)	159.9%
Non-operating Items:				
Property Acquisition	225,000	225,000	0	0.0%
Investment from Reserves	3,201,605	3,301,975	100,370	3.1%
Direct Capital	2,345,000	1,280,000	(1,065,000)	-45.4%
Indirect Capital	868,353	1,692,672	824,319	94.9%
Total Capital	<u>3,213,353</u>	<u>2,972,672</u>	<u>(240,681)</u>	<u>-7.5%</u>
Net Surplus/(Deficit)	0	0	0	n/a
TOTAL FACILITIES & PROPERTIES GROUP				
Operating Revenues	7,341,503	7,533,648	192,145	2.6%
Operating Expenses	<u>9,320,929</u>	<u>10,100,823</u>	<u>779,894</u>	<u>8.4%</u>
Operating Income/(Loss)	(1,979,426)	(2,567,175)	(587,749)	29.7%
Non-operating Items:				
Property Acquisition	225,000	225,000	0	0.0%
Investment from Reserves	3,201,605	3,301,975	100,370	3.1%
Direct Capital	4,967,417	4,514,570	(452,847)	-9.1%
Indirect Capital	<u>1,280,346</u>	<u>2,495,765</u>	<u>1,215,419</u>	<u>94.9%</u>
Total Capital	<u>6,247,763</u>	<u>7,010,335</u>	<u>762,572</u>	<u>12.2%</u>
Net Surplus/(Deficit)	(4,800,584)	(6,050,534)	(1,249,950)	26.0%

**NIAGARA FRONTIER TRANSPORTATION AUTHORITY
FY 2025-26 OPERATING BUDGET AND CAPITAL PLAN
VS.
FY 2026-27 OPERATING BUDGET AND CAPITAL PLAN**

BUSINESS CENTER	FYE 26 BUDGET	FYE 27 BUDGET	VARIANCE	%
CENTRAL ADMINISTRATION				
Operating Assistance	175,000	175,000	0	0.0%
Operating Expenses	<u>175,000</u>	<u>175,000</u>	<u>0</u>	<u>0.0%</u>
Operating Income/(Loss)	0	0	0	n/a
Direct Capital	9,054,779	17,650,388	8,595,609	94.9%
Indirect Capital	<u>(9,054,779)</u>	<u>(17,650,388)</u>	<u>(8,595,609)</u>	<u>94.9%</u>
Total Capital	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>
Net Surplus/(Deficit)	0	0	0	n/a
CONSOLIDATED				
Operating Revenues & Assistance	288,845,335	321,887,797	33,042,462	11.4%
Operating Expenses	<u>273,780,794</u>	<u>289,580,866</u>	<u>15,800,072</u>	<u>5.8%</u>
Operating Income/(Loss)	15,064,541	32,306,931	17,242,390	114.5%
Non-operating Items:				
Bond Debt Service	(12,028,000)	(12,025,500)	2,500	0.0%
Interest/Other	5,000,000	5,000,000	0	0.0%
Operating Rev Rsrv - Passenger Fares	10,600,000	8,000,000	(2,600,000)	-24.5%
Metro Capital Reserve Funding	17,384,227	10,639,446	(6,744,782)	-38.8%
Operating Expense Reserves/ADF	1,978,072	8,211,807	6,233,735	315.1%
Interest Income	2,500,000	2,500,000	0	0.0%
PFC	4,049,586	4,049,586	0	0.0%
Property Acquisition	225,000	225,000	0	0.0%
Direct Capital	44,773,426	58,907,270	14,133,844	31.6%
Indirect Capital	0	0	0	n/a
Total Capital	<u>44,773,426</u>	<u>58,907,270</u>	<u>14,133,844</u>	<u>31.6%</u>
Net Surplus/(Deficit)	0	0	0	n/a

FYE27 CAPITAL BUDGET & FIVE YEAR CAPITAL PLAN

TOTAL METRO

FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
METRO BUS									
METRO BUS MAINT									
ATC 23/24	\$2,472,414	\$0	\$0	\$2,472,414	\$0	\$0	\$0	\$0	\$0
FTA 5307 25/26	\$2,800,000	\$0	\$0	\$0	\$2,800,000	\$0	\$0	\$0	\$0
FTA LONO	\$8,547,368	\$0	\$0	\$8,547,368	\$0	\$0	\$0	\$0	\$0
MEP 19/20	\$150,000	\$81,393	\$0	\$68,607	\$0	\$0	\$0	\$0	\$0
MEP 23/24	\$1,800,000	\$840,249	\$0	\$959,751	\$0	\$0	\$0	\$0	\$0
MEP 24/25	\$3,780,738	\$0	\$3,180,738	\$600,000	\$0	\$0	\$0	\$0	\$0
NFTA	\$32,488,668	\$6,793,844	\$4,736,679	\$7,928,145	\$4,750,000	\$3,965,000	\$1,615,000	\$1,350,000	\$1,350,000
NYSDOT	\$460,000	\$0	\$0	\$110,000	\$350,000	\$0	\$0	\$0	\$0
ZETT	\$3,500,000	\$0	\$0	\$0	\$3,500,000	\$0	\$0	\$0	\$0
TOTAL	\$55,999,188	\$7,715,486	\$7,917,417	\$20,686,285	\$11,400,000	\$3,965,000	\$1,615,000	\$1,350,000	\$1,350,000

METRO BUS VEHICLE

ATC	\$772,780	\$0	\$772,780	\$0	\$0	\$0	\$0	\$0	\$0
ATC 21/22	\$887,021	\$0	\$0	\$887,021	\$0	\$0	\$0	\$0	\$0
ATC 24/25	\$2,720,000	\$0	\$0	\$2,720,000	\$0	\$0	\$0	\$0	\$0
ATC 25/26	\$5,177,500	\$0	\$0	\$0	\$0	\$5,177,500	\$0	\$0	\$0
FTA 5307 22/23	\$7,027,277	\$0	\$0	\$7,027,277	\$0	\$0	\$0	\$0	\$0
FTA 5307 23/24	\$5,980,600	\$0	\$0	\$5,980,600	\$0	\$0	\$0	\$0	\$0
FTA 5307 24/25	\$5,301,147	\$0	\$0	\$0	\$5,301,147	\$0	\$0	\$0	\$0
FTA 5307 25/26	\$3,180,600	\$0	\$0	\$0	\$0	\$3,180,600	\$0	\$0	\$0
FTA 5339 22/23	\$1,532,792	\$0	\$0	\$1,532,792	\$0	\$0	\$0	\$0	\$0
FTA 5339 23/24	\$1,162,307	\$0	\$0	\$1,162,307	\$0	\$0	\$0	\$0	\$0
FTA 5339 24/25	\$1,129,790	\$0	\$0	\$1,056,000	\$73,790	\$0	\$0	\$0	\$0
FTA 5339 25/26	\$520,769	\$0	\$0	\$0	\$0	\$520,769	\$0	\$0	\$0
FTA FYE21 CMAQ	\$5,000,000	\$5,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FTA FYE23 CMAQ	\$5,000,000	\$0	\$0	\$0	\$5,000,000	\$0	\$0	\$0	\$0
FTA LONO	\$20,400,000	\$0	\$0	\$0	\$20,400,000	\$0	\$0	\$0	\$0
FTA RESTRICTED	\$110,895	\$0	\$0	\$0	\$110,895	\$0	\$0	\$0	\$0
FUTURE ATC	\$15,843,691	\$0	\$0	\$0	\$0	\$0	\$5,177,000	\$5,280,540	\$5,386,151
FUTURE FTA 5307	\$19,993,005	\$0	\$0	\$0	\$0	\$0	\$6,532,808	\$6,663,464	\$6,796,733
FUTURE FTA 5339	\$9,708,291	\$0	\$0	\$0	\$0	\$0	\$3,172,230	\$3,235,674	\$3,300,388

FYE27 CAPITAL BUDGET & FIVE YEAR CAPITAL PLAN

TOTAL METRO

FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
FUTURE MEP	\$14,159,008	\$0	\$0	\$0	\$0	\$0	\$4,626,522	\$4,719,052	\$4,813,433
FUTURE NYSDOT	\$3,712,669	\$0	\$0	\$0	\$0	\$0	\$1,213,132	\$1,237,395	\$1,262,143
MEP 21/22	\$6,730,237	\$1,475,279	\$2,954,446	\$2,300,512	\$0	\$0	\$0	\$0	\$0
NFTA	\$529,680,321	\$25,798,594	\$574,245	\$2,939,339	\$13,093,817	\$10,581,347	\$17,341,498	\$210,211,485	\$249,139,997
NYSDOT	\$3,294,507	\$0	\$0	\$2,094,873	\$671,867	\$527,767	\$0	\$0	\$0
VWS/NYSERDA	\$5,005,000	\$3,080,000	\$1,925,000	\$0	\$0	\$0	\$0	\$0	\$0
ZETT	\$13,890,000	\$0	\$0	\$0	\$0	\$13,890,000	\$0	\$0	\$0
TOTAL	\$687,920,207	\$35,353,873	\$6,226,471	\$27,700,721	\$44,651,516	\$33,877,983	\$38,063,189	\$231,347,610	\$270,698,844

METRO BUS ENG

ATC 17/18	\$677,087	\$677,087	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ATC 19/20	\$710,022	\$710,022	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ATC 20/21	\$107,983	\$107,983	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FTA	\$3,303,477	\$3,303,477	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FTA 5339 18/19	\$266,117	\$266,117	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FTA REST	\$200,520	\$200,520	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MEP 18/19	\$3,211,354	\$3,211,354	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MEP 19/20	\$600,000	\$600,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MEP 20/21	\$3,101,045	\$2,710,018	\$391,027	\$0	\$0	\$0	\$0	\$0	\$0
MEP 23/24	\$1,898,900	\$1,173,843	\$725,057	\$0	\$0	\$0	\$0	\$0	\$0
MEP 24/25	\$3,748,985	\$0	\$0	\$3,748,985	\$0	\$0	\$0	\$0	\$0
NFTA	\$45,731,309	\$8,985,317	\$2,504,977	\$4,951,015	\$18,280,000	\$11,010,000	\$0	\$0	\$0
NYSDOT	\$446,201	\$446,201	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$64,003,000	\$22,391,939	\$3,621,061	\$8,700,000	\$18,280,000	\$11,010,000	\$0	\$0	\$0

FYE27 CAPITAL BUDGET & FIVE YEAR CAPITAL PLAN

TOTAL METRO

FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
TOTAL METRO BUS									
ATC	\$772,780	\$0	\$772,780	\$0	\$0	\$0	\$0	\$0	\$0
ATC 17/18	\$677,087	\$677,087	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ATC 19/20	\$710,022	\$710,022	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ATC 20/21	\$107,983	\$107,983	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ATC 21/22	\$887,021	\$0	\$0	\$887,021	\$0	\$0	\$0	\$0	\$0
ATC 23/24	\$2,472,414	\$0	\$0	\$2,472,414	\$0	\$0	\$0	\$0	\$0
ATC 24/25	\$2,720,000	\$0	\$0	\$2,720,000	\$0	\$0	\$0	\$0	\$0
ATC 25/26	\$5,177,500	\$0	\$0	\$0	\$0	\$5,177,500	\$0	\$0	\$0
FTA	\$3,303,477	\$3,303,477	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FTA 5307 22/23	\$7,027,277	\$0	\$0	\$7,027,277	\$0	\$0	\$0	\$0	\$0
FTA 5307 23/24	\$5,980,600	\$0	\$0	\$5,980,600	\$0	\$0	\$0	\$0	\$0
FTA 5307 24/25	\$5,301,147	\$0	\$0	\$0	\$5,301,147	\$0	\$0	\$0	\$0
FTA 5307 25/26	\$5,980,600	\$0	\$0	\$0	\$2,800,000	\$3,180,600	\$0	\$0	\$0
FTA 5339 18/19	\$266,117	\$266,117	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FTA 5339 22/23	\$1,532,792	\$0	\$0	\$1,532,792	\$0	\$0	\$0	\$0	\$0
FTA 5339 23/24	\$1,162,307	\$0	\$0	\$1,162,307	\$0	\$0	\$0	\$0	\$0
FTA 5339 24/25	\$1,129,790	\$0	\$0	\$1,056,000	\$73,790	\$0	\$0	\$0	\$0
FTA 5339 25/26	\$520,769	\$0	\$0	\$0	\$0	\$520,769	\$0	\$0	\$0
FTA FYE21 CMAQ	\$5,000,000	\$5,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FTA FYE23 CMAQ	\$5,000,000	\$0	\$0	\$0	\$5,000,000	\$0	\$0	\$0	\$0
FTA LONO	\$28,947,368	\$0	\$0	\$8,547,368	\$20,400,000	\$0	\$0	\$0	\$0
FTA REST	\$200,520	\$200,520	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FTA RESTRICTED	\$110,895	\$0	\$0	\$0	\$110,895	\$0	\$0	\$0	\$0
FUTURE ATC	\$15,843,691	\$0	\$0	\$0	\$0	\$0	\$5,177,000	\$5,280,540	\$5,386,151
FUTURE FTA 5307	\$19,993,005	\$0	\$0	\$0	\$0	\$0	\$6,532,808	\$6,663,464	\$6,796,733
FUTURE FTA 5339	\$9,708,291	\$0	\$0	\$0	\$0	\$0	\$3,172,230	\$3,235,674	\$3,300,388
FUTURE MEP	\$14,159,008	\$0	\$0	\$0	\$0	\$0	\$4,626,522	\$4,719,052	\$4,813,433
FUTURE NYSDOT	\$3,712,669	\$0	\$0	\$0	\$0	\$0	\$1,213,132	\$1,237,395	\$1,262,143

FYE27 CAPITAL BUDGET & FIVE YEAR CAPITAL PLAN

TOTAL METRO

FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
MEP 18/19	\$3,211,354	\$3,211,354	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MEP 19/20	\$750,000	\$681,393	\$0	\$68,607	\$0	\$0	\$0	\$0	\$0
MEP 20/21	\$3,101,045	\$2,710,018	\$391,027	\$0	\$0	\$0	\$0	\$0	\$0
MEP 21/22	\$6,730,237	\$1,475,279	\$2,954,446	\$2,300,512	\$0	\$0	\$0	\$0	\$0
MEP 23/24	\$3,698,900	\$2,014,092	\$725,057	\$959,751	\$0	\$0	\$0	\$0	\$0
MEP 24/25	\$7,529,723	\$0	\$3,180,738	\$4,348,985	\$0	\$0	\$0	\$0	\$0
NFTA	\$607,900,298	\$41,577,755	\$7,815,901	\$15,818,499	\$36,123,817	\$25,556,347	\$18,956,498	\$211,561,485	\$250,489,997
NYSDOT	\$4,200,708	\$446,201	\$0	\$2,204,873	\$1,021,867	\$527,767	\$0	\$0	\$0
VWS/NYSERDA	\$5,005,000	\$3,080,000	\$1,925,000	\$0	\$0	\$0	\$0	\$0	\$0
ZETT	\$17,390,000	\$0	\$0	\$0	\$3,500,000	\$13,890,000	\$0	\$0	\$0
TOTAL	\$807,922,395	\$65,461,298	\$17,764,949	\$57,087,006	\$74,331,516	\$48,852,983	\$39,678,189	\$232,697,610	\$272,048,844

METRO EXECUTIVE

ATC 24/25	\$2,457,500	\$0	\$0	\$0	\$2,457,500	\$0	\$0	\$0	\$0
ESD	\$5,000,000	\$5,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FED HWY ADM	\$10,723,360	\$4,279,162	\$3,078,726	\$1,962,000	\$1,403,472	\$0	\$0	\$0	\$0
FTA	\$103,652,562	\$675,545	\$21,324,455	\$20,027,778	\$22,000,000	\$22,000,000	\$17,624,784	\$0	\$0
FTA 5339 23/24	\$400,000	\$400,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FTA 5339 24/25	\$400,000	\$0	\$0	\$400,000	\$0	\$0	\$0	\$0	\$0
FTA AOPP	\$650,000	\$0	\$0	\$650,000	\$0	\$0	\$0	\$0	\$0
FTA EARMARK	\$1,000,000	\$114,254	\$0	\$885,746	\$0	\$0	\$0	\$0	\$0
FUTURE FTA	\$2,000,000	\$0	\$0	\$0	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000
FUTURE NYSDOT	\$200,000,000	\$0	\$0	\$0	\$100,000,000	\$100,000,000	\$0	\$0	\$0
IMI NYSDOT	\$1,000,000	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$0
MEP 18/19	\$2,967,062	\$0	\$0	\$2,967,062	\$0	\$0	\$0	\$0	\$0
NFTA	\$28,172,050	\$1,030,820	\$1,247,192	\$2,837,385	\$18,920,753	\$1,585,900	\$850,000	\$850,000	\$850,000
NYSDOT	\$350,000	\$50,000	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
SRC 20/21	\$6,000,000	\$5,718,366	\$281,634	\$0	\$0	\$0	\$0	\$0	\$0
SRC 22/23	\$23,000,000	\$495,171	\$3,778,363	\$18,726,466	\$0	\$0	\$0	\$0	\$0
TOTAL	\$387,772,534	\$17,763,318	\$29,710,370	\$49,506,437	\$145,231,725	\$124,035,900	\$18,924,784	\$1,300,000	\$1,300,000

FYE27 CAPITAL BUDGET & FIVE YEAR CAPITAL PLAN

TOTAL METRO

FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
METRO RAIL									
RAIL MAINTENANCE									
88C	\$9,981,535	\$1,033,710	\$827,825	\$4,095,000	\$2,620,000	\$1,030,000	\$285,000	\$90,000	\$0
NFTA	\$531,185	\$462,772	\$68,413	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$10,512,720	\$1,496,482	\$896,238	\$4,095,000	\$2,620,000	\$1,030,000	\$285,000	\$90,000	\$0
RAIL CAR									
88C	\$7,549,161	\$155,075	\$374,086	\$2,020,000	\$1,200,000	\$1,200,000	\$900,000	\$900,000	\$800,000
NFTA	\$190,723	\$190,723	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SRC 20/21	\$300,000	\$273,465	\$26,535	\$0	\$0	\$0	\$0	\$0	\$0
SRC 21/22	\$1,424,200	\$39,700	\$79,400	\$1,305,100	\$0	\$0	\$0	\$0	\$0
TOTAL	\$9,464,084	\$658,963	\$480,021	\$3,325,100	\$1,200,000	\$1,200,000	\$900,000	\$900,000	\$800,000
RAIL ENGINEERING									
88C	\$53,092,179	\$9,841,772	\$9,157,634	\$16,028,475	\$13,364,298	\$4,700,000	\$0	\$0	\$0
ATC 18/19	\$1,655,826	\$1,655,826	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ESD	\$51,000,000	\$20,477,269	\$11,007,743	\$19,514,988	\$0	\$0	\$0	\$0	\$0
FED DOT	\$650,000	\$0	\$42,553	\$607,447	\$0	\$0	\$0	\$0	\$0
FTA	\$2,196,641	\$2,196,641	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FTA 5337 21/22	\$2,134,498	\$2,134,498	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FTA 5337 22/23	\$2,110,547	\$717,577	\$6,725	\$1,386,245	\$0	\$0	\$0	\$0	\$0
FTA 5337 23/24	\$2,074,128	\$0	\$51,634	\$108,366	\$1,914,128	\$0	\$0	\$0	\$0
FTA 5337 24/25	\$2,022,291	\$0	\$0	\$180,000	\$1,842,291	\$0	\$0	\$0	\$0
FTA EARMARK	\$3,000,000	\$16,520	\$2,198,043	\$785,437	\$0	\$0	\$0	\$0	\$0
FUTURE FTA 5337	\$10,477,188	\$0	\$0	\$0	\$2,177,188	\$4,500,000	\$3,800,000	\$0	\$0
FUTURE NYSDOT	\$171,460,937	\$0	\$0	\$0	\$4,523,527	\$5,877,203	\$5,877,203	\$5,877,203	\$149,305,801
GW COM	\$323,034	\$0	\$0	\$323,034	\$0	\$0	\$0	\$0	\$0
INSUR CLAIM	\$5,887,500	\$5,887,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MEP 17/18	\$5,000,000	\$5,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MEP 18/19	\$3,630,204	\$3,548,737	\$81,467	\$0	\$0	\$0	\$0	\$0	\$0
MEP 19/20	\$770,000	\$0	\$0	\$770,000	\$0	\$0	\$0	\$0	\$0

FYE27 CAPITAL BUDGET & FIVE YEAR CAPITAL PLAN

TOTAL METRO

FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
MEP 20/21	\$300,000	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NFTA	\$42,764,499	\$5,809,143	\$10,492,103	\$783,429	\$10,969,701	\$7,656,192	\$7,053,932	\$0	\$0
NYS SENATE	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NYS DOT	\$1,317,263	\$631,090	\$7,296	\$209,326	\$469,552	\$0	\$0	\$0	\$0
PRIVATE	\$1,900,000	\$62,860	\$408,780	\$1,428,360	\$0	\$0	\$0	\$0	\$0
SRC 18/19	\$1,888,940	\$1,888,940	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SRC 19/20	\$17,100,000	\$15,973,032	\$570,280	\$556,688	\$0	\$0	\$0	\$0	\$0
SRC 20/21	\$17,519,259	\$16,101,181	\$715,719	\$179,525	\$522,834	\$0	\$0	\$0	\$0
SRC 21/22	\$19,000,000	\$13,609,629	\$540,603	\$3,649,768	\$900,891	\$299,109	\$0	\$0	\$0
SRC 22/23	\$20,000,000	\$11,738,713	\$5,207,461	\$2,548,397	\$505,429	\$0	\$0	\$0	\$0
SRC 23/24	\$20,000,000	\$2,253,894	\$5,610,299	\$10,237,834	\$1,897,973	\$0	\$0	\$0	\$0
SRC 24/25	\$26,000,000	\$0	\$3,204,246	\$22,795,754	\$0	\$0	\$0	\$0	\$0
SRC 25/26	\$20,650,000	\$0	\$0	\$16,221,000	\$4,429,000	\$0	\$0	\$0	\$0
SRC 26/27	\$26,000,000	\$0	\$0	\$0	\$10,500,000	\$5,500,000	\$4,000,000	\$6,000,000	\$0
TRANSP ALT	\$3,500,000	\$0	\$0	\$2,800,620	\$699,380	\$0	\$0	\$0	\$0
UNFUNDED	\$30,680,980	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$30,680,980
TOTAL	\$567,105,914	\$120,844,822	\$49,302,585	\$101,114,692	\$54,716,192	\$28,532,504	\$20,731,135	\$11,877,203	\$179,986,781

RAIL

88C	\$70,622,875	\$11,030,557	\$10,359,545	\$22,143,475	\$17,184,298	\$6,930,000	\$1,185,000	\$990,000	\$800,000
ATC 18/19	\$1,655,826	\$1,655,826	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ESD	\$51,000,000	\$20,477,269	\$11,007,743	\$19,514,988	\$0	\$0	\$0	\$0	\$0
FED DOT	\$650,000	\$0	\$42,553	\$607,447	\$0	\$0	\$0	\$0	\$0
FTA	\$2,196,641	\$2,196,641	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FTA 5337 21/22	\$2,134,498	\$2,134,498	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FTA 5337 22/23	\$2,110,547	\$717,577	\$6,725	\$1,386,245	\$0	\$0	\$0	\$0	\$0
FTA 5337 23/24	\$2,074,128	\$0	\$51,634	\$108,366	\$1,914,128	\$0	\$0	\$0	\$0
FTA 5337 24/25	\$2,022,291	\$0	\$0	\$180,000	\$1,842,291	\$0	\$0	\$0	\$0
FTA EARMARK	\$3,000,000	\$16,520	\$2,198,043	\$785,437	\$0	\$0	\$0	\$0	\$0
FUTURE FTA 5337	\$10,477,188	\$0	\$0	\$0	\$2,177,188	\$4,500,000	\$3,800,000	\$0	\$0
FUTURE NYSDOT	\$171,460,937	\$0	\$0	\$0	\$4,523,527	\$5,877,203	\$5,877,203	\$5,877,203	\$149,305,801
GW COM	\$323,034	\$0	\$0	\$323,034	\$0	\$0	\$0	\$0	\$0
INSUR CLAIM	\$5,887,500	\$5,887,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MEP 17/18	\$5,000,000	\$5,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0

**FYE27 CAPITAL BUDGET & FIVE YEAR CAPITAL PLAN
TOTAL METRO**

FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
MEP 18/19	\$3,630,204	\$3,548,737	\$81,467	\$0	\$0	\$0	\$0	\$0	\$0
MEP 19/20	\$770,000	\$0	\$0	\$770,000	\$0	\$0	\$0	\$0	\$0
MEP 20/21	\$300,000	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NFTA*	\$43,486,407	\$6,462,638	\$10,560,516	\$783,429	\$10,969,701	\$7,656,192	\$7,053,932	\$0	\$0
NYS SENATE	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NYS DOT	\$1,317,263	\$631,090	\$7,296	\$209,326	\$469,552	\$0	\$0	\$0	\$0
PRIVATE	\$1,900,000	\$62,860	\$408,780	\$1,428,360	\$0	\$0	\$0	\$0	\$0
SRC 18/19	\$1,888,940	\$1,888,940	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SRC 19/20	\$17,100,000	\$15,973,032	\$570,280	\$556,688	\$0	\$0	\$0	\$0	\$0
SRC 20/21	\$17,819,259	\$16,374,646	\$742,254	\$179,525	\$522,834	\$0	\$0	\$0	\$0
SRC 21/22	\$20,424,200	\$13,649,329	\$620,003	\$4,954,868	\$900,891	\$299,109	\$0	\$0	\$0
SRC 22/23	\$20,000,000	\$11,738,713	\$5,207,461	\$2,548,397	\$505,429	\$0	\$0	\$0	\$0
SRC 23/24	\$20,000,000	\$2,253,894	\$5,610,299	\$10,237,834	\$1,897,973	\$0	\$0	\$0	\$0
SRC 24/25	\$26,000,000	\$0	\$3,204,246	\$22,795,754	\$0	\$0	\$0	\$0	\$0
SRC 25/26	\$20,650,000	\$0	\$0	\$16,221,000	\$4,429,000	\$0	\$0	\$0	\$0
SRC 26/27	\$26,000,000	\$0	\$0	\$0	\$10,500,000	\$5,500,000	\$4,000,000	\$6,000,000	\$0
TRANSP ALT	\$3,500,000	\$0	\$0	\$2,800,620	\$699,380	\$0	\$0	\$0	\$0
UNFUNDED	\$30,680,980	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$30,680,980
TOTAL	\$587,082,718	\$123,000,267	\$50,678,844	\$108,534,792	\$58,536,192	\$30,762,504	\$21,916,135	\$12,867,203	\$180,786,781

FYE27 CAPITAL BUDGET & FIVE YEAR CAPITAL PLAN

TOTAL METRO

FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
TOTAL METRO									
88C	\$70,622,875	\$11,030,557	\$10,359,545	\$22,143,475	\$17,184,298	\$6,930,000	\$1,185,000	\$990,000	\$800,000
ATC	\$772,780	\$0	\$772,780	\$0	\$0	\$0	\$0	\$0	\$0
ATC 17/18	\$677,087	\$677,087	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ATC 18/19	\$1,655,826	\$1,655,826	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ATC 19/20	\$710,022	\$710,022	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ATC 20/21	\$107,983	\$107,983	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ATC 21/22	\$887,021	\$0	\$0	\$887,021	\$0	\$0	\$0	\$0	\$0
ATC 23/24	\$2,472,414	\$0	\$0	\$2,472,414	\$0	\$0	\$0	\$0	\$0
ATC 24/25	\$5,177,500	\$0	\$0	\$2,720,000	\$2,457,500	\$0	\$0	\$0	\$0
ATC 25/26	\$5,177,500	\$0	\$0	\$0	\$0	\$5,177,500	\$0	\$0	\$0
ESD	\$56,000,000	\$25,477,269	\$11,007,743	\$19,514,988	\$0	\$0	\$0	\$0	\$0
FED DOT	\$650,000	\$0	\$42,553	\$607,447	\$0	\$0	\$0	\$0	\$0
FED HWY ADM	\$10,723,360	\$4,279,162	\$3,078,726	\$1,962,000	\$1,403,472	\$0	\$0	\$0	\$0
FTA	\$109,152,680	\$6,175,663	\$21,324,455	\$20,027,778	\$22,000,000	\$22,000,000	\$17,624,784	\$0	\$0
FTA 5307 22/23	\$7,027,277	\$0	\$0	\$7,027,277	\$0	\$0	\$0	\$0	\$0
FTA 5307 23/24	\$5,980,600	\$0	\$0	\$5,980,600	\$0	\$0	\$0	\$0	\$0
FTA 5307 24/25	\$5,301,147	\$0	\$0	\$0	\$5,301,147	\$0	\$0	\$0	\$0
FTA 5307 25/26	\$5,980,600	\$0	\$0	\$0	\$2,800,000	\$3,180,600	\$0	\$0	\$0
FTA 5337 21/22	\$2,134,498	\$2,134,498	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FTA 5337 22/23	\$2,110,547	\$717,577	\$6,725	\$1,386,245	\$0	\$0	\$0	\$0	\$0
FTA 5337 23/24	\$2,074,128	\$0	\$51,634	\$108,366	\$1,914,128	\$0	\$0	\$0	\$0
FTA 5337 24/25	\$2,022,291	\$0	\$0	\$180,000	\$1,842,291	\$0	\$0	\$0	\$0
FTA 5339 18/19	\$266,117	\$266,117	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FTA 5339 22/23	\$1,532,792	\$0	\$0	\$1,532,792	\$0	\$0	\$0	\$0	\$0
FTA 5339 23/24	\$1,562,307	\$400,000	\$0	\$1,162,307	\$0	\$0	\$0	\$0	\$0
FTA 5339 24/25	\$1,529,790	\$0	\$0	\$1,456,000	\$73,790	\$0	\$0	\$0	\$0
FTA 5339 25/26	\$520,769	\$0	\$0	\$0	\$0	\$520,769	\$0	\$0	\$0
FTA AOPP	\$650,000	\$0	\$0	\$650,000	\$0	\$0	\$0	\$0	\$0
FTA EARMARK	\$4,000,000	\$130,774	\$2,198,043	\$1,671,183	\$0	\$0	\$0	\$0	\$0
FTA FYE21 CMAQ	\$5,000,000	\$5,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FTA FYE23 CMAQ	\$5,000,000	\$0	\$0	\$0	\$5,000,000	\$0	\$0	\$0	\$0

FYE27 CAPITAL BUDGET & FIVE YEAR CAPITAL PLAN
TOTAL METRO

FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
FTA LONO	\$28,947,368	\$0	\$0	\$8,547,368	\$20,400,000	\$0	\$0	\$0	\$0
FTA REST	\$200,520	\$200,520	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FTA RESTRICTED	\$110,895	\$0	\$0	\$0	\$110,895	\$0	\$0	\$0	\$0
FUTURE ATC	\$15,843,691	\$0	\$0	\$0	\$0	\$0	\$5,177,000	\$5,280,540	\$5,386,151
FUTURE FTA	\$2,000,000	\$0	\$0	\$0	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000
FUTURE FTA 5307	\$19,993,005	\$0	\$0	\$0	\$0	\$0	\$6,532,808	\$6,663,464	\$6,796,733
FUTURE FTA 5337	\$10,477,188	\$0	\$0	\$0	\$2,177,188	\$4,500,000	\$3,800,000	\$0	\$0
FUTURE FTA 5339	\$9,708,291	\$0	\$0	\$0	\$0	\$0	\$3,172,230	\$3,235,674	\$3,300,388
FUTURE MEP	\$14,159,008	\$0	\$0	\$0	\$0	\$0	\$4,626,522	\$4,719,052	\$4,813,433
FUTURE NYS DOT	\$375,173,606	\$0	\$0	\$0	\$104,523,527	\$105,877,203	\$7,090,335	\$7,114,598	\$150,567,944
GW COM	\$323,034	\$0	\$0	\$323,034	\$0	\$0	\$0	\$0	\$0
IMI NYS DOT	\$1,000,000	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$0
INSUR CLAIM	\$5,887,500	\$5,887,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MEP 17/18	\$5,000,000	\$5,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MEP 18/19	\$9,808,620	\$6,760,091	\$81,467	\$2,967,062	\$0	\$0	\$0	\$0	\$0
MEP 19/20	\$1,520,000	\$681,393	\$0	\$838,607	\$0	\$0	\$0	\$0	\$0
MEP 20/21	\$3,401,045	\$3,010,018	\$391,027	\$0	\$0	\$0	\$0	\$0	\$0
MEP 21/22	\$6,730,237	\$1,475,279	\$2,954,446	\$2,300,512	\$0	\$0	\$0	\$0	\$0
MEP 23/24	\$3,698,900	\$2,014,092	\$725,057	\$959,751	\$0	\$0	\$0	\$0	\$0
MEP 24/25	\$7,529,723	\$0	\$3,180,738	\$4,348,985	\$0	\$0	\$0	\$0	\$0
NFTA*	\$679,558,756	\$49,071,213	\$19,623,609	\$19,439,313	\$66,014,271	\$34,798,439	\$26,860,430	\$212,411,485	\$251,339,997
NYS SENATE	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NYS DOT	\$5,867,971	\$1,127,291	\$7,296	\$2,464,199	\$1,541,419	\$577,767	\$50,000	\$50,000	\$50,000
PRIVATE	\$1,900,000	\$62,860	\$408,780	\$1,428,360	\$0	\$0	\$0	\$0	\$0
SRC 18/19	\$1,888,940	\$1,888,940	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SRC 19/20	\$17,100,000	\$15,973,032	\$570,280	\$556,688	\$0	\$0	\$0	\$0	\$0
SRC 20/21	\$23,819,259	\$22,093,012	\$1,023,888	\$179,525	\$522,834	\$0	\$0	\$0	\$0
SRC 21/22	\$20,424,200	\$13,649,329	\$620,003	\$4,954,868	\$900,891	\$299,109	\$0	\$0	\$0
SRC 22/23	\$43,000,000	\$12,233,884	\$8,985,824	\$21,274,863	\$505,429	\$0	\$0	\$0	\$0
SRC 23/24	\$20,000,000	\$2,253,894	\$5,610,299	\$10,237,834	\$1,897,973	\$0	\$0	\$0	\$0
SRC 24/25	\$26,000,000	\$0	\$3,204,246	\$22,795,754	\$0	\$0	\$0	\$0	\$0
SRC 25/26	\$20,650,000	\$0	\$0	\$16,221,000	\$4,429,000	\$0	\$0	\$0	\$0
SRC 26/27	\$26,000,000	\$0	\$0	\$0	\$10,500,000	\$5,500,000	\$4,000,000	\$6,000,000	\$0

FYE27 CAPITAL BUDGET & FIVE YEAR CAPITAL PLAN

TOTAL METRO

FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
TRANSP ALT	\$3,500,000	\$0	\$0	\$2,800,620	\$699,380	\$0	\$0	\$0	\$0
UNFUNDED	\$30,680,980	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$30,680,980
VWS/NYSERDA	\$5,005,000	\$3,080,000	\$1,925,000	\$0	\$0	\$0	\$0	\$0	\$0
ZETT	\$17,390,000	\$0	\$0	\$0	\$3,500,000	\$13,890,000	\$0	\$0	\$0
TOTAL METRO	\$1,782,777,647	\$206,224,883	\$98,154,163	\$215,128,235	\$278,099,433	\$203,651,387	\$80,519,108	\$246,864,813	\$454,135,625

FYE27 CAPITAL BUDGET & FIVE YEAR CAPITAL PLAN

TOTAL NFTA

FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
AVIATION BUSINESS GROUP									
BUF									
AIR NY	\$2,500,000	\$0	\$0	\$2,500,000	\$0	\$0	\$0	\$0	\$0
BOND	\$77,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$77,500,000
CFC	\$160,000,000	\$0	\$0	\$5,000,000	\$1,000,000	\$0	\$9,000,000	\$5,000,000	\$140,000,000
DUE TO ADF	\$62,298	\$62,298	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FAA	\$147,833,567	\$74,897,902	\$20,483,509	\$4,718,157	\$30,358,000	\$7,376,000	\$0	\$0	\$10,000,000
FAA RESTRICTED	\$23,970	\$0	\$23,970	\$0	\$0	\$0	\$0	\$0	\$0
FUTURE FUND	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000
FUTURE NYSDOT	\$1,800,000	\$0	\$0	\$1,800,000	\$0	\$0	\$0	\$0	\$0
FUTURE PFC	\$131,967,633	\$4,337,356	\$5,555,708	\$14,015,076	\$26,749,624	\$31,309,869	\$7,500,000	\$3,700,000	\$38,800,000
GRANT ASSUR 25	\$1,732,886	\$225,761	\$187,125	\$180,000	\$350,000	\$190,000	\$195,000	\$200,000	\$205,000
INSUR CLAIM	\$1,237,740	\$0	\$118,740	\$1,119,000	\$0	\$0	\$0	\$0	\$0
NFTA	\$147,502,164	\$6,170,152	\$5,347,172	\$16,993,069	\$56,243,420	\$18,495,114	\$27,909,342	\$9,373,895	\$6,970,000
NYSDOT	\$9,151,263	\$2,611,083	\$3,376,439	\$255,285	\$1,862,955	\$795,500	\$0	\$0	\$250,000
NYSERDA	\$1,000,000	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$0
PFC	\$57,214,527	\$10,732,512	\$1,229,622	\$7,939,906	\$8,307,736	\$16,429,600	\$6,285,000	\$6,170,150	\$120,000
TOTAL	\$740,526,047	\$99,037,064	\$36,322,285	\$55,520,493	\$124,871,735	\$74,596,083	\$50,889,342	\$24,444,045	\$274,845,000

IAG

DOD	\$511,597	\$303,777	\$207,820	\$0	\$0	\$0	\$0	\$0	\$0
ESD	\$400,000	\$0	\$400,000	\$0	\$0	\$0	\$0	\$0	\$0
FAA	\$131,392,162	\$4,062,193	\$738,884	\$8,006,135	\$5,445,450	\$53,777,500	\$1,692,000	\$0	\$57,670,000
FUTURE FAA	\$34,731,000	\$0	\$0	\$180,000	\$0	\$1,800,000	\$18,837,000	\$0	\$13,914,000
FUTURE FUND	\$31,179	\$31,179	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FUTURE NYSDOT	\$2,400,000	\$0	\$0	\$1,040,000	\$1,360,000	\$0	\$0	\$0	\$0
FUTURE PFC	\$20,131,104	\$195,272	\$1,261,234	\$6,421,823	\$1,312,525	\$3,008,750	\$1,221,500	\$10,000	\$6,700,000
NFTA	\$9,745,437	\$29,208	\$221,714	\$309,930	\$210,000	\$145,000	\$150,000	\$0	\$8,670,000
NYSDOT	\$10,017,806	\$490,250	\$154,541	\$650,740	\$302,525	\$2,198,750	\$1,258,000	\$0	\$4,963,000
PFC	\$2,143,833	\$204,344	\$9,989	\$10,000	\$0	\$100,000	\$1,046,500	\$0	\$773,000
USAF	\$2,700,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,700,000
TOTAL	\$214,204,118	\$5,316,223	\$2,994,182	\$16,618,628	\$8,630,500	\$61,030,000	\$24,205,000	\$10,000	\$95,390,000

FYE27 CAPITAL BUDGET & FIVE YEAR CAPITAL PLAN

TOTAL NFTA

FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
TOTAL AVIATION BUSINESS GROUP									
AIR NY	\$2,500,000	\$0	\$0	\$2,500,000	\$0	\$0	\$0	\$0	\$0
BOND	\$77,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$77,500,000
CFC	\$160,000,000	\$0	\$0	\$5,000,000	\$1,000,000	\$0	\$9,000,000	\$5,000,000	\$140,000,000
DOD	\$511,597	\$303,777	\$207,820	\$0	\$0	\$0	\$0	\$0	\$0
DUE TO ADF	\$62,298	\$62,298	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ESD	\$400,000	\$0	\$400,000	\$0	\$0	\$0	\$0	\$0	\$0
FAA	\$279,225,729	\$78,960,095	\$21,222,393	\$12,724,292	\$35,803,450	\$61,153,500	\$1,692,000	\$0	\$67,670,000
FAA RESTRICTED	\$23,970	\$0	\$23,970	\$0	\$0	\$0	\$0	\$0	\$0
FUTURE FAA	\$34,731,000	\$0	\$0	\$180,000	\$0	\$1,800,000	\$18,837,000	\$0	\$13,914,000
FUTURE FUND	\$1,031,179	\$31,179	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000
FUTURE NYSDOT	\$4,200,000	\$0	\$0	\$2,840,000	\$1,360,000	\$0	\$0	\$0	\$0
FUTURE PFC	\$152,098,737	\$4,532,628	\$6,816,942	\$20,436,899	\$28,062,149	\$34,318,619	\$8,721,500	\$3,710,000	\$45,500,000
GRANT ASSUR 25	\$1,732,886	\$225,761	\$187,125	\$180,000	\$350,000	\$190,000	\$195,000	\$200,000	\$205,000
INSUR CLAIM	\$1,237,740	\$0	\$118,740	\$1,119,000	\$0	\$0	\$0	\$0	\$0
NFTA	\$157,247,601	\$6,199,360	\$5,568,886	\$17,302,999	\$56,453,420	\$18,640,114	\$28,059,342	\$9,373,895	\$15,640,000
NYSDOT	\$19,169,069	\$3,101,333	\$3,530,980	\$906,025	\$2,165,480	\$2,994,250	\$1,258,000	\$0	\$5,213,000
NYSERDA	\$1,000,000	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$0
PFC	\$59,358,360	\$10,936,856	\$1,239,611	\$7,949,906	\$8,307,736	\$16,529,600	\$7,331,500	\$6,170,150	\$893,000
USAF	\$2,700,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,700,000
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$954,730,165	\$104,353,287	\$39,316,467	\$72,139,121	\$133,502,235	\$135,626,083	\$75,094,342	\$24,454,045	\$370,235,000

FYE27 CAPITAL BUDGET & FIVE YEAR CAPITAL PLAN

TOTAL NFTA

FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
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FACILITIES & PROPERTY GROUP

TRANSPORTATION CENTERS

88c	\$300,000	\$0	\$30,000	\$80,000	\$40,000	\$150,000	\$0	\$0	\$0
NFTA	\$20,605,457	\$2,695,431	\$2,632,246	\$3,234,570	\$9,029,750	\$1,639,750	\$774,750	\$574,750	\$0
TOTAL	\$20,905,457	\$2,695,431	\$2,662,246	\$3,314,570	\$9,069,750	\$1,789,750	\$774,750	\$574,750	\$0

PROPERTY DEVELOPMENT

NFTA	\$8,367,281	\$1,516,190	\$1,271,091	\$1,280,000	\$1,775,000	\$1,470,000	\$550,000	\$420,000	\$35,000
TOTAL	\$8,367,281	\$1,516,190	\$1,271,091	\$1,280,000	\$1,775,000	\$1,470,000	\$550,000	\$420,000	\$35,000

TOTAL FACILITIES & PROPERTY

88C	\$300,000	\$0	\$30,000	\$80,000	\$40,000	\$150,000	\$0	\$0	\$0
NFTA	\$28,972,738	\$4,211,621	\$3,903,337	\$4,514,570	\$10,804,750	\$3,109,750	\$1,324,750	\$994,750	\$35,000
TOTAL	\$29,272,738	\$4,211,621	\$3,933,337	\$4,594,570	\$10,844,750	\$3,259,750	\$1,324,750	\$994,750	\$35,000

CENTRAL ADMINISTRATION

EXECUTIVE

TAPD

88C	\$1,997,972	\$654,678	\$197,294	\$202,000	\$298,000	\$274,000	\$124,000	\$124,000	\$124,000
DEA	\$963,500	\$1,500	\$0	\$247,000	\$151,000	\$151,000	\$161,000	\$161,000	\$91,000
NFTA	\$4,839,823	\$898,453	\$107,370	\$713,000	\$943,000	\$702,000	\$492,000	\$492,000	\$492,000
NYSDOJ	\$290,000	\$141,188	\$1,368	\$147,444	\$0	\$0	\$0	\$0	\$0
PRIVATE	\$1,500	\$1,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SEC SVC	\$169,865	\$69,865	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0
TSG	\$450,000	\$32,913	\$182,693	\$234,394	\$0	\$0	\$0	\$0	\$0
TOTAL	\$8,712,660	\$1,800,097	\$488,725	\$1,543,838	\$1,392,000	\$1,227,000	\$777,000	\$777,000	\$707,000

OPERATIONS & INFORMATION TECHNOLOGY

MIS

NFTA	\$72,117,734	\$6,594,902	\$7,222,463	\$16,262,388	\$33,237,981	\$5,350,000	\$1,550,000	\$1,900,000	\$0
SRC 25/26	\$5,350,000	\$0	\$0	\$5,350,000	\$0	\$0	\$0	\$0	\$0
TOTAL	\$77,467,734	\$6,594,902	\$7,222,463	\$21,612,388	\$33,237,981	\$5,350,000	\$1,550,000	\$1,900,000	\$0

FYE27 CAPITAL BUDGET & FIVE YEAR CAPITAL PLAN

TOTAL NFTA

FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
HSEQ									
NFTA	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL OPERATIONS & INFORMATION TECHNOLOGY									
NFTA	\$72,117,734	\$6,594,902	\$7,222,463	\$16,262,388	\$33,237,981	\$5,350,000	\$1,550,000	\$1,900,000	\$0
SRC 25/26	\$5,350,000	\$0	\$0	\$5,350,000	\$0	\$0	\$0	\$0	\$0
TOTAL	\$72,117,734	\$6,594,902	\$7,222,463	\$16,262,388	\$33,237,981	\$5,350,000	\$1,550,000	\$1,900,000	\$0
GENERAL COUNSEL									
NFTA	\$635,000	\$0	\$35,000	\$100,000	\$500,000	\$0	\$0	\$0	\$0
ENGINEERING									
NFTA	\$329,089	\$28,995	\$80,094	\$110,000	\$110,000	\$0	\$0	\$0	\$0
PUBLIC AFFAIRS									
NFTA	\$1,114,120	\$145,520	\$23,600	\$360,000	\$125,000	\$145,000	\$150,000	\$165,000	\$0
GOVERNMENT AFFAIRS									
NFTA	\$80,000	\$0	\$0	\$80,000	\$0	\$0	\$0	\$0	\$0
FINANCE & ADMIN									
NFTA	\$25,000	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0	\$0

FYE27 CAPITAL BUDGET & FIVE YEAR CAPITAL PLAN

TOTAL NFTA

FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
TOTAL CENTRAL ADMINISTRATION									
88C	\$1,997,972	\$654,678	\$197,294	\$202,000	\$298,000	\$274,000	\$124,000	\$124,000	\$124,000
DEA	\$963,500	\$1,500	\$0	\$247,000	\$151,000	\$151,000	\$161,000	\$161,000	\$91,000
NFTA	\$74,300,943	\$6,769,417	\$7,361,157	\$16,937,388	\$33,972,981	\$5,495,000	\$1,700,000	\$2,065,000	\$0
NFTA	\$4,839,823	\$898,453	\$107,370	\$713,000	\$943,000	\$702,000	\$492,000	\$492,000	\$492,000
NYSDOJ	\$290,000	\$141,188	\$1,368	\$147,444	\$0	\$0	\$0	\$0	\$0
PRIVATE	\$1,500	\$1,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SEC SVC	\$169,865	\$69,865	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0
SRC 23/24	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SRC 25/26	\$5,350,000	\$0	\$0	\$5,350,000	\$0	\$0	\$0	\$0	\$0
TSG	\$450,000	\$32,913	\$182,693	\$234,394	\$0	\$0	\$0	\$0	\$0
TOTAL	\$88,363,603	\$8,569,514	\$7,849,882	\$23,831,226	\$35,364,981	\$6,722,000	\$2,477,000	\$2,842,000	\$707,000

TOTAL NFTA

88C	\$2,297,972	\$654,678	\$227,294	\$282,000	\$338,000	\$424,000	\$124,000	\$124,000	\$124,000
AIR NY	\$2,500,000	\$0	\$0	\$2,500,000	\$0	\$0	\$0	\$0	\$0
BOND	\$77,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$77,500,000
CFC	\$160,000,000	\$0	\$0	\$5,000,000	\$1,000,000	\$0	\$9,000,000	\$5,000,000	\$140,000,000
DEA	\$963,500	\$1,500	\$0	\$247,000	\$151,000	\$151,000	\$161,000	\$161,000	\$91,000
DOD	\$511,597	\$303,777	\$207,820	\$0	\$0	\$0	\$0	\$0	\$0
DUE TO ADF	\$62,298	\$62,298	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ESD	\$400,000	\$0	\$400,000	\$0	\$0	\$0	\$0	\$0	\$0
FAA	\$279,225,729	\$78,960,095	\$21,222,393	\$12,724,292	\$35,803,450	\$61,153,500	\$1,692,000	\$0	\$67,670,000
FAA RESTRICTED	\$23,970	\$0	\$23,970	\$0	\$0	\$0	\$0	\$0	\$0
FUTURE FAA	\$34,731,000	\$0	\$0	\$180,000	\$0	\$1,800,000	\$18,837,000	\$0	\$13,914,000
FUTURE FUND	\$1,031,179	\$31,179	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000
FUTURE NYSDOT	\$4,200,000	\$0	\$0	\$2,840,000	\$1,360,000	\$0	\$0	\$0	\$0
FUTURE PFC	\$152,098,737	\$4,532,628	\$6,816,942	\$20,436,899	\$28,062,149	\$34,318,619	\$8,721,500	\$3,710,000	\$45,500,000
GRANT ASSUR 25	\$1,732,886	\$225,761	\$187,125	\$180,000	\$350,000	\$190,000	\$195,000	\$200,000	\$205,000
INSUR CLAIM	\$1,237,740	\$0	\$118,740	\$1,119,000	\$0	\$0	\$0	\$0	\$0
NFTA*	\$265,361,105	\$18,078,851	\$16,940,750	\$39,467,957	\$102,174,151	\$27,946,864	\$31,576,092	\$12,925,645	\$16,167,000
NYSDOJ	\$290,000	\$141,188	\$1,368	\$147,444	\$0	\$0	\$0	\$0	\$0
NYSDOT	\$19,169,069	\$3,101,333	\$3,530,980	\$906,025	\$2,165,480	\$2,994,250	\$1,258,000	\$0	\$5,213,000
NYSERDA	\$1,000,000	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$0

FYE27 CAPITAL BUDGET & FIVE YEAR CAPITAL PLAN

TOTAL NFTA

FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
PFC	\$59,358,360	\$10,936,856	\$1,239,611	\$7,949,906	\$8,307,736	\$16,529,600	\$7,331,500	\$6,170,150	\$893,000
PRIVATE	\$1,500	\$1,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SEC SVC	\$169,865	\$69,865	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0
SRC 25/26	\$5,350,000	\$0	\$0	\$5,350,000	\$0	\$0	\$0	\$0	\$0
TSG	\$450,000	\$32,913	\$182,693	\$234,394	\$0	\$0	\$0	\$0	\$0
USAF	\$2,700,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,700,000
TOTAL	\$1,072,366,506	\$117,134,422	\$51,099,686	\$100,564,917	\$179,711,966	\$145,607,833	\$78,896,092	\$28,290,795	\$370,977,000

FIVE YEAR FISCALLY CONSTRAINED CAPITAL PLAN
TOTAL AUTHORITY - NFTA & METRO
FY 2026/27 - 2030/31

FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
88C	\$72,920,847	\$11,685,235	\$10,586,839	\$22,425,475	\$17,522,298	\$7,354,000	\$1,309,000	\$1,114,000	\$924,000
AIR NY	\$2,500,000	\$0	\$0	\$2,500,000	\$0	\$0	\$0	\$0	\$0
ATC	\$772,780	\$0	\$772,780	\$0	\$0	\$0	\$0	\$0	\$0
ATC 17/18	\$677,087	\$677,087	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ATC 18/19	\$1,655,826	\$1,655,826	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ATC 19/20	\$710,022	\$710,022	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ATC 20/21	\$107,983	\$107,983	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ATC 21/22	\$887,021	\$0	\$0	\$887,021	\$0	\$0	\$0	\$0	\$0
ATC 23/24	\$2,472,414	\$0	\$0	\$2,472,414	\$0	\$0	\$0	\$0	\$0
ATC 24/25	\$5,177,500	\$0	\$0	\$2,720,000	\$2,457,500	\$0	\$0	\$0	\$0
ATC 25/26	\$5,177,500	\$0	\$0	\$0	\$0	\$5,177,500	\$0	\$0	\$0
BOND	\$77,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$77,500,000
CFC	\$160,000,000	\$0	\$0	\$5,000,000	\$1,000,000	\$0	\$9,000,000	\$5,000,000	\$140,000,000
DEA	\$963,500	\$1,500	\$0	\$247,000	\$151,000	\$151,000	\$161,000	\$161,000	\$91,000
DOD	\$511,597	\$303,777	\$207,820	\$0	\$0	\$0	\$0	\$0	\$0
DUE TO ADF	\$62,298	\$62,298	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ESD	\$56,400,000	\$25,477,269	\$11,407,743	\$19,514,988	\$0	\$0	\$0	\$0	\$0
FAA	\$279,225,729	\$78,960,095	\$21,222,393	\$12,724,292	\$35,803,450	\$61,153,500	\$1,692,000	\$0	\$67,670,000
FAA RESTRICTED	\$23,970	\$0	\$23,970	\$0	\$0	\$0	\$0	\$0	\$0
FED DOT	\$650,000	\$0	\$42,553	\$607,447	\$0	\$0	\$0	\$0	\$0
FED HWY ADM	\$10,723,360	\$4,279,162	\$3,078,726	\$1,962,000	\$1,403,472	\$0	\$0	\$0	\$0
FTA	\$109,152,680	\$6,175,663	\$21,324,455	\$20,027,778	\$22,000,000	\$22,000,000	\$17,624,784	\$0	\$0
FTA 5307 22/23	\$7,027,277	\$0	\$0	\$7,027,277	\$0	\$0	\$0	\$0	\$0
FTA 5307 23/24	\$5,980,600	\$0	\$0	\$5,980,600	\$0	\$0	\$0	\$0	\$0
FTA 5307 24/25	\$5,301,147	\$0	\$0	\$0	\$5,301,147	\$0	\$0	\$0	\$0
FTA 5307 25/26	\$5,980,600	\$0	\$0	\$0	\$2,800,000	\$3,180,600	\$0	\$0	\$0
FTA 5337 21/22	\$2,134,498	\$2,134,498	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FTA 5337 22/23	\$2,110,547	\$717,577	\$6,725	\$1,386,245	\$0	\$0	\$0	\$0	\$0
FTA 5337 23/24	\$2,074,128	\$0	\$51,634	\$108,366	\$1,914,128	\$0	\$0	\$0	\$0
FTA 5337 24/25	\$2,022,291	\$0	\$0	\$180,000	\$1,842,291	\$0	\$0	\$0	\$0
FTA 5339 18/19	\$266,117	\$266,117	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FTA 5339 22/23	\$1,532,792	\$0	\$0	\$1,532,792	\$0	\$0	\$0	\$0	\$0
FTA 5339 23/24	\$1,562,307	\$400,000	\$0	\$1,162,307	\$0	\$0	\$0	\$0	\$0

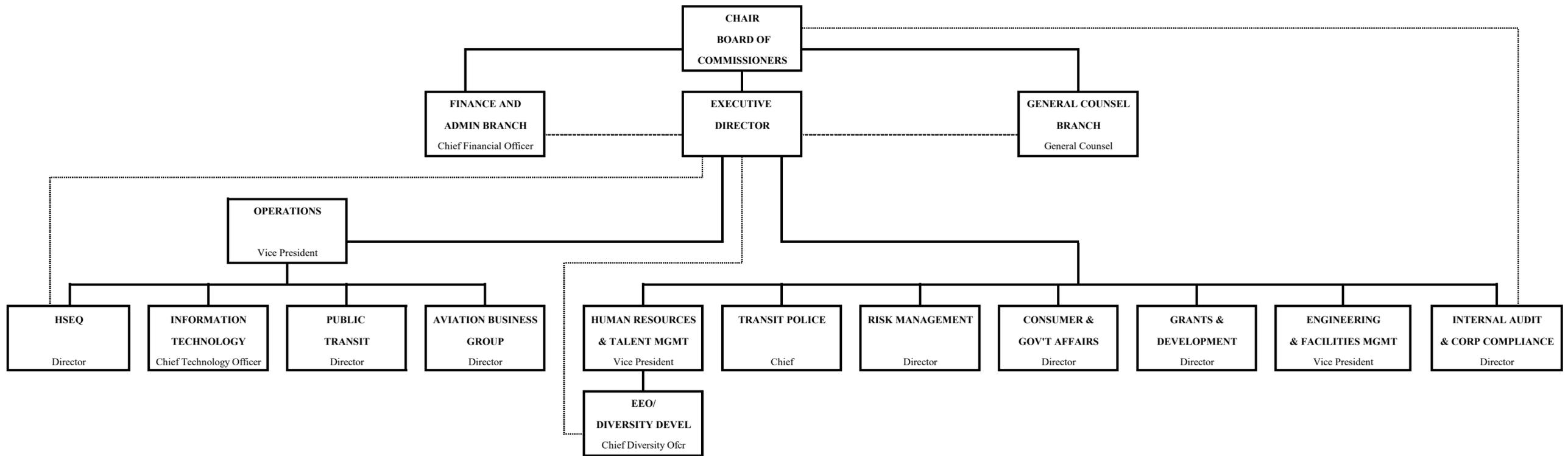
FIVE YEAR FISCALLY CONSTRAINED CAPITAL PLAN
TOTAL AUTHORITY - NFTA & METRO
FY 2026/27 - 2030/31

FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
FTA 5339 24/25	\$1,529,790	\$0	\$0	\$1,456,000	\$73,790	\$0	\$0	\$0	\$0
FTA 5339 25/26	\$520,769	\$0	\$0	\$0	\$0	\$520,769	\$0	\$0	\$0
FTA AOPP	\$650,000	\$0	\$0	\$650,000	\$0	\$0	\$0	\$0	\$0
FTA EARMARK	\$4,000,000	\$130,774	\$2,198,043	\$1,671,183	\$0	\$0	\$0	\$0	\$0
FTA FYE21 CMAQ	\$5,000,000	\$5,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FTA FYE23 CMAQ	\$5,000,000	\$0	\$0	\$0	\$5,000,000	\$0	\$0	\$0	\$0
FTA LONO	\$28,947,368	\$0	\$0	\$8,547,368	\$20,400,000	\$0	\$0	\$0	\$0
FTA REST	\$200,520	\$200,520	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FTA RESTRICTED	\$110,895	\$0	\$0	\$0	\$110,895	\$0	\$0	\$0	\$0
FUTURE ATC	\$15,843,691	\$0	\$0	\$0	\$0	\$0	\$5,177,000	\$5,280,540	\$5,386,151
FUTURE FAA	\$34,731,000	\$0	\$0	\$180,000	\$0	\$1,800,000	\$18,837,000	\$0	\$13,914,000
FUTURE FTA	\$2,000,000	\$0	\$0	\$0	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000
FUTURE FTA 5307	\$19,993,005	\$0	\$0	\$0	\$0	\$0	\$6,532,808	\$6,663,464	\$6,796,733
FUTURE FTA 5337	\$10,477,188	\$0	\$0	\$0	\$2,177,188	\$4,500,000	\$3,800,000	\$0	\$0
FUTURE FTA 5339	\$9,708,291	\$0	\$0	\$0	\$0	\$0	\$3,172,230	\$3,235,674	\$3,300,388
FUTURE FUND	\$1,031,179	\$31,179	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000
FUTURE MEP	\$14,159,008	\$0	\$0	\$0	\$0	\$0	\$4,626,522	\$4,719,052	\$4,813,433
FUTURE NYS DOT	\$379,373,606	\$0	\$0	\$2,840,000	\$105,883,527	\$105,877,203	\$7,090,335	\$7,114,598	\$150,567,944
FUTURE PFC	\$152,098,737	\$4,532,628	\$6,816,942	\$20,436,899	\$28,062,149	\$34,318,619	\$8,721,500	\$3,710,000	\$45,500,000
GRANT ASSUR 25	\$1,732,886	\$225,761	\$187,125	\$180,000	\$350,000	\$190,000	\$195,000	\$200,000	\$205,000
GW COM	\$323,034	\$0	\$0	\$323,034	\$0	\$0	\$0	\$0	\$0
IMI NYS DOT	\$1,000,000	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$0
INSUR CLAIM	\$7,125,240	\$5,887,500	\$118,740	\$1,119,000	\$0	\$0	\$0	\$0	\$0
MEP 17/18	\$5,000,000	\$5,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MEP 18/19	\$9,808,620	\$6,760,091	\$81,467	\$2,967,062	\$0	\$0	\$0	\$0	\$0
MEP 19/20	\$1,520,000	\$681,393	\$0	\$838,607	\$0	\$0	\$0	\$0	\$0
MEP 20/21	\$3,401,045	\$3,010,018	\$391,027	\$0	\$0	\$0	\$0	\$0	\$0
MEP 21/22	\$6,730,237	\$1,475,279	\$2,954,446	\$2,300,512	\$0	\$0	\$0	\$0	\$0
MEP 23/24	\$3,698,900	\$2,014,092	\$725,057	\$959,751	\$0	\$0	\$0	\$0	\$0
MEP 24/25	\$7,529,723	\$0	\$3,180,738	\$4,348,985	\$0	\$0	\$0	\$0	\$0
NFTA*	\$944,919,860	\$67,150,064	\$36,564,359	\$58,907,270	\$168,188,422	\$62,745,303	\$58,436,522	\$225,337,130	\$267,506,997
NYS SENATE	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NYS DOJ	\$290,000	\$141,188	\$1,368	\$147,444	\$0	\$0	\$0	\$0	\$0
NYS DOT	\$25,037,040	\$4,228,624	\$3,538,276	\$3,370,224	\$3,706,899	\$3,572,017	\$1,308,000	\$50,000	\$5,263,000

FIVE YEAR FISCALLY CONTRAINED CAPITAL PLAN
TOTAL AUTHORITY - NFTA & METRO
FY 2026/27 - 2030/31

FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
NYSERDA	\$1,000,000	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$0
PFC	\$59,358,360	\$10,936,856	\$1,239,611	\$7,949,906	\$8,307,736	\$16,529,600	\$7,331,500	\$6,170,150	\$893,000
PRIVATE	\$1,901,500	\$64,360	\$408,780	\$1,428,360	\$0	\$0	\$0	\$0	\$0
SEC SVC	\$169,865	\$69,865	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0
SRC 18/19	\$1,888,940	\$1,888,940	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SRC 19/20	\$17,100,000	\$15,973,032	\$570,280	\$556,688	\$0	\$0	\$0	\$0	\$0
SRC 20/21	\$23,819,259	\$22,093,012	\$1,023,888	\$179,525	\$522,834	\$0	\$0	\$0	\$0
SRC 21/22	\$20,424,200	\$13,649,329	\$620,003	\$4,954,868	\$900,891	\$299,109	\$0	\$0	\$0
SRC 22/23	\$43,000,000	\$12,233,884	\$8,985,824	\$21,274,863	\$505,429	\$0	\$0	\$0	\$0
SRC 23/24	\$20,000,000	\$2,253,894	\$5,610,299	\$10,237,834	\$1,897,973	\$0	\$0	\$0	\$0
SRC 24/25	\$26,000,000	\$0	\$3,204,246	\$22,795,754	\$0	\$0	\$0	\$0	\$0
SRC 25/26	\$26,000,000	\$0	\$0	\$21,571,000	\$4,429,000	\$0	\$0	\$0	\$0
SRC 26/27	\$26,000,000	\$0	\$0	\$0	\$10,500,000	\$5,500,000	\$4,000,000	\$6,000,000	\$0
TRANSP ALT	\$3,500,000	\$0	\$0	\$2,800,620	\$699,380	\$0	\$0	\$0	\$0
TSG	\$450,000	\$32,913	\$182,693	\$234,394	\$0	\$0	\$0	\$0	\$0
UNFUNDED	\$30,680,980	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$30,680,980
USAF	\$2,700,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,700,000
VWS/NYSERDA	\$5,005,000	\$3,080,000	\$1,925,000	\$0	\$0	\$0	\$0	\$0	\$0
ZETT	\$17,390,000	\$0	\$0	\$0	\$3,500,000	\$13,890,000	\$0	\$0	\$0
TOTAL	\$2,855,144,153	\$323,359,305	\$149,253,849	\$315,693,152	\$457,811,399	\$349,259,220	\$159,415,200	\$275,155,608	\$825,112,625

NIAGARA FRONTIER TRANSPORTATION AUTHORITY



TOTAL EMPLOYEES:

NFTA	548
METRO	<u>1,099</u>
TOTAL	1,647

Budget Overview



NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(\$000's)

	METRO	BNIA	NFIA	AIRPORT BUSN GROUP SUBTOTAL	TRANSP CTRS	PROP DEV	FACIL & PROPERTY GROUP SUBTOTAL	CENTRAL ADMIN	FYE 27 CONSOL TOTAL	FYE 26 ADOPTED BUDGET	VARIANCE	% VARIANCE	FN
REVENUES & ASSISTANCE													
Operating Revenues													
Passenger Fares	29,242	0	0	0	0	0	0	0	29,242	28,952	290	1.0%	1
Airport Fees & Services	0	33,305	128	33,432	0	0	0	0	33,432	31,165	2,268	7.3%	2
Rental Income	0	20,578	406	20,984	2,861	4,615	7,477	0	28,460	26,814	1,646	6.1%	3
Concessions/Commissions	0	41,380	1,585	42,965	15	0	15	0	42,980	42,213	768	1.8%	4
Resales & Rebillings	0	2,137	19	2,156	5	37	42	0	2,198	1,921	277	14.4%	5
Other Operating Revenues	<u>1,037</u>	<u>4,030</u>	<u>125</u>	<u>4,155</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>5,193</u>	<u>4,897</u>	<u>296</u>	<u>6.0%</u>	<u>6</u>
	30,279	101,430	2,262	103,693	2,881	4,653	7,534	0	141,506	135,961	5,544	4.1%	
Operating Assistance													
Local - 18b Match	4,100	0	0	0	0	0	0	0	4,100	4,100	0	0.0%	7
Erie County Sales Tax	28,157	0	0	0	0	0	0	0	28,157	27,741	416	1.5%	8
Mortgage Tax	10,117	0	0	0	0	0	0	0	10,117	10,117	0	0.0%	9
Peace Bridge	200	0	0	0	0	0	0	0	200	200	0	0.0%	10
State - 18b	4,100	0	0	0	0	0	0	0	4,100	4,100	0	0.0%	11
State - MTOAF	36,737	0	0	0	0	0	0	0	36,737	31,945	4,792	15.0%	12
State - DMTTF	15,476	0	0	0	0	0	0	0	15,476	13,457	2,019	15.0%	13
State - Additional General Fund	46,045	0	0	0	0	0	0	0	46,045	38,231	7,814	20.4%	14
State - Rail Dedicated	12,000	0	0	0	0	0	0	0	12,000	0	12,000	n/a	15
State - PM Match	2,572	0	0	0	0	0	0	0	2,572	2,522	50	2.0%	16
Federal - Sec 5311	128	0	0	0	0	0	0	0	128	124	4	3.0%	17
Federal - PM	20,576	0	0	0	0	0	0	0	20,576	20,172	403	2.0%	18
Federal Operating Assistance	0	0	0	0	0	0	0	20	20	20	0	0.0%	19
Federal - K-9 Cops	0	0	0	0	0	0	0	150	150	150	0	0.0%	20
Federal - DEA OT Reimbursement	0	0	0	0	0	0	0	5	5	5	0	0.0%	21
Total Operating Assistance	<u>180,207</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>175</u>	<u>180,382</u>	<u>152,884</u>	<u>27,498</u>	<u>18.0%</u>	
TOTAL OPERATING REV & ASST	210,487	101,430	2,262	103,693	2,881	4,653	7,534	175	321,888	288,845	33,042	11.4%	

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(\$000's)

	METRO	BNIA	NFIA	AIRPORT BUSN GROUP SUBTOTAL	TRANSP CTRS	PROP DEV	FACIL & PROPERTY GROUP SUBTOTAL	CENTRAL ADMIN	FYE 27 CONSOL TOTAL	FYE 26 ADOPTED BUDGET	VARIANCE	% VARIANCE	FN
OPERATING EXPENSES (Excluding Depreciation)													
Personnel Services	121,974	18,970	2,105	21,076	1,744	404	2,148	57,856	203,054	192,932	10,123	5.2%	22
Maintenance & Repairs	14,152	15,118	1,461	16,579	469	463	932	458	32,122	30,670	1,452	4.7%	23
Transit Fuel/Power	5,085	0	0	0	0	0	0	0	5,085	6,401	(1,316)	-20.6%	24
Utilities	1,989	3,695	388	4,083	351	482	833	73	6,977	6,533	444	6.8%	25
Insurance & Injuries	8,329	1,284	441	1,725	117	217	333	350	10,738	10,869	(132)	-1.2%	26
Safety & Security	0	2,406	60	2,466	0	0	0	518	2,984	2,479	505	20.4%	27
Operations & Technology	7,773	6,010	1,371	7,381	803	1,693	2,496	0	17,650	13,601	4,049	29.8%	28
General Business/Other	24,357	8,140	480	8,619	35	107	142	17,332	50,450	44,622	5,828	13.1%	29
Administrative Cost Reallocation													
Administrative Cost	8,455	6,537	1,492	8,029	874	1,841	2,715	(19,199)	0	0	0	n/a	30
Police Cost	8,949	8,441	432	8,873	567	0	567	0	18,389	17,093	1,296	7.6%	31
Costs Transferred to Capital Projects	0	(188)	(16)	(204)	0	0	0	(1,521)	(1,725)	(1,783)	59	-3.3%	32
Inter Division Reimbursement	(201)	(155)	(30)	(185)	(65)	0	(65)	(55,692)	(56,143)	(49,635)	(6,508)	13.1%	33
TOTAL OPERATING EXPENSES	200,863	70,258	8,184	78,442	4,894	5,207	10,101	175	289,581	273,781	15,800	5.8%	
OPERATING INCOME/(LOSS)	9,624	31,172	(5,922)	25,250	(2,013)	(554)	(2,567)	0	32,307	15,065	17,242	114.5%	
NON-OPERATING ITEMS													
Bond Debt Service	0	(12,026)	0	(12,026)	0	0	0	0	(12,026)	(12,028)	3	0.0%	34
Interest/Other	5,000	0	0	0	0	0	0	0	5,000	5,000	0	0.0%	35
Operating Revenue Reserve - Passenger Fares	8,000	0	0	0	0	0	0	0	8,000	10,600	(2,600)	-24.5%	36
Metro Capital Reserve Funding	10,639	0	0	0	0	0	0	0	10,639	17,384	(6,745)	-38.8%	37
Operating Expense Reserve & R&R Rsv	0	(863)	0	(863)	0	0	0	0	(863)	(439)	(424)	96.7%	38
Investment in ADF (net)	0	5,773	0	5,773	0	3,302	3,302	0	9,075	2,417	6,658	275.5%	39
Interest Income	0	2,500	0	2,500	0	0	0	0	2,500	2,500	0	0.0%	40
PFC	0	4,050	0	4,050	0	0	0	0	4,050	4,050	0	0.0%	41
Property Acquisition	0	0	0	0	0	225	225	0	225	225	0	0.0%	42
TOTAL NON-OPERATING ITEMS	23,639	(566)	0	(566)	0	3,527	3,527	0	26,600	29,709	(3,109)	-10.5%	
NET INCOME/(LOSS)	33,263	30,606	(5,922)	24,684	(2,013)	2,973	960	0	58,907	44,773	14,134	31.6%	
LESS: DIRECT CAPITAL	19,439	16,993	310	17,303	3,235	1,280	4,515	17,650	58,907	44,773	14,134	31.6%	43
LESS: INDIRECT CAPITAL	<u>7,773</u>	<u>6,010</u>	<u>1,371</u>	<u>7,381</u>	<u>803</u>	<u>1,693</u>	<u>2,496</u>	<u>(17,650)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>	
NET SURPLUS/(DEFICIT)	6,051	7,603	(7,603)	0	(6,051)	0	(6,051)	0	0	0	0	n/a	

AUTHORITY REVENUE ASSUMPTIONS **(Footnote Numbers From Page 1-1)**

2. AIRPORT FEES & SERVICES

Airport Fees & Services revenue comprises 32.8% of total Buffalo Niagara International Airport Revenues and are increasing \$2,237k, or 7.2%, due to higher cost compensatory billings to our airlines reflective of increasing direct expenses. Airport Fees & Services are also a source of revenue for Niagara Falls International Airport and comprise 5.6% of total revenues at that location. They are increasing \$31k, or 32.0%, as a result of recent trends and anticipated enplanements. Combined, this source of revenue is projected at 30.1% of all Authority FYE 27 revenues.

The BNIA landing fee rate is calculated on a cost recovery formula based on budgeted expenses applied to gross landing weight. In addition to budgeted expenses, the FYE 27 landing fee rate reflects signatory airline billings for debt service and operating reserves under the 2014 and 2019 Airport Revenue Bonds.

3. RENTAL INCOME

Building space and other rentals are a source of revenue for each of the Authority business centers. These are space and land occupancy fees charged to tenants. BNIA Rental Income is \$1,409k, or 7.4%, above FYE 26 due to higher signatory compensatory airline billings as a result of an increase in direct expenses. NFIA Rental Income is increasing by \$35k, or 9.4%, resulting from higher building space rent. Transportation Centers Rental Income is \$50k, or 1.8%, above FYE 26, consistent with recent trends. Property Development Rental Income is \$152k, or 3.4%, above FYE 26, based on recent lease/vacancy forecasts.

4. CONCESSIONS/COMMISSIONS

The fees charged to tenants for the right to sell their goods and services to the public or to use NFTA premises to sell their products is a source of revenue for most business centers. These types of services and products range from parking lot services and car rental services to food and beverage sales. BNIA Concessions/Commissions are increasing \$524k, or 1.3%, as the FYE 27 budget includes higher parking lot/ramp and food/meals/retail revenues. NFIA is \$258k, or

19.5%, above FYE 26 due to higher parking lot, ride share and auto rental revenues.

5. RESALES & REBILLINGS

The charges to customers for their share of utility usage and fuel farm services are categorized as resales & rebillings. BNIA is increasing \$272k, or 14.6%, as a result of higher fuel farm billings.

6. OTHER OPERATING REVENUES

The primary source of this revenue is direct billing to our BNIA airlines for the baggage handling system. BNIA is increasing \$262k, or 7.0%, as we anticipate higher baggage maintenance billings.

METRO REVENUE ASSUMPTIONS **(Footnote Numbers From Page 1-1)**

1. PASSENGER FARES

Total passenger fares for FYE 27 are expected to increase \$290k, or 1.0%, to \$29,242k, as we estimate ridership to continue to rebound from the impact of the COVID-19 pandemic.

6. OTHER OPERATING REVENUES

This consists chiefly of the receipts from bus and rail advertising, which contributes to the increase of \$33k, or 3.3%, from FYE 26, based on recent trends.

OPERATING ASSISTANCE
(Footnote Numbers From Page 1-1)

7. - 10. LOCAL OPERATING ASSISTANCE

Total anticipated local operating assistance for FYE 27 is \$42,574k, and is comprised of the following:

	FYE 27 <u>(000's)</u>
Erie County Sales Tax	\$28,157
Mortgage Recording Tax	10,117
Erie County match to 18(b)	3,657
Niagara County match to 18(b)	443
Peace Bridge	<u>200</u>
	<u>\$42,574</u>

11. - 16. STATE OPERATING ASSISTANCE

New York State operating assistance includes funding primarily for our Metro operations made available through the Public Transportation Operation Assistance Fund and miscellaneous other grants. The FYE 27 budget includes \$12,000k in dedicated rail operating assistance from New York State. This is reflected in the Miscellaneous Other Grants line item in the table below.

	FYE 27 <u>(000's)</u>
Public Transportation Operation Assistance Funds	\$98,257
General Fund Section 18(b)	4,100
Miscellaneous Other Grants	<u>14,572</u>
	<u>\$116,929</u>

By mandate, Section 18(b) funding is matched by Erie and Niagara Counties (see Local Operating Assistance).

17. - 21. FEDERAL OPERATING ASSISTANCE

Total Federal assistance of \$20,879k is \$407k, or 2.0%, above FYE 26 levels, primarily due to an anticipated increase in preventive maintenance (PM) funding allocation from FTA.

KEY EXPENDITURE ASSUMPTIONS
(Footnote Numbers From Page 1-2)

Key expenditure indicators can be summarized on an NFTA/Metro consolidated basis since the characteristics of the expenditures are similar to each fund.

22. PERSONNEL SERVICES

Salaries

FYE 27 includes union cost increases reflective of labor agreements and increases on expired contracts based on submitted proposals.

Benefits

Paid employee benefits are budgeted at 57.0% of salaries for Authority employees and 72.0% of salaries for Metro employees. Fringe benefits are calculated for all NFTA employees in accordance with the various collective bargaining agreements and/or government mandates. Those paid benefits are as follows:

Pensions

All Authority employees are eligible for membership in the New York State & Local Retirement System (NYSLRS). Employees who joined the system before July 23, 1976, or joined after July 23, 1976 with ten years of credited service, and the Transit Police are in a non-contributory plan. Employees who joined after July 23, 1976 with fewer than ten years of credited service (except Tier V) and belong to Tier III, Tier IV, or Tier V, are required to contribute 3% of their compensation to the plan. Employees who joined after April 1, 2012, are Tier VI members and are required to contribute between 3% and 6% of their compensation to the plan, based on salary level, for all years of

service. Authority contribution is estimated to be 20.4% of employee compensation for FYE 27. NFTA/Metro pension amounts factor in early retirement incentive costs, and are 9.7% above FYE 26.

All full-time Metro employees who are union members are covered by a contributory single employer-defined contribution pension plan. All full-time Metro employees contribute 5% of their pay to the plan, while the current Metro contribution is 11%.

Social Security Tax

NFTA/Metro's contribution to the Federal Social Security System is calculated using an effective rate of 7.65% of salaries. Salaries above the "Maximum Taxable Earnings" as set by the Social Security Administration are subject to the 1.45% Medicare portion of FICA only.

Workers' Compensation

NFTA/Metro is self-insured for workers' compensation coverage. The appropriation for the expense provides funding for medical and indemnity payments, mandated state assessments, administration fees, and third-party administrator fees. A workers' compensation team within the Risk Management Department helps manage our workers' compensation cases.

Medical and Hospitalization Insurance

Our FYE 27 budget anticipates an increase of 10.0%, consistent with our FYE 26 forecast and recent trends.

Dental Insurance

Dental insurance is provided through Emblem Health. The FYE 27 budget for this is based on current rates per covered payroll and adjusted for a possible rate increase during the fiscal year.

Unemployment Insurance

Financial exposure results if unemployment costs are not controlled. The NFTA is self-insured for unemployment insurance. The FYE 27 budget is based on historical experience factored with our FYE 26 estimated costs.

Group Life Insurance

All Metro employees and non-union Authority employees are provided group life insurance. All Authority employees who fall under the New York State retirement system are provided basic life insurance coverage through that plan. The FYE 27 budget for group life insurance is based on current rates per covered payroll and adjusted for a possible rate increase during the fiscal year.

Disability Insurance

The NFTA is self-insured for disability benefits. The FYE 27 budget for disability benefits expenses is based on historical experience factored with the 2026 payment structure.

Long-Term Disability Insurance

All non-represented employees are provided with long-term disability insurance. The FYE 27 budget for this coverage is based on current rates per covered payroll and adjusted for a possible rate increase during the fiscal year.

23. MAINTENANCE & REPAIRS

The routine expense of maintenance and operation of NFTA/Metro's buildings and property, equipment, and revenue and non-revenue vehicles comprise 10.0% of the total NFTA/Metro FYE 27 budget. Total FYE 27 costs of \$32,122k are \$1,452k, or 4.7%, above FYE 26. Metro's expenses are increasing by \$485k, or 3.5%, as the FYE 27 budget includes higher revenue vehicle maintenance and rail contract costs. BNIA's expenses are increasing by \$1,063k, or 7.6%, as

higher snowplowing, materials/supplies, baggage maintenance, environmental and landscaping expenses contribute to the increase.

24. TRANSIT FUEL/POWER

Diesel, electricity, and compressed natural gas to run buses and electric power to run the rail cars comprise 2.4% of the total Metro budget. Total FYE 27 costs of \$5,085k are \$1,316k, or 20.6%, below FYE 26, as we anticipate our diesel and gasoline costs to be more reflective of FYE 25 actual and recent trends. The rail traction portion of Transit Fuel/Power is \$647k, which is consistent with FYE 26.

25. UTILITIES

FYE 27 utilities of \$6,977k are \$444k, or 6.8%, above FYE 26. This increase is based on higher electric billings, consistent with recent trends and consultant input.

26. INSURANCE & INJURIES

NFTA/Metro purchases property insurance and then assumes the liability for most risks, including personal injury claims. NFTA also purchases insurance for most risks, such as airport liability, excess liability, police professional liability and property, and is self-insured for public property damage and personal injury at our Transportation Centers.

The Insurance & Injuries category records the expense of investigation and settlement of annual routine claims as well as the cost of purchased insurance. The overall decrease is \$132k, or 1.2%, to \$10,738k.

27. SAFETY & SECURITY

The Authority provides secondary security services through an outside service that provides support at Buffalo Niagara International Airport and Niagara Falls International Airport. FYE 27 costs of \$2,984k are \$505k, or 20.4%, above FYE 26.

28. OPERATIONS & TECHNOLOGY

This consists chiefly of information technology services (MIS). The FYE 27 expenses of \$17,650k are \$4,049k, or 29.8%, above FYE 26 as higher MIS network equipment/maintenance/security costs and software license expenses contribute to the increase.

29. GENERAL BUSINESS/OTHER

General business expenses include non-employee services, communications, office supplies, business travel, consultant fees, bad debts, airport parking operating costs, management fees, employee training, and advertising. FYE 27 costs of \$50,450k are \$5,828k, or 13.1%, above FYE 26. Metro’s expenses are increasing \$1,282k, or 5.6%, due to higher Metro support staff non-represented and contractual salaries and fringe benefit costs, training and fare collection expenses. BNIA’s expenses are \$804k, or 11.0%, above FYE 26 due to higher outside service costs. Central administration expenses are increasing by \$3,744k, or 27.6%, as FYE 27 includes higher outside service costs and general office expenses.

30. ADMINISTRATIVE COST REALLOCATION - ADMINISTRATIVE COSTS

The current administrative cost allocation formula is as follows:

Metro	44.04%
BNIA	34.05%
NFIA	7.77%
Transportation Centers	4.55%
Property Development	9.59%
TOTAL	<u>100.00%</u>

31. ADMINISTRATIVE COST REALLOCATION - POLICE COSTS

The Authority maintains a Transit Authority Police Department (TAPD) that provides proactive security for all NFTA/Metro facilities. The oversight responsibility for the TAPD rests within the Executive Branch. For accounting purposes, this unit is recorded in Central Administration on the appropriate expense lines. To the extent that costs are incurred in support of Metro, BNIA, NFIA, or Transportation

Centers, those business centers absorb the appropriate costs in the Safety & Security category. The costs of these services are reimbursed to Central Administration on the Inter Division Reimbursement line.

FYE 27 police costs are increasing by \$1,296k, or 7.6%, due to higher non-represented and contractual salaries and fringe benefit costs, overtime, insurance premiums and equipment expenses.

32. COSTS TRANSFERRED TO CAPITAL PROJECTS

The Authority receives capital grants from FTA, FAA, and New York State for procurement and construction of major assets to support operations. As staff time commitments and administrative expenses related to these non-operating projects accumulate, the Authority's operating expenses are equally offset by the project funding. FYE 27 Direct Costs Transferred to Capital Projects of \$1,725k are decreasing \$59k, or 3.3%, reflective of recent trends of Engineering personnel costs allocated to projects.

33. INTER DIVISION REIMBURSEMENT

The Authority accounts for specific functions and services of staff that can be directly expensed to other divisions and units. This results in an offset to the appropriate departments on a separate reimbursement line. FYE 27 Inter Division Reimbursement of \$56,143k is \$6,508k, or 13.1%, above FYE 26, as higher non-represented and contractual salaries and fringe benefit costs contribute to the variance.

34. BOND DEBT SERVICE

This refers to the debt service under the 2014 & 2019 Airport Revenue Bonds.

35. INTEREST/OTHER

Net interest income on Metro deposits and interest expense related to the Metro line of credit.

36. OPERATING REVENUE RESERVE – PASSENGER FARES

Revenue reserves to address ongoing erosion of passenger fares.

37. METRO CAPITAL RESERVE FUNDING

Usage of reserves established in FYE 25 to address funding of Metro capital projects.

38. OPERATING EXPENSE RESERVE

The operating reserve of \$863k represents the amount needed to maintain our two-month BNIA operating expense reserve fund as outlined in the bond resolution.

39. INVESTMENT IN ADF (NET)

Allocation of funds to/from the Airport Development Fund (ADF) account.

40. INTEREST INCOME

Interest income on BNIA-related deposits.

41. PFC

Passenger Facility Charges (PFC) are a funding source of the Airport Improvement Program (AIP) and are used to offset BNIA debt service.

42. PROPERTY ACQUISITION

\$225k represents the annual installment by the Erie Canal Harbor Development Corporation for the purchase of the Port Terminal complex from NFTA.

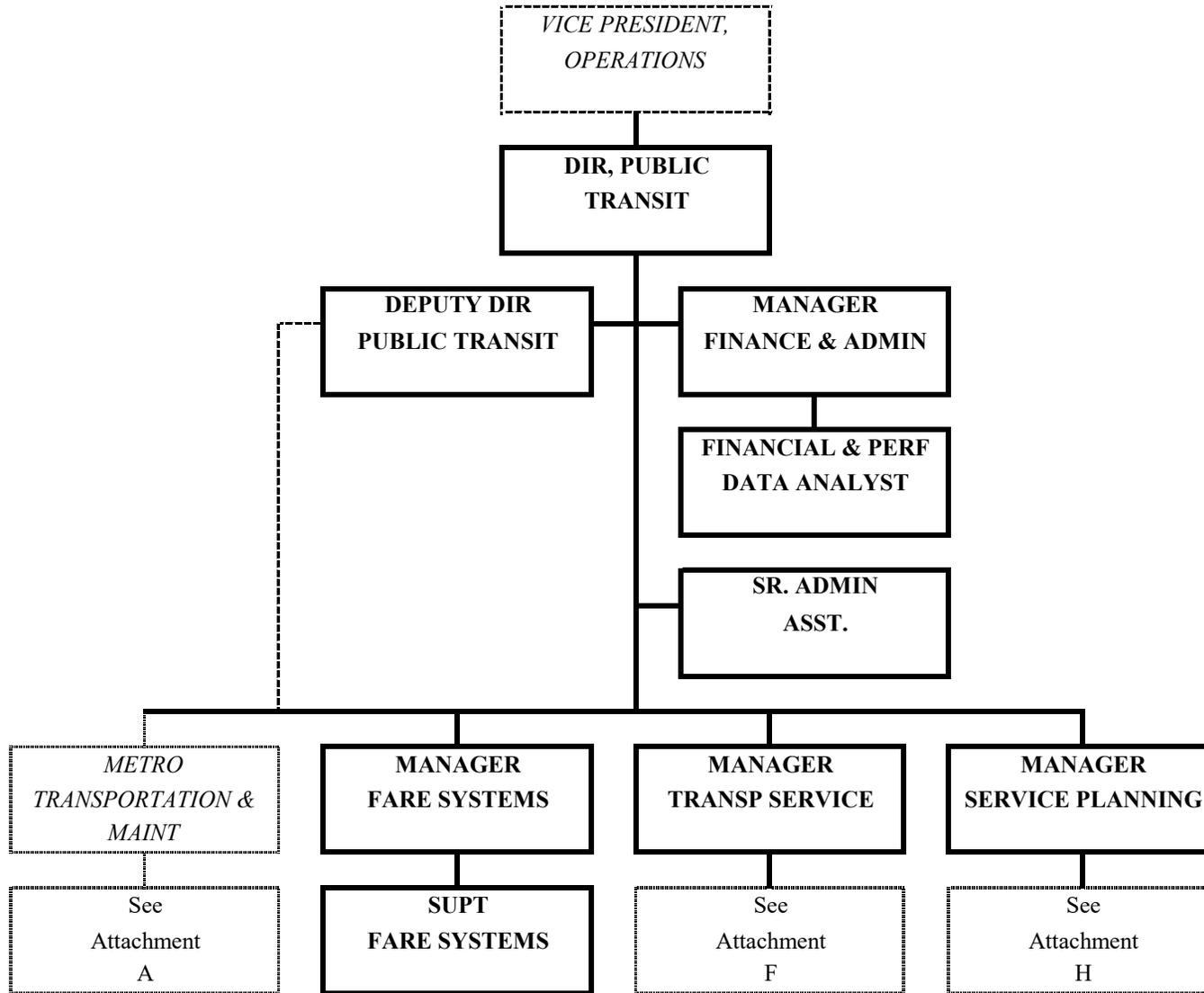
43. DIRECT CAPITAL

This is the NFTA equity-funded portion of our projected FYE 27 capital plan.

Surface Transportation Group



SURFACE TRANSPORTATION BUSINESS GROUP



TOTAL EMPLOYEES:

NFTA 9

Metro



Metro

METRO CONSOLIDATED

2025/26 ANNUAL BUDGET

VS

2026/27 ANNUAL BUDGET

	FY 24-25 ACTUAL	FY 25-26 BUDGET	FY 26-27 BUDGET	VARIANCE	%
REVENUES & ASSISTANCE					
Operating Revenues					
Passenger Fares	29,049,158	28,952,280	29,241,803	289,523	1.0%
Other Operating Revenues	<u>1,079,947</u>	<u>1,004,054</u>	<u>1,037,493</u>	33,439	3.3%
Total Revenues	<u>30,129,105</u>	<u>29,956,334</u>	<u>30,279,296</u>	<u>322,962</u>	<u>1.1%</u>
Operating Assistance					
Local - 18b Match	4,100,000	4,100,000	4,100,000	0	0.0%
Erie County Sales Tax	27,796,974	27,741,325	28,157,445	416,120	1.5%
Mortgage Tax	11,441,623	10,116,764	10,116,764	0	0.0%
Peace Bridge	200,000	200,000	200,000	0	0.0%
State - 18b	4,100,000	4,100,000	4,100,000	0	0.0%
State - MTOAF	31,443,500	31,944,800	36,736,520	4,791,720	15.0%
State - DMSTF	13,746,600	13,457,200	15,475,780	2,018,580	15.0%
State - Additional General Fund	35,574,300	38,230,500	46,044,715	7,814,215	20.4%
State - Rail Dedicated	0	0	12,000,000	12,000,000	n/a
State - PM Match	2,472,107	2,521,549	2,571,980	50,431	2.0%
Federal - Sec 5311	124,482	124,482	128,216	3,734	3.0%
Federal - PM	19,776,853	20,172,390	20,575,838	403,448	2.0%
Federal - FTA COVID Relief	<u>61,263,977</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>
Total Operating Assistance	<u>212,040,416</u>	<u>152,709,010</u>	<u>180,207,258</u>	<u>27,498,248</u>	<u>18.0%</u>
TOTAL OPERATING REVENUES & ASST	<u>242,169,521</u>	<u>182,665,344</u>	<u>210,486,554</u>	<u>27,821,210</u>	<u>15.2%</u>
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	101,734,295	116,406,932	121,973,610	5,566,678	4.8%
Maintenance & Repairs	11,738,842	13,667,060	14,152,200	485,140	3.5%
Transit Fuel/Power	4,306,028	6,401,193	5,085,269	(1,315,924)	-20.6%
Utilities	1,864,749	2,114,050	1,988,875	(125,175)	-5.9%
Insurance & Injuries	6,621,912	8,214,249	8,329,493	115,244	1.4%
Safety & Security	7,404,073	8,244,052	8,948,853	704,801	8.5%
Operations & Technology	5,285,166	5,989,803	7,773,092	1,783,289	29.8%
General Business/Other	23,118,288	23,075,241	24,357,003	1,281,762	5.6%
Administrative Cost Reallocation	6,510,715	7,824,809	8,455,212	630,403	8.1%
Costs Transferred to Capital Projects	(867)	0	0	0	n/a
Inter Division Reimbursement	<u>(181,137)</u>	<u>(226,583)</u>	<u>(200,686)</u>	<u>25,897</u>	<u>-11.4%</u>
TOTAL OPERATING EXPENSES	<u>168,402,064</u>	<u>191,710,806</u>	<u>200,862,921</u>	<u>9,152,115</u>	<u>4.8%</u>
OPERATING INCOME/(LOSS)	<u>73,767,458</u>	<u>(9,045,462)</u>	<u>9,623,633</u>	<u>18,669,095</u>	<u>-206.4%</u>
NON-OPERATING ITEMS					
Interest/Other	5,747,319	5,000,000	5,000,000	0	0.0%
Operating Revenue Reserve - Passenger Fares	0	10,600,000	8,000,000	(2,600,000)	-24.5%
SIF Reserve Funding	(4,066,335)	0	0	0	n/a
Capital Reserve Funding	<u>(55,997,543)</u>	<u>17,384,227</u>	<u>10,639,446</u>	<u>(6,744,782)</u>	<u>-38.8%</u>
TOTAL NON-OPERATING ITEMS	<u>(54,316,559)</u>	<u>32,984,227</u>	<u>23,639,446</u>	<u>(9,344,782)</u>	<u>n/a</u>
NET INCOME/(LOSS)	<u>19,450,899</u>	<u>23,938,765</u>	<u>33,263,078</u>	<u>9,324,313</u>	<u>39.0%</u>
LESS: DIRECT CAPITAL	15,638,597	15,150,456	19,439,313	4,288,857	28.3%
LESS: INDIRECT CAPITAL	<u>1,369,773</u>	<u>3,987,725</u>	<u>7,773,231</u>	<u>3,785,506</u>	<u>94.9%</u>
NET SURPLUS/(DEFICIT)	<u>2,442,529</u>	<u>4,800,584</u>	<u>6,050,534</u>	<u>1,249,950</u>	<u>26.0%</u>

SURFACE TRANSPORTATION

DESCRIPTION

The Surface Transportation Business Unit oversees all ground-based transportation services operated and provided by the NFTA, including fixed-route bus and rail routes, paratransit, other non-traditional transit services, and intercity bus terminals in Buffalo and Niagara Falls. Surface Transportation units include Metro (fixed-route bus and rail services), Marketing (promotion of transportation services), Service Planning (route and schedule development), Special Services (Paratransit PAL for passengers with disabilities), Transportation Centers (management of bus terminals and Central Services), and Customer Service (passenger support and assistance).

Our mission is to enhance the quality of life for residents and visitors by providing safe, clean, affordable, responsive, and reliable transportation through a coordinated and convenient bus and rail system. Our vision is to foster effective partnerships with public and private entities, continuously improving transportation services to support regional growth. The range of mobility services we provide includes traditional bus and rail lines, paratransit, bicycle programs, and pedestrian enhancements. Ultimately, our goal is to achieve a reputation as the highest-quality transit system in New York.

1.0 METRO

Metro provides comprehensive fixed-route urban and suburban public transportation services within the Erie and Niagara County service area. Metro's 261 fixed-route big buses, 79 Paratransit PAL vans and 27 rail cars operate up to 21 hours per day, seven days per week, to serve residents of the Buffalo-Niagara Metropolitan Area. There are 53 bus routes on which Metro operates nearly 8.7 million annual bus miles, and one rail route on which 705,143 annual car miles are operated. Each weekday, Metro carries approximately 52,000 passengers on buses and trains. In FYE 24, 15.5 million customers used Metro.

Metro consists of two operating divisions, Bus and Rail. Metro Bus consists of three operating locations and two units including Bus Transportation Service and Bus Maintenance. Metro Rail encompasses

one operating location and two units including Rail Transportation Service and Rail Maintenance. In addition, the Transportation Support department is included within Metro. There are 1,169 budgeted positions in these units.

It is the primary responsibility of each operating location to provide service to the public as scheduled. This involves managing a properly trained workforce of transportation and maintenance professionals of an adequate, cost-effective size; monitoring and enhancing the quality of service; and adjusting service as required to accommodate service needs.

The Transportation Service Departments in the Bus and Rail divisions are responsible for supervising transit service and control center operations. Their functions include the continuous monitoring of service delivery with corrective action when problems occur, responding to emergencies, providing service to special events, coordinating transit service with construction projects, and communicating with operators and maintenance personnel.

Major Bus Maintenance activities are performed at the Cold Spring Shop. These activities include major component change-outs, bodywork, painting, engine and transmission rebuilding, parts reconditioning, and structural repairs. Additional responsibilities include radio maintenance, farebox maintenance, and maintaining bus garage facilities, bus stop signs, and bus loops.

Maintenance of the rail physical infrastructure is the responsibility of Metro Rail Maintenance. Critical physical plant elements requiring a high level of ongoing maintenance include the track, communications systems, fare collection system, ventilation system, train control system, electrical distribution system, and the stations and tunnels.

The Transportation Support Department oversees new operator training, the bus communications system, and the issuance of system operating notices.

2.0 SERVICE PLANNING

The Service Planning department handles all route and operator scheduling for fixed route bus and rail, short- and long-term planning, management of special projects and studies, bus stop locations, mapping, community engagement, ridership data collection and analysis, production of GTFS (General Transit Feed Specification) Realtime and other onboard and rider data, and partnerships with schools, businesses, and employers. Service Planning continuously measures and evaluates bus and rail routes and schedules to best meet the transportation needs of the region. The department also manages planning of major projects including the Metro Rail Expansion Draft Environmental Impact Statement and the Bailey Bus Rapid Transit project.

SPECIAL SERVICES

Metro's Special Services unit directs complementary paratransit service (PAL) as mandated by the Americans with Disabilities Act (ADA). PAL assists individuals unable to use Metro's regular, fully accessible bus and rail system. Additionally, this unit manages MetroLink and various non-traditional transportation services, including airport shuttles, college circulators, vanpools, and employer shuttles, which are provided either directly by Metro or through agreements with private providers and outside agencies. The unit also oversees Metro's reduced fare program, allowing seniors and people with disabilities to ride at a discounted rate.

TRANSPORTATION CENTERS

The Transportation Centers unit is responsible for maintaining the Metropolitan Transportation Center, including the NFTA corporate offices at 181 Ellicott Street in Buffalo, the Transportation Centers in Niagara Falls, the Operations Control Center, and the Transit Police Headquarters. This department provides building maintenance and janitorial services to ensure a clean, comfortable, and safe environment for both NFTA employees and the traveling public. Additionally, the unit monitors and provides services for tenants across various facilities.

3.0 CUSTOMER CARE

The Customer Care department plays a vital role in delivering high-quality bus and rail information to the public. This is accomplished through a customized automated telephone information system (IVR) and an automated trip planner (ATIS), both accessible via the NFTA website. Annually, the department handles nearly 56,754 calls, reflecting its significant engagement with the community. The automated trip planner, used by both agents and customers, facilitates the planning of over 9,326 trips per month, while the automated system provided critical information to riders over 111,908 times during 2024/25. In addition to offering trip planning assistance and resolving customer complaints, the department manages the Emergency Ride Home Program, underscoring its commitment to customer service and support.

KEY PERFORMANCE INDICATORS

	FYE 24 <u>Actual</u>	FYE 25 <u>Goal</u>	FYE 25 <u>Current</u> <u>Estimate</u>	FYE 26 <u>Goal</u>
Financial				
Total Passengers	15.50MM	16.00M	16.10MM	16.25MM
Passenger Fares	\$28.17MM	\$26.4MM	\$27.4MM	\$27.4MM
Farebox Recovery				
Fixed	21.11%	19.50%	18.79%	20.00%
Paratransit	4.84%	5.00%	4.08%	5.20%
Rail	11.37%	11.00%	11.16%	11.50%
Cost per Revenue Hour				
Fixed	\$173.80	\$180.25	\$185.31	\$186.66
Paratransit	\$109.52	\$115.57	\$115.26	\$114.75
Rail	\$509.10	\$422.11	\$457.71	\$457.71
Rail Fare Evasion	0.49%	1.00%	1.09%	1.09%
Customer Service				
Complaints Received Per 100K Boardings	2.56	2.90	2.90	2.90
Commendations Received Per 100K Boardings	0.81	1.00	1.00	1.00

	FYE 24 <u>Actual</u>	FYE 25 <u>Goal</u>	FYE 25 <u>Current</u> <u>Estimate</u>	FYE 26 <u>Goal</u>
Productivity				
Attendance Rate	93.2%	93.0%	92.8%	93.5%
Big Bus Miles Between Service Interruptions	10,146	9,000	10,000	9,800
Small Bus Miles Between Service Interruptions	55,487	75,000	72,000	74,000
Hybrid Bus Miles Between Service Interruptions	8,904	8,000	9,163	7,500
Battery Electric Bus Miles Between Service Interruptions	14,217	30,000	28,876	31,000
On-Time Performance	81.5%	82.0%	80.0%	82.5%
Safety				
	CY 23 <u>Actual</u>	CY 24 <u>Goal</u>	CY 24 <u>Current</u> <u>Estimate</u>	CY 24 <u>Goal</u>
Recordable Injury Rate	4.4	5.9	5.5	5.9
Cases with Days Away Rate	3.4	3.9	3.9	3.9
Days Away Rate	49.7	244.1	150.0	244.1

KEY POINTS

- Bailey Avenue Bus Rapid Transit project development and Metro Rail Expansion environmental review
- Continued rail station improvements including elevator and escalator upgrades (Church St.).
- Enhance customer amenities with Real Time Information Next Bus, Interactive Voice Response, and Bus Shelters.
- Advance service and station expansion design/construction and funding opportunities involving both DL&W and Amherst-Buffalo Corridor.
- Further pursue funding for Electric Bus Charging Station Construction and Fleet Procurement.
- Citizens Advisory Committee (CAC) ongoing
- Bus Stop Balancing

PROGRAM AND SERVICE OBJECTIVES

- Maintain and enhance on-time performance to reduce service interruptions.
- Implement workforce retention and targeted hiring initiatives.
- Strengthen customer safety and security through dedicated campaigns.
- Reduce the number of recordable accidents and cases involving days away.
- Increase the employee attendance rate through proactive measures.
- Continue optimizing efficiency and accessibility of paratransit services.
- Expand MTC and NFITC revenue opportunities with enhanced advertising and vendor partnerships.
- Further improve productivity and cost-effectiveness across all Metro services.

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 40 METRO TRANS. AND MAINTENANCE
Department 0049 NFTA DEDICATED PERSONNEL

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	8,845,618	8,215,458	4,691,880	8,872,120	656,662
515	EMPLOYEE BENEFITS	4,516,350	4,553,019	2,572,743	4,856,746	303,727
592	DIVISION OPERATIONS	13,361,976-	12,768,477-	7,264,630-	13,728,866-	960,389-
TOTAL	EXPENSES	8-		7-		

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Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4099 METRO TRANS & MAINTENANCE

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
584	FREIGHT	58,299	47,000	31,094	54,611	7,611
	TOTAL EXPENSES	58,299	47,000	31,094	54,611	7,611

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4002 BUS REVENUES/EXPENSES

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
411	PASSENGER FARES	24,384,182-	24,468,802-	11,685,273-	24,701,918-	233,116-
433	GROUND RENTALS	5,387-	6,763-	2,971-	4,542-	2,221
494	ADVERTISING REVENUES	859,110-	859,110-	429,555-	859,110-	
499	OTHER OPERATING REVENUES	6,400-	10,713-	14,781-	10,713-	
TOTAL	REVENUES	25,255,079-	25,345,388-	12,132,580-	25,576,283-	230,895-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4002 BUS REVENUES/EXPENSES

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** NON-OPERATING/OPERATING ASSISTANCE **						
709	LOCAL OPERATING ASSISTANCE	36,472,231-	35,300,436-	19,372,614-	35,645,815-	345,379-
711	NY STATE OPERATING ASSISTANCE	72,496,728-	74,910,841-	37,983,966-	87,091,066-	12,180,225-
713	FEDERAL OPERATING ASSISTANCE	16,598,616-	16,867,566-	8,649,985-	17,206,161-	338,595-
TOTAL OPERATING ASSISTANCE		25,567,575-	27,078,843-	66,006,565-	39,943,042-	12,864,199-

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Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4003 RAIL REVENUES/EXPENSES

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
411	PASSENGER FARES	4,119,780-	3,895,415-	2,024,971-	3,942,170-	46,755-
491	TRAFFIC FINES	7,819-	9,000-	2,405-	9,000-	
494	ADVERTISING REVENUES	103,590-	95,457-	64,769-	129,540-	34,083-
499	OTHER OPERATING REVENUES	87,897-	17,911-	47,139-	14,588-	3,323
TOTAL	REVENUES	4,319,086-	4,017,783-	2,139,284-	4,095,298-	77,515-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4003 RAIL REVENUES/EXPENSES

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** NON-OPERATING/OPERATING ASSISTANCE **						
709	LOCAL OPERATING ASSISTANCE	6,195,592-	6,014,491-	3,277,617-	6,076,909-	62,418-
711	NY STATE OPERATING ASSISTANCE	13,100,471-	13,538,107-	6,864,570-	27,739,349-	14,201,242-
713	FEDERAL OPERATING ASSISTANCE	2,966,523-	3,025,858-	1,512,924-	3,086,376-	60,518-
TOTAL OPERATING ASSISTANCE		22,262,586-	22,578,456-	11,655,111-	36,902,634-	14,324,178-

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Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4004 PARATRANSIT REV/EXP

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
411	PASSENGER FARES	545,194-	588,063-	271,421-	597,715-	9,652-
	TOTAL REVENUES	545,194-	588,063-	271,421-	597,715-	9,652-

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Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4004 PARATRANSIT REV/EXP

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** NON-OPERATING/OPERATING ASSISTANCE **						
709	LOCAL OPERATING ASSISTANCE	870,770-	843,162-	462,245-	851,485-	8,323-
711	NY STATE OPERATING ASSISTANCE	1,739,308-	1,805,081-	915,264-	2,098,580-	293,499-
713	FEDERAL OPERATING ASSISTANCE	336,196-	403,448-	201,720-	411,517-	8,069-
TOTAL OPERATING ASSISTANCE		2,946,274-	3,051,691-	1,579,229-	3,361,582-	309,891-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4031 METRO MANAGER

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
511 0057	Early Return to Work Program	57,151	35,000	13,934	29,000	6,000-

	MAINTENANCE SALARY & WAGES	57,151	35,000	13,934	29,000	6,000-

512 0057	Early Return to Work Program	220,122	250,000	105,090	251,250	1,250

	TRANSPORTATION SALARY & WAGES	220,122	250,000	105,090	251,250	1,250

514 0057	Early Return to Work Program	3,849	15,000		10,000	5,000-
514 0105	Holiday Pay			750		
514 0361	General Office			25,518		
514 0472	Misc Labor/Expense			1,474		
514 9998	BUDGET				195,000	195,000

	GEN & ADMIN SALARY & WAGES	3,849	15,000	27,742	205,000	190,000

515 9998	Budget	177,502	216,000	105,746	349,380	133,380

	EMPLOYEE BENEFITS	177,502	216,000	105,746	349,380	133,380

534 0222	Utilities Expense	420		419	450	450
534 9998	Budget		500			500-

	TELEPHONE	420	500	419	450	50-

541 0264	Property & Fire Insurance	411,059		183,300		
541 0265	BUILDINGS	1,873,348		1,109,179		

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4031 METRO MANAGER

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
541 3415	Costs Allocated from Dept	373,432-		283,142-		
541 9998	Budget		2,905,808		3,055,679	149,871

INSURANCE		1,910,975	2,905,808	1,009,337	3,055,679	149,871

560 0368	Technology/Equipment/Serv	3,857,067	4,371,305	2,152,957	5,672,734	1,301,429

		3,857,067	4,371,305	2,152,957	5,672,734	1,301,429

571 0014	Management Fees	740,900	892,696	408,890	859,686	33,010-
571 0163	Professional Services	87,742	70,000	38,183	86,000	16,000
571 0362	Temporary Help	4,480	7,000	632	5,000	2,000-

CONSULTANTS/OUTSIDE SERVICES		833,122	969,696	447,705	950,686	19,010-

575 0170	Advertising		300	1,628	400	100

PRINTING & ADVERTISING			300	1,628	400	100

576 0359	Travel & Entertainment	9,475	16,000	11,489	16,000	

EMPLOYEE TRAVEL		9,475	16,000	11,489	16,000	

577 0371	Seminars	28,815	27,000	5,576	26,098	902-
577 5900	Employee Training	13,887	12,900	6,991	15,000	2,100

EMPLOYEE TRAINING		42,702	39,900	12,567	41,098	1,198

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4031 METRO MANAGER

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
580 0171	Marketing	26,484		251	10,000	10,000
580 0358	Subscriptions & Dues	89,809	74,000	44,696	81,000	7,000
580 0361	General Office	43,967	40,000	7,207	5,000	35,000-
580 0365	Stationary	194	200	72	150	50-
580 0368	Technology/Equipment/Serv	390	500	242	510	10
580 0472	Misc Labor/Expense	4,074	6,500		6,200	300-
580 9998	Budget		88,800			88,800-

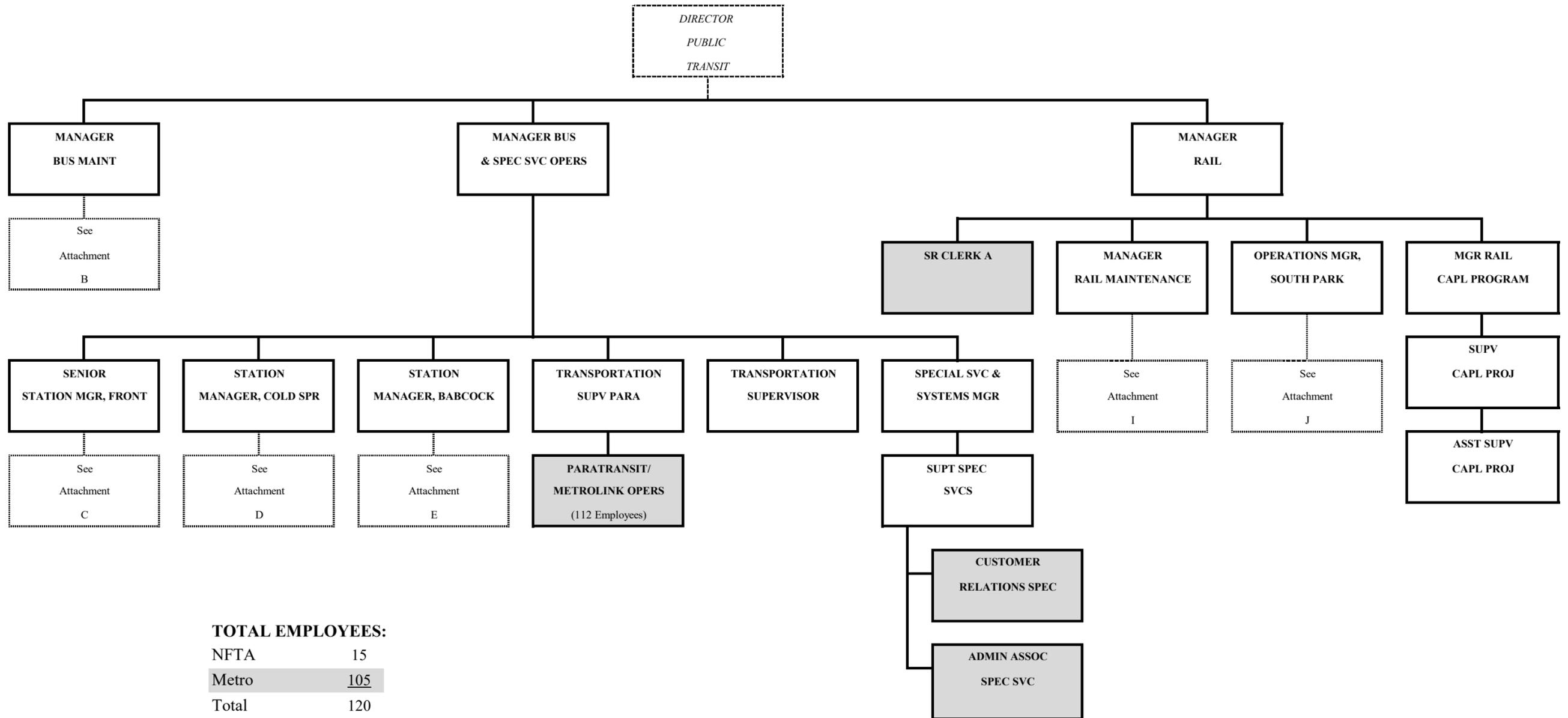
GENERAL OFFICE		164,918	210,000	52,468	102,860	107,140-

592 0512	Rail Overhead - Expenses	178,537-	221,632-	89,119-	134,620-	87,012

DIVISION OPERATIONS		178,537-	221,632-	89,119-	134,620-	87,012

TOTAL EXPENSES		7,098,766	8,807,877	3,851,963	10,539,917	1,732,040

METRO TRANSPORTATION & MAINTENANCE
(Attachment A)

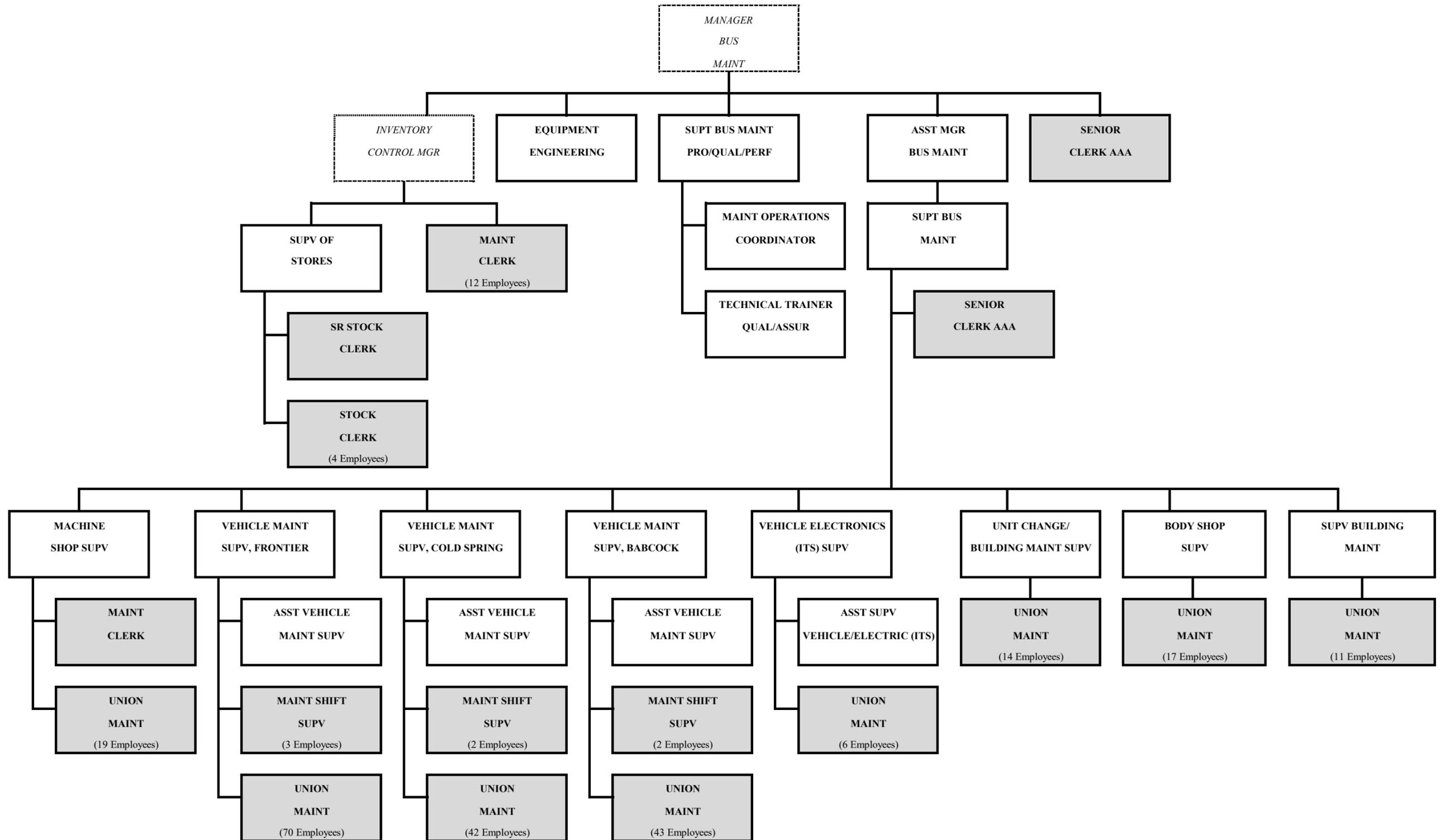


TOTAL EMPLOYEES:

NFTA	15
Metro	<u>105</u>
Total	120

BUS MAINTENANCE

(Attachment B)



TOTAL EMPLOYEES:

NFTA	19
Metro	<u>251</u>
Total	270

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Division 40 METRO TRANS. AND MAINTENANCE
Department 4010 FRONTIER GARAGE

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
511 0030	Instruction Labor/Expense	17,594		7,641		
511 0034	Union Function Labor	1,020		501		
511 0040	Supervision	184,122		85,294		
511 0041	Office & Clerical	45,700		24,076		
511 0101	Vacation Pay	257,914		127,505		
511 0102	Birthday & Anniversary Pay	14,706		6,893		
511 0103	Sick Pay	90,989		39,945		
511 0104	Personal Leave Pay	31,242		15,756		
511 0105	Holiday Pay	103,573		62,673		
511 0108	Bereavement Pay	3,543		1,675		
511 0111	Paid Lunch Pay	6,463		3,650		
511 0112	Attendance/Sick Leave Inc	27,475	36,000	500	36,000	
511 0113	Sick Pay Buy Back		3,000		1,000	2,000-
511 0116	Vacation, Sick PL Buy Back	5,727	2,000	4,464	2,500	500
511 0200	Revenue Vehicle Servicing	1,919,710		1,043,955		
511 0325	SNOWPLOWING	18,907				
511 0400	Facilities Maintenance	396,767		210,480		
511 0472	Misc Labor/Expense	5,763		4,513		
511 0600	Fare Collection Equipment	759				
511 0700	Attrition		588,665-		588,665-	
511 0900	Overtime	1,139,881	1,150,000	541,219	1,200,000	50,000
511 9998	Budget		4,428,743		4,637,855	209,112

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Department 4010 FRONTIER GARAGE

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						

	MAINTENANCE SALARY & WAGES	4,271,855	5,031,078	2,180,740	5,288,690	257,612

514 0472	Misc Labor/Expense		1,000		500	500-

	GEN & ADMIN SALARY & WAGES		1,000		500	500-

515 9998	Budget	2,145,618	3,009,571	1,572,121	3,168,017	158,446

	EMPLOYEE BENEFITS	2,145,618	3,009,571	1,572,121	3,168,017	158,446

521 0062	Accident Repairs	20,833-	75,000-		35,000-	40,000
521 5200	M&S Direct Charge (Specia	204,278	280,000	122,111	295,000	15,000
521 5201	M&S Issues	2,711,914	2,600,000	1,563,466	2,700,000	100,000
521 6010	Other Fluids	32	1,400	13	1,400	

	REVENUE VEHICLE MAINT & TRANS	2,895,391	2,806,400	1,685,590	2,961,400	155,000

522 0472	Misc Labor/Expense		110			110-
522 3415	Costs Allocated from Dept	16,241-		5,609-		
522 5200	M&S Direct Charge (Specia	65,782	25,000	22,003	30,000	5,000
522 5201	M&S Issues	1,269	5,000	435	3,000	2,000-
522 9998	Budget		4,000		4,000-	8,000-

	NON-REV VEHICLE MAINT & REPAIR	50,810	34,110	16,829	29,000	5,110-

524 0070	Diesel Expense	164,165	280,065	87,091	175,000	105,065-

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Department 4010 FRONTIER GARAGE

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
524 0080	Operations of Service Truck	15,443	25,888	4,623	22,000	3,888-
524 0560	CNG-Fueling Costs	559,606	529,535	291,993	565,000	35,465
524 3199	ELECTRICAL	121,134	205,930	39,712	135,000	70,930-
524 5201	M&S Issues	88,205	122,381	44,304	90,000	32,381-
----- AUTOMOTIVE		948,553	1,163,799	467,723	987,000	176,799-

525 0472	Misc Labor/Expense		1,000		1,000	
525 0561	CNG-Equipment Costs	350,157	380,000	184,675	380,000	
525 3415	Costs Allocated From Dept	132,435-		75,295-		
525 5200	M&S Direct Charge (Specia	161,557	200,000	106,093	250,000	50,000
525 5201	M&S Issues	51,604	50,000	25,556	55,000	5,000
525 9998	Budget		250,000			250,000-
----- FACILITIES		430,883	881,000	241,029	686,000	195,000-

527 3415	Costs Allocated From Dept	18,763-		10,649-		
527 5270	Environmental Costs	75,056	75,000	42,599	80,000	5,000
527 9998	Budget		80,000			80,000-
----- ENVIRONMENTAL		56,293	155,000	31,950	80,000	75,000-

531 0222	Utilities Expense	185,325		100,149		
531 3415	Costs Allocated from Dept	46,329-		25,036-		
531 9998	Budget		160,000		200,000	40,000

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Department 4010 FRONTIER GARAGE

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						

ELECTRIC POWER		138,996	160,000	75,113	200,000	40,000

532 0222	Utilities Expense	110,793		17,639		
532 3415	Costs Allocated from Dept	27,696-		4,409-		
532 9998	Budget		125,000		125,000	

GAS		83,097	125,000	13,230	125,000	

533 0222	Uiltities Expense	15,584		6,277		
533 3415	Costs Allocated From Dept	3,894-		1,568-		
533 9998	Budget		14,500		16,500	2,000

WATER		11,690	14,500	4,709	16,500	2,000

534 0222	Uiltities Expense	2,245	2,300	1,155	2,300	

TELEPHONE		2,245	2,300	1,155	2,300	

571 0014	Management Fees	159,645	332,175	78,803	352,734	20,559

CONSULTANTS/OUTSIDE SERVICES		159,645	332,175	78,803	352,734	20,559

577 5900	Employee Training	586			5,000	5,000

EMPLOYEE TRAINING		586			5,000	5,000

580 0358	Subscriptions & Dues			315		

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Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
580 0361	General Office	3,390	4,000	891	4,000	
580 0364	Cleaning & Operations	340	2,000	357	2,000	
580 0365	Stationary	103				
580 0368	Technology/Equipment/Serv	6,003	30,000	382	30,000	
580 5201	M&S Issues	55	1,500	1,343	1,500	
580 5210	Safety Equipment & Suppli	67,843	80,000	34,455	80,000	

GENERAL OFFICE		77,734	117,500	37,743	117,500	

TOTAL EXPENSES		11,273,396	13,833,433	6,406,735	14,019,641	186,208

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Division 40 METRO TRANS. AND MAINTENANCE
Department 4011 COLD SPRINGS GARAGE

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
511 0030	Instruction Labor/Expense	60,442		30,653		
511 0034	Union Function Labor	1,082		829		
511 0040	Supervision	173,337		65,325		
511 0101	Vacation Pay	149,472		86,739		
511 0102	Birthday & Anniversary Pay	7,076		3,566		
511 0103	Sick Pay	57,961		31,629		
511 0104	Personal Leave Pay	19,649		10,575		
511 0105	Holiday Pay	64,032		36,411		
511 0108	Bereavement Pay	3,680				
511 0111	Paid Lunch Pay	16				
511 0112	Attendance/Sick Leave Incentiv	13,900	19,500		19,500	
511 0113	Sick Pay Buy Back		1,000		1,000	
511 0116	Vacation, Sick PL Buy Back	3,762	400		4,000	3,600
511 0200	Revenue Vehicle Servicing	1,139,549		587,579		
511 0325	SNOWPLOWING	10,884				
511 0400	Facilities Maintenance	338,108		189,063		
511 0472	Misc Labor/Expense	1,399		1,540		
511 0600	Jury Duty	861				
511 0700	Attrition		515,465-		515,465-	
511 0900	Overtime	120,640	160,000	71,069	165,000	5,000
511 9998	Budget		2,683,925		2,770,773	86,848

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Department 4011 COLD SPRINGS GARAGE

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						

MAINTENANCE SALARY & WAGES		2,165,850	2,349,360	1,114,978	2,444,808	95,448

514 0472	Misc Labor/Expense		100			100-

GEN & ADMIN SALARY & WAGES			100			100-

515 9998	Budget	1,310,609	1,606,251	803,665	1,672,234	65,983

EMPLOYEE BENEFITS		1,310,609	1,606,251	803,665	1,672,234	65,983

521 0062	Accident Repairs	7,205-	20,000-		20,000-	
521 0085	Electric Bus Traction Power	11,194	15,000	7,755	15,000	
521 5200	M&S Direct Charge (Specia	167,685	300,000	107,033	300,000	
521 5201	M&S Issues	1,113,607	1,500,000	623,045	1,700,000	200,000
521 6010	Other Fluids	12,197	15,000	5,440	15,000	

REVENUE VEHICLE MAINT & TRANS		1,297,478	1,810,000	743,273	2,010,000	200,000

522 5200	M&S Direct Charge (Specia	58,121	40,000	24,000	40,000	
522 5201	M&S Issues	20,363	2,000	23,333	3,000	1,000

NON-REV VEHICLE MAINT & REPAIR		78,484	42,000	47,333	43,000	1,000

524 0070	Diesel Expense	811,571	1,313,246	330,640	850,000	463,246-
524 0080	Operation of Service Truck	10,160	14,121	7,511	15,500	1,379
524 0085	Electric Bus Traction Power	87,725	158,860	73,956	158,860	

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Department 4011 COLD SPRINGS GARAGE

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
524 5201	M&S Issues	14,899	27,362	7,577	16,000	11,362-

AUTOMOTIVE		924,355	1,513,589	419,684	1,040,360	473,229-

525 3199	ELECTRICAL		30,000			30,000-
525 5200	M&S Direct Charge (Specia	184,834	200,000	112,300	220,000	20,000
525 5201	M&S Issues	27,784-	10,000	13,014-		10,000-

FACILITIES		157,050	240,000	99,286	220,000	20,000-

527 5270	Environmental Costs	67,783	75,000	35,281	75,000	

ENVIRONMENTAL		67,783	75,000	35,281	75,000	

533 0222	Utilities Expense	536	500	277	500	

WATER		536	500	277	500	

534 0222	Utilities Expense	2,419	2,500	1,270	2,700	200

TELEPHONE		2,419	2,500	1,270	2,700	200

571 0014	Management Fees	289,709	316,434	147,076	349,883	33,449

CONSULTANTS/OUTSIDE SERVICES		289,709	316,434	147,076	349,883	33,449

580 0361	General Office	995	1,500	190	1,800	300
580 0364	Cleaning & Operations		300	40		300-

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Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
580 0368	Technology/Equipment/Serv	16,200	10,000	262	16,500	6,500
580 5201	M&S Issues		1,000		1,000	
580 5210	Safety Equipment & Supplie	50,967	35,000	25,045	65,000	30,000

GENERAL OFFICE		68,162	47,800	25,537	84,300	36,500

TOTAL EXPENSES		6,362,435	8,003,534	3,437,660	7,942,785	60,749-

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Division 40 METRO TRANS. AND MAINTENANCE
Department 4013 BABCOCK GARAGE

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
511 0030	Instruction Labor/Expense	18,845	9,000	15,563		9,000-
511 0034	Union Function Labor	980		534		
511 0040	Supervision	177,401		65,809		
511 0101	Vacation Pay	168,761		77,822		
511 0102	Birthday & Anniversary Pay	8,972		4,410		
511 0103	Sick Pay	60,045		24,013		
511 0104	Personal Leave Pay	20,486		8,268		
511 0105	Holiday Pay	65,748		36,245		
511 0106	Jury Duty	240				
511 0108	Bereavement Pay	610		775		
511 0111	Paid Lunch Pay	14				
511 0112	Attendance/Sick Leave Inc	13,975	20,000	250	20,000	
511 0113	Sick Pay Buy Back		800		800	
511 0116	Vacation, Sick PL Buy Back	866	1,000		1,000	
511 0200	Revenue Vehicle Servicing	1,260,895		671,566		
511 0400	Facilities Maintenance	273,366		145,414		
511 0472	Misc Labor/Expense	3,548		1,185		
511 0600	Fare Collection Equipment	1,704				
511 0700	Attrition		585,904-		585,904-	
511 0900	Overtime	393,583	370,000	157,387	400,000	30,000
511 9998	Budget		2,734,026		2,813,050	79,024

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Department 4013 BABCOCK GARAGE

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						

MAINTENANCE SALARY & WAGES		2,470,039	2,548,922	1,209,241	2,648,946	100,024

514 0472	Misc Labor/Expense		140		140	

GEN & ADMIN SALARY & WAGES			140		140	

515 9998	Budget	1,387,065	1,637,929	871,647	1,693,942	56,013

EMPLOYEE BENEFITS		1,387,065	1,637,929	871,647	1,693,942	56,013

521 0062	Accident Repairs	5,217-	40,000-		40,000-	
521 5200	M&S Direct Charge (Specia	188,607	220,000	88,607	220,000	
521 5201	M&S Issues	1,485,821	1,800,000	704,938	1,800,000	
521 6010	Other Fluids	43,033	35,000	21,610	40,000	5,000

REVENUE VEHICLE MAINT & TRANS		1,712,244	2,015,000	815,155	2,020,000	5,000

522 5200	M&S Direct Charge (Specia	71,535	30,000	18,422	30,000	
522 5201	M&S Issues	11,031	3,000	1,382	3,000	

NON-REV VEHICLE MAINT & REPAIR		82,566	33,000	19,804	33,000	

523 5200	M&S Direct Charge (Specia		250			250-

IMPROVEMENTS & REPLACEMENTS			250			250-

524 0070	Diesel Expense	1,328,928	2,173,445	631,997	1,700,000	473,445-

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Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
524 0080	Operation of Service Truc	10,377	9,414	5,125	9,000	414-
524 5201	M&S Issues	33,430	35,302	13,883	36,000	698
-----AUTOMOTIVE-----		1,372,735	2,218,161	651,005	1,745,000	473,161-
525 5200	M&S Direct Charge (Specia	153,211	150,000	65,789	200,000	50,000
525 5201	M&S Issues	13,046	15,000	8,036	15,000	
-----FACILITIES-----		166,257	165,000	73,825	215,000	50,000
527 5270	Environmental Costs	82,823		14,439		
527 9998	Budget		33,000		75,000	42,000
-----ENVIRONMENTAL-----		82,823	33,000	14,439	75,000	42,000
531 0222	Utilities Expense	94,536		50,124		
531 9998	Budget		95,000		95,000	
-----ELECTRIC POWER-----		94,536	95,000	50,124	95,000	
532 0222	Utilities Expense	65,680		12,375		
532 9998	Budget		106,000		106,000	
-----GAS-----		65,680	106,000	12,375	106,000	
533 0222	Utilities Expense	37,543		13,606		
533 9998	Budget		49,700		42,000	7,700-

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Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						

WATER		37,543	49,700	13,606	42,000	7,700-

534 0222	Utilities Expense	902		483		
534 9998	Budget		900		900	

TELEPHONE		902	900	483	900	

571 0014	Management Fees	447,226	360,084	260,467	374,482	14,398

CONSULTANTS/OUTSIDE SERVICES		447,226	360,084	260,467	374,482	14,398

577 5900	Employee Training			40		

EMPLOYEE TRAINING				40		

580 0124	Uniform Allowance		15,000			15,000-
580 0361	General Office	1,391	2,200	227	2,200	
580 0364	Cleaning & Operations	78	1,500		200	1,300-
580 0368	Technology/Equipment/Serv	5,708	6,500	262	7,000	500
580 5210	Safety Equipment & Suppli	46,790	55,000	21,370	65,000	10,000

GENERAL OFFICE		53,967	80,200	21,859	74,400	5,800-

TOTAL EXPENSES		7,973,583	9,343,286	4,014,070	9,123,810	219,476-

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Division 40 METRO TRANS. AND MAINTENANCE
Department 4014 SHOPS

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
511 0030	Instruction Labor/Expense	21,848		19,641		
511 0034	Union Function Labor			536		
511 0040	Supervision	56,260		28,823		
511 0101	Vacation Pay	222,784		148,169		
511 0102	Birthday & Anniversary Pay	10,284		4,312		
511 0103	Sick Pay	76,367		32,081		
511 0104	Personal Leave Pay	29,731		11,931		
511 0105	Holiday Pay	92,415		64,793		
511 0106	Jury Duty	2,419				
511 0107	Military Leave Pay	14,500		6,823		
511 0108	Bereavement Pay	6,542		2,540		
511 0111	Paid Lunch Pay	432		95		
511 0112	Attendance/Sick Leave Inc	18,050	19,000		19,500	500
511 0113	Sick Pay Buy Back		3,000		2,000	1,000-
511 0116	Vacation, Sick PL Buy Back	843	2,000		1,000	1,000-
511 0200	Revenue Vehicle Servicing	2,100,146		1,160,440		
511 0300	Shop & Garage Equip Maint	246,826		135,730		
511 0400	Facilities Maintenance	96,999		16,148		
511 0472	Misc Labor/Expense	4,463		540		
511 0500	Radio Equipment Maintena	141,169		75,042		
511 0700	Attrition		902,640-		902,640-	
511 0900	Overtime	245,821	160,000	133,358	280,000	120,000

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4014 SHOPS

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
511 9998	Budget		4,120,466		4,384,619	264,153

MAINTENANCE SALARY & WAGES		3,387,899	3,401,826	1,841,002	3,784,479	382,653

514 0101	Vacation Pay	7,709		306		
514 0103	Sick Pay			6,465		
514 0104	Personal Leave Pay	1,243		31		
514 0105	Holiday Pay	1,989		251		
514 0112	Attendance/Sick Leave Inc	1,750				
514 0152	Vault Drivers	52,193		5,902		
514 0900	Overtime	7,290	2,000		10,000	8,000
514 9998	Budget		66,081		90,000	23,919

GEN & ADMIN SALARY & WAGES		72,174	68,081	12,955	100,000	31,919

515 9998	Budget	2,078,455	2,411,906	1,336,282	2,642,110	230,204

EMPLOYEE BENEFITS		2,078,455	2,411,906	1,336,282	2,642,110	230,204

520 0147	Elevator Maintenance & In	4,637	6,000	3,003	6,000	

MAINTENANCE AND REPAIRS		4,637	6,000	3,003	6,000	

521 0054	Tire Expense	790,851	1,300,000	414,015	1,300,000	
521 5200	M&S Direct Charge (Specia	229,423	200,000	133,758	250,000	50,000
521 5201	M&S Issues	56,858	50,000	18,290	65,000	15,000

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Division 40 METRO TRANS. AND MAINTENANCE
Department 4014 SHOPS

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						

REVENUE VEHICLE MAINT & TRANS		1,077,132	1,550,000	566,063	1,615,000	65,000

522 5200	M&S Direct Charge (Specia	40,057	48,000	56,181	65,000	17,000
522 5201	M&S Issues	3,663	16,000	6,490	5,000	11,000-

NON-REV VEHICLE MAINT & REPAIR		43,720	64,000	62,671	70,000	6,000

524 0080	Operation of Service Truck	118	1,177	156	1,177	
524 0085	Electric Bus Traction Power	59		54	100	100

AUTOMOTIVE		177	1,177	210	1,277	100

525 5200	M&S Direct Charge (Specia	135,341	250,000	117,250	250,000	
525 5201	M&S Issues	21,749	20,000	7,385	25,000	5,000

FACILITIES		157,090	270,000	124,635	275,000	5,000

527 5270	Environmental Costs	985	500	1,432	1,000	500

ENVIRONMENTAL		985	500	1,432	1,000	500

531 0222	Utlities Expense	280,030		153,860		
531 9998	Budget		275,000		290,000	15,000

ELECTRIC POWER		280,030	275,000	153,860	290,000	15,000

532 0222	Utlities Expense	138,643		25,566		

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4014 SHOPS

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
532 9998	Budget		195,000		150,000	45,000-

GAS		138,643	195,000	25,566	150,000	45,000-

533 0222	Utilties Expense	22,865		7,725		
533 9998	Budget		35,000		23,500	11,500-

WATER		22,865	35,000	7,725	23,500	11,500-

534 0222	Utilties Expense	205		102		
534 9998	Budget		500		225	275-

TELEPHONE		205	500	102	225	275-

571 0014	Management Fees	1,898,227	2,224,460	1,095,390	2,425,044	200,584
571 0230	Radio Mobilie Units	66,397	100,000	46,951	100,000	
571 0231	Radio Base Stations	65,322	65,000	21,130	65,000	

CONSULTANTS/OUTSIDE SERVICES		2,029,946	2,389,460	1,163,471	2,590,044	200,584

577 0371	Seminars		2,500		2,500	
577 5900	Employee Training	106,099	80,000	14,305	150,000	70,000

EMPLOYEE TRAINING		106,099	82,500	14,305	152,500	70,000

580 0124	Uniform Allowance		17,000	190		17,000-
580 0358	Subscriptions & Dues	2,250				

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4014 SHOPS

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
580 0361	General Office	2,358	2,000	2,340	2,200	200
580 0364	Cleaning & Operations	5,294	4,500		4,500	
580 0368	Technology/Equipment/Serv	438,363	480,000	203,569	480,000	
580 0600	Fare Collection Equipment	2,973,819	2,500,000	887,499		2,500,000-
580 5201	M&S Issues		200		200	
580 5210	Safety Equipment & Supplies	92,021	100,000	20,756	100,000	

GENERAL OFFICE		3,514,105	3,103,700	1,114,354	586,900	2,516,800-

582 5200	M&S Direct Charge (Specia	630			700	700

TRANSPORTATION EXPENSE		630			700	700

TOTAL EXPENSES		12,914,792	13,854,650	6,427,636	12,288,735	1,565,915-

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CREDITS = (-)
DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4015 BUS LOOPS

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
525	FACILITIES	36,025	55,000	24,851	49,000	6,000-
531	ELECTRIC POWER	58,485	145,000	26,517	52,500	92,500-
533	WATER	7,183	15,000	3,577	12,000	3,000-
572	RENT EXPENSE	8,674		9	500	500
574	TAXES AND ASSESSMENTS	187	350		300	50-
580	GENERAL OFFICE	2,038	2,500	660	2,000	500-
TOTAL	EXPENSES	112,592	217,850	55,614	116,300	101,550-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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CREDITS = (-)
DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4016 MECHANICAL

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
511	MAINTENANCE SALARY & WAGES	202,764	211,890	94,263	208,666	3,224-
515	EMPLOYEE BENEFITS	126,036	151,227	67,952	148,906	2,321-
525	FACILITIES	4,136			5,000	5,000
571	CONSULTANTS/OUTSIDE SERVICES	5,110			5,500	5,500
576	EMPLOYEE TRAVEL	3,329	50,000	100	60,000	10,000
577	EMPLOYEE TRAINING			105		
580	GENERAL OFFICE	9,514	8,000	2,736	8,200	200
TOTAL	EXPENSES	350,889	421,117	165,156	436,272	15,155

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4019 STOREROOM- BUS

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
511 0041	Office & Clerical	467,685		219,278		
511 0101	Vacation Pay	55,546		27,314		
511 0102	Birthday & Anniversary Pay	5,622		1,180		
511 0103	Sick Pay	8,676		1,679		
511 0104	Personal Leave Pay	6,887		2,426		
511 0105	Holiday Pay	23,255		10,835		
511 0106	Jury Duty	235		474		
511 0108	Bereavement Pay	695				
511 0111	Paid Lunch Pay	66,196		31,880		
511 0112	Attendance/Sick Leave Inc		10,000		10,000	
511 0113	Sick Pay Buy Back		1,000		1,000	
511 0116	Vacation, Sick PL Buy Back	710			700	700
511 0472	Misc Labor/Expense	224				
511 0900	Overtime	42,442	100,000	31,221	70,000	30,000-
511 9998	Budget		725,769		750,868	25,099

MAINTENANCE SALARY & WAGES		678,173	836,769	326,287	832,568	4,201-

514 0101	Vacation Pay	21,368		11,518		
514 0102	Birthday & Anniversary Pay	1,458		1,346		
514 0103	Sick Pay	5,029		2,596		
514 0104	Personal Leave Pay	2,991		927		
514 0105	Holiday Pay	10,226		5,841		

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4019 STOREROOM- BUS

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
514 0106	Jury Duty	242				
514 0111	Paid Lunch Pay	29,252		16,597		
514 0112	Attendance/Sick Leave Inc	13,275	4,000		12,000	8,000
514 0116	Vacation, Sick PL Buy Back	242			250	250
514 0471	Stores Labor/Expense	205,229		113,296		
514 0900	Overtime	762	3,500	4,983	3,000	500-
514 9998	Budget		322,661		325,141	2,480

GEN & ADMIN SALARY & WAGES		290,074	330,161	157,104	340,391	10,230

515 9998	Budget	588,211	784,972	348,404	805,585	20,613

EMPLOYEE BENEFITS		588,211	784,972	348,404	805,585	20,613

523 5200	M&S Direct Charge (Specia	3,434	3,000	220	3,000	
523 5201	M&S Issues	146	9,000	25,760	10,000	1,000

IMPROVEMENTS & REPLACEMENTS		3,580	12,000	25,980	13,000	1,000

525 5200	M&S Direct Charge (Specia	800			500	500

FACILITIES		800			500	500

534 0222	Utilities Expense	399	400	241	400	

TELEPHONE		399	400	241	400	

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4019 STOREROOM- BUS

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
571 0014	Management Fees	296,589	361,064	152,653	375,481	14,417
CONSULTANTS/OUTSIDE SERVICES		296,589	361,064	152,653	375,481	14,417
576 9998	Budget		5,000		5,000	
EMPLOYEE TRAVEL			5,000		5,000	
577 5900	Employee Training		5,000		5,000	
EMPLOYEE TRAINING			5,000		5,000	
580 0361	General Office	1,704	2,000	2,720	2,000	
580 0363	Machine Rental & Repair		200		200	
580 0365	Stationary	33	1,200		500	700-
580 0368	Technology/Equipment/Serv	422	2,000	868	1,000	1,000-
580 5201	M&S Issues		300		300	
580 5210	Safety Equipment & Supplie	2,071	4,000	389	2,500	1,500-
GENERAL OFFICE		4,230	9,700	3,977	6,500	3,200-
TOTAL EXPENSES		1,862,056	2,345,066	1,014,646	2,384,425	39,359

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4062 PARATRANSIT

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
511 0101	Vacation Pay	1,031		261		
511 0102	Birthday & Anniversary Pay			269		
511 0103	Sick Pay	4,079		534		
511 0104	Personal Leave Pay	387				
511 0200	Revenue Vehicle Servicing	297,754		176,934		
511 0400	Facilities Maintenance	45,230		18,422		
511 0900	Overtime	210,886	180,000	143,005	220,000	40,000
511 9998	Budget				300,000	300,000
----- MAINTENANCE SALARY & WAGES		559,367	180,000	339,425	520,000	340,000

512 0015	Ambassador Training	20,723	25,000	14,908		25,000-
512 0030	Instruction	65,650	75,000	45,711	75,000	
512 0031	Operator Labor/Expense	3,941,818		2,196,075		
512 0032	Changing & Shifting Labor	646		570		
512 0033	Student Operator Labor	369,115	160,000	237,446	160,000	
512 0034	Union Function Labor	9,487	10,000	4,196		10,000-
512 0101	Vacation Pay	211,323		125,244		
512 0102	Birthday & Anniversary Pay	10,619		4,904		
512 0103	Sick Pay	115,698		57,827		
512 0104	Personal Leave Pay	31,705		18,714		
512 0105	Holiday Pay	123,332		79,196		
512 0106	Jury Duty	1,714		170		

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Department 4062 PARATRANSIT

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
512 0108	Bereavement Pay	7,226		1,819		
512 0111	Paid Lunch Pay	24		6		
512 0112	Attendance/Sick Leave Inc	22,600	21,000		21,000	
512 0113	Sick Pay Buy Back	5,282	2,000		2,300	300
512 0116	Vacation, Sick PL Buy Back	2,160	600		1,500	900
512 0234	Physical Examination Labor	167				
512 0472	Misc Labor/Expense	8,354		3,490		
512 0700	Attrition		359,758-		150,000-	209,758
512 0900	Overtime	165,823	160,000	65,733	160,000	
512 9998	Budget		6,155,332		5,903,512	251,820-
----- TRANSPORTATION SALARY & WAGES		5,113,466	6,249,174	2,856,009	6,173,312	75,862-

513 0165	Accident Reports Labor	1,699	1,500	798	2,000	500

I&D SALARY & WAGES		1,699	1,500	798	2,000	500

514 0111	Paid Lunch Pay	206	300	81	300	

GEN & ADMIN SALARY & WAGES		206	300	81	300	

515 9998	Budget	3,403,632	4,448,911	2,304,048	4,618,111	169,200

EMPLOYEE BENEFITS		3,403,632	4,448,911	2,304,048	4,618,111	169,200

521 0062	Accident Repairs	2,467-				

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Department 4062 PARATRANSIT

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
521 5200	M&S Direct Charge (Specia	278,535		174,791		
521 5201	M&S Issues	406,519		181,416		
521 6010	Other Fluids	1				
521 9998	Budget		370,000		330,000	40,000-

REVENUE VEHICLE MAINT & TRANS		682,588	370,000	356,207	330,000	40,000-

522 3415	Costs Allocated to Dept	16,241		5,609		
522 5200	M&S Direct Charge (Specia	681				
522 9998	Budget		6,300		6,000	300-

NON-REV VEHICLE MAINT & REPAIR		16,922	6,300	5,609	6,000	300-

524 0070	Diesel Expense	3,937	7,649	902	5,000	2,649-
524 0090	GAS/REV VEHICLE	592,133	800,186	321,694	610,000	190,186-

AUTOMOTIVE		596,070	807,835	322,596	615,000	192,835-

525 3415	Costs Allocated to Dept	132,435		75,295		
525 5200	M&S Direct Charge (Specia	11,194		5,049		
525 9998	Budget		138,000		110,000	28,000-

FACILITIES		143,629	138,000	80,344	110,000	28,000-

527 3415	Costs Allocated from Dept	18,763		10,649		
527 9998	Budget		15,000		10,000	5,000-

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Company 2 Niagara Frontier Transit Metro
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Department 4062 PARATRANSIT

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						

ENVIRONMENTAL		18,763	15,000	10,649	10,000	5,000-

531 3415	Costs Allocated from Dept	46,329		25,036		
531 9998	Budget		55,000		45,000	10,000-

ELECTRIC POWER		46,329	55,000	25,036	45,000	10,000-

532 3415	Costs Allocated From Dept	27,696		4,409		
532 9998	Budget		40,000		22,000	18,000-

GAS		27,696	40,000	4,409	22,000	18,000-

533 3415	Costs Allocated from Dept	3,894		1,568		
533 9998	Budget		4,500		4,500	

WATER		3,894	4,500	1,568	4,500	

534 0222	Utilities Expense	1,403		744		
534 3415	Costs Allocated from Dept	4,746		1,887		
534 9998	Budget		8,000		8,000	

TELEPHONE		6,149	8,000	2,631	8,000	

541 0264	Property & Fire Insurance	39,148		17,448		
541 0265	BUILDINGS	485,006		289,649		
541 3415	Costs Allocated from Dept	20,103-		37,242-		

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Company 2 Niagara Frontier Transit Metro
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Department 4062 PARATRANSIT

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
541 9998	Budget		666,170		723,604	57,434

INSURANCE		504,051	666,170	269,855	723,604	57,434

542 0261	Resv Appropriations	119,707	100,000	27,439	100,000	

CLAIM LOSSES		119,707	100,000	27,439	100,000	

553 0370	Transit Police	444,244	494,643	238,896	536,041	41,398

POLICE PROTECTION		444,244	494,643	238,896	536,041	41,398

560 0368	Technology/Equipment/Serv	68,405	77,525	38,356	100,605	23,080

		68,405	77,525	38,356	100,605	23,080

571 0014	Management Fees	1,426,109	1,294,803	776,152	1,655,922	361,119

CONSULTANTS/OUTSIDE SERVICES		1,426,109	1,294,803	776,152	1,655,922	361,119

577 5900	Employee Training	5,695	5,000	6,133	6,200	1,200

EMPLOYEE TRAINING		5,695	5,000	6,133	6,200	1,200

580 0124	Uniform Allowance	32,185	30,000	31,704	31,000	1,000
580 0361	General Office	7,829	12,000	4,438	12,000	
580 0365	Stationary	11,742	12,000	9,451	15,000	3,000
580 0368	Technology/Equipment/Serv	219,060	300,000	106,361	280,000	20,000-

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4062 PARATRANSIT

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
580 0600	Fare Collection Equipment	54,150	66,000	18,148		66,000-

GENERAL OFFICE		324,966	420,000	170,102	338,000	82,000-

582 0038	Tolls Expense	23,751		12,080		
582 9998	Budget		20,000		20,000	

TRANSPORTATION EXPENSE		23,751	20,000	12,080	20,000	

592 0510	Rail Overhead - Salary	43,571	72,108	20,065	68,578	3,530-
592 0512	Rail Overhead - Expenses	141,499	147,488	80,026	195,099	47,611

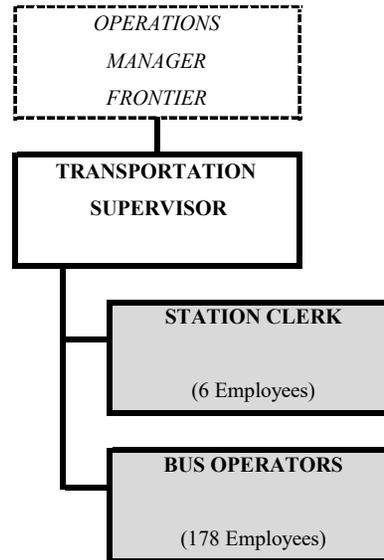
DIVISION OPERATIONS		185,070	219,596	100,091	263,677	44,081

593 9100	Cost Allocation Plan	84,267	101,275	50,861	109,434	8,159

COST ALLOCATION PLAN		84,267	101,275	50,861	109,434	8,159

TOTAL EXPENSES		13,806,675	15,723,532	7,999,375	16,317,706	594,174

**FRONTIER
(Attachment C)**



TOTAL EMPLOYEES:

NFTA	1
Metro	<u>184</u>
Total	185

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4020 FRONTIER STATION

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
512 0015	Ambassador Training	26,125	16,000	25,787		16,000-
512 0030	Instruction Labor/Expense	246,182	225,000	220,827	225,000	
512 0031	Operator Labor/Expense	8,207,362		4,124,614		
512 0032	Changing & Shifting Labor	15,865		5,995		
512 0033	Student Operator Labor	330,468	210,000	236,177	210,000	
512 0034	Union Function Labor	13,746	14,000	8,057		14,000-
512 0037	Equipment Familiarization	1,763	4,000			4,000-
512 0041	Office & Clerical	323,423		172,669		
512 0101	Vacation Pay	545,557		309,103		
512 0102	Birthday & Anniversary Pay	15,685		9,112		
512 0103	Sick Pay	347,715		132,448		
512 0104	Personal Leave Pay	81,038		33,973		
512 0105	Holiday Pay	255,220		129,967		
512 0106	Jury Duty	494		254		
512 0108	Bereavement Pay	13,342		3,027		
512 0110	Shift Differential				69,209	69,209
512 0111	Paid Lunch Pay	176		107		
512 0112	Attendance/Sick Leave Inc	19,462	25,000		25,000	
512 0113	Sick Pay Buy Back	2,714	4,000		3,500	500-
512 0116	Vacation, Sick PL Buy Back	15,489	6,000		7,500	1,500
512 0234	Physical Examination Labor	350		21		
512 0472	Misc Labor/Expense	17,147	25,000	11,767		25,000-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4020 FRONTIER STATION

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
512 0700	Attrition		1,158,414-		1,158,414-	
512 0900	Overtime	935,385	800,000	537,687	850,000	50,000
512 9998	Budget		12,047,416		12,237,873	190,457

TRANSPORTATION SALARY & WAGES		11,414,708	12,218,002	5,961,592	12,469,668	251,666

513 0165	Accident Reports Labor	4,669	4,000	2,698	5,000	1,000

I&D SALARY & WAGES		4,669	4,000	2,698	5,000	1,000

514 0472	Misc Labor/Expense		500		500	

GEN & ADMIN SALARY & WAGES			500		500	

515 9998	Budget	6,797,942	8,373,401	4,299,494	8,528,644	155,243

EMPLOYEE BENEFITS		6,797,942	8,373,401	4,299,494	8,528,644	155,243

571 0014	Management Fees	499,563	498,103	255,694	515,582	17,479

CONSULTANTS/OUTSIDE SERVICES		499,563	498,103	255,694	515,582	17,479

576 0359	Travel & Entertainment	148	2,000		2,000	

EMPLOYEE TRAVEL		148	2,000		2,000	

577 0371	Seminars		2,500		2,500	
577 5900	Employee Training	1,090	1,000		2,500	1,500

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4020 FRONTIER STATION

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						

	EMPLOYEE TRAINING	1,090	3,500		5,000	1,500

580 0124	Uniform Allowance	54,036	54,000	55,060	58,000	4,000
580 0361	General Office	516	1,500	3,527	1,500	
580 0368	Technology/Equipment/Serv	27,470	28,000	27,470	28,000	

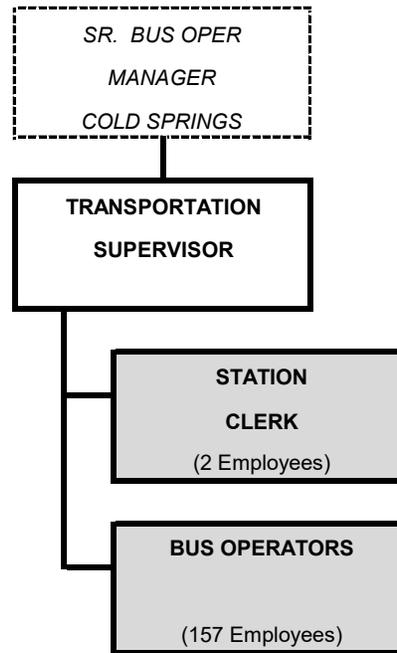
	GENERAL OFFICE	82,022	83,500	86,057	87,500	4,000

582 0010	Stations & Office	2,014	3,000	1,733		3,000-
582 5201	M&S Issues	6,369	7,000	4,893		7,000-
582 9998	Budget		9,000		10,000	1,000

	TRANSPORTATION EXPENSE	8,383	19,000	6,626	10,000	9,000-

	TOTAL EXPENSES	18,808,525	21,202,006	10,612,161	21,623,894	421,888

COLD SPRINGS (Attachment D)



TOTAL EMPLOYEES:

NFTA	1
Metro	<u>159</u>
Total	160

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4021 COLD SPRINGS STATION

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
512 0015	Ambassador Training	8,098	28,000	7,331	15,000	13,000-
512 0030	Instruction Labor/Expense	271,428	260,000	180,357	250,000	10,000-
512 0031	Operator Labor/Expense	6,746,115		3,443,448		
512 0032	Changing & Shifting Labor	21,700		12,963		
512 0033	Student Operator Labor	163,191	150,000	105,298	150,000	
512 0034	Union Function Labor	14,169		6,510		
512 0036	Smith System Training		1,000		1,000	
512 0037	Equipment Familiarization	1,936	1,500	91	2,000	500
512 0041	Office & Clerical	118,660		65,529		
512 0101	Vacation Pay	496,530		314,467		
512 0102	Birthday & Anniversary Pay	17,176		9,811		
512 0103	Sick Pay	237,925		111,635		
512 0104	Personal Leave Pay	73,503		32,665		
512 0105	Holiday Pay	222,980		121,471		
512 0106	Jury Duty	260				
512 0108	Bereavement Pay	9,293		6,325		
512 0110	Shift Differential				50,337	50,337
512 0111	Paid Lunch Pay	227		81		
512 0112	Attendance/Sick Leave Inc	26,575	20,000		30,000	10,000
512 0113	Sick Pay Buy Back	7,244	3,500		10,000	6,500
512 0116	Vacation, Sick PL Buy Back	2,640	5,000		3,500	1,500-
512 0234	Physical Examination Labo	230				

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4021 COLD SPRINGS STATION

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
512 0472	Misc Labor/Expense	21,118	25,000	11,834		25,000-
512 0700	Attrition		1,125,440-		1,125,440-	
512 0900	Overtime	585,759	500,000	223,924	500,000	
512 9998	Budget		10,204,338		10,724,967	520,629

TRANSPORTATION SALARY & WAGES		9,046,757	10,072,898	4,653,740	10,611,364	538,466

513 0165	Accident Reports Labor	3,540	4,000	1,371	5,000	1,000

I&D SALARY & WAGES		3,540	4,000	1,371	5,000	1,000

514 0472	Misc Labor/Expense		1,500		1,500	

GEN & ADMIN SALARY & WAGES			1,500		1,500	

515 9998	Budget	5,442,276	6,989,696	3,355,537	7,378,112	388,416

EMPLOYEE BENEFITS		5,442,276	6,989,696	3,355,537	7,378,112	388,416

571 0014	Management Fees	377,068	667,189	189,286	688,687	21,498

CONSULTANTS/OUTSIDE SERVICES		377,068	667,189	189,286	688,687	21,498

577 5900	Employee Training		2,000		2,000	

EMPLOYEE TRAINING			2,000		2,000	

580 0124	Uniform Allowance	48,157	46,000	44,795	55,000	9,000

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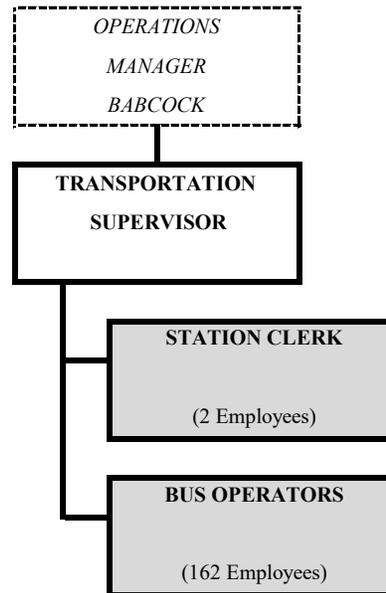
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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4021 COLD SPRINGS STATION

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
580 0361	General Office	4,757	4,000	1,027	5,000	1,000
580 0368	Technology/Equipment/Serv	16,482	17,000	16,482	20,000	3,000
-----GENERAL OFFICE-----		69,396	67,000	62,304	80,000	13,000
582 0010	Stations & Office		4,300	551		4,300-
582 5201	M&S Issues	4,553	3,000	4,076		3,000-
582 5210	Safety Equipment & Suppli	192				
582 9998	Budget		6,500		6,500	
-----TRANSPORTATION EXPENSE-----		4,745	13,800	4,627	6,500	7,300-
-----TOTAL EXPENSES-----		14,943,782	17,818,083	8,266,865	18,773,163	955,080

**BABCOCK
(Attachment E)**



TOTAL EMPLOYEES:

NFTA	1
Metro	<u>164</u>
Total	165

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4023 BABCOCK STATION

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
512 0015	Ambassador Training	25,394	35,000	19,887		35,000-
512 0030	Instruction Labor/Expense	301,272	205,000	189,909	205,000	
512 0031	Operator Labor/Expense	7,668,179		3,823,129		
512 0032	Changing & Shifting Labor	20,818		6,931		
512 0033	Student Operator Labor	270,119	180,000	187,296	180,000	
512 0034	Union Function Labor	13,717		7,379		
512 0041	Office & Clerical	114,477		51,046		
512 0101	Vacation Pay	498,228		369,900		
512 0102	Birthday & Anniversary Pay	18,635		10,859		
512 0103	Sick Pay	278,424		143,198		
512 0104	Personal Leave Pay	75,191		31,917		
512 0105	Holiday Pay	246,645		129,171		
512 0107	Military Leave Pay	3,560		2,585		
512 0108	Bereavement Pay	16,412		2,099		
512 0110	Shift Differential				59,382	59,382
512 0111	Paid Lunch Pay	56		91		
512 0112	Attendance/Sick Leave Inc	26,062	20,000		20,000	
512 0113	Sick Pay Buy Back	4,373	1,500		1,500	
512 0116	Vacation, Sick PL Buy Back	9,126	5,000		5,000	
512 0234	Physical Examination Labor	284				
512 0472	Misc Labor/Expense	25,335	24,000	10,046		24,000-
512 0700	Attrition		597,936-		597,936-	

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2026-27

Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4023 BABCOCK STATION

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
512 0900	Overtime	506,199	580,000	257,061	570,000	10,000-
512 9998	Budget		10,566,486		10,984,558	418,072
<hr/>						
TRANSPORTATION SALARY & WAGES		10,122,506	11,019,050	5,242,504	11,427,504	408,454
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513 0165	Accident Reports Labor	4,339	3,400	1,825	5,000	1,600
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I&D SALARY & WAGES		4,339	3,400	1,825	5,000	1,600
<hr/>						
515 9998	Budget	6,167,782	7,626,734	3,780,224	7,927,308	300,574
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EMPLOYEE BENEFITS		6,167,782	7,626,734	3,780,224	7,927,308	300,574
<hr/>						
571 0014	Management Fees	289,976	321,329	146,890	331,785	10,456
<hr/>						
CONSULTANTS/OUTSIDE SERVICES		289,976	321,329	146,890	331,785	10,456
<hr/>						
580 0124	Uniform Allowance	50,902	50,000	46,870	50,000	
580 0361	General Office	766	500		500	
580 0368	Technology/Equipment/Serv	16,482	17,000	16,482	17,000	
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GENERAL OFFICE		68,150	67,500	63,352	67,500	
<hr/>						
582 0010	Stations & Office	5,653	8,000	133	5,000	3,000-
582 5201	M&S Issues	4,554	5,200	3,708	5,200	
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TRANSPORTATION EXPENSE		10,207	13,200	3,841	10,200	3,000-
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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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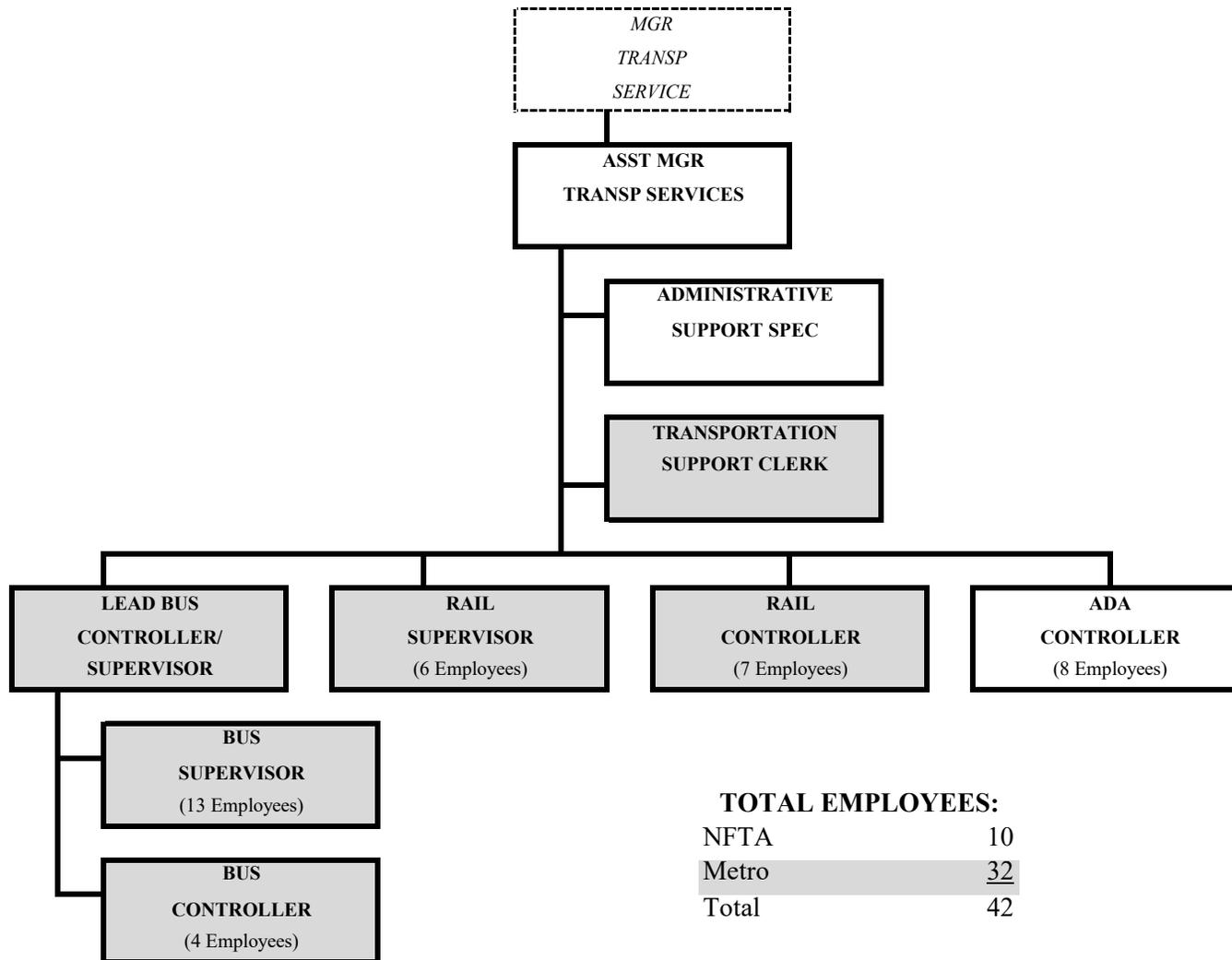
Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4023 BABCOCK STATION

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						

TOTAL EXPENSES		16,662,960	19,051,213	9,238,636	19,769,297	718,084

TRANSPORTATION

(Attachment F)



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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4027 BUS TRANSPORTATION

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
512 0012	Street Supervisors - Disp	1,036,135		555,888		
512 0041	Office & Clerical	44,349		24,545		
512 0101	Vacation Pay	137,829		61,835		
512 0102	Birthday & Anniversary Pay	14,750		9,034		
512 0103	Sick Pay	53,007		23,025		
512 0104	Personal Leave Pay	26,434		8,525		
512 0105	Holiday Pay	53,081		26,945		
512 0108	Bereavement Pay	1,894		1,704		
512 0111	Paid Lunch Pay	6,287		3,690		
512 0112	Attendance/Sick Leave Inc	20,500	12,000	3,250	12,360	360
512 0116	Vacation, Sick PL Buy Back	12,382	15,000		15,450	450
512 0472	MIsc Labor/Expense	1,764		421		
512 0900	Overtime	286,934	30,000	159,565	300,000	270,000
512 9998	Budget		1,394,068		1,426,557	32,489
----- TRANSPORTATION SALARY & WAGES		1,695,346	1,451,068	878,427	1,754,367	303,299

515 9998	Budget	918,363	1,028,763	633,147	1,103,094	74,331

EMPLOYEE BENEFITS		918,363	1,028,763	633,147	1,103,094	74,331

534 0222	Utilities	501		241		
534 9998	Budget		350			350-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4027 BUS TRANSPORTATION

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
TELEPHONE		501	350	241		350-
571 0014	Management Fees	442,100	459,506	263,608	423,573	35,933-
CONSULTANTS/OUTSIDE SERVICES		442,100	459,506	263,608	423,573	35,933-
577 0371	Employee Training			2,545		
EMPLOYEE TRAINING				2,545		
580 0124	Uniform Allowance	7,685	8,000	9,407	9,000	1,000
580 0361	General Office		50	43	100	50
580 0365	Stationary	1,292	2,300	117	2,000	300-
580 0368	Technology/Equipment/Serv	5,494	6,000	5,494	6,100	100
GENERAL OFFICE		14,471	16,350	15,061	17,200	850
582 0010	Stations & Office	2,543		1,818		
582 0012	Street Supervisors - Disp	35,703		28,593		
582 0030	Instruction Labor/Expense	11,562		8,445		
582 0038	Tolls Expense	72,792		35,641		
582 0153	Cost of Transfers	930		2,212		
582 0358	Subscriptions & Dues	1,220				
582 0472	Misc Labor/Expenses	11,010		1,722		
582 5201	M&S Issues	3,616		2,676		

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4027 BUS TRANSPORTATION

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
582 9998	Budget		140,000		150,000	10,000

	TRANSPORTATION EXPENSE	139,376	140,000	81,107	150,000	10,000

	TOTAL EXPENSES	3,210,157	3,096,037	1,874,136	3,448,234	352,197

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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BUDGET WORKSHEETS - Fiscal Year 2026-27

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CREDITS = (-)
DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4058 RAIL CONTROLLERS/SUPERVISORS

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
512	TRANSPORTATION SALARY & WAGES	1,207,635	1,212,429	592,793	1,220,580	8,151
515	EMPLOYEE BENEFITS	675,254	760,913	427,293	769,450	8,537
580	GENERAL OFFICE	2,673	2,000	3,998	2,600	600
TOTAL	EXPENSES	1,885,562	1,975,342	1,024,084	1,992,630	17,288

Bdg 204-Co,PL,Dept,Acct Report

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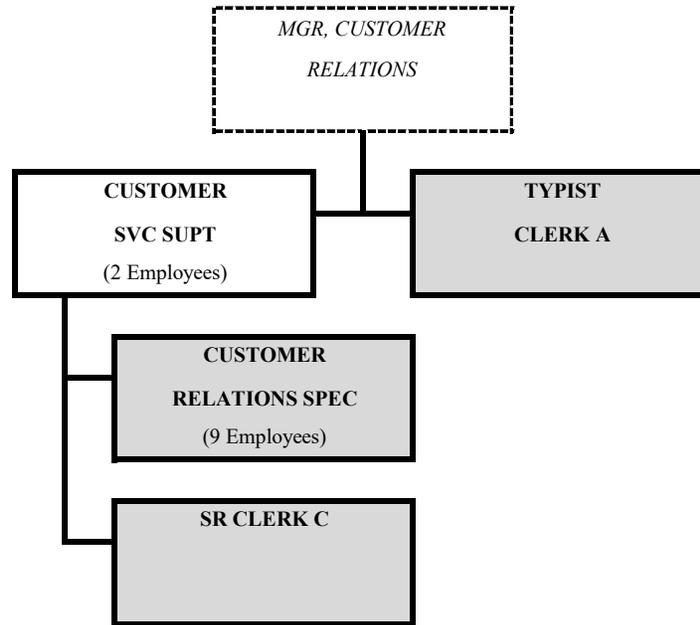
NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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BUDGET WORKSHEETS - Fiscal Year 2026-27

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CREDITS = (-)
DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4030 SURFACE TRANSPORTATION

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
575	PRINTING & ADVERTISING	11,326	56,000	8,299	32,200	23,800-
580	GENERAL OFFICE	1,165	300	83	300	
592	DIVISION OPERATIONS	2,123-	9,571-	1,424-	5,525-	4,046
TOTAL	EXPENSES	10,368	46,729	6,958	26,975	19,754-

**CUSTOMER SERVICE
(Attachment G)**



TOTAL EMPLOYEES:

NFTA	2
Metro	<u>12</u>
Total	14

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Company 2 Niagara Frontier Transit Metro
Division 30 EXECUTIVE BRANCH
Department 4041

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
514 0101	Vacation Pay	65,534		33,901		
514 0102	Birthday & Anniversary Pay	6,242		2,684		
514 0103	Sick Pay	23,749		13,294		
514 0104	Personal Leave Pay	7,679		3,820		
514 0105	Holiday Pay	29,179		15,134		
514 0111	Paid Lunch Pay	81,317		42,418		
514 0112	Attendance/Sick Leave Inc	2,250	900		1,000	100
514 0116	Vacation, Sick PL Buy Back	2,047	500		1,000	500
514 0172	Business Development	570,885		281,256		
514 0472	Misc Labor/Expense	639		104		
514 0900	Overtime	34,106	36,000	19,775	33,000	3,000-
514 9998	Budget		871,337		880,302	8,965

GEN & ADMIN SALARY & WAGES		823,627	908,737	412,386	915,302	6,565

515 9998	Budget	503,932	635,084	297,196	641,412	6,328

EMPLOYEE BENEFITS		503,932	635,084	297,196	641,412	6,328

571 0014	Management Fees	375,858	458,904	203,278	483,732	24,828

CONSULTANTS/OUTSIDE SERVICES		375,858	458,904	203,278	483,732	24,828

575 0171	Marketing		500		300	200-

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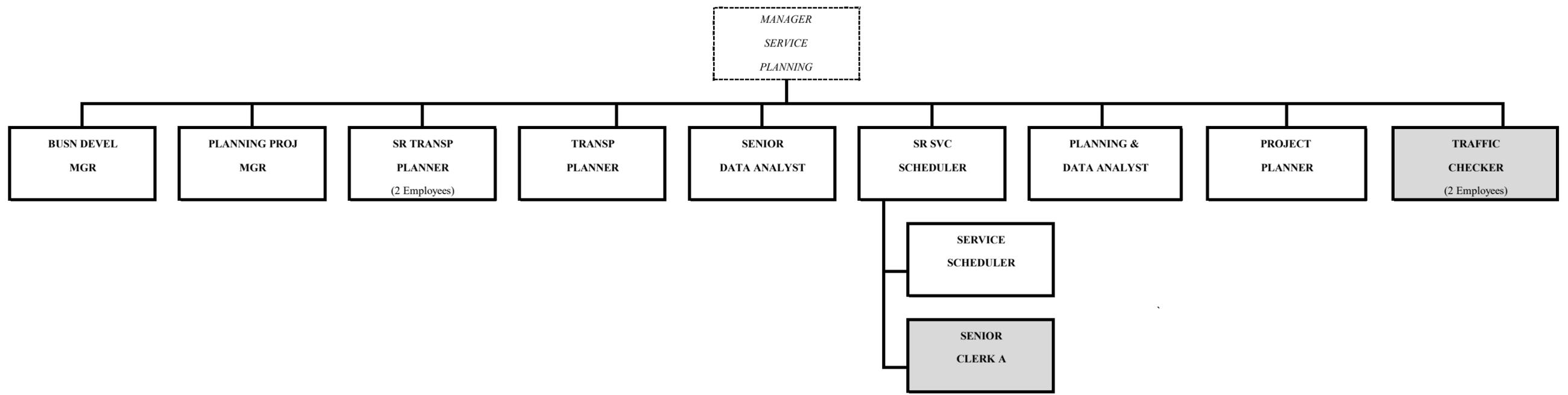
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Company 2 Niagara Frontier Transit Metro
Division 30 EXECUTIVE BRANCH
Department 4041

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
PRINTING & ADVERTISING			500		300	200-
577 0371	Seminars	1,190		2,545	400	400
577 5900	Employee Training	2,434	4,000	410	3,600	400-
EMPLOYEE TRAINING		3,624	4,000	2,955	4,000	
580 0124	Uniform Allowance			1,080	500	500
580 0361	General Office	2,269	12,000	589	10,000	2,000-
580 0365	Stationary	439	2,000	222	1,000	1,000-
580 0368	Technology/Equipment/Serv	196,858	205,000	94,311	203,000	2,000-
580 0472	Misc Labor/Expense		500		500	
580 0600	Fare Collection Equipment		55,000			55,000-
580 5210	Safey Equipment & Supplies		1,100		1,500	400
580 9900	Other Income/Expense		15,000		2,000	13,000-
GENERAL OFFICE		199,566	290,600	96,202	218,500	72,100-
592 0510	Rail Overhead - Salary	173,720-	266,477-	82,241-	251,278-	15,199
592 0512	Rail Overhead - Expenses	98,438-	128,134-	51,414-	115,927-	12,207
DIVISION OPERATIONS		272,158-	394,611-	133,655-	367,205-	27,406
TOTAL EXPENSES		1,634,449	1,903,214	878,362	1,896,041	7,173-

**PLANNING
(Attachment H)**



TOTAL EMPLOYEES	
NFTA	10
Metro	<u>3</u>
TOTAL	13

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4048 SERVICE PLANNING

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
512 0020	Traffic Checkers	99,999		50,163		
512 0041	Office & Clerical	48,562		24,590		
512 0101	Vacation Pay	25,780		10,811		
512 0102	Birthday& Anniversary Pay	1,490		251		
512 0103	Sick Pay	4,148		1,006		
512 0104	Personal Leave Pay	1,257		761		
512 0105	Holiday Pay	7,079		3,808		
512 0111	Paid Lunch Pay	6,950		3,553		
512 0112	Attendance/Sick Leave Inc		2,000		2,000	
512 0113	Sick Pay Buy Back	747				
512 0116	Vacation, Sick PL Buy Back	716				
512 0900	Overtime	584	1,000		1,000	
512 9998	Budget		198,037		207,444	9,407

TRANSPORTATION SALARY & WAGES		197,312	201,037	94,943	210,444	9,407

514 0112	Attendance/Sick Leave INC	3,500				

GEN & ADMIN SALARY & WAGES		3,500				

515 9998	Budget	127,491	144,213	68,445	150,986	6,773

EMPLOYEE BENEFITS		127,491	144,213	68,445	150,986	6,773

571 0014	Management Fees	1,554,590	1,520,911	883,217	1,333,189	187,722-

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4048 SERVICE PLANNING

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
571 0163	Professional Services		50,000		5,000	45,000-

CONSULTANTS/OUTSIDE SERVICES		1,554,590	1,570,911	883,217	1,338,189	232,722-

576 0359	Employee Travel			299		
576 5800	Auto Reimbursement	5,672	2,500	2,532	2,000	500-

EMPLOYEE TRAVEL		5,672	2,500	2,831	2,000	500-

577 0371	Seminars	4,558		162		
577 5900	Employee Training	8,045	10,000	12,983	10,000	

EMPLOYEE TRAINING		12,603	10,000	13,145	10,000	

580 0358	Subscriptions & Dues	468				
580 0361	General Office	55,441	10,000	26,586	5,000	5,000-
580 0365	Stationary	1,237	2,000	494	1,000	1,000-
580 0368	Technology/Equipment/Serv	239,512	25,000	345,881	400,000	375,000

GENERAL OFFICE		296,658	37,000	372,961	406,000	369,000

582 0472	Misc Labor/Expense	10	30,000	18,109	30,000	

TRANSPORTATION EXPENSE		10	30,000	18,109	30,000	

592 0510	Rail Overhead - Salary	18,614-	24,938-	9,000-	24,424-	514
592 0512	Rail Overhead - Expenses	130,867-	104,358-	90,318-	119,879-	15,521-

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4048 SERVICE PLANNING

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
DIVISION OPERATIONS		149,481-	129,296-	99,318-	144,303-	15,007-
TOTAL EXPENSES		2,048,355	1,866,365	1,354,333	2,003,316	136,951

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4045

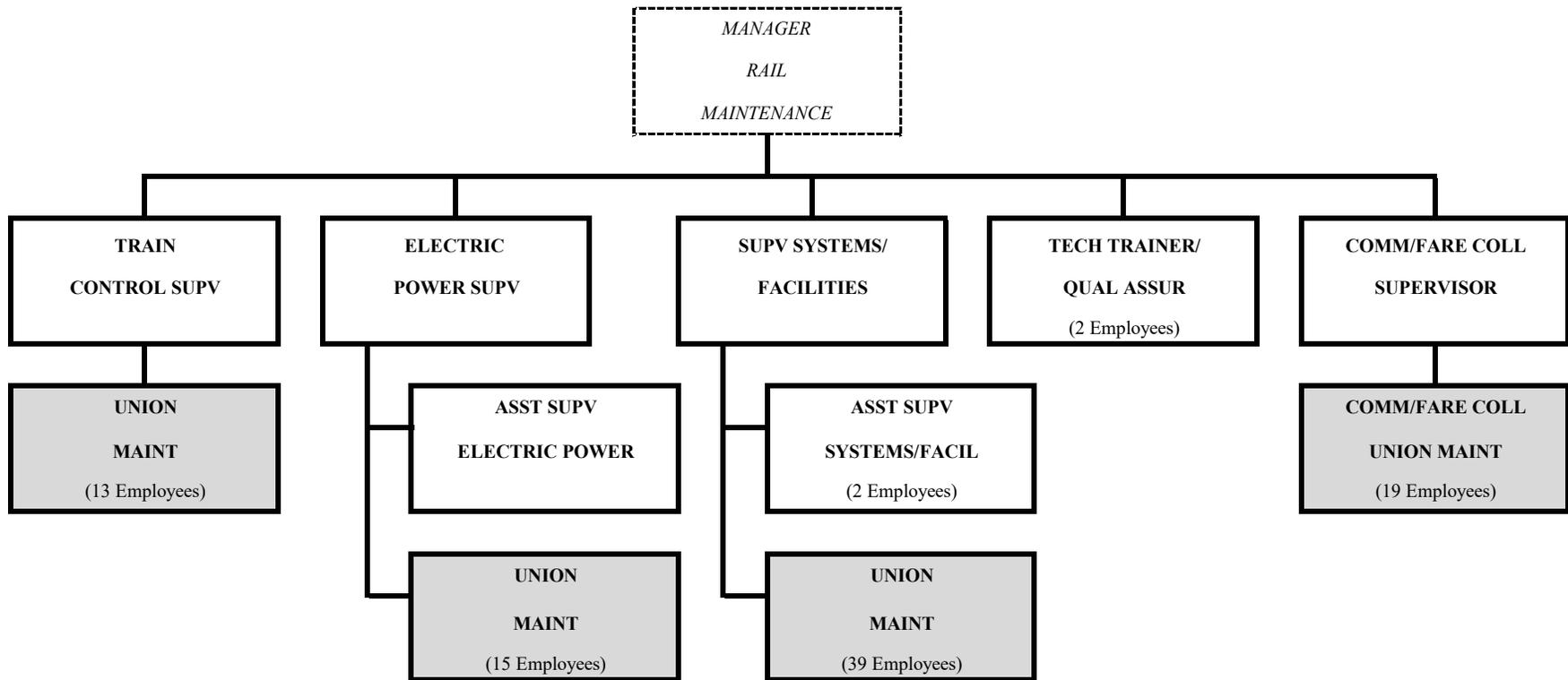
Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
571 0014	Management Fees				232,227	232,227
-----					232,227	232,227
CONSULTANTS/OUTSIDE SERVICES						

580 0600	Fare Collection Equipment				2,700,000	2,700,000
-----					2,700,000	2,700,000
GENERAL OFFICE						

592 0512	Rail Overhead - Expenses				498,479-	498,479-
-----					498,479-	498,479-
DIVISION OPERATIONS						

TOTAL EXPENSES					2,433,748	2,433,748

RAIL MAINTENANCE (Attachment I)



TOTAL EMPLOYEES:

NFTA	9
Metro	<u>86</u>
Total	95

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4050 RAIL MAINTENANCE

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
511 0034	Union Function Labor	241		493		
511 0041	Office & Clerical	32,151		25,990		
511 0101	Vacation Pay	279,202		158,373		
511 0102	Birthday & Anniversary Pay	9,488		4,314		
511 0103	Sick Pay	81,267		58,259		
511 0104	Personal Leave Pay	30,137		15,115		
511 0105	Holiday Pay	107,676		59,058		
511 0106	Jury Duty	662				
511 0107	Military Leave Pay	3,723		2,445		
511 0108	Bereavement Pay	2,480		4,346		
511 0111	Paid Lunch Pay	4,638		3,974		
511 0112	Attendance/Sick Leave Inc	28,475	30,700		30,700	
511 0113	Sick Pay Buy Back		600		600	
511 0116	Vacation, Sick PL Buy Back	1,497	700		700	
511 0200	Revenue Vehicle Servicing	406,034		359,016		
511 0325	SNOWPLOWING	54,838				
511 0400	Facilities Maintenance	2,099,019		1,064,338		
511 0472	Misc Labor/Expense	2,320		909		
511 0500	Radio Equipment Maintenance	292,717		116,967		
511 0600	Fare Collection Equipment	177,574		88,536		
511 0700	Attrition		1,341,938-		1,341,938-	
511 0900	Overtime	968,404	1,000,000	471,653	1,100,000	100,000

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4050 RAIL MAINTENANCE

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
511 9998	Budget		5,173,623		5,430,392	256,769

MAINTENANCE SALARY & WAGES		4,582,543	4,863,685	2,433,786	5,220,454	356,769

514 0472	Misc Labor/Expense		1,000		1,000	

GEN & ADMIN SALARY & WAGES			1,000		1,000	

515 9998	Budget	2,445,025	2,969,073	1,755,566	3,172,597	203,524

EMPLOYEE BENEFITS		2,445,025	2,969,073	1,755,566	3,172,597	203,524

520 0146	Escalator Maintenance & I	521,677	85,000	305,971	675,000	590,000
520 0148	Escalator Repairs	90-				
520 0202	Rail Grinding		220,000		200,000	20,000-
520 0203	Rail Geometry Testing		21,000		21,000	
520 0204	Rail Ultrasonic Testing		5,000		6,500	1,500
520 0205	Snow Removal		55,000		55,000	
520 0210	Misc Contracts	399,425	700,000	95,033	700,000	

MAINTENANCE AND REPAIRS		921,012	1,086,000	401,004	1,657,500	571,500

521 5200	M&S Direct Charge (Specia	954	2,000	393	2,000	
521 5201	M&S Issues	25,965	15,000	12,556	15,000	

REVENUE VEHICLE MAINT & TRANS		26,919	17,000	12,949	17,000	

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4050 RAIL MAINTENANCE

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
522 5200	M&S Direct Charge (Specia	76,741		19,470		
522 5201	M&S Issues	15,297		1,285		
522 9998	Budget		150,000		150,000	

NON-REV VEHICLE MAINT & REPAIR		92,038	150,000	20,755	150,000	

524 0075	Rail Traction Expense	431,590	647,209	219,097	647,209	
524 0080	Operation of Service Truc	32,536	49,423	13,114	49,423	

AUTOMOTIVE		464,126	696,632	232,211	696,632	

525 5200	M&S Direct Charge (Specia	6,840	30,000	448	30,000	
525 5201	M&S Issues	646,480	650,000	439,940	650,000	

FACILITIES		653,320	680,000	440,388	680,000	

527 5272	Non-Hazardous Waste	23,474	50,000	8,277	50,000	

ENVIRONMENTAL		23,474	50,000	8,277	50,000	

531 0222	Utilities Expense	546,194		300,241		
531 9998	Budget		500,000		500,000	

ELECTRIC POWER		546,194	500,000	300,241	500,000	

532 0222	Utilities Expense	43,519		10,344		
532 9998	Budget		50,000		50,000	

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4050 RAIL MAINTENANCE

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						

GAS		43,519	50,000	10,344	50,000	

533 0222	Utilities Expense	37,307		27,853		
533 9998	Budget		50,000		50,000	

WATER		37,307	50,000	27,853	50,000	

571 0014	Management Fees	1,720,939	1,884,236	847,664	1,983,792	99,556
571 0363	Machine Rental & Repair	1,016				

CONSULTANTS/OUTSIDE SERVICES		1,721,955	1,884,236	847,664	1,983,792	99,556

575 0170	Advertising		10,000		10,000	

PRINTING & ADVERTISING			10,000		10,000	

576 0359	Employee Travel			1,503		

EMPLOYEE TRAVEL				1,503		

577 5900	Employee Training	25,510	50,000	3,324	50,000	

EMPLOYEE TRAINING		25,510	50,000	3,324	50,000	

580 0361	General Office	16,880	10,000	4,805	10,000	
580 0364	Cleaning & Operations		1,000		1,000	
580 0365	Stationary		1,000		1,000	

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4050 RAIL MAINTENANCE

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
580 0368	Technology/Equipment/Serv	426	1,000	232	1,000	
580 5210	Safety & Equipment & Suppli	37,456	20,000	14,034	20,000	
580 9998	Biudget		85,000			85,000-

GENERAL OFFICE		54,762	118,000	19,071	33,000	85,000-

582 5201	M&S Issues		500		500	

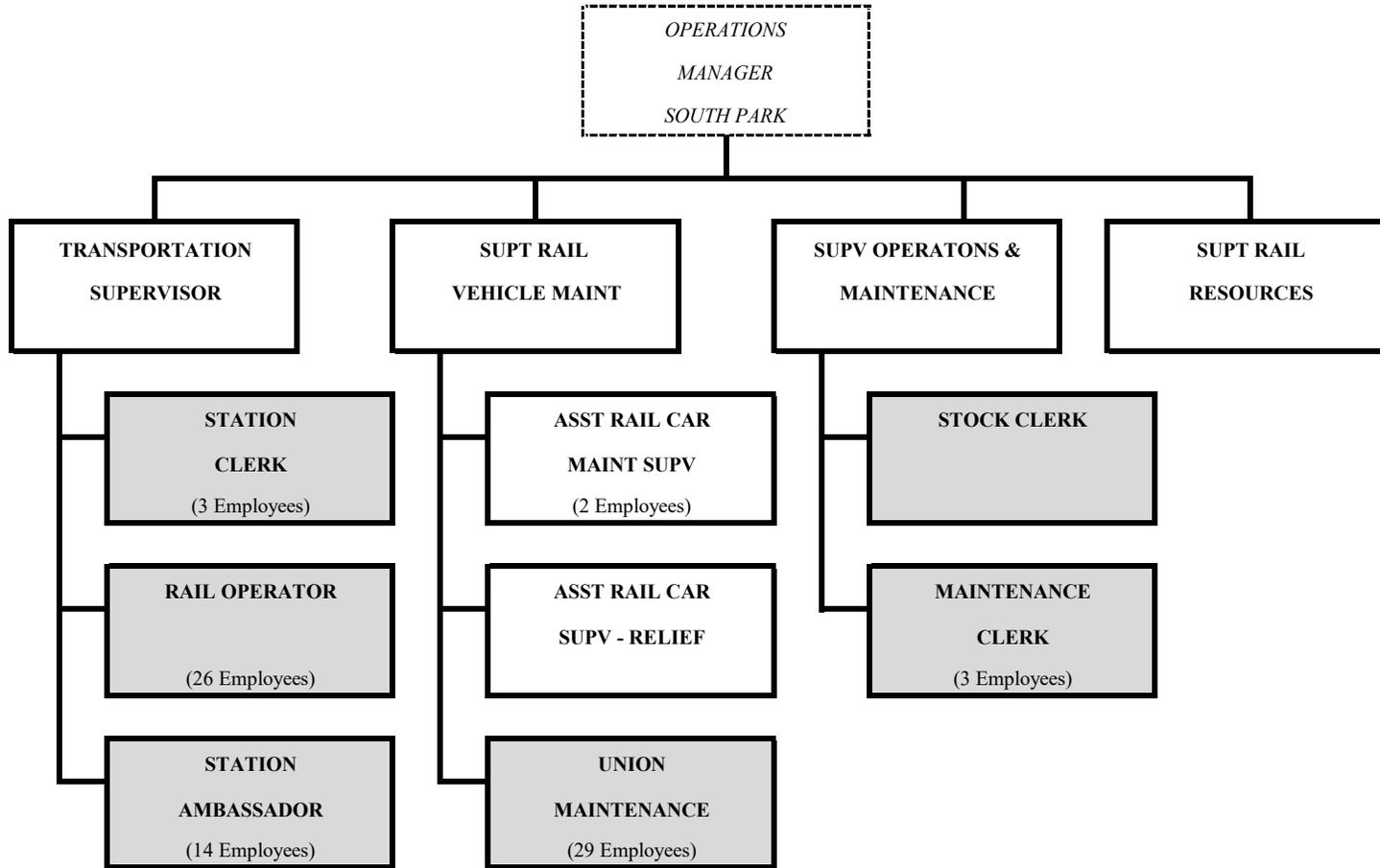
TRANSPORTATION EXPENSE			500		500	

591 9000	I/Co Labor Charges	867-				

PROJECTS		867-				

TOTAL EXPENSES		11,636,837	13,176,126	6,514,936	14,322,475	1,146,349

**SOUTH PARK
(Attachment J)**



TOTAL EMPLOYEES:

NFTA	7
Metro	76
Total	83

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4051 STOREROOM- RAIL

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget		
** EXPENSES **								
511 0472	Misc Labor/Expense			52				
-----				-----				
MAINTENANCE SALARY & WAGES				52				
-----				-----				
514 0101	Vacation Pay	18,574		6,099				
514 0102	Birthday & Anniversary Pay	1,303		696				
514 0103	Sick Pay	5,625		2,124				
514 0104	Personal Leave Pay	1,656		868				
514 0105	Holiday Pay	8,109		4,121				
514 0108	Bereavement Pay			1,551				
514 0111	Paid Lunch Pay	22,550		12,193				
514 0112	Attendance/Sick Leave Inc	3,500	2,800		3,000	200		
514 0113	Sick Pay Buy Back		1,500		1,500			
514 0116	Vacation, Sick PL Buy Back		2,200		1,000	1,200-		
514 0471	Stores Labor/Expense	158,539		81,036				
514 0472	Misc Labor/Expense	73		120				
514 0900	Overtime	44,929	60,000	21,617	60,000			
514 9998	Budget		239,383		257,822	18,439		
-----				-----				
GEN & ADMIN SALARY & WAGES				264,858	305,883	130,425	323,322	17,439
-----				-----				
515 9998	Budget	144,594	188,225	94,041	200,782	12,557		
-----				-----				
EMPLOYEE BENEFITS				144,594	188,225	94,041	200,782	12,557
-----				-----				

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4051 STOREROOM- RAIL

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
527 5272	Non-Hazardous Waste	22,292		340	12,000	12,000
527 5273	Hazardous Waste	14,028	15,000	11,210	13,000	2,000-
ENVIRONMENTAL		36,320	15,000	11,550	25,000	10,000
571 0014	Management Fees	303,108	182,724	116,095	190,425	7,701
CONSULTANTS/OUTSIDE SERVICES		303,108	182,724	116,095	190,425	7,701
576 0359	Employee Travel			1,227		
EMPLOYEE TRAVEL				1,227		
TOTAL EXPENSES		748,880	691,832	353,390	739,529	47,697

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4054 RAIL CAR MAINTENANCE

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
511 0101	Vacation Pay	53,196		36,685		
511 0102	Birthday & Anniversary Pay	1,680		1,597		
511 0103	Sick Pay	23,179		11,538		
511 0104	Personal Leave Pay	7,990		3,979		
511 0105	Holiday Pay	30,712		18,109		
511 0106	Jury Duty	255				
511 0108	Bereavement Pay	3,203		633		
511 0111	Paid Lunch Pay			33		
511 0112	Attendance/Sick Leave Inc	7,250	17,400		8,000	9,400-
511 0113	Sick Pay Buy Back		1,500		500	1,000-
511 0116	Vacation, Sick PL Buy Back	360	1,500		1,000	500-
511 0200	Revenue Vehicle Servicing	939,912		517,980		
511 0400	Facilities Maintenance	40,813		22,637		
511 0472	MIsc Labor/Expense	537		1,377		
511 0700	Attrition		622,600-		622,600-	
511 0900	Overtime	232,640	244,831	143,241	286,000	41,169
511 9998	Budget		1,749,368		1,835,563	86,195

MAINTENANCE SALARY & WAGES		1,341,727	1,391,999	757,809	1,508,463	116,464

515 9998	Budget	739,830	871,621	546,209	933,512	61,891

EMPLOYEE BENEFITS		739,830	871,621	546,209	933,512	61,891

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4054 RAIL CAR MAINTENANCE

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
521 0062	Accident Repairs	603-		42,759-		
521 5200	M&S Direct Charge (Specia	548,718		491,709		
521 5201	M&S Issues	34,029		30,063		
521 9998	Budget		775,000		500,000	275,000-

REVENUE VEHICLE MAINT & TRANS		582,144	775,000	479,013	500,000	275,000-

525 5200	M&S Direct Charge (Specia		1,000		900	100-
525 5201	M&S Issues	656	2,500		900	1,600-

FACILITIES		656	3,500		1,800	1,700-

534 0222	Utilities Expense		500		500	

TELEPHONE			500		500	

571 0014	Management Fees	1,106,735	841,829	699,528	967,077	125,248
571 0801	Consultant Fees		50,000		10,000	40,000-

CONSULTANTS/OUTSIDE SERVICES		1,106,735	891,829	699,528	977,077	85,248

577 5900	Employee Training	28,878	40,000	15,000	30,000	10,000-

EMPLOYEE TRAINING		28,878	40,000	15,000	30,000	10,000-

580 0124	Uniform Allowance	93,229	31,125	29,016	45,000	13,875
580 0361	General Office	106	2,500	553	1,200	1,300-

Bdg Wrk-Full Account No Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2026-27

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4054 RAIL CAR MAINTENANCE

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
580 0364	Cleaning & Operations		1,500		1,000	500-
580 0368	Technology/Equipment/Serv	2,916	3,200	1,458	2,500	700-
580 5210	Safety Equipment & Suppli	1,641	5,000		4,000	1,000-

GENERAL OFFICE		97,892	43,325	31,027	53,700	10,375

TOTAL EXPENSES		3,897,862	4,017,774	2,528,586	4,005,052	12,722-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2026-27

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4055 SOUTH PARK STATION

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
512 0015	Ambassador Training	991		3,040		
512 0030	Instruction Labor/Expense	11,386	16,000	14,232	16,000	
512 0031	Operator Labor/Expense	1,439,033		736,171		
512 0032	Changing & Shifting Labor	3,779		2,718		
512 0033	Student Operator Labor	246				
512 0034	Union Function Labor	5,972		2,029		
512 0041	Office & Clerical	124,839		83,472		
512 0101	Vacation Pay	133,742		84,981		
512 0102	Birthday & Anniversary Pay	4,744		3,352		
512 0103	Sick Pay	60,592		43,280		
512 0104	Personal Leave Pay	16,549		6,598		
512 0105	Holiday Pay	51,493		28,094		
512 0106	Jury Duty			1,003		
512 0108	Bereavement Pay	1,497		1,469		
512 0110	Shift Differential				12,683	12,683
512 0112	Attendance/Sick Leave Inc	5,750	18,000		10,000	8,000-
512 0113	Sick Pay Buy Back	982	1,500		1,000	500-
512 0116	Vacation, Sick PL Buy Back	6,407	900		800	100-
512 0234	Physical Examination Labor	92				
512 0472	MIsc Labor/Expense	2,147		1,467		
512 0900	Overtime	153,324	144,000	72,615	147,208	3,208
512 9998	Budget		1,953,870		2,004,982	51,112

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2026-27

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4055 SOUTH PARK STATION

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
TRANSPORTATION SALARY & WAGES		2,023,565	2,134,270	1,084,521	2,192,673	58,403
513 0165	Accident Reports Labor	51	100	29	100	
I&D SALARY & WAGES		51	100	29	100	
514 0111	Paid Lunch Pay	151	300	85	150	150-
514 0112	Attendance/Sick Leave Inc	1,750			400	400
514 0900	Overtime		300			300-
GEN & ADMIN SALARY & WAGES		1,901	600	85	550	50-
515 9998	Budget	1,201,281	1,460,194	781,814	1,500,657	40,463
EMPLOYEE BENEFITS		1,201,281	1,460,194	781,814	1,500,657	40,463
571 0014	Management Fees	158,072	152,029	78,742	158,866	6,837
CONSULTANTS/OUTSIDE SERVICES		158,072	152,029	78,742	158,866	6,837
577 0371	Seminars		2,500	1,075	2,500	
577 5900	Employee Training		5,000		1,500	3,500-
EMPLOYEE TRAINING			7,500	1,075	4,000	3,500-
580 0124	Uniform Allowance	15,877	12,000	14,551	13,000	1,000
580 0361	General Office	1,116	5,000	237	2,000	3,000-

Bdg Wrk-Full Account No Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2026-27

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4055 SOUTH PARK STATION

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						

GENERAL OFFICE		16,993	17,000	14,788	15,000	2,000-

592 0510	Rail Overhead - Salary	67,044	125,000	32,440	122,861	2,139-

DIVISION OPERATIONS		67,044	125,000	32,440	122,861	2,139-

TOTAL EXPENSES		3,468,907	3,896,693	1,993,494	3,994,707	98,014

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2026-27

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CREDITS = (-)
DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4057 RAIL TICKET INSPECTORS

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
512	TRANSPORTATION SALARY & WAGES	1,182,713	1,212,978	604,404	1,249,044	36,066
515	EMPLOYEE BENEFITS	596,934	718,330	435,632	744,597	26,267
580	GENERAL OFFICE		12,000	569	4,000	8,000-
TOTAL	EXPENSES	1,779,647	1,943,308	1,040,605	1,997,641	54,333

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2026-27

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CREDITS = (-)
DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4059 RAIL OVERHEAD

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
534	TELEPHONE	4,102	15,000	1,801	5,000	10,000-
541	INSURANCE	2,141,616	2,350,771	1,129,497	2,057,210	293,561-
553	POLICE PROTECTION	4,516,484	5,028,872	2,428,777	5,459,023	430,151
560	XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX	1,359,694	1,540,973	759,155	1,999,753	458,780
572	RENT EXPENSE	8,674		20	3,500	3,500
580	GENERAL OFFICE	883,162	50,000	216,201		50,000-
592	DIVISION OPERATIONS	906,422	1,111,161	467,019	1,465,864	354,703
593	COST ALLOCATION PLAN	1,674,989	2,013,058	1,006,661	2,175,240	162,182
TOTAL	EXPENSES	11,495,143	12,109,835	6,009,131	13,165,590	1,055,755

FY 2026/27 THROUGH FY 2030/31 FISCALLY CONSTRAINED CAPITAL PLAN

BUS MAINTENANCE

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
NEW PROJECTS													
GARAGE DOOR THRESHOLDS - OVERHEAD DOORS				NFTA	\$795,000	\$0	\$0	\$0	\$265,000	\$265,000	\$265,000	\$0	\$0
FRT BOILER REPLACEMENTS				NFTA	\$250,000	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0
BAB & CS SALT BARN REPLACEMENT				NFTA	\$65,000	\$0	\$0	\$0	\$65,000	\$0	\$0	\$0	\$0
RADIO TOWER SITE BUILDING IMPROVEMENTS				NFTA	\$75,000	\$0	\$0	\$0	\$75,000	\$0	\$0	\$0	\$0
CONCRETE REPAIRS				NFTA	\$1,700,000	\$0	\$0	\$200,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000
TRENCH DRAIN REPAIRS				NFTA	\$1,750,000	\$0	\$0	\$250,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000
ACQUIRE MISC SUPPORT EQUIP FYE28				NFTA	\$350,000	\$0	\$0	\$0	\$350,000	\$0	\$0	\$0	\$0
ACQUIRE MISC SUPPORT EQUIP FYE29				NFTA	\$350,000	\$0	\$0	\$0	\$0	\$350,000	\$0	\$0	\$0
BUS GARAGE FEASIBILITY STUDY				NYS DOT	\$110,000	\$0	\$0	\$110,000	\$0	\$0	\$0	\$0	\$0
ELEC BUS INFRASTR UPGR PH V				FTA 5307 25/26	\$2,800,000	\$0	\$0	\$0	\$2,800,000	\$0	\$0	\$0	\$0
				NYS DOT	\$350,000	\$0	\$0	\$0	\$350,000	\$0	\$0	\$0	\$0
				NFTA	\$350,000	\$0	\$0	\$0	\$350,000	\$0	\$0	\$0	\$0
				ZETT	\$3,500,000	\$0	\$0	\$0	\$3,500,000	\$0	\$0	\$0	\$0
TOTAL				\$7,000,000	\$0	\$0	\$0	\$7,000,000	\$0	\$0	\$0	\$0	
PREVIOUSLY BUDGETED PROJECTS													
HAZARD ANALYSIS (BEB FIRE SUPPRESSION SYS)	--		NI	NFTA	\$1,050,000	\$0	\$0	\$50,000	\$500,000	\$500,000	\$0	\$0	\$0
BUS SIMULATOR	--		NI	NFTA	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
WORKFORCE DEVELOPMENT	--		NI	FTA LONO	\$1,347,368	\$0	\$0	\$1,347,368	\$0	\$0	\$0	\$0	\$0
				NFTA	\$336,842	\$0	\$0	\$336,842	\$0	\$0	\$0	\$0	
				TOTAL	\$1,684,210	\$0	\$0	\$1,684,210	\$0	\$0	\$0	\$0	
ORBCAD UPGRADE/RADIO	2-1241		NR	NFTA	\$2,748,654	\$1,348,654	\$700,000	\$700,000	\$0	\$0	\$0	\$0	
VERTICAL STOR UNITS (BABCOCK/COLD SPR)	2-3498		NI	NFTA	\$893,431	\$393,431	\$250,000	\$0	\$250,000	\$0	\$0	\$0	\$0
ACQUIRE MISC SUPPORT EQUIP	2-3529		SR	NFTA	\$1,686,309	\$986,309	\$350,000	\$350,000	\$0	\$0	\$0	\$0	\$0
BMS UPGRADE ALL GARAGES	2-3532		SR	NFTA	\$92,414	\$24,412	\$68,002	\$0	\$0	\$0	\$0	\$0	\$0
LIFT REBUILD & REPLACEMENTS	2-3539		SR	ATC 23/24	\$2,472,414	\$0	\$0	\$2,472,414	\$0	\$0	\$0	\$0	\$0
				MEP 23/24	\$1,800,000	\$840,249	\$0	\$959,751	\$0	\$0	\$0	\$0	
				MRF	\$221,303	\$221,303	\$0	\$0	\$0	\$0	\$0	\$0	
				NFTA	\$956,303	\$0	\$0	\$956,303	\$0	\$0	\$0	\$0	
TOTAL				\$5,450,020	\$1,061,552	\$0	\$4,388,468	\$0	\$0	\$0	\$0	\$0	
FACILITY IMPROVEMENTS	2-3540		SR	MRF	\$150,000	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	\$2,796,330	\$396,330	\$250,000	\$400,000	\$350,000	\$350,000	\$350,000	\$350,000	
				TOTAL	\$2,946,330	\$546,330	\$250,000	\$400,000	\$350,000	\$350,000	\$350,000	\$350,000	

FY 2026/27 THROUGH FY 2030/31 FISCALLY CONSTRAINED CAPITAL PLAN

BUS MAINTENANCE

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
SPRINKLER PIPE REPLACEMENT PROG	2-3551		NR	NFTA	\$1,748,662	\$148,662	\$100,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000
REPLACEMENT HYBRID BUS BATTERIES	2-3556			NFTA	\$208,047	\$208,047	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TRAINING AIDES - APPRENTICE	2-3561		NI	NFTA	\$1,040,640	\$40,640	\$150,000	\$100,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000
UNDERGROUND STORAGE TANKS	2-3563		SR	NFTA	\$2,200,000	\$0	\$200,000	\$500,000	\$0	\$1,500,000	\$0	\$0	\$0
				MEP 24/25	\$600,000	\$0	\$0	\$600,000	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$2,800,000	\$0	\$200,000	\$1,100,000	\$0	\$1,500,000	\$0	\$0	\$0
FACILITY AIR COMPRESSOR REPL	2-3567		NI	NFTA	\$204,102	\$4,102	\$200,000	\$0	\$0	\$0	\$0	\$0	
LIGHTING UPGRADES	2-3568		NI	NFTA	\$400,000	\$0	\$100,000	\$150,000	\$150,000	\$0	\$0	\$0	\$0
FALL PROTECTION	2-3569		NI	NFTA	\$390,000	\$0	\$240,000	\$150,000	\$0	\$0	\$0	\$0	\$0
EMERGENCY BACKUP GENERATORS	2-3570		NI	NFTA	\$1,100,000	\$0	\$250,000	\$850,000	\$0	\$0	\$0	\$0	\$0
SITE SECURITY GATE UPGR/RE-WIRE	2-3571		SR	NFTA	\$500,000	\$0	\$150,000	\$55,000	\$295,000	\$0	\$0	\$0	\$0
FUEL MGMT SYS	2-3575		NI	NFTA	\$1,725,306	\$25,306	\$400,000	\$700,000	\$600,000	\$0	\$0	\$0	\$0
ELEC BUS INFRASTRUCTURE UPGR PH III	2-3580		NI	MEP 24/25	\$3,180,738	\$0	\$3,180,738	\$0	\$0	\$0	\$0	\$0	\$0
ELEC BUS INFRASTRUCTURE UPGR PH IV	--		NI	FTA LONO	\$7,200,000	\$0	\$0	\$7,200,000	\$0	\$0	\$0	\$0	\$0
				NFTA	\$800,000	\$0	\$0	\$800,000	\$0	\$0	\$0	\$0	
				TOTAL	\$8,000,000	\$0	\$0	\$8,000,000	\$0	\$0	\$0	\$0	
GARAGE OVERHEAD DOORS	2-8754		SR	NFTA	\$2,109,320	\$9,320	\$800,000	\$800,000	\$500,000	\$0	\$0	\$0	\$0
BABCOCK/COLD SPR SECURITY GATE RE-WIRE	2-8763		SR	MEP 19/20	\$150,000	\$81,393	\$0	\$68,607	\$0	\$0	\$0	\$0	\$0
BUS GARAGE SPRINKLER VALVE REPL	2-8765			NFTA	\$2,693,460	\$2,597,785	\$95,675	\$0	\$0	\$0	\$0	\$0	\$0
BUS RADIOS	2-8773		NI	NFTA	\$752,545	\$239,543	\$433,002	\$80,000	\$0	\$0	\$0	\$0	\$0

ATC 23/24	\$2,472,414	\$0	\$0	\$2,472,414	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FTA 5307 25/26	\$2,800,000	\$0	\$0	\$0	\$2,800,000	\$0	\$0	\$0	\$0	\$0	\$0
FTA LONO	\$8,547,368	\$0	\$0	\$8,547,368	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MEP 19/20	\$150,000	\$81,393	\$0	\$68,607	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MEP 23/24	\$1,800,000	\$840,249	\$0	\$959,751	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MEP 24/25	\$3,780,738	\$0	\$3,180,738	\$600,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NFTA / MRF	\$32,488,668	\$6,793,844	\$4,736,679	\$7,928,145	\$4,750,000	\$3,965,000	\$1,615,000	\$1,350,000	\$1,350,000	\$1,350,000	
NYS DOT	\$460,000	\$0	\$0	\$110,000	\$350,000	\$0	\$0	\$0	\$0	\$0	
ZETT	<u>\$3,500,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$3,500,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	
TOTAL	\$55,999,188	\$7,715,486	\$7,917,417	\$20,686,285	\$11,400,000	\$3,965,000	\$1,615,000	\$1,350,000	\$1,350,000	\$1,350,000	

FY 2026/27 THROUGH FY 2030/31 FISCALLY CONSTRAINED CAPITAL PLAN

BUS VEHICLE

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS	
PREVIOUSLY BUDGETED PROJECTS														
DIESEL BUSES (12 BUSES - FIRST ORDER)	2-3582		M	FTA 5339 23/24	\$1,162,307	\$0	\$0	\$1,162,307	\$0	\$0	\$0	\$0	\$0	
				NYS DOT	\$145,289	\$0	\$0	\$145,289	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA MATCH	\$145,289	\$0	\$0	\$145,289	\$0	\$0	\$0	\$0	\$0	\$0
				FTA 5307 23/24	\$5,980,600	\$0	\$0	\$5,980,600	\$0	\$0	\$0	\$0	\$0	\$0
				NYS DOT	\$747,575	\$0	\$0	\$747,575	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA MATCH	\$747,575	\$0	\$0	\$747,575	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	\$128,000	\$0	\$0	\$128,000	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$8,928,635	\$0	\$0	\$8,928,635	\$0	\$0	\$0	\$0	\$0	\$0
DIESEL BUSES (10 BUSES - SECOND ORDER)			M	FTA 5339 24/25	\$73,790	\$0	\$0	\$0	\$73,790	\$0	\$0	\$0	\$0	
				NYS DOT	\$9,224	\$0	\$0	\$0	\$9,224	\$0	\$0	\$0	\$0	\$0
				NFTA MATCH	\$9,224	\$0	\$0	\$0	\$9,224	\$0	\$0	\$0	\$0	\$0
				FTA 5307 24/25	\$5,301,147	\$0	\$0	\$0	\$5,301,147	\$0	\$0	\$0	\$0	\$0
				NYS DOT	\$662,643	\$0	\$0	\$0	\$662,643	\$0	\$0	\$0	\$0	\$0
				NFTA MATCH	\$662,643	\$0	\$0	\$0	\$662,643	\$0	\$0	\$0	\$0	\$0
				FTA RESTRICTED	\$110,895	\$0	\$0	\$0	\$110,895	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$6,829,566	\$0	\$0	\$6,829,566	\$0	\$0	\$0	\$6,829,566	\$0	\$0
DIESEL BUSES (FUTURE)	--	--	NI	NFTA	\$33,000,000	\$0	\$0	\$0	\$0	\$10,500,000	\$11,000,000	\$11,500,000		
BATTERY ELECTRIC BUS DEPLOYMENT	--		M	FUTURE FTA 5307	\$19,993,005	\$0	\$0	\$0	\$0	\$0	\$6,532,808	\$6,663,464	\$6,796,733	
				FUTURE NYSDOT	\$2,499,131	\$0	\$0	\$0	\$0	\$0	\$816,603	\$832,935	\$849,593	
				NFTA MATCH	\$2,499,131	\$0	\$0	\$0	\$0	\$0	\$816,603	\$832,935	\$849,593	
				FUTURE MEP	\$14,159,008	\$0	\$0	\$0	\$0	\$0	\$4,626,522	\$4,719,052	\$4,813,433	
				FUTURE ATC	\$15,843,691	\$0	\$0	\$0	\$0	\$0	\$5,177,000	\$5,280,540	\$5,386,151	
				FUTURE FTA 5339	\$9,708,291	\$0	\$0	\$0	\$0	\$0	\$3,172,230	\$3,235,674	\$3,300,388	
				FUTURE NYSDOT	\$1,213,538	\$0	\$0	\$0	\$0	\$0	\$396,529	\$404,460	\$412,549	
				NFTA MATCH	\$1,213,538	\$0	\$0	\$0	\$0	\$0	\$396,529	\$404,460	\$412,549	
				NFTA	\$391,871,242	\$0	\$0	\$0	\$0	\$0	\$1,163,333	\$193,419,757	\$197,288,152	
TOTAL	\$459,000,575	\$0	\$0	\$459,000,575	\$0	\$0	\$0	\$0	\$23,098,156	\$215,793,277	\$220,109,142			
BATTERY ELECTRIC BUSES (13 BUSES - 3RD ORDER)	2-2961		NI	FTA FYE21 CMAQ	\$5,000,000	\$5,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				NYS DOT	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				ATC	\$772,780	\$0	\$772,780	\$0	\$0	\$0	\$0	\$0	\$0	
				NFTA MATCH	\$1,250,000	\$1,250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				MEP 21/22	\$4,429,725	\$1,475,279	\$2,954,446	\$0	\$0	\$0	\$0	\$0	\$0	
				VWS/NYSERDA	\$5,005,000	\$3,080,000	\$1,925,000	\$0	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$16,457,505	\$10,805,279	\$5,652,226	\$0	\$0	\$0	\$0	\$0	\$0	\$0

FY 2026/27 THROUGH FY 2030/31 FISCALLY CONSTRAINED CAPITAL PLAN

BUS VEHICLE

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS	
BATTERY ELECTRIC BUSES (8 BUSES - 4TH ORDER)	2-3572		NI	FTA 5307 22/23	\$7,027,277	\$0	\$0	\$7,027,277	\$0	\$0	\$0	\$0	\$0	
				NYS DOT	\$878,410	\$0	\$0	\$878,410	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA MATCH	\$878,409	\$0	\$0	\$878,409	\$0	\$0	\$0	\$0	\$0	\$0
				FTA 5339 22/23	\$1,532,792	\$0	\$0	\$1,532,792	\$0	\$0	\$0	\$0	\$0	\$0
				NYS DOT	\$191,599	\$0	\$0	\$191,599	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA MATCH	\$191,599	\$0	\$0	\$191,599	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$10,700,086	\$0	\$0	\$10,700,086	\$0	\$0	\$10,700,086	\$0	\$0	\$0
BATTERY ELECTRIC BUSES (20 BUSES - 5TH ORDER)	--		NI	FTA LONO	\$20,400,000	\$0	\$0	\$0	\$20,400,000	\$0	\$0	\$0	\$0	
				FTA FYE23 CMAQ	\$5,000,000	\$0	\$0	\$0	\$5,000,000	\$0	\$0	\$0	\$0	
				NFTA MATCH	\$1,250,000	\$0	\$0	\$0	\$1,250,000	\$0	\$0	\$0	\$0	
				NFTA	\$3,600,000	\$0	\$0	\$0	\$3,600,000	\$0	\$0	\$0	\$0	
				TOTAL	\$30,250,000	\$0	\$0	\$30,250,000	\$0	\$0	\$30,250,000	\$0	\$0	\$0
BATTERY ELECTRIC BUSES (20 BUSES - 6TH ORDER)	--		NI	FTA 5307 25/26	\$3,180,600	\$0	\$0	\$0	\$0	\$3,180,600	\$0	\$0	\$0	
				NYS DOT	\$462,671	\$0	\$0	\$0	\$0	\$462,671	\$0	\$0	\$0	
				NFTA MATCH	\$462,671	\$0	\$0	\$0	\$0	\$462,671	\$0	\$0	\$0	
				FTA 5339 25/26	\$520,769	\$0	\$0	\$0	\$0	\$520,769	\$0	\$0	\$0	
				NYS DOT	\$65,096	\$0	\$0	\$0	\$0	\$65,096	\$0	\$0	\$0	
				NFTA MATCH	\$65,096	\$0	\$0	\$0	\$0	\$65,096	\$0	\$0	\$0	
				ZETT	\$13,890,000	\$0	\$0	\$0	\$0	\$13,890,000	\$0	\$0	\$0	
				ATC 25/26	\$5,177,500	\$0	\$0	\$0	\$0	\$5,177,500	\$0	\$0	\$0	
				NFTA	\$3,176,097	\$0	\$0	\$0	\$0	\$3,176,097	\$0	\$0	\$0	
				TOTAL	\$27,000,500	\$0	\$0	\$27,000,500	\$0	\$0	\$27,000,500	\$0	\$0	\$0
CNG BUS LEASE AGREEMENT	--		M	NFTA	\$20,001,819	\$19,829,722	\$172,097	\$0	\$0	\$0	\$0	\$0	\$0	
				MRF	\$3,282,975	\$3,282,975	\$0	\$0	\$0	\$0	\$0	\$0		
				TOTAL	\$23,284,794	\$23,112,697	\$172,097	\$0	\$0	\$0	\$0	\$0	\$0	
FUTURE SMALL BUSES:														
SMALL BUSES (20 PARA)	2-3576		NR	ATC 24/25	\$2,720,000	\$0	\$0	\$2,720,000	\$0	\$0	\$0	\$0	\$0	
				NFTA	\$4,200,000	\$0	\$0	\$0	\$2,100,000	\$2,100,000	\$0	\$0	\$0	
				TOTAL	\$6,920,000	\$0	\$0	\$2,720,000	\$2,100,000	\$2,100,000	\$0	\$0	\$0	
SMALL BUS PARA (10 BUSES)	--		NR	FTA 5339 24/25	\$1,056,000	\$0	\$0	\$1,056,000	\$0	\$0	\$0	\$0	\$0	
				NYS DOT	\$132,000	\$0	\$0	\$132,000	\$0	\$0	\$0	\$0		
				NFTA MATCH	\$132,000	\$0	\$0	\$132,000	\$0	\$0	\$0	\$0		
				NFTA	\$304,000	\$0	\$0	\$304,000	\$0	\$0	\$0	\$0		
				TOTAL	\$1,624,000	\$0	\$0	\$1,360,000	\$0	\$0	\$0	\$0	\$0	
BATTRY ELEC BUS DEPLYMNT-PARA	--		NI	NFTA	\$57,558,501	\$0	\$0	\$0	\$5,071,950	\$4,377,483	\$4,465,033	\$4,554,333	\$39,089,702	

FY 2026/27 THROUGH FY 2030/31 FISCALLY CONSTRAINED CAPITAL PLAN

BUS VEHICLE

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
OTHER VEHICLES:													
TROLLEYS (4)	--		NR	MEP 21/22	\$2,300,512	\$0	\$0	\$2,300,512	\$0	\$0	\$0	\$0	\$0
				ATC 21/22	\$887,021	\$0	\$0	\$887,021	\$0	\$0	\$0	\$0	\$0
				NFTA	\$12,467	\$0	\$0	\$12,467	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$3,200,000	\$0	\$0	\$3,200,000	\$0	\$0	\$0	\$0	\$0
NON-REVENUE VEHICLES	2-3549		NR	NFTA	\$3,038,045	\$1,435,897	\$402,148	\$400,000	\$400,000	\$400,000	\$0	\$0	\$0
				ATC	\$772,780	\$0	\$772,780	\$0	\$0	\$0	\$0	\$0	\$0
				ATC 21/22	\$887,021	\$0	\$0	\$887,021	\$0	\$0	\$0	\$0	\$0
				ATC 24/25	\$2,720,000	\$0	\$0	\$2,720,000	\$0	\$0	\$0	\$0	\$0
				ATC 25/26	\$5,177,500	\$0	\$0	\$0	\$0	\$5,177,500	\$0	\$0	\$0
				FTA 5307 22/23	\$7,027,277	\$0	\$0	\$7,027,277	\$0	\$0	\$0	\$0	\$0
				FTA 5307 23/24	\$5,980,600	\$0	\$0	\$5,980,600	\$0	\$0	\$0	\$0	\$0
				FTA 5307 24/25	\$5,301,147	\$0	\$0	\$0	\$5,301,147	\$0	\$0	\$0	\$0
				FTA 5307 25/26	\$3,180,600	\$0	\$0	\$0	\$0	\$3,180,600	\$0	\$0	\$0
				FTA 5339 22/23	\$1,532,792	\$0	\$0	\$1,532,792	\$0	\$0	\$0	\$0	\$0
				FTA 5339 23/24	\$1,162,307	\$0	\$0	\$1,162,307	\$0	\$0	\$0	\$0	\$0
				FTA 5339 24/25	\$1,129,790	\$0	\$0	\$1,056,000	\$73,790	\$0	\$0	\$0	\$0
				FTA 5339 25/26	\$520,769	\$0	\$0	\$0	\$0	\$520,769	\$0	\$0	\$0
				FTA FYE21 CMAQ	\$5,000,000	\$5,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				FTA FYE23 CMAQ	\$5,000,000	\$0	\$0	\$0	\$5,000,000	\$0	\$0	\$0	\$0
				FTA LONO	\$20,400,000	\$0	\$0	\$0	\$20,400,000	\$0	\$0	\$0	\$0
				FTA RESTRICTED	\$110,895	\$0	\$0	\$0	\$110,895	\$0	\$0	\$0	\$0
				FUTURE ATC	\$15,843,691	\$0	\$0	\$0	\$0	\$0	\$5,177,000	\$5,280,540	\$5,386,151
				FUTURE FTA 5307	\$19,993,005	\$0	\$0	\$0	\$0	\$0	\$6,532,808	\$6,663,464	\$6,796,733
				FUTURE FTA 5339	\$9,708,291	\$0	\$0	\$0	\$0	\$0	\$3,172,230	\$3,235,674	\$3,300,388
				FUTURE MEP	\$14,159,008	\$0	\$0	\$0	\$0	\$0	\$4,626,522	\$4,719,052	\$4,813,433
				FUTURE NYSDOT	\$3,712,669	\$0	\$0	\$0	\$0	\$0	\$1,213,132	\$1,237,395	\$1,262,143
				MEP 21/22	\$6,730,237	\$1,475,279	\$2,954,446	\$2,300,512	\$0	\$0	\$0	\$0	\$0
				NFTA / MRF	\$529,680,321	\$25,798,594	\$574,245	\$2,939,339	\$13,093,817	\$10,581,347	\$17,341,498	\$210,211,485	\$249,139,997
				NYSDOT	\$3,294,507	\$0	\$0	\$2,094,873	\$671,867	\$527,767	\$0	\$0	\$0
				VWS/NYSERDA	\$5,005,000	\$3,080,000	\$1,925,000	\$0	\$0	\$0	\$0	\$0	\$0
				ZETT	<u>\$13,890,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$13,890,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
				TOTAL	\$687,920,207	\$35,353,873	\$6,226,471	\$27,700,721	\$44,651,516	\$33,877,983	\$38,063,189	\$231,347,610	\$270,698,844

FY 2026/27 THROUGH FY 2030/31 FISCALLY CONSTRAINED CAPITAL PLAN

BUS ENGINEERING

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS	
NEW PROJECTS														
PREVIOUSLY BUDGETED PROJECTS														
CNG MODIF/FUELING STN (Lease Pmts)	--		M	NFTA	\$4,660,314	\$4,313,682	\$346,632	\$0	\$0	\$0	\$0	\$0	\$0	
BUS FACIL PVMNT REHAB PH II	2-2987		SR	NFTA	\$354,146	\$215,764	\$138,382	\$0	\$0	\$0	\$0	\$0	\$0	
FARE COLLECTION SYSTEM UPGR	2-3406		M	FTA	\$3,303,477	\$3,303,477	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				NYS DOT	\$412,937	\$412,937	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA MATCH	\$412,936	\$412,936	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				FTA REST	\$200,520	\$200,520	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				ATC 17/18	\$677,087	\$677,087	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				MEP 18/19	\$3,211,354	\$3,211,354	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				MEP 19/20	\$600,000	\$600,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				MEP 20/21	\$2,926,045	\$2,535,018	\$391,027	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				MRF	\$2,167,784	\$2,027,663	\$140,121	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	\$474,186	\$470,169	\$4,017	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$14,386,326	\$13,851,161	\$535,165	\$0	\$0	\$0	\$0	\$0	\$0	\$0
METRO BUS GARAGE REHAB	2-3492		M	FTA 5339 18/19	\$266,117	\$266,117	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				NYS DOT	\$33,264	\$33,264	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				NFTA MATCH	\$33,264	\$33,264	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				ATC 19/20	\$710,022	\$710,022	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				ATC 20/21	\$107,983	\$107,983	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				MEP 20/21	\$175,000	\$175,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				MRF	\$42,569	\$40,103	\$2,466	\$0	\$0	\$0	\$0	\$0	\$0	
				NFTA	\$561,382	\$472,714	\$88,668	\$0	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$1,929,601	\$1,838,467	\$91,134	\$0	\$0	\$0	\$0	\$0	\$0	\$0
BUS GAR ROOF REPL - CSPR/FRNTR/BABCK (DESIGN)	2-3534		SR	NFTA	\$660,181	\$136,776	\$451,725	\$71,680	\$0	\$0	\$0	\$0	\$0	
				MEP 24/25	\$822,000	\$0	\$0	\$822,000	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$1,482,181	\$136,776	\$451,725	\$893,680	\$0	\$0	\$0	\$0	\$0	
BUS GAR ROOF REPL - CSPR/FRNTR/BABCK (CONSTRUCTION)	--		SR	NFTA	\$33,969,335	\$0	\$0	\$4,679,335	\$18,280,000	\$11,010,000	\$0	\$0	\$0	
				MEP 24/25	\$2,926,985	\$0	\$0	\$2,926,985	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$36,896,320	\$0	\$0	\$7,606,320	\$18,280,000	\$11,010,000	\$0	\$0	\$0	

FY 2026/27 THROUGH FY 2030/31 FISCALLY CONSTRAINED CAPITAL PLAN

BUS ENGINEERING

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
BUS WASH REPL @ 3 GARAGES	2-3555		SR	NFTA	\$1,056,425	\$668,866	\$387,559	\$0	\$0	\$0	\$0	\$0	\$0
				MEP 23/24	\$1,800,000	\$1,173,843	\$626,157	\$0	\$0	\$0	\$0	\$0	\$0
				MRF	\$785,977	\$0	\$785,977	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$3,642,402	\$1,842,709	\$1,799,693	\$0	\$0	\$0	\$0	\$0	\$0
HVAC EQUIP REPL - FRONTIER & BABCOCK	2-3562		SR	NFTA	\$200,000	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0	
METRO FACILITY PVMT REHAB 2025	2-3578			NFTA	\$250,000	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0	
FIRE ALARM UPGRADE (DESIGN)	2-8723		SR	MEP 23/24	\$98,900	\$0	\$98,900	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	\$102,810	\$193,380	-\$90,570	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$201,710	\$193,380	\$8,330	\$0	\$0	\$0	\$0	\$0	
FIRE ALARM UPGRADE (CONSTRUCTION)	--		SR	MEP 23/24	\$2,630,825	\$0	\$1,392,087	\$1,238,738	\$0	\$0	\$0	\$0	\$0
				NFTA	\$292,393	\$0	\$9,739	\$282,654	\$0	\$0	\$0	\$0	
				TOTAL	\$2,923,218	\$0	\$1,401,826	\$1,521,392	\$0	\$0	\$0	\$0	

ATC 17/18	\$677,087	\$677,087	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ATC 19/20	\$710,022	\$710,022	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ATC 20/21	\$107,983	\$107,983	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FTA	\$3,303,477	\$3,303,477	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FTA 5339 18/19	\$266,117	\$266,117	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FTA REST	\$200,520	\$200,520	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MEP 18/19	\$3,211,354	\$3,211,354	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MEP 19/20	\$600,000	\$600,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MEP 20/21	\$3,101,045	\$2,710,018	\$391,027	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MEP 23/24	\$1,898,900	\$1,173,843	\$725,057	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MEP 24/25	\$3,748,985	\$0	\$0	\$3,748,985	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NFTA / MRF	\$45,731,309	\$8,985,317	\$2,504,977	\$4,951,015	\$18,280,000	\$11,010,000	\$0	\$0	\$0	\$0	\$0
NYS DOT	\$446,201	\$446,201	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$64,003,000	\$22,391,939	\$3,621,061	\$8,700,000	\$18,280,000	\$11,010,000	\$0	\$0	\$0	\$0	\$0

FY 2026/27 THROUGH FY 2030/31 FISCALLY CONSTRAINED CAPITAL PLAN

METRO EXECUTIVE

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
NEW PROJECTS													
BRT TRAINING (service palnning)	--			NFTA	\$150,000	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0
FMD-Skid Steer FMD/Bus Shelter				NFTA	\$60,000	\$0	\$0	\$0	\$0	\$60,000	\$0	\$0	\$0
PREVIOUSLY BUDGETED PROJECTS													
MISC METRO PROJECTS	--		SR	NFTA	\$3,000,000	\$0	\$0	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000
FMD - REPLACE VEHICLE (M-16)	--		NR	NFTA	\$60,000	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0	\$0
FMD - REPLACE VEHICLE (M-18)	--		NR	NFTA	\$65,000	\$0	\$0	\$0	\$65,000	\$0	\$0	\$0	\$0
FMD - REPLACE VEHICLE (M-20)	--		NR	NFTA	\$70,000	\$0	\$0	\$0	\$0	\$70,000	\$0	\$0	\$0
FMD - REPL VEHICLE UTILITY BOX (M-20)	--		NR	NFTA	\$20,000	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0
EMPLOYEE RESTRMS (DESGIN & CONSTR)	--		NI	NFTA	\$7,826,500	\$0	\$117,000	\$588,500	\$7,121,000	\$0	\$0	\$0	\$0
METRO TRANSIT EXPANSION	2-3493		M	ESD	\$5,000,000	\$5,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				FUTURE NYSDOT	\$200,000,000	\$0	\$0	\$0	\$100,000,000	\$100,000,000	\$0	\$0	\$0
				NFTA	\$334,234	\$40,748	\$293,486	\$0	\$0	\$0	\$0	\$0	\$0
				SRC 20/21	\$6,000,000	\$5,718,366	\$281,634	\$0	\$0	\$0	\$0	\$0	\$0
				SRC 22/23	\$20,000,000	\$0	\$1,273,534	\$18,726,466	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$231,334,234	\$10,759,114	\$1,848,654	\$18,726,466	\$100,000,000	\$100,000,000	\$0	\$0	\$0
BAILEY CORRIDOR BRT	2-3564		NI	FTA	\$102,692,562	\$675,545	\$21,324,455	\$19,067,778	\$22,000,000	\$22,000,000	\$17,624,784	\$0	\$0
				SRC 22/23	\$3,000,000	\$495,171	\$2,504,829	\$0	\$0	\$0	\$0	\$0	\$0
				FTA EARMARK	\$1,000,000	\$114,254	\$0	\$885,746	\$0	\$0	\$0	\$0	\$0
				NFTA	\$250,000	\$12,695	\$41,142	\$196,163	\$0	\$0	\$0	\$0	\$0
				FTA AOPP	\$650,000	\$0	\$0	\$650,000	\$0	\$0	\$0	\$0	\$0
				NFTA	\$72,222	\$0	\$0	\$72,222	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$107,664,784	\$1,297,665	\$23,870,426	\$20,871,909	\$22,000,000	\$22,000,000	\$17,624,784	\$0	\$0
DL&W STATION ARTWORK	2-3573		NI	NFTA	\$765,046	\$499,560	\$215,486	\$50,000	\$0	\$0	\$0	\$0	\$0
FMD - REPL VEHICLE UTILITY BOX (M-18)	2-3577		NR	NFTA	\$79,560	\$0	\$14,560	\$0	\$65,000	\$0	\$0	\$0	\$0
FMD - REPLACE VEHICLE (M-4)	2-3579		NR	NFTA	\$115,062	\$0	\$55,062	\$60,000	\$0	\$0	\$0	\$0	\$0
SPECIAL SERVICES - PARATRANSIT													
METRO RAIL CUST INFO ENHANCEMENT			NI	MEP 18/19	\$2,967,062	\$0	\$0	\$2,967,062	\$0	\$0	\$0	\$0	\$0
METRO SHORT RANGE PLANNING PROJ	2-3533		M	NFTA	\$1,463,112	\$245,450	\$17,662	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000

FY 2026/27 THROUGH FY 2030/31 FISCALLY CONSTRAINED CAPITAL PLAN

METRO EXECUTIVE

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS	
BUS SHELTERS - FYE25	2-3565		NI	FTA 5339 23/24	\$400,000	\$400,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				NYSDOT	\$50,000	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	\$50,000	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				MRF	\$498,078	\$47,641	\$450,437	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$998,078	\$547,641	\$450,437	\$0	\$0	\$0	\$0	\$0	\$0	\$0
BUS SHELTER - FYE26				FTA 5339 24/25	\$400,000	\$0	\$0	\$400,000	\$0	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$50,000	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	\$50,000	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0
				MRF	\$100,000	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$600,000	\$0	\$0	\$600,000	\$0	\$0	\$0	\$0	\$0	\$0
FUTURE BUS SHELTER				FUTURE FTA	\$2,000,000	\$0	\$0	\$0	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000
				NYSDOT	\$250,000	\$0	\$0	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
				NFTA	\$250,000	\$0	\$0	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
				MRF	\$500,000	\$0	\$0	\$0	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
				TOTAL	\$3,000,000	\$0	\$0	\$0	\$600,000	\$600,000	\$600,000	\$600,000	\$600,000	\$600,000
CUSTOMER CARE DEPARTMENT														
ETOD PLANNING - BAILEY CORRIDOR	2-1279			FTA	\$960,000	\$0	\$0	\$960,000	\$0	\$0	\$0	\$0	\$0	
BABCOCK/FRONTIER BUS GARAGE SoGR	2-3535		SR	NFTA	\$353,110	\$53,110	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0	
ITS4US PHASE 2 & 3	2-3550		M	FED HWY ADM	\$6,861,998	\$3,952,701	\$2,909,297	\$0	\$0	\$0	\$0	\$0	\$0	
				IMI NYSDOT	\$1,000,000	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$0	
				NFTA	\$925,461	\$0	\$0	\$0	\$319,561	\$605,900	\$0	\$0	\$0	
				TOTAL	\$8,787,459	\$3,952,701	\$2,909,297	\$1,000,000	\$319,561	\$605,900	\$0	\$0	\$0	
DIVISON ST LINEAR TRANSIT HUB	2-8764		M	FED HWY ADM	\$3,861,362	\$326,461	\$169,429	\$1,962,000	\$1,403,472	\$0	\$0	\$0	\$0	
				NFTA	\$965,341	\$81,616	\$42,357	\$463,795	\$377,573	\$0	\$0	\$0	\$0	
				ATC 24/25	\$2,457,500	\$0	\$0	\$0	\$2,457,500	\$0	\$0	\$0	\$0	
				NFTA	\$10,149,324	\$0	\$0	\$26,705	\$10,122,619	\$0	\$0	\$0	\$0	
				TOTAL	\$17,433,527	\$408,077	\$211,786	\$2,452,500	\$14,361,164	\$0	\$0	\$0	\$0	

FY 2026/27 THROUGH FY 2030/31 FISCALLY CONSTRAINED CAPITAL PLAN

METRO EXECUTIVE

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
				ATC 24/25	\$2,457,500	\$0	\$0	\$0	\$2,457,500	\$0	\$0	\$0	\$0
				ESD	\$5,000,000	\$5,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				FED HWY ADM	\$10,723,360	\$4,279,162	\$3,078,726	\$1,962,000	\$1,403,472	\$0	\$0	\$0	\$0
				FTA	\$103,652,562	\$675,545	\$21,324,455	\$20,027,778	\$22,000,000	\$22,000,000	\$17,624,784	\$0	\$0
				FTA 5339 23/24	\$400,000	\$400,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				FTA 5339 24/25	\$400,000	\$0	\$0	\$400,000	\$0	\$0	\$0	\$0	\$0
				FTA AOPP	\$650,000	\$0	\$0	\$650,000	\$0	\$0	\$0	\$0	\$0
				FTA EARMARK	\$1,000,000	\$114,254	\$0	\$885,746	\$0	\$0	\$0	\$0	\$0
				FUTURE FTA	\$2,000,000	\$0	\$0	\$0	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000
				FUTURE NYSDOT	\$200,000,000	\$0	\$0	\$0	\$100,000,000	\$100,000,000	\$0	\$0	\$0
				IMI NYSDOT	\$1,000,000	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$0
				MEP 18/19	\$2,967,062	\$0	\$0	\$2,967,062	\$0	\$0	\$0	\$0	\$0
				NFTA	\$28,172,050	\$1,030,820	\$1,247,192	\$2,837,385	\$18,920,753	\$1,585,900	\$850,000	\$850,000	\$850,000
				NYSDOT	\$350,000	\$50,000	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
				SRC 20/21	\$6,000,000	\$5,718,366	\$281,634	\$0	\$0	\$0	\$0	\$0	\$0
				SRC 22/23	<u>\$23,000,000</u>	<u>\$495,171</u>	<u>\$3,778,363</u>	<u>\$18,726,466</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
				TOTAL	\$387,772,534	\$17,763,318	\$29,710,370	\$49,506,437	\$145,231,725	\$124,035,900	\$18,924,784	\$1,300,000	\$1,300,000

FY 2026/27 THROUGH FY 2030/31 FISCALLY CONSTRAINED CAPITAL PLAN

METRO RAIL- RAIL MAINTENANCE

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
NEW PROJECTS													
SWITCH COMPONENTS	--			88C	\$250,000	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0
STATION DOOR REHAB	--			88C	\$100,000	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0
EAST END YARD FRATER (TRACK)	--			88C	\$500,000	\$0	\$0	\$0	\$250,000	\$250,000	\$0	\$0	\$0
PREVIOUSLY BUDGETED PROJECTS													
COMMUNICATIONS													
PUBLIC ADDRESS SYS UPGR	--		SR	88C	\$265,000	\$0	\$0	\$0	\$265,000	\$0	\$0	\$0	\$0
TRAIN CNTRL BACKUP BATTERY REPL	--		SR	88C	\$1,100,000	\$0	\$0	\$500,000	\$600,000	\$0	\$0	\$0	\$0
EMERGENCY DOOR ALARM REPL	--		SR	88C	\$30,000	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0
PASSGR ACCESS COMMUNIC EQUIP (PACE)	--		NI	88C	\$250,000	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0
FIRE CONTROL PANEL & SVR UPGR	--		SR	88C	\$300,000	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0
POWER & CATENARY													
EMERGENCY GENERATOR	--		NI	88C	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TRANSFORMER UPGR SYS WIDE	--		SR	88C	\$1,480,000	\$0	\$0	\$480,000	\$500,000	\$500,000	\$0	\$0	\$0
FACILITY MAINTENANCE													
ROOF REPL (HUMBOLDT & UTICA)	--		NR	88C	\$475,000	\$0	\$0	\$275,000	\$200,000	\$0	\$0	\$0	\$0
VEHICLE MAINT													
TWO LOADERS w/BOX PLOW	--		NI	88C	\$400,000	\$0	\$0	\$400,000	\$0	\$0	\$0	\$0	\$0
POWER & CATENARY													
TRACTION BACKUP POWER SYS	--		NI	88C	\$300,000	\$0	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0
LOCAL CNTRL PANELS/TRAIN CNTRL	--		SR	88C	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
POWER BATTERIES FOR BACKUP IN STNS	2-8779		SR	88C	\$886,015	\$77,815	\$683,200	\$125,000	\$0	\$0	\$0	\$0	\$0
FACILITY MAINTENANCE													
PUMP REPL (2)	2-3553			NFTA	\$80,745	\$80,745	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MAINT EQUIP FUND	2-8741		NR	88C	\$387,482	\$87,482	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0
				NFTA	\$85,106	\$85,106	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$472,588	\$172,588	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0

FY 2026/27 THROUGH FY 2030/31 FISCALLY CONSTRAINED CAPITAL PLAN

METRO RAIL- RAIL MAINTENANCE

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
ESCALATORS MAINT	2-9113		M	88C	\$1,047,296	\$637,296	\$0	\$75,000	\$80,000	\$80,000	\$85,000	\$90,000	\$0
				MRF	\$80,000	\$80,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$1,127,296	\$717,296	\$0	\$75,000	\$80,000	\$80,000	\$85,000	\$90,000	\$0
HVAC & BOILER REPL PROGRAM	2-8778		NI	88C	\$569,327	\$49,702	\$144,625	\$150,000	\$225,000	\$0	\$0	\$0	\$0
VEHICLE MAINTENANCE - NON-REVENUE													
SUPPORT VEHICLES REPLACEMENT	2-8753		NR	88C	\$1,141,415	\$181,415	\$0	\$360,000	\$200,000	\$200,000	\$200,000	\$0	\$0
				NFTA	\$285,334	\$216,921	\$68,413	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$1,426,749	\$398,336	\$68,413	\$360,000	\$200,000	\$200,000	\$200,000	\$0	\$0
POWERLINE TRUCK	2-8771		NI	88C	\$500,000	\$0	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0

88C	\$9,981,535	\$1,033,710	\$827,825	\$4,095,000	\$2,620,000	\$1,030,000	\$285,000	\$90,000	\$0
NFTA / MRF	\$531,185	\$462,772	\$68,413	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$10,512,720	\$1,496,482	\$896,238	\$4,095,000	\$2,620,000	\$1,030,000	\$285,000	\$90,000	\$0

FY 2026/27 THROUGH FY 2030/31 FISCALLY CONSTRAINED CAPITAL PLAN

METRO RAIL RAILCAR

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
NEW PROJECTS													
TRUCK OVERHAUL W/ BRAKE/ECU				88C	\$6,100,000	\$0	\$0	\$1,500,000	\$1,100,000	\$1,100,000	\$800,000	\$800,000	\$800,000
AIR BELLOW ASSEMBLY				88C	\$120,000	\$0	\$0	\$120,000	\$0	\$0	\$0	\$0	\$0
JOURNAL BEARING HOUSING				88C	\$120,000	\$0	\$0	\$120,000	\$0	\$0	\$0	\$0	\$0
PREVIOUSLY BUDGETED PROJECTS													
LOGIC BOXES	--		NI	88C	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
LINE REACTOR	--		NI	88C	\$100,000	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0
PANTOGRAPHS	2-2990		SR	SRC 21/22	\$1,424,200	\$39,700	\$79,400	\$1,305,100	\$0	\$0	\$0	\$0	\$0
LRV AIR SYSTEM VALVES	2-8716		NR	88C	\$96,028	\$66,028	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0
LRV EQUIPMENT FUND	2-8721		SR	88C	\$514,247	\$14,247	\$0	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$0
				NFTA	\$111,523	\$111,523	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$625,770	\$125,770	\$0	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
VIDEO SURVEILLANCE UPGRADE	2-8731		NI	SRC 20/21	\$300,000	\$273,465	\$26,535	\$0	\$0	\$0	\$0	\$0	\$0
				88C	\$40,406	\$0	\$40,406	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$340,406	\$273,465	\$66,941	\$0	\$0	\$0	\$0	\$0	\$0
LRV WHEEL REPLACEMENT/PARTS	2-8743		NR	88C	\$254,800	\$74,800	\$0	\$180,000	\$0	\$0	\$0	\$0	\$0
				NFTA	\$79,200	\$79,200	\$0	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$334,000	\$154,000	\$0	\$180,000	\$0	\$0	\$0	\$0	\$0
UPGRADE WHEEL TRUING MACHINE	2-8759		SR	88C	\$82,000	\$0	\$82,000	\$0	\$0	\$0	\$0	\$0	
AIR BELLOWS/AIR BAGS	2-8780		NI	88C	\$121,680	\$0	\$121,680	\$0	\$0	\$0	\$0	\$0	

88C	\$7,549,161	\$155,075	\$374,086	\$2,020,000	\$1,200,000	\$1,200,000	\$900,000	\$900,000	\$800,000
NFTA	\$190,723	\$190,723	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SRC 20/21	\$300,000	\$273,465	\$26,535	\$0	\$0	\$0	\$0	\$0	\$0
SRC 21/22	<u>\$1,424,200</u>	<u>\$39,700</u>	<u>\$79,400</u>	<u>\$1,305,100</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
TOTAL	\$9,464,084	\$658,963	\$480,021	\$3,325,100	\$1,200,000	\$1,200,000	\$900,000	\$900,000	\$800,000

FY 2026/27 THROUGH FY 2030/31 FISCALLY CONSTRAINED CAPITAL PLAN

METRO RAIL - ENGINEERING

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
PREVIOUSLY BUDGETED PROJECTS													
RIVERWALK (DESIGN)	2-8786		NI	FTA EARMARK	\$189,237	\$16,520	\$172,717	\$0	\$0	\$0	\$0	\$0	\$0
				PRIVATE	\$433,650	\$62,860	\$370,790	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$622,887	\$79,380	\$543,507	\$0	\$0	\$0	\$0	\$0	\$0
RIVERWALK (CONSTR)	--		NI	FTA EARMARK	\$810,763	\$0	\$25,326	\$785,437	\$0	\$0	\$0	\$0	\$0
				TRANSP ALT	\$3,500,000	\$0	\$0	\$2,800,620	\$699,380	\$0	\$0	\$0	\$0
				PRIVATE	\$1,466,350	\$0	\$37,990	\$1,428,360	\$0	\$0	\$0	\$0	\$0
				GW COM	\$323,034	\$0	\$0	\$323,034	\$0	\$0	\$0	\$0	\$0
				NFTA	\$1,421,415	\$0	\$0	\$0	\$1,421,415	\$0	\$0	\$0	\$0
				TOTAL	\$7,521,562	\$0	\$63,316	\$5,337,451	\$2,120,795	\$0	\$0	\$0	\$0
TANK MODIFICATIONS	--			88C	\$500,000	\$0	\$0	\$500,000	\$0	\$0	\$0	\$0	
RAIL STNS & FACIL REHAB/RENO	--		NI	SRC 26/27	\$1,000,000	\$0	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$0
				88C	\$1,300,000	\$0	\$300,000	\$1,000,000	\$0	\$0	\$0	\$0	
				UNFUNDED	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$2,300,000	\$0	\$300,000	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0
RESTROOMS - DRR	--		NI	NFTA	\$100,000	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	
ESCALATOR REPL (11)	--		NI	SRC 26/27	\$18,000,000	\$0	\$0	\$0	\$4,000,000	\$4,000,000	\$4,000,000	\$6,000,000	\$0
				SRC 25/26	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				88C	\$2,160,000	\$0	\$75,000	\$2,085,000	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$20,160,000	\$0	\$75,000	\$2,085,000	\$4,000,000	\$4,000,000	\$4,000,000	\$6,000,000	\$0
RAIL CAR REPLACEMENTS	--		NI	FUTURE NYSDOT	\$135,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$135,000,000	
SENECA STREET STATION	--		NI	88C	\$5,000,000	\$0	\$400,000	\$1,956,000	\$2,644,000	\$0	\$0	\$0	\$0
NEXT GEN RAIL CAR DESIGN	--		NI	NFTA	\$200,000	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0
FASTENER & PAD REPL PH 11 (CONSTR)	2-8767		M	FTA 5337 21/22	\$2,134,498	\$2,134,498	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$266,813	\$266,813	\$0	\$0	\$0	\$0	\$0	\$0	
				NFTA	\$266,813	\$266,813	\$0	\$0	\$0	\$0	\$0	\$0	
				FTA 5337 22/23	\$599,502	\$599,502	\$0	\$0	\$0	\$0	\$0	\$0	
				NYSDOT	\$74,938	\$74,938	\$0	\$0	\$0	\$0	\$0	\$0	
				NFTA	\$74,938	\$74,938	\$0	\$0	\$0	\$0	\$0	\$0	
				88C	\$620,502	\$573,093	\$47,409	\$0	\$0	\$0	\$0	\$0	
				SRC 21/22	\$250,000	\$204,909	\$45,091	\$0	\$0	\$0	\$0	\$0	
TOTAL	\$4,288,004	\$4,195,504	\$92,500	\$0	\$0	\$0	\$0	\$0	\$0				

FY 2026/27 THROUGH FY 2030/31 FISCALLY CONSTRAINED CAPITAL PLAN

METRO RAIL - ENGINEERING

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS	
FASTENER PAD REPL PH 12 (DESIGN)	2-8797		NI	SRC 22/23	\$300,000	\$0	\$15,535	\$284,465	\$0	\$0	\$0	\$0	\$0	
FASTENER PAD REPL PH 12 (CONSTR)	--		NI	SRC 22/23	\$157,361	\$0	\$0	\$157,361	\$0	\$0	\$0	\$0	\$0	
				SRC 23/24	\$2,800,000	\$0	\$0	\$2,800,000	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$2,957,361	\$0	\$0	\$2,957,361	\$0	\$0	\$0	\$0	\$0	\$0
FASTENER PAD REPL PH 13 (DESIGN)	2-8796		NI	FTA 5337 23/24	\$160,000	\$0	\$51,634	\$108,366	\$0	\$0	\$0	\$0	\$0	
				NYSDOT	\$20,000	\$0	\$6,455	\$13,546	\$0	\$0	\$0	\$0	\$0	
				NFTA	\$20,000	\$0	\$6,455	\$13,545	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$200,000	\$0	\$64,544	\$135,456	\$0	\$0	\$0	\$0	\$0	\$0
FASTENER PAD REPL PH 13 (CONSTR)	--		NI	FTA 5337 23/24	\$1,914,128	\$0	\$0	\$0	\$1,914,128	\$0	\$0	\$0	\$0	
				NYSDOT	\$239,266	\$0	\$0	\$0	\$239,266	\$0	\$0	\$0	\$0	
				NFTA	\$239,266	\$0	\$0	\$0	\$239,266	\$0	\$0	\$0	\$0	
				TOTAL	\$2,392,660	\$0	\$0	\$0	\$2,392,660	\$0	\$0	\$0	\$0	\$0
FASTENER PAD REPL PH 14 (DESIGN)	--			FTA 5337 24/25	\$180,000	\$0	\$0	\$180,000	\$0	\$0	\$0	\$0	\$0	
				NYSDOT	\$22,500	\$0	\$0	\$22,500	\$0	\$0	\$0	\$0	\$0	
				NFTA	\$22,500	\$0	\$0	\$22,500	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$225,000	\$0	\$0	\$225,000	\$0	\$0	\$0	\$0	\$0	\$0
FASTENER PAD REPL PH 14 (CONSTR)	--		NI	FTA 5337 24/25	\$1,842,291	\$0	\$0	\$0	\$1,842,291	\$0	\$0	\$0	\$0	
				NYSDOT	\$230,286	\$0	\$0	\$0	\$230,286	\$0	\$0	\$0	\$0	
				NFTA	\$230,286	\$0	\$0	\$0	\$230,286	\$0	\$0	\$0	\$0	
				TOTAL	\$2,302,863	\$0	\$0	\$0	\$2,302,863	\$0	\$0	\$0	\$0	\$0
FASTENER PAD REPL PH 15 (CONSTR)	--		NI	FUTURE FTA 5337	\$8,300,000	\$0	\$0	\$0	\$0	\$4,500,000	\$3,800,000	\$0	\$0	
TUNNEL COMMUNICATION SYS & WI-FI MOD	--		NR	88C	\$1,000,000	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$0	
TRACKBED REPL - EAGLE/SWAN (DESIGN)	--		SR	88C	\$400,000	\$0	\$400,000	\$0	\$0	\$0	\$0	\$0	\$0	
TRACKBED REPL - EAGLE/SWAN (CONSTR)	--		SR	88C	\$5,600,000	\$0	\$0	\$5,600,000	\$0	\$0	\$0	\$0	\$0	
SYSTEM TRACK SWITCHES/MACHINES	--		SR	88C	\$500,000	\$0	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0	
SPECIAL TRACKWORK REPLACEMENT	--		SR	SRC 26/27	\$4,000,000	\$0	\$0	\$0	\$4,000,000	\$0	\$0	\$0	\$0	
TUNNEL REHAB FLOATING SLAB	--		SR	88C	\$1,500,000	\$0	\$0	\$1,500,000	\$0	\$0	\$0	\$0	\$0	
MODERNIZE RAIL PUMP SYS (DRR 1st YR)	--		SR	88C	\$100,000	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	
RAIL CAR PASSENGER INFO SYS (PIS)	--		NI	FUTURE FTA 5337	\$2,177,188	\$0	\$0	\$0	\$2,177,188	\$0	\$0	\$0	\$0	
				FUTURE NYSDOT	\$544,297	\$0	\$0	\$0	\$544,297	\$0	\$0	\$0	\$0	
				NFTA	\$544,297	\$0	\$0	\$0	\$544,297	\$0	\$0	\$0	\$0	
				TOTAL	\$3,265,782	\$0	\$0	\$0	\$3,265,782	\$0	\$0	\$0	\$0	\$0

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PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
INNOVATIVE FINANCE ASSET CONCESSION GR	2-1278			FED DOT	\$650,000	\$0	\$42,553	\$607,447	\$0	\$0	\$0	\$0	\$0
CATENARY & INSULATORS REPL PH 4	2-2973		NR	SRC 22/23	\$2,160,315	\$905,561	\$1,254,754	\$0	\$0	\$0	\$0	\$0	\$0
				88C	\$1,182,590	\$146,311	\$736,279	\$300,000	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$3,342,905	\$1,051,872	\$1,991,033	\$300,000	\$0	\$0	\$0	\$0	\$0
CATENARY & INSULATORS REPL PH 5 (DESIGN)	2-8785		NR	FTA 5337 22/23	\$124,800	\$118,075	\$6,725	\$0	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$15,600	\$14,759	\$841	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	\$15,600	\$14,759	\$841	\$0	\$0	\$0	\$0	\$0	\$0
				88C	\$152,661	\$8,611	\$144,050	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$308,661	\$156,204	\$152,457	\$0	\$0	\$0	\$0	\$0	\$0
CATENARY & INSULATORS REPL PH 5 (CONSTRUCTION)	--		NR	FTA 5337 22/23	\$1,386,245	\$0	\$0	\$1,386,245	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$173,280	\$0	\$0	\$173,280	\$0	\$0	\$0	\$0	\$0
				NFTA	\$173,281	\$0	\$0	\$173,281	\$0	\$0	\$0	\$0	\$0
				SRC 22/23	\$612,000	\$0	\$0	\$612,000	\$0	\$0	\$0	\$0	\$0
				88C	\$2,903,602	\$0	\$0	\$210,000	\$2,693,602	\$0	\$0	\$0	\$0
				TOTAL	\$5,248,408	\$0	\$0	\$2,554,806	\$2,693,602	\$0	\$0	\$0	\$0
DL&W TERMINAL (DESIGN/CONSTR)	2-3485		M	MEP 17/18	\$5,000,000	\$5,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				ESD	\$21,000,000	\$20,477,269	\$522,731	\$0	\$0	\$0	\$0	\$0	\$0
				SRC 19/20	\$12,400,000	\$12,400,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				SRC 20/21	\$9,300,000	\$9,300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NYS SENATE	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				88C	\$3,237,426	\$3,081,853	\$155,573	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	\$11,457,045	\$2,818,432	\$8,638,613	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$63,394,471	\$54,077,554	\$9,316,917	\$0	\$0	\$0	\$0	\$0	\$0
DL&W 2ND FLOOR CORE & SHELL/ PEDESTRIAN BRIDGE	2-8769		NI	88C	\$3,438,526	\$3,190,916	\$247,610	\$0	\$0	\$0	\$0	\$0	\$0
				FTA EARMARK	\$2,000,000	\$0	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$0
				ESD	\$30,000,000	\$0	\$10,485,012	\$19,514,988	\$0	\$0	\$0	\$0	\$0
				UNFUNDED	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$35,438,526	\$3,190,916	\$12,732,622	\$19,514,988	\$0	\$0	\$0	\$0	\$0
DL&W 2ND FLOOR CORE & SHELL/ PHASE II	--		NI	88C	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				FUTURE NYSDOT	\$11,856,966	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$11,856,966
				UNFUNDED	\$30,680,980	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$30,680,980
				TOTAL	\$42,537,946	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$42,537,946

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PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS	
DL&W SHORELINE REHAB (CONSTR/DESIGN)	2-8783			88C	\$2,659,882	\$888,751	\$494,435	\$0	\$1,276,696	\$0	\$0	\$0	\$0	
				SRC 24/25	\$23,600,000	\$0	\$3,204,246	\$20,395,754	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$26,259,882	\$888,751	\$3,698,681	\$20,395,754	\$1,276,696	\$0	\$0	\$0	\$0	\$0
DL&W STATION ROOFS	2-8792		NI	SRC 23/24	\$6,500,000	\$75,123	\$2,554,162	\$3,870,715	\$0	\$0	\$0	\$0	\$0	
				UNFUNDED	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$6,500,000	\$75,123	\$2,554,162	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SHORELINE RESTORATION	2-3552		M	NFTA	\$818,882	\$818,882	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				88C	\$1,003,393	\$865,647	\$137,746	\$0	\$0	\$0	\$0	\$0	\$0	
				INSUR CLAIM	\$5,887,500	\$5,887,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$7,709,775	\$7,572,029	\$137,746	\$0	\$0	\$0	\$0	\$0	\$0	\$0
UTICA STN LIMESTONE REPL	2-3566		SR	NFTA	\$119,729	\$32,105	\$87,624	\$0	\$0	\$0	\$0	\$0		
CANALSIDE STATION DESIGN & REHAB	2-8727		M	SRC 20/21	\$3,325,406	\$3,095,312	\$230,094	\$0	\$0	\$0	\$0	\$0	\$0	
				MEP 20/21	\$300,000	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				NFTA	\$34,662	\$34,662	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				88C	\$54,676	\$54,676	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$3,714,744	\$3,484,650	\$230,094	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ESCALATOR REPLACEMENT Phase V Humboldt #1, #2, & #3 Phase VI University #1 & #2	2-8729		M	SRC 18/19	\$1,538,940	\$1,538,940	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				SRC 19/20	\$3,158,349	\$3,158,349	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				SRC 20/21	\$2,100,000	\$1,978,828	\$4,690	\$116,482	\$0	\$0	\$0	\$0	\$0	
				88C	\$95,000	\$95,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$6,892,289	\$6,771,117	\$4,690	\$0	\$0	\$0	\$0	\$0	\$0	\$0
P-SIGNAL GENERATOR MODERNIZATION	2-8730		SR	MEP 19/20	\$770,000	\$0	\$0	\$770,000	\$0	\$0	\$0	\$0	\$0	
				NFTA	\$2,000,000	\$0	\$0	\$0	\$1,000,000	\$1,000,000	\$0	\$0	\$0	
				TOTAL	\$2,770,000	\$0	\$0	\$0	\$1,000,000	\$1,000,000	\$0	\$0	\$0	
STATION EXTERIOR REHAB - UNIV STN	2-8734		M	88C	\$103,235	\$103,235	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				SRC 18/19	\$350,000	\$350,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				SRC 19/20	\$1,000,000	\$414,683	\$28,629	\$556,688	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$1,453,235	\$867,918	\$28,629	\$0	\$0	\$0	\$0	\$0	\$0	

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PLATFORM CONDUIT REHAB (DESIGN/CONSTR)	2-8735			SRC 20/21	\$150,000	\$92,562	\$57,438	\$0	\$0	\$0	\$0	\$0	\$0
				SRC 20/21	\$600,000	\$0	\$77,166	\$0	\$522,834	\$0	\$0	\$0	\$0
				SRC 21/22	\$300,000	\$0	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0
				SRC 21/22	\$900,000	\$0	\$0	\$0	\$600,891	\$299,109	\$0	\$0	\$0
				88C	\$41,650	\$40,992	\$658	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$1,991,650	\$133,554	\$135,262	\$0	\$1,423,725	\$299,109	\$0	\$0	\$0
TRACKBED REPL MOHAWK-EAGLE & CROSSOVER INSTALL	2-8740		M	SRC 20/21	\$1,474,594	\$1,474,594	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				SRC 21/22	\$12,950,000	\$12,950,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				SRC 22/23	\$7,221,000	\$7,221,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				SRC 22/23	\$7,549,324	\$3,612,152	\$3,937,172	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	\$170,316	\$0	\$170,316	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$29,365,234	\$25,257,746	\$4,107,488	\$0	\$0	\$0	\$0	\$0	\$0
VENTILATION FAN & DAMPER REPL	2-8745		M	SRC 20/21	\$300,000	\$63,042	\$173,915	\$63,043	\$0	\$0	\$0	\$0	\$0
				SRC 21/22	\$2,000,000	\$0	\$57,954	\$1,942,046	\$0	\$0	\$0	\$0	\$0
				SRC 22/23	\$2,000,000	\$0	\$0	\$1,494,571	\$505,429	\$0	\$0	\$0	\$0
				SRC 25/26	\$3,000,000	\$0	\$0	\$60,000	\$2,940,000	\$0	\$0	\$0	\$0
				88C	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$7,300,000	\$63,042	\$231,869	\$3,559,660	\$3,445,429	\$0	\$0	\$0	\$0
CHURCH STREET STATION (DESIGN/CONSTR)	2-8747			SRC 21/22	\$400,000	\$399,745	\$255	\$0	\$0	\$0	\$0	\$0	\$0
				SRC 23/24	\$4,000,000	\$2,141,537	\$1,858,463	\$0	\$0	\$0	\$0	\$0	\$0
				SRC 25/26	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	\$788,777	\$25,183	\$763,594	\$0	\$0	\$0	\$0	\$0	\$0
				88C	\$1,715,780	\$129,545	\$1,116,235	\$470,000	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$6,904,557	\$2,696,010	\$3,738,547	\$470,000	\$0	\$0	\$0	\$0	\$0
GATE PULSE AMPLIFIER	2-8760		NR	88C	\$100,000	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0
				NFTA	\$2,000,000	\$0	\$0	\$0	\$1,000,000	\$1,000,000	\$0	\$0	\$0
				TOTAL	\$2,100,000	\$0	\$0	\$0	\$1,000,000	\$1,000,000	\$0	\$0	\$0
HALON SYSTEM REPLACEMENT	2-8770		SR	88C	\$135,412	\$0	\$135,412	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	\$122,580	\$122,580	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$257,992	\$122,580	\$135,412	\$0	\$0	\$0	\$0	\$0	\$0

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SCADA REPL	2-8775		SR	SRC 21/22	\$1,000,000	\$54,975	\$0	\$945,025	\$0	\$0	\$0	\$0	\$0	
				88C	\$1,500,000	\$0	\$0	\$0	\$1,500,000	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$2,500,000	\$54,975	\$0	\$0	\$1,500,000	\$0	\$0	\$0	\$0	\$0
STAND PIPES PH 1-5 (DESIGN)	2-8777		NI	SRC 23/24	\$1,900,000	\$37,234	\$1,197,674	\$665,092	\$0	\$0	\$0	\$0	\$0	
STAND PIPES PH 1 (CONSTR)	--		NI	SRC 23/24	\$4,800,000	\$0	\$0	\$2,902,027	\$1,897,973	\$0	\$0	\$0	\$0	
				UNFUNDED	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				FUTURE NYSDOT	\$24,059,674	\$0	\$0	\$0	\$3,979,230	\$5,877,203	\$5,877,203	\$5,877,203	\$5,877,203	\$2,448,835
				TOTAL	\$28,859,674	\$0	\$0	\$2,902,027	\$5,877,203	\$5,877,203	\$5,877,203	\$5,877,203	\$5,877,203	\$2,448,835
LRRT - FIBER CABLE & LIGHTING UPGR	2-8782		NI	88C	\$1,462,026	\$245,258	\$1,209,293	\$7,475	\$0	\$0	\$0	\$0	\$0	
				SRC 25/26	\$3,700,000			\$3,700,000	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$5,162,026	\$245,258	\$1,209,293	\$3,707,475	\$0	\$0	\$0	\$0	\$0	\$0
PANEL LINER REHAB PH IV	2-8784		SR	SRC 20/21	\$57,305	\$96,843	(\$39,538)	\$0	\$0	\$0	\$0	\$0	\$0	
				SRC 20/21	\$211,954	\$0	\$211,954	\$0	\$0	\$0	\$0	\$0	\$0	
				SRC 21/22	\$100,000	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	
				SRC 21/22	\$1,100,000	\$0	\$337,303	\$762,697	\$0	\$0	\$0	\$0	\$0	
				SRC 25/26	\$4,000,000	\$0	\$0	\$4,000,000	\$0	\$0	\$0	\$0	\$0	
				NFTA	\$19,518,664	\$0	\$0	\$274,103	\$6,534,437	\$5,656,192	\$7,053,932	\$0	\$0	
				TOTAL	\$24,987,923	\$96,843	\$609,719	\$5,036,800	\$6,534,437	\$5,656,192	\$7,053,932	\$0	\$0	
PANEL LINER REHAB PH V (DESIGN)	--		SR	SRC 24/25	\$513,582	\$0	\$0	\$513,582	\$0	\$0	\$0	\$0		
PANEL LINER REHAB PH V (CONSTR)	--		SR	SRC 24/25	\$1,886,418	\$0	\$0	\$1,886,418	\$0	\$0	\$0	\$0		
TUNNEL GROUTING	2-8787		NI	88C	\$2,000,000	\$87,994	\$1,912,006	\$0	\$0	\$0	\$0	\$0	\$0	
				SRC 25/26	\$1,500,000	\$0	\$0	\$1,500,000	\$0	\$0	\$0	\$0	\$0	
				SRC 26/27	\$3,000,000	\$0	\$0	\$0	\$1,500,000	\$1,500,000	\$0	\$0	\$0	
				TOTAL	\$6,500,000	\$87,994	\$1,912,006	\$1,500,000	\$1,500,000	\$1,500,000	\$0	\$0	\$0	
EMERGENCY EXIT STAIRCASE	2-8788		NI	88C	\$851,238	\$53,870	\$797,368	\$0	\$0	\$0	\$0	\$0		
LAFAYETTE SQUARE STATION	2-8793		NI	88C	\$1,000,000	\$1,440	\$448,560	\$0	\$550,000	\$0	\$0	\$0	\$0	
				SRC 25/26	\$4,450,000	\$0	\$0	\$2,961,000	\$1,489,000	\$0	\$0	\$0	\$0	
				TOTAL	\$5,450,000	\$1,440	\$448,560	\$2,961,000	\$2,039,000	\$0	\$0	\$0	\$0	
CAPITAL REPAIR & MAINTENANCE	2-8794			88C	\$2,200,000	\$0	\$100,000	\$700,000	\$700,000	\$700,000	\$0	\$0	\$0	
VITAL RELAY TO iVPI CONVERT	2-8795		NR	88C	\$8,300,000	\$0	\$300,000	\$0	\$4,000,000	\$4,000,000	\$0	\$0	\$0	
				SRC 25/26	\$4,000,000	\$0	\$0	\$4,000,000	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$12,300,000	\$0	\$300,000	\$4,000,000	\$4,000,000	\$4,000,000	\$0	\$0	\$0	

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FARE COLLECTION SYS UPGR (CONSTR)	2-9352		M	FTA	\$2,196,641	\$2,196,641	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				NYSDOT	\$274,580	\$274,580	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				88C	\$274,580	\$274,580	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				MEP 18/19	\$3,630,204	\$3,548,737	\$81,467	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				ATC 18/19	\$1,655,826	\$1,655,826	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				MRF	\$911,955	\$850,980	\$60,975	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				SRC 19/20	\$541,651	\$0	\$541,651	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	\$1,513,494	\$749,809	\$763,685	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$10,998,931	\$9,551,153	\$1,447,778	\$0	\$0	\$0	\$0	\$0	\$0	\$0

88C	\$53,092,179	\$9,841,772	\$9,157,634	\$16,028,475	\$13,364,298	\$4,700,000	\$0	\$0	\$0
ATC 18/19	\$1,655,826	\$1,655,826	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ESD	\$51,000,000	\$20,477,269	\$11,007,743	\$19,514,988	\$0	\$0	\$0	\$0	\$0
FED DOT	\$650,000	\$0	\$42,553	\$607,447	\$0	\$0	\$0	\$0	\$0
FTA	\$2,196,641	\$2,196,641	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FTA 5337 21/22	\$2,134,498	\$2,134,498	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FTA 5337 22/23	\$2,110,547	\$717,577	\$6,725	\$1,386,245	\$0	\$0	\$0	\$0	\$0
FTA 5337 23/24	\$2,074,128	\$0	\$51,634	\$108,366	\$1,914,128	\$0	\$0	\$0	\$0
FTA 5337 24/25	\$2,022,291	\$0	\$0	\$180,000	\$1,842,291	\$0	\$0	\$0	\$0
FTA EARMARK	\$3,000,000	\$16,520	\$2,198,043	\$785,437	\$0	\$0	\$0	\$0	\$0
FUTURE FTA 5337	\$10,477,188	\$0	\$0	\$0	\$2,177,188	\$4,500,000	\$3,800,000	\$0	\$0
FUTURE NYSDOT	\$171,460,937	\$0	\$0	\$0	\$4,523,527	\$5,877,203	\$5,877,203	\$5,877,203	\$149,305,801
GW COM	\$323,034	\$0	\$0	\$323,034	\$0	\$0	\$0	\$0	\$0
INSUR CLAIM	\$5,887,500	\$5,887,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MEP 17/18	\$5,000,000	\$5,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MEP 18/19	\$3,630,204	\$3,548,737	\$81,467	\$0	\$0	\$0	\$0	\$0	\$0
MEP 19/20	\$770,000	\$0	\$0	\$770,000	\$0	\$0	\$0	\$0	\$0
MEP 20/21	\$300,000	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NFTA	\$42,764,499	\$5,809,143	\$10,492,103	\$783,429	\$10,969,701	\$7,656,192	\$7,053,932	\$0	\$0

FY 2026/27 THROUGH FY 2030/31 FISCALLY CONSTRAINED CAPITAL PLAN

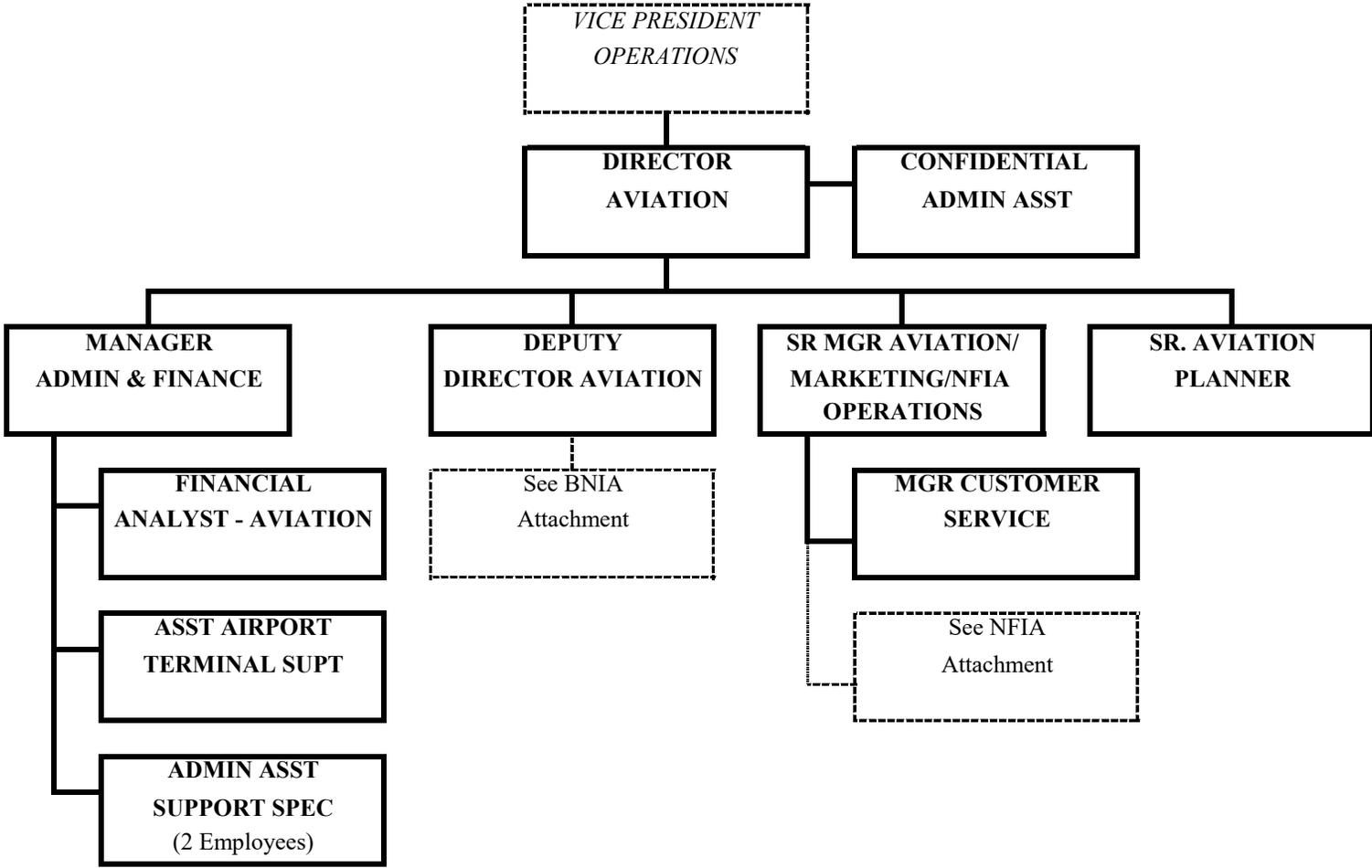
METRO RAIL - ENGINEERING

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
				NYS SENATE	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NYS DOT	\$1,317,263	\$631,090	\$7,296	\$209,326	\$469,552	\$0	\$0	\$0	\$0
				PRIVATE	\$1,900,000	\$62,860	\$408,780	\$1,428,360	\$0	\$0	\$0	\$0	\$0
				SRC 18/19	\$1,888,940	\$1,888,940	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				SRC 19/20	\$17,100,000	\$15,973,032	\$570,280	\$556,688	\$0	\$0	\$0	\$0	\$0
				SRC 20/21	\$17,519,259	\$16,101,181	\$715,719	\$179,525	\$522,834	\$0	\$0	\$0	\$0
				SRC 21/22	\$19,000,000	\$13,609,629	\$540,603	\$3,649,768	\$900,891	\$299,109	\$0	\$0	\$0
				SRC 22/23	\$20,000,000	\$11,738,713	\$5,207,461	\$2,548,397	\$505,429	\$0	\$0	\$0	\$0
				SRC 23/24	\$20,000,000	\$2,253,894	\$5,610,299	\$10,237,834	\$1,897,973	\$0	\$0	\$0	\$0
				SRC 24/25	\$26,000,000	\$0	\$3,204,246	\$22,795,754	\$0	\$0	\$0	\$0	\$0
				SRC 25/26	\$20,650,000	\$0	\$0	\$16,221,000	\$4,429,000	\$0	\$0	\$0	\$0
				SRC 26/27	\$26,000,000	\$0	\$0	\$0	\$10,500,000	\$5,500,000	\$4,000,000	\$6,000,000	\$0
				TRANSP ALT	\$3,500,000	\$0	\$0	\$2,800,620	\$699,380	\$0	\$0	\$0	\$0
				UNFUNDED	<u>\$30,680,980</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$30,680,980</u>
				TOTAL	\$567,105,914	\$120,844,822	\$49,302,585	\$101,114,692	\$54,716,192	\$28,532,504	\$20,731,135	\$11,877,203	\$179,986,781

Aviation Group



AVIATION BUSINESS GROUP

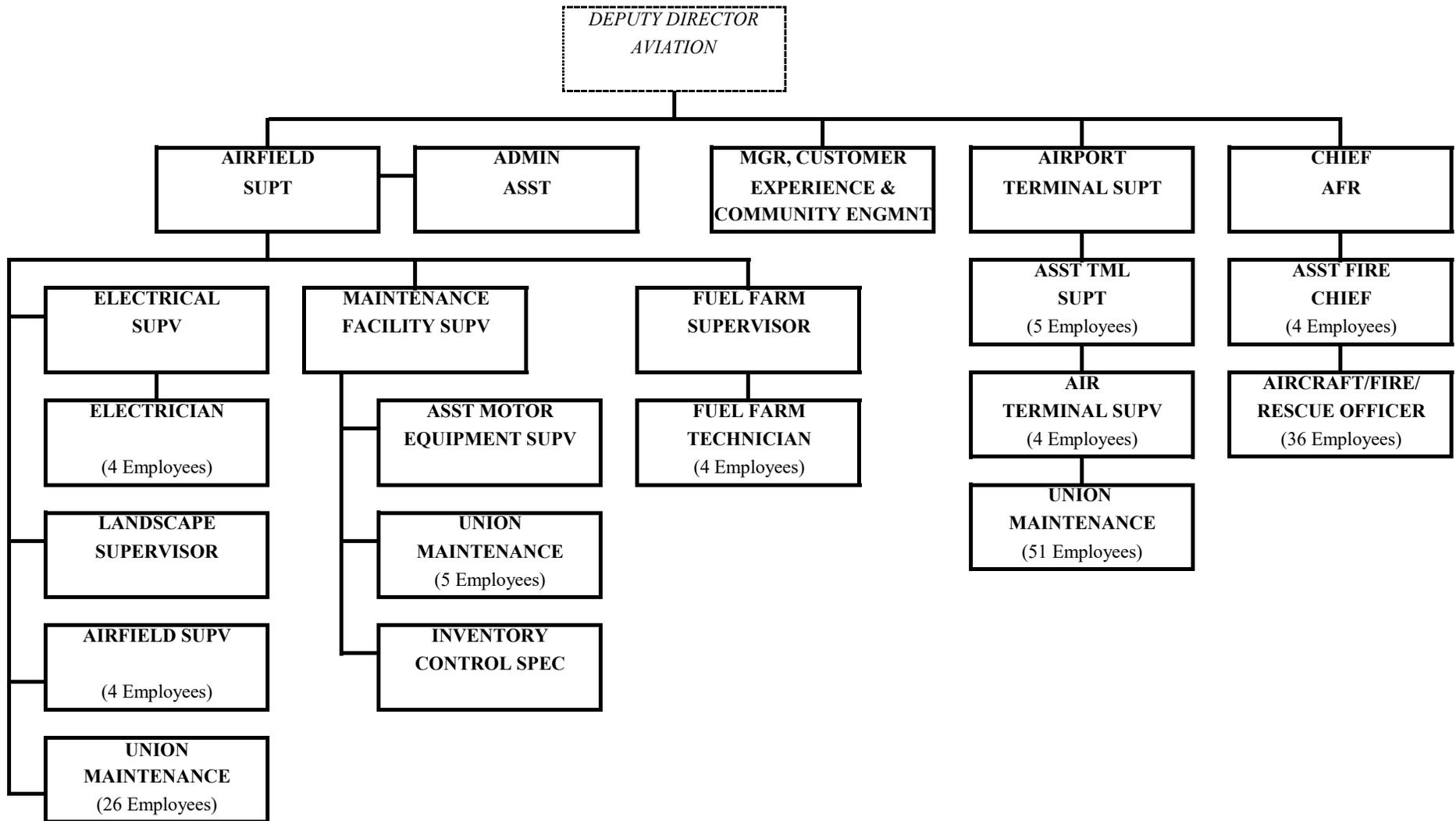


TOTAL EMPLOYEES 11

Buffalo Niagara International Airport



BUFFALO NIAGARA INTERNATIONAL AIRPORT



TOTAL EMPLOYEES 154

BNIA
2025/26 ANNUAL BUDGET
VS
2026/27 ANNUAL BUDGET

	FY 24-25 ACTUAL	FY 25-26 BUDGET	FY 26-27 BUDGET	VARIANCE	%
REVENUES & ASSISTANCE					
Operating Revenues					
Airport Fees & Services	23,320,331	31,068,114	33,304,806	2,236,692	7.2%
Rental Income	15,331,819	19,168,557	20,577,933	1,409,376	7.4%
Concessions/Commissions	36,814,201	40,855,747	41,379,852	524,105	1.3%
Resales & Rebillings	1,854,906	1,865,457	2,137,309	271,852	14.6%
Other Operating Revenues	<u>3,703,380</u>	<u>3,767,977</u>	<u>4,030,382</u>	<u>262,405</u>	<u>7.0%</u>
Total Revenues	81,024,637	96,725,852	101,430,282	4,704,430	4.9%
Operating Assistance					
Federal - FAA COVID Relief	<u>3,841,419</u>	<u>0</u>	<u>0</u>	<u>0</u>	n/a
Total Operating Assistance	3,841,419	0	0	0	n/a
TOTAL OPERATING REVENUES & ASST	84,866,056	96,725,852	101,430,282	4,704,430	4.9%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	17,485,568	18,562,801	18,970,393	407,592	2.2%
Maintenance & Repairs	12,101,015	14,055,038	15,118,200	1,063,162	7.6%
Utilities	2,716,571	3,140,035	3,695,117	555,082	17.7%
Insurance & Injuries	1,097,095	1,437,550	1,283,641	(153,909)	-10.7%
Safety & Security	8,919,366	10,146,291	10,846,625	700,334	6.9%
Operations & Technology	4,086,283	4,631,081	6,009,850	1,378,769	29.8%
General Business/Other	6,956,561	7,335,569	8,139,610	804,041	11.0%
Administrative Cost Reallocation	5,033,829	6,049,835	6,537,238	487,403	8.1%
Costs Transferred to Capital Projects	(443,915)	(135,000)	(187,500)	(52,500)	38.9%
Inter Division Reimbursement	<u>(178,660)</u>	<u>(144,550)</u>	<u>(155,000)</u>	<u>(10,450)</u>	<u>7.2%</u>
TOTAL OPERATING EXPENSES	57,773,713	65,078,650	70,258,174	5,179,524	8.0%
OPERATING INCOME/(LOSS)	27,092,342	31,647,202	31,172,108	(475,094)	-1.5%
NON-OPERATING ITEMS					
Bond Debt Service	(12,224,750)	(12,028,000)	(12,025,500)	2,500	0.0%
Operating Expense Reserve & R&R Rsv	761,125	(438,940)	(863,254)	(424,314)	96.7%
PFC	4,049,586	4,049,586	4,049,586	0	0.0%
Investment in ADF	(9,857,401)	(784,593)	5,773,086	6,557,679	-835.8%
Interest Income	<u>3,131,376</u>	<u>2,500,000</u>	<u>2,500,000</u>	<u>0</u>	<u>0.0%</u>
TOTAL NON-OPERATING ITEMS	(14,140,064)	(6,701,947)	(566,082)	6,135,865	-91.6%
NET INCOME/(LOSS)	12,952,278	24,945,255	30,606,026	5,660,771	22.7%
LESS: DIRECT CAPITAL	6,736,321	15,435,485	16,993,069	1,557,584	10.1%
LESS: INDIRECT CAPITAL	<u>1,059,055</u>	<u>3,083,152</u>	<u>6,009,957</u>	<u>2,926,805</u>	<u>94.9%</u>
NET SURPLUS/(DEFICIT)	5,156,902	6,426,617	7,603,000	1,176,383	18.3%

BUFFALO NIAGARA INTERNATIONAL AIRPORT

DESCRIPTION

The Buffalo Niagara International Airport (BNIA) is the primary commercial air service airport for Western New York and Southern Ontario. BNIA provides safe, high quality, and reliable scheduled air passenger and cargo services. The mission of BNIA is to provide quality aviation services and facilities in a manner that enhances customer service and is cost effective.

In 2018, BNIA was ranked number one in overall customer satisfaction among all medium sized airports in North America according to a passenger survey conducted by J.D. Power & Associates.

In 2022, BNIA completed a multi-year terminal enhancement project to renovate and expand the baggage claim area to improve passenger traffic patterns, terminal access, and security. New construction included a 41,000 sq. ft. two-story addition on the east side of the terminal's main entrance and an 11,000 sq. ft. single-story addition on the west side. In addition, 39,000 sq. ft. of renovations were made to the previous baggage claim and security check point areas.

Seven scheduled airlines fly out of BNIA handling approximately 5 million passengers annually.

The 1,000 acres of airport property includes two runways (8,827 ft. and 7,161 ft. in length), an FAA Air Traffic Control Tower, Weather Observatory, Aviation Fuel System, General Aviation Facility, Transit Police Station, and an Aircraft Rescue and Firefighting (ARFF) facility.

The BNIA Passenger Terminal is a modern, comfortable facility equipped with 25 airline gate positions that includes 2 international gates. The terminal features an efficient security screening area, a state-of-the-art baggage handling system, and a variety of food, beverage, and retail offerings. The terminal is supported by conveniently located parking facilities that provide over 7,500 parking spaces and offer free shuttle services.

A state-of-the-art air cargo facility including 1,000,000 square feet of apron area is located on the airport complex. Two scheduled air freight forwarders based at the facility handle the majority of the 88 million pounds of yearly cargo.

BNIA enjoys the reputation of providing exemplary snow removal services known throughout the airline industry and was one of the first airports in the country to use an environmentally friendly glycol treatment system during winter operations.

PROGRAM AND SERVICE OBJECTIVES

- Achieve optimal standards of performance in relation to delivering high quality customer service and satisfaction.
- Operate first class public parking facilities in a manner which makes customer service the hallmark of the operation but still maximizes returns to the Authority.
- Increase the number of passengers utilizing BNIA by aggressively improving service to several key business markets and maintaining service and low air fares to key leisure markets.
- Maximize BNIA long term parking market share through sales and marketing to major local corporate travelers and contingent market radio advertising campaigns.
- Implement a long-range plan to maximize usage of the expanded terminal space.
- Support unit and snow equipment replacement program to ensure safe air carrier operations.
- Promote and facilitate a safe working environment for BNIA employees, with an effort toward minimizing employee injuries and reducing workers' compensation expense.

KEY PERFORMANCE INDICATORS

	FYE 25 <u>Actual</u>	FYE 26 <u>Original Budget</u>	FYE 26 <u>Current Forecast</u>	FYE 27 <u>Budget</u>
FAA Regulations	100%	100%	100%	100%
Total Passengers	2,554,291	2,694,042	2,579,014	2,587,980
<u>Revenue per passenger:</u>				
Parking lot revenue	\$8.73	\$9.22	\$9.18	\$9.78
Auto rental	\$3.42	\$3.61	\$3.47	\$3.61
Food, beverage & retail	<u>\$1.27</u>	<u>\$1.21</u>	<u>\$1.31</u>	<u>\$1.35</u>
Total	\$13.42	\$14.04	\$13.95	\$14.73

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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BUDGET WORKSHEETS - Fiscal Year 2026-27

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0099 ADMINISTRATIVE AND GENERAL

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
491	TRAFFIC FINES	27,290-	22,000-	9,965-	25,000-	3,000-
	TOTAL REVENUES	27,290-	22,000-	9,965-	25,000-	3,000-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0099 ADMINISTRATIVE AND GENERAL

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	1,032,439	1,081,360	535,783	1,114,802	33,442
515	EMPLOYEE BENEFITS	543,210	603,790	305,155	630,294	26,504
534	TELEPHONE	3,267	11,000	1,473	5,090	5,910-
560	XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX	4,086,282	4,631,081	2,281,186	6,009,850	1,378,769
571	CONSULTANTS/OUTSIDE SERVICES	560,487	679,804	227,956	755,003	75,199
573	PROVISIONS AND RESERVES	1,105-		80-		
574	TAXES AND ASSESSMENTS	207,595	295,000	109,842	300,000	5,000
575	PRINTING & ADVERTISING	374,155	413,650	37,923	407,300	6,350-
576	EMPLOYEE TRAVEL	57,394	60,000	23,858	67,000	7,000
577	EMPLOYEE TRAINING	670	1,400	655	1,500	100
578	POSTAGE	300	300	92	350	50
580	GENERAL OFFICE	26,723	84,250	12,797	85,250	1,000
584	FREIGHT	10,060	8,500	8,741	10,000	1,500
591	PROJECTS	30,406-	15,000-	26,032-	37,500-	22,500-
592	DIVISION OPERATIONS	14,768-	12,550-	5,062-	15,000-	2,450-
593	COST ALLOCATION PLAN	5,033,838	6,049,835	2,642,548	6,537,238	487,403
TOTAL	EXPENSES	11,890,141	13,892,420	6,156,835	15,871,177	1,978,757

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0211 AIRCRAFT RESCUE FIREFIGHTING

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	3,376,169	3,265,778	1,756,262	3,336,748	70,970
515	EMPLOYEE BENEFITS	1,693,284	1,763,286	933,755	1,804,233	40,947
520	MAINTENANCE AND REPAIRS	82,441	188,000	31,792	67,000	121,000-
524	AUTOMOTIVE	62,982	80,000	44,057	83,500	3,500
526	JANITORIAL AND LAUNDRY	1,197	3,500		7,000	3,500
527	ENVIRONMENTAL				100,000	100,000
531	ELECTRIC POWER	54,545	65,560	34,829	80,268	14,708
532	GAS	11,951	13,631	2,321	14,355	724
533	WATER	5,641	5,901	3,089	6,500	599
534	TELEPHONE	4,619	3,000	2,581	6,500	3,500
541	INSURANCE	637	419	92	502	83
552	FIRE FIGHTING AND RESCUE	290,394	490,000	59,981	449,400	40,600-
574	TAXES AND ASSESSMENTS	6	15		18	3
576	EMPLOYEE TRAVEL	951	2,000		1,000	1,000-
577	EMPLOYEE TRAINING	35,892	35,000	28,241	54,000	19,000
580	GENERAL OFFICE	2,898	2,300	4,007	6,000	3,700
TOTAL	EXPENSES	5,623,607	5,918,390	2,901,007	6,017,024	98,634

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0212 TRANSIT POLICE

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	94,167	82,000	22,567	68,000	14,000-
524	AUTOMOTIVE	68,557	90,900	34,001	91,500	600
526	JANITORIAL AND LAUNDRY	42,170	49,750	18,267	50,000	250
534	TELEPHONE	499	3,200	254	3,000	200-
553	POLICE PROTECTION	7,005,120	8,001,291	3,514,002	8,472,225	470,934
572	RENT EXPENSE	176,964	181,000	90,499	185,525	4,525
580	GENERAL OFFICE	9,999	12,800	4,898	12,650	150-
TOTAL	EXPENSES	7,397,476	8,420,941	3,684,488	8,882,900	461,959

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0219 LANDING AREA

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
401	LANDING FEES	21,595,606-	29,383,709-	13,842,830-	31,566,644-	2,182,935-
403	TERMINAL RAMP FEES	1,724,723-	1,684,405-	869,080-	1,738,162-	53,757-
433	GROUND RENTALS	120-	120-	120-	120-	
TOTAL	REVENUES	23,320,449-	31,068,234-	14,712,030-	33,304,926-	2,236,692-

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0219 LANDING AREA

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	3,075,937	3,196,072	1,346,100	3,201,341	5,269
515	EMPLOYEE BENEFITS	1,580,207	1,740,827	716,668	1,756,166	15,339
520	MAINTENANCE AND REPAIRS	1,922,666	2,090,000	321,365	2,513,106	423,106
524	AUTOMOTIVE	63,060	75,000	29,059	75,000	
526	JANITORIAL AND LAUNDRY		30,000			30,000-
527	ENVIRONMENTAL	505,978	566,960	118,220	796,246	229,286
531	ELECTRIC POWER	299,969	377,137	151,869	433,708	56,571
532	GAS	12,098	18,282	3,303	21,938	3,656
533	WATER	67,125	68,191	45,048	75,010	6,819
534	TELEPHONE	4,288	6,587	1,993	5,290	1,297-
541	INSURANCE	102,532	135,106	46,584	118,391	16,715-
542	CLAIM LOSSES	3,823	2,500	2,669	5,200	2,700
554	TRAFFIC CONTROL	581,007	555,000	307,091	625,000	70,000
571	CONSULTANTS/OUTSIDE SERVICES	124,353	185,000	103,765	200,000	15,000
573	PROVISIONS AND RESERVES	30-				
574	TAXES AND ASSESSMENTS	112	250		225	25-
576	EMPLOYEE TRAVEL	5,943				
577	EMPLOYEE TRAINING	24,398	80,000	10,518	60,000	20,000-
580	GENERAL OFFICE	13,290	20,500	8,048	15,000	5,500-
591	PROJECTS	413,507-	120,000-	176,545-	150,000-	30,000-
592	DIVISION OPERATIONS			2,377-		
TOTAL	EXPENSES	7,973,249	9,027,412	3,033,378	9,751,621	724,209

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0220 FUEL FARM

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
462	REBILLINGS	1,389,739-	1,318,000-	687,712-	1,568,000-	250,000-
	TOTAL REVENUES	1,389,739-	1,318,000-	687,712-	1,568,000-	250,000-

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BUDGET WORKSHEETS - Fiscal Year 2026-27

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0220 FUEL FARM

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	396,784	412,257	195,927	425,842	13,585
515	EMPLOYEE BENEFITS	205,819	226,866	110,297	233,746	6,880
520	MAINTENANCE AND REPAIRS	118,152	470,183	56,173	470,100	83-
524	AUTOMOTIVE	18,421		15,393-		
527	ENVIRONMENTAL	54,174	61,085	72,734	202,500	141,415
531	ELECTRIC POWER	47,437	56,936	24,422	58,832	1,896
533	WATER	1,096	1,355	602	1,458	103
534	TELEPHONE	374	750	187	650	100-
571	CONSULTANTS/OUTSIDE SERVICES			2,377		
577	EMPLOYEE TRAINING	2,414	1,200		1,200	
578	POSTAGE		600		300	300-
580	GENERAL OFFICE	1,812	9,750	1,132	6,700	3,050-
592	DIVISION OPERATIONS	9,391-	20,000-		25,000-	5,000-
TOTAL	EXPENSES	837,092	1,220,982	448,458	1,376,328	155,346

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0225 TRITURATOR SERVICES

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
492	EQUIPMENT AND SERVICES	49,650-	50,000-	27,250-	58,000-	8,000-
	TOTAL REVENUES	49,650-	50,000-	27,250-	58,000-	8,000-

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0225 TRITURATOR SERVICES

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS		11,000		11,000	
TOTAL	EXPENSES		11,000		11,000	

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0230 AFSS

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	198,915-	190,000-	101,443-	199,000-	9,000-
	TOTAL REVENUES	198,915-	190,000-	101,443-	199,000-	9,000-

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0230 AFSS

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	137				
532	GAS	4,051	6,200	1,137	5,348	852-
533	WATER	1,763	1,800	969	2,283	483
TOTAL	EXPENSES	5,951	8,000	2,106	7,631	369-

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0245 TERMINAL BUILDING

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	13,145,832-	16,878,889-	8,437,390-	18,283,696-	1,404,807-
441	CONCESSIONS	6,019,391-	6,030,916-	3,230,450-	6,484,944-	454,028-
442	COMMISSIONS	89,320-	96,000-	42,125-	98,475-	2,475-
462	REBILLINGS	280,694-	361,357-	150,842-	377,205-	15,848-
492	EQUIPMENT AND SERVICES	2,706,706-	2,768,063-	1,419,192-	3,009,066-	241,003-
494	ADVERTISING REVENUES	844,733-	852,914-	441,870-	863,316-	10,402-
TOTAL	REVENUES	23,086,676-	26,988,139-	13,721,869-	29,116,702-	2,128,563-

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0245 TERMINAL BUILDING

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	3,111,884	3,397,929	1,585,142	3,517,590	119,661
515	EMPLOYEE BENEFITS	1,619,974	1,907,207	882,831	1,969,985	62,778
520	MAINTENANCE AND REPAIRS	6,743,201	6,665,671	3,353,401	7,247,581	581,910
526	JANITORIAL AND LAUNDRY	657,067	922,789	401,814	732,262	190,527-
527	ENVIRONMENTAL	3,248-				
530	GROUNDS & LANDSCAPING	74,314	75,000	143,122	210,000	135,000
531	ELECTRIC POWER	1,647,466	1,860,751	1,051,429	2,266,825	406,074
532	GAS	141,024	180,666	25,787	210,266	29,600
533	WATER	69,605	64,099	40,485	79,239	15,140
534	TELEPHONE	13,778	16,355	6,891	17,003	648
541	INSURANCE	925,969	1,220,118	420,704	1,069,195	150,923-
542	CLAIM LOSSES	34,527	40,000	24,104	55,000	15,000
554	TRAFFIC CONTROL	1,042,843	1,100,000	569,591	1,300,000	200,000
571	CONSULTANTS/OUTSIDE SERVICES	37,160	20,000	15,855	38,000	18,000
576	EMPLOYEE TRAVEL	1,108	2,500	1,161	3,000	500
577	EMPLOYEE TRAINING	4,802	11,550	3,369	7,500	4,050-
578	POSTAGE	80				
580	GENERAL OFFICE	22,596	44,100	13,433	41,500	2,600-
592	DIVISION OPERATIONS	16,380-	10,000-	3,616-	15,000-	5,000-
TOTAL	EXPENSES	16,127,770	17,518,735	8,535,503	18,749,946	1,231,211

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0259 GENERAL AVIATION

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	265,425-	265,000-	136,387-	280,000-	15,000-
433	GROUND RENTALS	237,868-	240,000-	122,227-	250,000-	10,000-
439	OTHER RENTALS	129,302-	125,000-	64,318-	127,000-	2,000-
TOTAL	REVENUES	632,595-	630,000-	322,932-	657,000-	27,000-

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0259 GENERAL AVIATION

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
533	WATER	12,234	13,100	6,589	13,895	795
TOTAL	EXPENSES	12,234	13,100	6,589	13,895	795

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0271 MAINTENANCE GARAGE

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	556,288	622,484	269,061	629,637	7,153
515	EMPLOYEE BENEFITS	293,532	344,944	150,922	350,009	5,065
520	MAINTENANCE AND REPAIRS	41,456	96,000	4,493	43,700	52,300-
524	AUTOMOTIVE	612,433	1,000,000	228,668	774,300	225,700-
526	JANITORIAL AND LAUNDRY		2,500			2,500-
531	ELECTRIC POWER	15,759	13,587	2,859	16,304	2,717
532	GAS	22,999	23,093	5,299	27,712	4,619
534	TELEPHONE	135	556	50	500	56-
541	INSURANCE	28,539	37,607	12,966	32,953	4,654-
542	CLAIM LOSSES	1,064	1,800	742	2,400	600
577	EMPLOYEE TRAINING		6,000		6,000	
580	GENERAL OFFICE	1,466	700	733	1,500	800
592	DIVISION OPERATIONS	138,118-	102,000-	74,094-	100,000-	2,000
TOTAL	EXPENSES	1,435,553	2,047,271	601,699	1,785,015	262,256-

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0274 PARKING LOTS AND STRUCTURES

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	1,351,219-	1,466,430-	712,093-	1,435,000-	31,430
433	GROUND RENTALS	3,134-	3,118-	4,920-	3,117-	1
441	CONCESSIONS	30,705,483-	34,728,831-	16,692,885-	34,796,433-	67,602-
462	REBILLINGS	184,472-	186,100-	92,808-	192,104-	6,004-
492	EQUIPMENT AND SERVICES	74,999-	75,000-	18,750-	75,000-	
TOTAL	REVENUES	32,319,307-	36,459,479-	17,521,456-	36,501,654-	42,175-

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0274 PARKING LOTS AND STRUCTURES

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	795,567	1,305,500	143,465	1,375,405	69,905
524	AUTOMOTIVE	146,092	188,000	69,120	200,000	12,000
526	JANITORIAL AND LAUNDRY		1,200			1,200-
531	ELECTRIC POWER	224,093	277,398	106,438	279,439	2,041
532	GAS	9,082	8,900	2,051	9,429	529
533	WATER	41,659	42,000	23,797	54,275	12,275
571	CONSULTANTS/OUTSIDE SERVICES	5,253,729	5,177,000	2,867,227	5,872,689	695,689
580	GENERAL OFFICE	323	400	90	400	
TOTAL	EXPENSES	6,470,545	7,000,398	3,212,188	7,791,637	791,239

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BUFFALO NIAGARA INTERNATIONAL AIRPORT

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
NEW PROJECTS													
ARFF-SCBA SYSTEM- BOTTLES, MASKS AND I	--			ADF	\$300,000	\$0	\$0	\$0	\$100,000	\$100,000	\$100,000	\$0	\$0
ARFF-REPLACE F10 ASST. CHIEF'S TRUCK	--			ADF	\$120,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$120,000
TERMINAL-Column cover replacements near Gates	--			ADF	\$50,000	\$0	\$0	\$50,000		\$0	\$0	\$0	\$0
TERMINAL-Terrazzo floor replacement - departure l	--			ADF	\$15,200,000	\$0	\$0	\$200,000	\$5,000,000	\$5,000,000	\$5,000,000	\$0	\$0
FMD-Tow Motor FMD	--		NR	ADF	\$95,000	\$0	\$0	\$0	\$0	\$0	\$0	\$95,000	\$0
FMD-Boiler Parking Structure	--		SR	ADF	\$30,000	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0
FMD-Parking Lot Repaving	--		NR	ADF	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0
FMD-CMU Repointing /repairs	--		SR	ADF	\$85,000	\$0	\$0	\$0	\$0	\$85,000	\$0	\$0	\$0
FMD/.Document Storage Roof	--		SR	ADF	\$750,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$750,000
FMD-VEHICLE M-9	--		NR	ADF	\$70,000	\$0	\$0	\$0	\$0	\$0	\$70,000	\$0	\$0
FMD-VEHICLE M-8	--		NR	ADF	\$70,000	\$0	\$0	\$0	\$0	\$0	\$0	\$70,000	\$0
CONRAC - PROGRAMMING STUDY	--			CFC	\$3,000,000	\$0	\$0	\$3,000,000	\$0	\$0	\$0	\$0	\$0
CONRAC - ENVIRONMENTAL ASSESSMENT &	--			CFC	\$1,000,000	\$0	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$0
CONRAC DESIGN	--			CFC	\$9,000,000	\$0	\$0	\$0	\$0	\$0	\$9,000,000	\$0	\$0
CONRAC - CONST PHASE 1 - ROADWAYS	--			CFC	\$5,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$5,000,000	\$0
CONRAC - CONST PHASE 2	--			CFC	\$70,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$70,000,000
CONRAC - CONST PHASE 3	--			CFC	\$70,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$70,000,000
BLOWER 53 REPAIR	--			ADF	\$300,000	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0
Cargo Ramp Design & Construction	--			FUTURE PFC	\$8,500,000	\$0	\$0	\$0	\$500,000	\$0	\$2,000,000	\$0	\$6,000,000
TW D REHAB DESIGN & CONSTRUCTION	--			FUTURE PFC	\$5,500,000	\$0	\$0	\$0	\$0	\$0	\$500,000	\$0	\$5,000,000
RW 14 PARTIAL PARALLEL TW	--			FUTURE PFC	\$11,200,000	\$0	\$0	\$0	\$0	\$0	\$200,000	\$0	\$11,000,000
TW M RECONFIGURATION	--			FUTURE PFC	\$3,300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,300,000
MOVING WALKWAY	--			ADF	\$850,000	\$0	\$400,000	\$450,000	\$0	\$0	\$0	\$0	\$0
TERMINAL RAMP REHAB DESIGN & CONST	--			FUTURE PFC	\$8,200,000	\$0	\$0	\$0	\$0	\$200,000	\$2,000,000	\$0	\$6,000,000
TERMINAL ENHANCEMENTS DESIGN & CONS	--			FUTURE PFC	\$10,000,000	\$0	\$0	\$0	\$0	\$1,000,000	\$0	\$2,000,000	\$7,000,000
CELL PHONE LOT DESIGN AND CONSTRUCTIO	--			ADF	\$1,650,000	\$0	\$0	\$0	\$150,000	\$1,500,000	\$0	\$0	\$0
LASALLE TREE TOPPING	--			ADF	\$80,000	\$0	\$0	\$80,000	\$0	\$0	\$0	\$0	\$0
ENTRANCE FOUNTAIN REHAB	--			ADF	\$450,000	\$0	\$0	\$450,000	\$0	\$0	\$0	\$0	\$0
PARKING LOT STRUCTURE REPAIRS	--			ADF	\$620,000	\$0	\$166,250	\$453,750	\$0	\$0	\$0	\$0	\$0
VEHICLE MOVEMENT AREA TRANSMITTERS (VMAT) ACQUISITION				FUTURE PFC	\$175,000	\$0	\$0	\$175,000	\$0	\$0	\$0	\$0	\$0

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BUFFALO NIAGARA INTERNATIONAL AIRPORT

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
GA GLYCOL DEICING RECOVERY	--			ADF	\$425,399	\$0	\$425,399	\$0	\$0	\$0	\$0	\$0	\$0
GA GLYCOL DEICING RECOVERY				AIR NY	\$2,500,000	\$0	\$0	\$2,500,000	\$0	\$0	\$0	\$0	\$0
GA GLYCOL DEICING RECOVERY				FUTURE PFC	\$1,901,759	\$0	\$0	\$1,901,759	\$0	\$0	\$0	\$0	\$0
GA GLYCOL DEICING RECOVERY				TOTAL	\$4,827,158	\$0	\$425,399	\$4,401,759	\$0	\$0	\$0	\$0	\$0
RUNWAY 5/23 TUNNEL REHAB (DESIGN)	--			FAA	\$317,000	\$0	\$0	\$0	\$317,000	\$0	\$0	\$0	\$0
RUNWAY 5/23 TUNNEL REHAB (DESIGN)				NYSDOT	\$53,000	\$0	\$0	\$0	\$53,000	\$0	\$0	\$0	\$0
RUNWAY 5/23 TUNNEL REHAB (DESIGN)				FUTURE PFC	\$53,000	\$0	\$0	\$0	\$53,000	\$0	\$0	\$0	\$0
RUNWAY 5/23 TUNNEL REHAB (DESIGN)				TOTAL	\$423,000	\$0	\$0	\$0	\$423,000	\$0	\$0	\$0	\$0
RUNWAY 5/23 TUNNEL REHAB (CONSTRUCTI	--			FAA	\$3,845,000	\$0	\$0	\$0	\$0	\$3,845,000	\$0	\$0	\$0
RUNWAY 5/23 TUNNEL REHAB (CONSTRUCTI				NYSDOT	\$641,000	\$0	\$0	\$0	\$0	\$641,000	\$0	\$0	\$0
RUNWAY 5/23 TUNNEL REHAB (CONSTRUCTI				FUTURE PFC	\$641,000	\$0	\$0	\$0	\$0	\$641,000	\$0	\$0	\$0
RUNWAY 5/23 TUNNEL REHAB (CONSTRUCTI				TOTAL	\$5,127,000	\$0	\$0	\$0	\$0	\$5,127,000	\$0	\$0	\$0
FAA REIMBURSABLE AGREEMENT GA APRON	--			FAA	\$80,000	\$0	\$0	\$80,000	\$0	\$0	\$0	\$0	\$0
FAA REIMBURSABLE AGREEMENT GA APR				NYSDOT	\$20,000	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0
FAA REIMBURSABLE AGREEMENT GA APRON				FUTURE PFC	\$20,000	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0
FAA REIMBURSABLE AGREEMENT GA APR				TOTAL	\$120,000	\$0	\$0	\$120,000	\$0	\$0	\$0	\$0	\$0
PREVIOUSLY BUDGETED PROJECTS													
BUF AIRFIELD / FUEL FARM / GARAGE													
FACILITY REPL 251C	--		NR	ADF	\$175,000	\$0	\$0	\$0	\$100,000	\$75,000	\$0	\$0	\$0
AIRFIELD - EV CHARGING STNS	--		NI	ADF	\$250,000	\$0	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0
FRONT MOUNT SWEEPER	--		NR	ADF	\$2,100,000	\$0	\$0	\$700,000	\$0	\$700,000	\$0	\$0	\$700,000
OLD AIRFIELD BLDG DEMO	--		NI	INSUR CLAIM	\$350,000	\$0	\$0	\$350,000	\$0	\$0	\$0	\$0	\$0
OLD AIRFIELD BLDG DEMO				ADF	\$600,000	\$0	\$0	\$600,000	\$0	\$0	\$0	\$0	\$0
OLD AIRFIELD BLDG DEMO				TOTAL	\$950,000	\$0	\$0	\$950,000	\$0	\$0	\$0	\$0	\$0
GSA TENANT BUILD OUT	--		NI	ADF	\$600,000	\$0	\$0	\$600,000	\$0	\$0	\$0	\$0	\$0
BUF AIRCRAFT FIRE RESCUE													
ARFF RENOVATIONS	--		NR	ADF	\$30,000	\$0	\$0	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$0
REPL AUTO EXTERNAL DEFIBRILATORS (AE	--		NR	ADF	\$120,000	\$0	\$0	\$60,000	\$30,000	\$30,000	\$0	\$0	\$0
REPLACE F4	--		NR	ADF	\$2,000,000	\$0	\$0	\$0	\$0	\$2,000,000	\$0	\$0	\$0
REPLACE CHIEF'S TRUCK	--		NR	ADF	\$85,000	\$0	\$85,000	\$0	\$0	\$0	\$0	\$0	\$0

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BUFFALO NIAGARA INTERNATIONAL AIRPORT

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
FMD													
VEHICLE REPL M-15	--	1	NR	ADF	\$60,000	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0	\$0
VEHICLE REPL M-11	--		NR	ADF	\$65,000	\$0	\$0	\$0	\$65,000	\$0	\$0	\$0	\$0
VEHICLE REPL M-12	--		NR	ADF	\$70,000	\$0	\$0	\$0	\$0	\$70,000	\$0	\$0	\$0
BREAKROOM UPGRS	--		NR	ADF	\$15,000	\$0	\$0	\$0	\$15,000	\$0	\$0	\$0	\$0
BACKUP GENERATOR	--		NI	ADF	\$20,000	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0
WOMEN'S RESTROOM	--			ADF	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CONFERENCE RM MONITOR/TV UPGRS	--		NR	ADF	\$15,000	\$0	\$0	\$0	\$15,000	\$0	\$0	\$0	\$0
EV CHARGING STNS	2-2766			ADF	\$10,300	\$0	\$10,300	\$0	\$0	\$0	\$0	\$0	\$0
VEHICLE REPL M-7	2-2767			ADF	\$48,798	\$0	\$48,798	\$0	\$0	\$0	\$0	\$0	\$0
SCISSOR LIFT	2-2775			ADF	\$30,000	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0
FMD OFFICE CARPETS/CEILING TILES	2-2776			ADF	\$40,000	\$0	\$40,000	\$0	\$0	\$0	\$0	\$0	\$0
BUF TERMINAL													
REPL AIRPORT 1 SUV	--		NR	ADF	\$80,000	\$0	\$0	\$0	\$80,000	\$0	\$0	\$0	\$0
TICKET COUNT CATWALK R FALL PROTECTIO	--			ADF	\$150,000	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0
REPL STAINLESS STEEL COLUMNS - TML ENT	--		NR	ADF	\$800,000	\$0	\$0	\$0	\$800,000	\$0	\$0	\$0	\$0
CONCRETE REPAIRS - ARRIVALS	--		NR	ADF	\$100,000	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0
CONCRETE REPAIRS - DEPARTURES	--		NR	ADF	\$76,000	\$0	\$76,000	\$0	\$0	\$0	\$0	\$0	\$0
OPERATIONS LEVEL - RESTROOMS	--		NR	ADF	\$200,000	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0	\$0
RMV FLAT PPL MOVERS (GATE 16&18) & INST	--		NR	ADF	\$300,000	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0
REPL POWER CURVES @ TICKET COUNTERS	--		NR	ADF	\$500,000	\$0	\$0	\$0	\$500,000	\$0	\$0	\$0	\$0
FURNITURE	--		NR	ADF	\$180,000	\$0	\$30,000	\$0	\$0	\$150,000	\$0	\$0	\$0
SENSORY ROOM	--		NI	ADF	\$100,000	\$0	\$37,000	\$63,000	\$0	\$0	\$0	\$0	\$0
ROOF LEADERS ARRIVALS/DEPARTURES	--		NR	ADF	\$85,000	\$0	\$85,000	\$0	\$0	\$0	\$0	\$0	\$0
PARKING LOT TOLL BOOTHS	--		NR	ADF	\$100,000	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0
RTU 24 CONDENSER UNIT	--		NR	ADF	\$150,000	\$0	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0
SLIDING DOOR/ENTRYWAY CARPET REPL	--		NR	ADF	\$55,000	\$0	\$0	\$0	\$25,000	\$0	\$0	\$30,000	\$0
PA SYSTEM REPL	--		NR	ADF	\$600,000	\$0	\$0	\$600,000	\$0	\$0	\$0	\$0	\$0
RESTROOM UPGRADES	--		NR	ADF	\$1,300,000	\$0	\$100,000	\$300,000	\$300,000	\$300,000	\$300,000	\$0	\$0
RESTROOM MIRRORS	--		NR	ADF	\$120,000	\$0	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$0
COMPANION CARE RESTRM UPGR	--		NR	ADF	\$500,000	\$0	\$0	\$0	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000

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REDESIGN BAGGAGE SYS w/L3	--		NI	FUTURE PFC	\$40,300,000	\$0	\$0	\$300,000	\$20,000,000	\$20,000,000	\$0	\$0	\$0
CANOPY REPL (DRR)	2-2763		NR	ADF	\$5,926,054	\$290	\$85,764	\$200,000	\$5,640,000	\$0	\$0	\$0	\$0
HOTBOX BMS	2-2768		NI	ADF	\$29,721	\$0	\$29,721	\$0	\$0	\$0	\$0	\$0	\$0
BUF PARKING													
QTA RENOVATIONS	--		NI	CFC	\$2,000,000	\$0	\$0	\$2,000,000	\$0	\$0	\$0	\$0	\$0
REPL GUARD SHACK	--		NR	ADF	\$100,000	\$0	\$0	\$50,000	\$50,000	\$0	\$0	\$0	\$0
RUBBER PAINT RMVL WATERBLASTING VEH	--		NI	ADF	\$750,000	\$0	\$0	\$0	\$750,000	\$0	\$0	\$0	\$0
TRACTOR w/BRUSH HOG	--		NI	ADF	\$85,000	\$0	\$0	\$85,000	\$0	\$0	\$0	\$0	\$0
RUNWAY PLOW/SPREADER	--		NR	ADF	\$80,000	\$0	\$0	\$80,000	\$0	\$0	\$0	\$0	\$0
COMPACT TRACTOR 4 WHEEL DRIVE	--		NI	ADF	\$150,000	\$0	\$75,000	\$75,000	\$0	\$0	\$0	\$0	\$0
10 TON DUMP - SINGLE AXLE PLOW W/MATEL SPREADER (LANDSIDE)	--		NI	ADF	\$375,000	\$0	\$0	\$375,000	\$0	\$0	\$0	\$0	\$0
REPL PORTABLE GENERTR LIGHT PLANT X2	--		NR	ADF	\$160,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$160,000
NEW AIRPORT BEACON w/DROPDOWN POLE-L	--		NI	ADF	\$50,000	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0
EXPANSION TO FIELD LIGHTING VAULT	--		NI	FUTURE PFC	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000
FUEL FARM TANK PAINTING	--		NI	ADF	\$300,000	\$0	\$0	\$100,000	\$100,000	\$100,000	\$0	\$0	\$0
GLYCOL RECOVERY VEHICLE	--		NI	FUTURE PFC	\$500,000	\$0	\$0	\$0	\$500,000	\$0	\$0	\$0	\$0
PORTABLE SNOW MELTER - LANDSIDE	--		NI	ADF	\$680,000	\$0	\$0	\$0	\$680,000	\$0	\$0	\$0	\$0
SNOW MELTER - AIRSIDE (2ND)	--		NI	FUTURE PFC	\$680,000	\$0	\$0	\$680,000	\$0	\$0	\$0	\$0	\$0
ROOF REHAB - MAINTENANCE GARAGE	--		SR	ADF	\$552,000	\$0	\$0	\$0	\$552,000	\$0	\$0	\$0	\$0
FUEL TANK (MNT GAR) -10K GALLON	--		NI	ADF	\$400,000	\$0	\$0	\$400,000	\$0	\$0	\$0	\$0	\$0
FUEL FARM - ACCULOAD REPL	--		SR	ADF	\$100,000	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0
MAINT GARAGE - EMERGENCY POWER	--		NI	ADF	\$500,000	\$0	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0
AIRFLD - MULTI-TASK SNOW RMVL (MTE)	--		SR	FUTURE PFC	\$3,900,000	\$0	\$0	\$1,200,000	\$0	\$1,300,000	\$0	\$1,400,000	\$0
AIRFLD - WETLANDS AERATION BED REPR	--		SR	ADF	\$1,900,000	\$0	\$0	\$100,000	\$450,000	\$450,000	\$450,000	\$450,000	\$0
SNOW EQUIPMENT STORAGE BUILDING (DES	--			PFC	\$1,683,648	\$0	\$53,002	\$1,630,646	\$0	\$0	\$0	\$0	\$0
SNOW EQUIPMENT STORAGE BUILDING (I				ADF	\$429,766	\$0	\$29,766	\$400,000	\$0	\$0	\$0	\$0	\$0
SNOW EQUIPMENT STORAGE BUILDING (D				TOTAL	\$2,113,414	\$0	\$82,768	\$2,030,646	\$0	\$0	\$0	\$0	\$0
SNOW EQUIPMENT STORAGE BUILDING (CON	--			FAA	\$13,000,000	\$0	\$0	\$0	\$0	\$3,000,000	\$0	\$0	\$10,000,000
SNOW EQUIPMENT STORAGE BUILDING (C				NYS DOT	\$325,000	\$0	\$0	\$0	\$0	\$75,000	\$0	\$0	\$250,000
SNOW EQUIPMENT STORAGE BUILDING (CON				ADF	\$325,000	\$0	\$0	\$0	\$0	\$75,000	\$0	\$0	\$250,000
SNOW EQUIPMENT STORAGE BUILDING (C				TOTAL	\$13,650,000	\$0	\$0	\$0	\$0	\$0	\$3,150,000	\$0	\$0

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AIRFLD-DUMP BODY(1 TON) TRK(GAS)-LNDS	--		NR	ADF	\$120,000	\$0	\$120,000	\$0	\$0	\$0	\$0	\$0	\$0	
AIRFLD - RIDE-ON PAINT MACHINE	--		NI	ADF	\$40,000	\$0	\$40,000	\$0	\$0	\$0	\$0	\$0	\$0	
AIRFLD - 24" TILT BED TRAILER	--		NR	ADF	\$20,000	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0	
SWEEPER (ELGEN)	--		SR	ADF	\$350,000	\$0	\$0	\$0	\$350,000	\$0	\$0	\$0	\$0	
AIRFLD - REPL ELECTRICAL VAN	2-2224		NR	ADF	\$167,281	\$67,281	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	
SECURITY FENCE REPL (CONSTR)	2-2749			FAA	\$1,659,010	\$1,379,598	\$279,412	\$0	\$0	\$0	\$0	\$0	\$0	
SECURITY FENCE REPL (CONSTR)				NYSDOT	\$92,167	\$76,644	\$15,523	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SECURITY FENCE REPL (CONSTR)				FUTURE PFC	\$92,166	\$76,644	\$15,522	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SECURITY FENCE REPL (CONSTR)				FAA RESTRICTED	\$23,970	\$0	\$23,970	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SECURITY FENCE REPL (CONSTR)				TOTAL	\$1,867,313	\$1,532,886	\$334,427	\$0	\$0	\$0	\$0	\$0	\$0	\$0
AIRFLD - WHEEL LOADERS	2-2752		SR	FUTURE PFC	\$1,050,000	\$320,000	\$0	\$350,000	\$0	\$380,000	\$0	\$0	\$0	
ONE-TON DUMP w/SPREADER	2-2756		NI	ADF	\$100,000	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	
HILL & SLOPE GRASS CUTTER	2-2757		NI	GRANT ASSUR 25	\$100,000	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	
REPLACE AIRFIELD PICKUP TRUCKS	2-2812		NR	GRANT ASSUR 25	\$1,359,620	\$117,495	\$87,125	\$180,000	\$185,000	\$190,000	\$195,000	\$200,000	\$205,000	
REPLACE AIRFIELD PICKUP TRUCKS				ADF	\$314,861	\$51,986	\$12,875	\$250,000	\$0	\$0	\$0	\$0	\$0	
REPLACE AIRFIELD PICKUP TRUCKS				TOTAL	\$1,674,481	\$169,481	\$100,000	\$430,000	\$185,000	\$190,000	\$195,000	\$200,000	\$205,000	
AIRPORT ECONOMIC DEVELOPMENT	2-2814			ADF	\$436,161	\$432,807	\$3,354	\$0	\$0	\$0	\$0	\$0	\$0	
AIRPORT ECONOMIC DEVELOPMENT				FAA	\$40,290	\$40,290	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
AIRPORT ECONOMIC DEVELOPMENT				TOTAL	\$476,451	\$473,097	\$3,354	\$0	\$0	\$0	\$0	\$0	\$0	
RUNWAY SNOWBLOWERS (2)	2-2816		NR	FUTURE PFC	\$2,530,000	\$530,000	\$0	\$1,000,000	\$0	\$1,000,000	\$0	\$0	\$0	
RUNWAY SNOWBLOWERS (2)				PFC	\$359,544	\$359,544	\$0	\$0	\$0	\$0	\$0	\$0		
RUNWAY SNOWBLOWERS (2)			NR	TOTAL	\$2,889,544	\$889,544	\$0	\$1,000,000	\$0	\$1,000,000	\$0	\$0		
BNIA-RW 5-23 FAA REIMBURSABLE AGRMT	2-2743			FAA	\$61,949	\$131,547	(\$69,598)	\$0	\$0	\$0	\$0	\$0	\$0	
				NYSDOT	\$3,441	\$7,308	(\$3,867)	\$0	\$0	\$0	\$0	\$0	\$0	
				PFC	\$3,441	\$7,308	(\$3,867)	\$0	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$68,831	\$146,163	(\$77,332)	\$0	\$0	\$0	\$0	\$0	\$0	
BNIA-RW 5-23 FAA REIMBURSABLE AGRMT P	2-2819			FAA	\$56,565	\$77,087	(\$20,522)	\$0	\$0	\$0	\$0	\$0	\$0	
				NYSDOT	\$3,143	\$4,283	(\$1,140)	\$0	\$0	\$0	\$0	\$0	\$0	
				PFC	\$3,143	\$4,283	(\$1,140)	\$0	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$62,851	\$85,653	(\$22,802)	\$0	\$0	\$0	\$0	\$0	\$0	

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R/W 5-23 REHAB/RECONSTRUCT PHASE I (CON)	2-2820			FAA	\$31,731,326	\$31,730,161	\$1,165	\$0	\$0	\$0	\$0	\$0	\$0	
				NYSDOT	\$288,059	\$287,994	\$65	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				PFC	\$288,059	\$287,994	\$65	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$32,307,444	\$32,306,149	\$1,295	\$0	\$0	\$0	\$0	\$0	\$0	\$0
REHAB & RECONSTR R/W 5-23 PHASE II (DESIGN)	2-2957			FAA	\$1,734,059	\$1,715,051	\$19,008	\$0	\$0	\$0	\$0	\$0	\$0	
				NYSDOT	\$96,337	\$95,281	\$1,056	\$0	\$0	\$0	\$0	\$0	\$0	
				FUTURE PFC	\$96,337	\$95,281	\$1,056	\$0	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$1,926,733	\$1,905,613	\$21,120	\$0	\$0	\$0	\$0	\$0	\$0	\$0
REHAB & RECONSTR R/W 5-23 PHASE II (CONSTRUCTION)	2-2958			FAA	\$33,842,435	\$32,950,561	\$891,874	\$0	\$0	\$0	\$0	\$0	\$0	
				NYSDOT	\$1,883,102	\$1,830,587	\$52,515	\$0	\$0	\$0	\$0	\$0	\$0	
				PFC	\$8,797,558	\$8,532,963	\$264,595	\$0	\$0	\$0	\$0	\$0	\$0	
				FUTURE PFC	\$1,855,260	\$1,855,260	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$46,378,355	\$45,169,371	\$1,208,984	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TAXIWAY A IMPROVEMENTS (CONSTR)	2-2759		NR	FAA	\$10,870,740	\$0	\$10,870,740	\$0	\$0	\$0	\$0	\$0	\$0	
				NYSDOT	\$603,930	\$0	\$603,930	\$0	\$0	\$0	\$0	\$0	\$0	
				PFC	\$603,930	\$0	\$603,930	\$0	\$0	\$0	\$0	\$0	\$0	
				FUTURE PFC	\$2,442,032	\$0	\$2,442,032	\$0	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$14,520,632	\$0	\$14,520,632	\$0	\$0	\$0	\$0	\$0	\$0	\$0
GA APRON AND T/W P, Q, & D REHAB (DESIGN)	2-2842		NR	FAA	\$979,836	\$847,119	\$99,963	\$32,754	\$0	\$0	\$0	\$0	\$0	
				NYSDOT	\$54,435	\$47,061	\$5,553	\$1,821	\$0	\$0	\$0	\$0	\$0	
				PFC	\$54,435	\$47,061	\$5,553	\$1,821	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$1,088,706	\$941,241	\$111,069	\$36,396	\$0	\$0	\$0	\$0	\$0	\$0
GA APRON AND T/W P, Q, & D REHAB (CONSTRUCTION)	--			FAA	\$25,069,143	\$0	\$0	\$2,028,243	\$23,040,900	\$0	\$0	\$0	\$0	
				NYSDOT	\$1,392,730	\$0	\$0	\$112,680	\$1,280,050	\$0	\$0	\$0	\$0	
				ADF	\$1,392,730	\$0	\$0	\$112,680	\$1,280,050	\$0	\$0	\$0	\$0	
				TOTAL	\$27,854,603	\$0	\$0	\$2,253,603	\$25,601,000	\$0	\$0	\$0	\$0	\$0
ZERO TURN MOWERS	2-2825		SR	ADF	\$25,766,900	\$65,900	\$0	\$0.00	\$25,601,000	\$100,000	\$0	\$0	\$0	
NEW FARM TRACTORS	2-2826		NR	ADF	\$425,186	\$275,186	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	
WHEELED SKID LOADER	2-2827		NR	GRANT ASSUR 25	\$129,800	\$49,800	\$0	\$0	\$80,000	\$0	\$0	\$0	\$0	
REPLACE FUEL FARM MAINT VEHICLE	2-2844		NR	GRANT ASSUR 25	\$143,466	\$58,466	\$0	\$0	\$85,000	\$0	\$0	\$0	\$0	
AIRFLD-ZERO TURN-SIDE DISCHRGE-LNDSCPG DEPT	2-2976		NR	ADF	\$41,262	\$16,262	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0	

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HIGH SPEED GATES (5, 31, & 35)	2-2989		NR	ADF	\$150,000	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0
BUF AIRCRAFT FIRE RESCUE													
F3 REPL	--		NR	FUTURE PFC	\$1,800,000	\$0	\$0	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000
MATTRESS & BOX SPRING REPL	--		NR	ADF	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
REPL SNOZZLE CRASH TRUCK (F6)	--		NR	FUTURE NYSDOT	\$1,800,000	\$0	\$0	\$1,800,000	\$0	\$0	\$0	\$0	\$0
ACCESS TO FUEL FARM	--		NI	ADF	\$100,000	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0
REPLACE F5	2-2751			ADF	\$1,495,000	\$1,495,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SAFETY EQUIPMENT	2-2839		NR	ADF	\$110,372	\$19,787	\$10,585	\$20,000	\$20,000	\$20,000	\$20,000	\$0	\$0
BUF TERMINAL													
PC AIR EMERGENCY REPL	--		SR	FUTURE PFC	\$225,000	\$0	\$0	\$225,000	\$0	\$0	\$0	\$0	\$0
LOWER LEVEL CONTROLS (PLC's) - BAG SYS	--		NI	ADF	\$3,000,000	\$0	\$0	\$1,500,000	\$1,500,000	\$0	\$0	\$0	\$0
WAYFINDING & DIRECTORIES	--		NI	FUTURE PFC	\$500,000	\$0	\$0	\$0	\$500,000	\$0	\$0	\$0	\$0
RUNWAY LIGHT CLEANER	--		NI	ADF	\$85,000	\$0	\$0	\$0	\$85,000	\$0	\$0	\$0	\$0
SECURITY CHECKPT CEILING & LIGHTING REPL	--		NR	ADF	\$1,500,000	\$0	\$0	\$0	\$1,500,000	\$0	\$0	\$0	\$0
GPU EMERGENCY REPLACEMENT	--		NR	ADF	\$130,000	\$0	\$0	\$0	\$130,000	\$0	\$0	\$0	\$0
PASSENGER TML IMPRS - HVAC REPL - PHASE II (23 UNITS)	--			FAA	\$7,000,100	\$0	\$0	\$0	\$7,000,100	\$0	\$0	\$0	\$0
				NYSDOT	\$529,905	\$0	\$0	\$0	\$529,905	\$0	\$0	\$0	\$0
				PFC	\$42,899,925	\$0	\$0	\$6,187,439	\$8,187,736	\$16,309,600	\$6,165,000	\$6,050,150	\$0
				ADF	\$18,418,735	\$0	\$0	\$2,689,939	\$2,813,445	\$3,129,114	\$3,913,342	\$5,872,895	\$0
				FUTURE PFC	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$68,848,665	\$0	\$0	\$8,877,378	\$18,531,186	\$19,438,714	\$10,078,342	\$11,923,045	\$0
PASSENGER TML IMPRS - HVAC REPL - PHASE I (4 UNITS)	2-2222			FAA	\$5,355,154	\$2,111,362	\$3,243,792	\$0	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$140,926	\$55,562	\$85,364	\$0	\$0	\$0	\$0	\$0	\$0
				PFC	\$140,926	\$55,562	\$85,364	\$0	\$0	\$0	\$0	\$0	\$0
				ADF	\$1,618,317	\$187,548	\$1,430,769	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$7,255,323	\$2,410,034	\$4,845,289	\$0	\$0	\$0	\$0	\$0	\$0
UPPER LEVEL CONTROLS	2-2742		NI	ADF	\$550,000	\$522,500	\$27,500	\$0	\$0	\$0	\$0	\$0	\$0
RIDING FLOOR MACHINE (BAGGAGE MAKEUP)	2-2745		NI	ADF	\$160,737	\$80,737	\$0	\$0	\$0	\$0	\$80,000	\$0	\$0
AUXILIARY POLICE DESK/TAXI DESK	2-2748		NI	ADF	\$502,794	\$45,623	\$79,171	\$193,000	\$185,000	\$0	\$0	\$0	\$0
HOLDROOM CARPETING	2-2750		SR	ADF	\$259,043	\$127,043	\$132,000	\$0	\$0	\$0	\$0	\$0	\$0

FY 2026/27 THROUGH FY 2030/31 FISCALLY CONSTRAINED CAPITAL PLAN

BUFFALO NIAGARA INTERNATIONAL AIRPORT

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
POTABLE WATER CABINETS	2-2754		NR	ADF	\$40,000	\$0	\$0	\$40,000	\$0	\$0	\$0	\$0	\$0
REBUILD POWER CURVES - BAG SYS	2-2758		NR	FUTURE PFC	\$574,240	\$0	\$274,240	\$300,000	\$0	\$0	\$0	\$0	\$0
HOLDROOM CEILING & LIGHTING REPL	2-2760		SR	ADF	\$140,285	\$0	\$140,285	\$0	\$0	\$0	\$0	\$0	\$0
DEPARTURE LEVEL CONCRETE COATING	2-2765		NR	ADF	\$76,359	\$0	\$76,359	\$0	\$0	\$0	\$0	\$0	\$0
251 CAYUGA BUILDING #4 DEMOLITION	2-2769			INSUR CLAIM	\$887,740	\$0	\$118,740	\$769,000	\$0	\$0	\$0	\$0	\$0
TML ACCESS RD (LUIZ KAHL WAY) REHAB (CONSTRUCTION)	2-2770			FAA	\$5,110,003	\$0	\$2,921,630	\$2,188,373	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$134,473	\$0	\$76,957	\$57,516	\$0	\$0	\$0	\$0	\$0
				FUTURE PFC	\$134,473	\$0	\$76,957	\$57,516	\$0	\$0	\$0	\$0	\$0
				ADF	\$388,700	\$0	\$0	\$388,700	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$5,767,649	\$0	\$3,075,544	\$2,692,105	\$0	\$0	\$0	\$0	\$0
TML ACCESS RD (LUIZ KAHL WAY) REHAB PHASE 2 DESIGN & CONSTRUCTION	2-2770			FAA	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				FUTURE PFC	\$13,482,040	\$0	\$780,690	\$5,201,350	\$2,500,000	\$2,500,000	\$2,500,000	\$0	\$0
				ADF	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$13,482,040	\$0	\$780,690	\$5,201,350	\$2,500,000	\$2,500,000	\$2,500,000	\$2,500,000	\$0
TML ACCESS RD (LUIZ KAHL WAY) REHAB (DESIGN)	2-2986			ADF	\$26,167	\$113,075	-\$86,908	\$0	\$0	\$0	\$0	\$0	\$0
				PFC	\$474,018	\$322,430	\$151,588	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$500,185	\$435,505	\$64,680	\$0	\$0	\$0	\$0	\$0	\$0
TML ACCESS RD REHAB - WIRELESS RECHG	--		NI	ADF	\$4,610,000	\$0	\$113,075	\$1,156,000	\$3,340,925	\$0	\$0	\$0	\$0
				NYSERDA	\$1,000,000	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$5,610,000	\$0	\$113,075	\$2,156,000	\$3,340,925	\$0	\$0	\$0	\$0
MB4 REPAIRS	2-2772		NI	ADF	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
GARBAGE CANS	2-2778		NR	ADF	\$45,000	\$0	\$0	\$15,000	\$15,000	\$15,000	\$0	\$0	
GUARD SHELTER	2-2779		NR	ADF	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
IT SECURITY MAINT/UPGRADE	2-2806		NR	ADF	\$1,521,554	\$260,185	\$111,369	\$150,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000
IT HARDWARE REPL/UPGRADE	2-2807		NR	ADF	\$2,801,987	\$978,043	\$73,944	\$250,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000
FLOOR CLEANING EQUIPMENT	2-2818		NR	ADF	\$406,539	\$266,539	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
PASSENGER BOARDING BRIDGE REPL	2-2744		NR	FUTURE PFC	\$969,680	\$39,965	\$929,715	\$0	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$1,525,396	\$0	\$1,525,396	\$0	\$0	\$0	\$0	\$0	\$0
				ADF	\$6,839	\$0	\$6,839	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$2,501,915	\$39,965	\$2,461,950	\$0	\$0	\$0	\$0	\$0	\$0

FY 2026/27 THROUGH FY 2030/31 FISCALLY CONSTRAINED CAPITAL PLAN

BUFFALO NIAGARA INTERNATIONAL AIRPORT

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
PASSENGER BOARDING BRIDGE REPL	2-2821		NR	FAA	\$4,400,000	\$3,318,768	\$1,081,232	\$0	\$0	\$0	\$0	\$0	\$0
				NYS DOT	\$115,789	\$87,336	\$28,453	\$0	\$0	\$0	\$0	\$0	\$0
				FUTURE PFC	\$115,789	\$87,336	\$28,453	\$0	\$0	\$0	\$0	\$0	\$0
				FUTURE PFC	\$10,176,348	\$623,280	\$1,005,892	\$2,241,183	\$2,396,624	\$3,909,369	\$0	\$0	\$0
				DUE TO ADF	\$62,298	\$62,298	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$14,870,225	\$4,179,018	\$2,144,031	\$2,241,183	\$2,396,624	\$3,909,369	\$0	\$0	\$0
PC AIR REPL - 4 UNITS	2-2828		NR	FUTURE PFC	\$657,271	\$657,271	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				ADF	\$7,980	\$7,980	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$665,251	\$665,251	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PSNGR TML STANDBY POWER EXPANSION	2-2841		NI	NYS DOT	\$1,007,845	\$85,896	\$921,949	\$0	\$0	\$0	\$0	\$0	\$0
				ADF	\$436,847	\$44,890	\$391,957	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$1,444,692	\$130,786	\$1,313,906	\$0	\$0	\$0	\$0	\$0	\$0
POWER POLES FOR HOLD ROOMS	2-2979		NI	ADF	\$55,180	\$15,180	\$20,000	\$0	\$20,000	\$0	\$0	\$0	\$0
FMD DEPARTMENT													
SUPPORT HVAC TERMINAL (AUX UNITS)	--		NR	ADF	\$50,000	\$0	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$0
MAIN ELECTRICAL ROOM VENTILATION	2-2777			ADF	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FMD MOVE TO TERMINAL	--		NI	ADF	\$250,000	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0
TERMINAL - AIR CURTAINS	2-2219		NR	ADF	\$97,722	\$47,722	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
BUF PARKING													
PRKG LOT - REPAVEMENT (DESIGN)	--		NR	ADF	\$1,500,000	\$0	\$0	\$0	\$0	\$1,500,000	\$0	\$0	\$0
PRKG LOT - REPAVEMENT (CONSTR)	--		NR	ADF	\$15,000,000	\$0	\$0	\$0	\$0	\$0	\$15,000,000	\$0	\$0
PRKG LOT - ELECTRIC SHUTTLES	--		NR	ADF	\$5,000,000	\$0	\$0	\$0	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
PARKING EXPANSION PHASE III (4K SPACE)	--		NR	BOND	\$77,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$77,500,000
				ADF	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$2,000,000	
				TOTAL	\$79,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$79,500,000
PARKING RAMP SOLAR PANELS	--		NI	FUTURE FUND	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000	
REV CONTROL EQUIP (EMERG REPL)	2-2815		NR	ADF	\$2,078,891	\$78,891	\$0	\$1,000,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000
PRKG LOT - EV CHARGING STNS	2-2822		SR	ADF	\$614,293	\$114,293	\$0	\$250,000	\$250,000	\$0	\$0	\$0	\$0
REPLACE SHUTTLE BUSES	2-2843		NR	ADF	\$6,724,935	\$724,935	\$0	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
PARKING PICK UP TRUCK	2-2853		NR	ADF	\$38,144	\$38,144	\$0	\$0	\$0	\$0	\$0	\$0	\$0

FY 2026/27 THROUGH FY 2030/31 FISCALLY CONSTRAINED CAPITAL PLAN

BUFFALO NIAGARA INTERNATIONAL AIRPORT

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
BUF OTHER													
OBSTRUCTION REMOVAL - PHASE II (ENVIRONMENTAL ASSESSMENT)	2-2845			FAA	\$96,862	\$62,388	\$20,687	\$13,787	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$5,384	\$3,466	\$1,150	\$768	\$0	\$0	\$0	\$0	\$0
				FUTURE PFC	\$5,384	\$3,466	\$1,150	\$768	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$107,630	\$69,320	\$22,987	\$15,323	\$0	\$0	\$0	\$0	\$0
OBSTRUCTION REMOVAL EASEMENT -PHASE (ACQUISITIONS)	--			FAA	\$375,000	\$0	\$0	\$375,000	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$62,500	\$0	\$0	\$62,500	\$0	\$0	\$0	\$0	\$0
				FUTURE PFC	\$62,500	\$0	\$0	\$62,500	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$500,000	\$0	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0
OBSTRUCTION REMOVAL - PHASE IV	--		SR	FAA	\$450,000	\$0	\$0	\$0	\$0	\$450,000	\$0	\$0	\$0
				NYSDOT	\$75,000	\$0	\$0	\$0	\$0	\$75,000	\$0	\$0	\$0
				FUTURE PFC	\$75,000	\$0	\$0	\$0	\$0	\$75,000	\$0	\$0	\$0
				TOTAL	\$600,000	\$0	\$0	\$0	\$0	\$600,000	\$0	\$0	\$0
WETLANDS FAN REPLACEMENT	--		SR	ADF	\$60,000	\$0	\$0	\$20,000	\$20,000	\$20,000	\$0	\$0	\$0
WILDLIFE HAZARD MGMT PLAN	--		NI	FAA	\$81,000	\$0	\$0	\$0	\$0	\$81,000	\$0	\$0	\$0
				NYSDOT	\$4,500	\$0	\$0	\$0	\$0	\$4,500	\$0	\$0	\$0
				FUTURE PFC	\$4,500	\$0	\$0	\$0	\$0	\$4,500	\$0	\$0	\$0
				TOTAL	\$90,000	\$0	\$0	\$0	\$0	\$90,000	\$0	\$0	\$0
EV CHARGING STN FOR NFTA VEHICLES	2-2221		NI	ADF	\$172,325	\$92,325	\$0	\$20,000	\$20,000	\$20,000	\$20,000	\$0	\$0
PFC PROGRAM PLANNING & ADMIN	2-2309		M	PFC	\$1,612,923	\$1,005,924	\$6,999	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
				FUTURE PFC	\$48,853	\$48,853	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$1,661,776	\$1,054,777	\$6,999	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
ELECTRICAL DEPARTMENT SVC TRUCK	2-2755		NR	ADF	\$230,000	\$0	\$0	\$0	\$110,000	\$0	\$0	\$0	\$120,000
SIDA TRAINING SYSTEM	2-2793		NI	PFC	\$199,778	\$79,778	\$0	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
BUF MASTER PLAN	2-2850		NR	FAA	\$1,678,096	\$533,970	\$1,144,126	\$0	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$93,200	\$29,665	\$63,535	\$0	\$0	\$0	\$0	\$0	\$0
				PFC	\$93,198	\$29,665	\$63,533	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$1,864,494	\$593,300	\$1,271,194	\$0	\$0	\$0	\$0	\$0	\$0

FY 2026/27 THROUGH FY 2030/31 FISCALLY CONSTRAINED CAPITAL PLAN

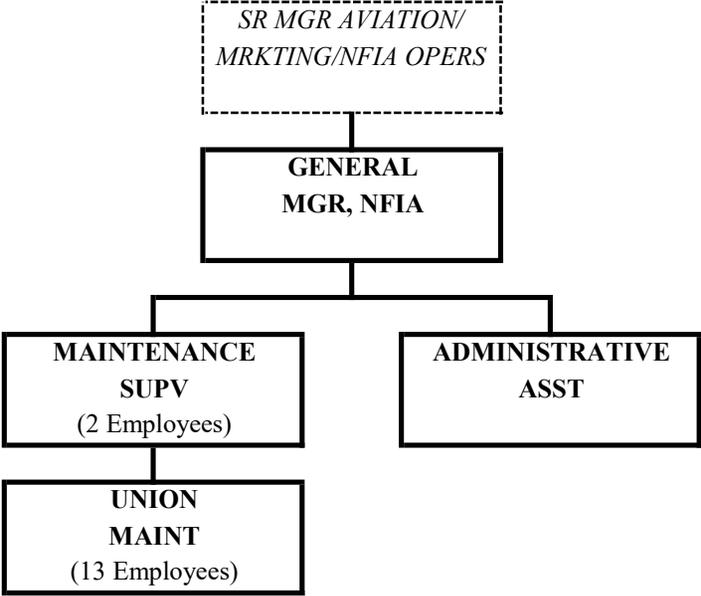
BUFFALO NIAGARA INTERNATIONAL AIRPORT

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
				AIR NY	\$2,500,000	\$0	\$0	\$2,500,000	\$0	\$0	\$0	\$0	\$0
				BOND	\$77,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$77,500,000
				CFC	\$160,000,000	\$0	\$0	\$5,000,000	\$1,000,000	\$0	\$9,000,000	\$5,000,000	\$140,000,000
				DUE TO ADF	\$62,298	\$62,298	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				FAA	\$147,833,567	\$74,897,902	\$20,483,509	\$4,718,157	\$30,358,000	\$7,376,000	\$0	\$0	\$10,000,000
				FAA RESTRICTED	\$23,970	\$0	\$23,970	\$0	\$0	\$0	\$0	\$0	\$0
				FUTURE FUND	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000
				FUTURE NYSDOT	\$1,800,000	\$0	\$0	\$1,800,000	\$0	\$0	\$0	\$0	\$0
				FUTURE PFC	\$131,967,633	\$4,337,356	\$5,555,708	\$14,015,076	\$26,749,624	\$31,309,869	\$7,500,000	\$3,700,000	\$38,800,000
				GRANT ASSUR 25	\$1,732,886	\$225,761	\$187,125	\$180,000	\$350,000	\$190,000	\$195,000	\$200,000	\$205,000
				INSUR CLAIM	\$1,237,740	\$0	\$118,740	\$1,119,000	\$0	\$0	\$0	\$0	\$0
				NFTA / ADF	\$147,502,164	\$6,170,152	\$5,347,172	\$16,993,069	\$56,243,420	\$18,495,114	\$27,909,342	\$9,373,895	\$6,970,000
				NYSDOT	\$9,151,263	\$2,611,083	\$3,376,439	\$255,285	\$1,862,955	\$795,500	\$0	\$0	\$250,000
				NYSERDA	\$1,000,000	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$0
				PFC	<u>\$57,214,527</u>	<u>\$10,732,512</u>	<u>\$1,229,622</u>	<u>\$7,939,906</u>	<u>\$8,307,736</u>	<u>\$16,429,600</u>	<u>\$6,285,000</u>	<u>\$6,170,150</u>	<u>\$120,000</u>
				TOTAL	\$740,526,047	\$99,037,064	\$36,322,285	\$55,520,493	\$124,871,735	\$74,596,083	\$50,889,342	\$24,444,045	\$274,845,000

Niagara Falls International Airport



NIAGARA FALLS INTERNATIONAL AIRPORT



TOTAL EMPLOYEES 17

NFIA
2025/26 ANNUAL BUDGET
VS
2026/27 ANNUAL BUDGET

	FY 24-25 ACTUAL	FY 25-26 BUDGET	FY 26-27 BUDGET	VARIANCE	%
OPERATING REVENUES					
Airport Fees & Services	90,760	96,620	127,530	30,910	32.0%
Rental Income	350,591	370,887	405,921	35,034	9.4%
Concessions/Commissions	1,193,987	1,326,905	1,585,321	258,416	19.5%
Resales & Rebillings	13,668	18,224	18,541	317	1.7%
Other Operating Revenues	<u>119,495</u>	<u>125,000</u>	<u>125,000</u>	<u>0</u>	<u>0.0%</u>
TOTAL OPERATING REVENUES	1,768,501	1,937,636	2,262,313	324,677	16.8%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	1,928,629	1,919,596	2,105,452	185,856	9.7%
Maintenance & Repairs	1,138,265	1,432,304	1,460,970	28,666	2.0%
Utilities	295,416	357,895	387,689	29,794	8.3%
Insurance & Injuries	380,826	511,355	441,031	(70,324)	-13.8%
Safety & Security	396,017	393,139	491,955	98,816	25.1%
Operations & Technology	932,465	1,056,784	1,371,411	314,627	29.8%
General Business/Other	380,903	459,300	479,682	20,382	4.4%
Administrative Cost Reallocation	1,148,689	1,380,535	1,491,757	111,222	8.1%
Costs Transferred to Capital Projects	(79,734)	(500)	(16,000)	(15,500)	3100.0%
Inter Division Reimbursement	<u>(37,160)</u>	<u>(15,000)</u>	<u>(30,000)</u>	<u>(15,000)</u>	<u>100.0%</u>
TOTAL OPERATING EXPENSES	<u>6,484,316</u>	<u>7,495,408</u>	<u>8,183,947</u>	<u>688,539</u>	<u>9.2%</u>
OPERATING INCOME/(LOSS)	(4,715,815)	(5,557,772)	(5,921,634)	(363,862)	6.5%
LESS: DIRECT CAPITAL	199,417	165,289	309,930	144,641	87.5%
LESS: INDIRECT CAPITAL	<u>241,670</u>	<u>703,556</u>	<u>1,371,435</u>	<u>667,879</u>	<u>94.9%</u>
NET SURPLUS/(DEFICIT)	<u>(5,156,902)</u>	<u>(6,426,617)</u>	<u>(7,603,000)</u>	<u>(1,176,383)</u>	<u>18.3%</u>

NIAGARA FALLS INTERNATIONAL AIRPORT

PERFORMANCE INDICATORS

DESCRIPTION

Niagara Falls International Airport (NFIA) is a joint-use military/general aviation airport that provides commercial passenger and air cargo service.

NFIA, which is situated on 1,100 acres of property, has a 9,829-foot main runway as well as two general aviation runways (5,188 and 4,030 feet). A 72,480 square foot state-of-the-art terminal building was opened in December 2009. Spirit Airlines and Allegiant Air have been providing year-round scheduled air services for the past decade, handling approximately two hundred fifty thousand passengers annually (pre-pandemic). As of summer 2022, Spirit Airlines has not yet fully resumed year-round service after pausing flight operations in October 2020 due to COVID-19 industry impacts. There are nearly 2,000 parking spaces located on or near the terminal building grounds with free passenger shuttle service. In addition to the main terminal, NFIA has a general aviation complex consisting of hangars, tie downs, a customer service area and a pilot's lounge. A private Fixed Base Operator, FBO, offers full aviation services to the aviation public.

	FYE 25 <u>Actual</u>	FYE 26 <u>Original Budget</u>	FYE 26 <u>Current Estimate</u>	FYE 27 <u>Budget</u>
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FAA Regulations	100%	100%	100%	100%
Total Passengers	57,261	63,402	65,205	69,754
Parking Fees Per Passenger	\$13.08	\$12.82	\$12.78	\$12.50

PROGRAM AND SERVICE OBJECTIVES

- Continue the aggressive marketing approach to capitalize on Air Cargo and Charter opportunities in the most cost-effective operating manner.
- Work closely with the FBO to assure the performance of contracted services.
- Continue to market the NFIA terminal to potential air service providers and concessionaires to provide quality customer service and improve operating profits.
- Continue to increase satisfaction and customer service and enhance public and customer perception of the airport.

Bdg 204-Co,PL,Dept,Acct Report

QB204 Date 11/19/25
Time 14:36

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2026-27

Page 20
CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0099 ADMINISTRATIVE AND GENERAL

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
499	OTHER OPERATING REVENUES	119,495-	125,000-	125,000-	125,000-	
	TOTAL REVENUES	119,495-	125,000-	125,000-	125,000-	

Bdg 204-Co,PL,Dept,Acct Report

QB204 Date 11/19/25
Time 14:36

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2026-27

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Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0099 ADMINISTRATIVE AND GENERAL

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	99,349	111,792	49,483	104,796	6,996-
515	EMPLOYEE BENEFITS	51,178	62,142	28,206	57,265	4,877-
520	MAINTENANCE AND REPAIRS	56				
534	TELEPHONE	1,451	3,400	757	3,000	400-
541	INSURANCE	380,825	509,855	171,647	439,531	70,324-
542	CLAIM LOSSES		1,500		1,500	
560	XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX	932,464	1,056,784	520,552	1,371,411	314,627
571	CONSULTANTS/OUTSIDE SERVICES	69,257	102,762	35,339	97,812	4,950-
573	PROVISIONS AND RESERVES			10,044		
574	TAXES AND ASSESSMENTS	4,232	7,500	3,440	7,500	
575	PRINTING & ADVERTISING	40,315	44,950	7,814	45,000	50
576	EMPLOYEE TRAVEL	8,062	8,500	3,333	9,000	500
577	EMPLOYEE TRAINING	3,570				
578	POSTAGE	945	50	7	50	
580	GENERAL OFFICE	4,890	10,000	8,318	13,000	3,000
584	FREIGHT	1,604	600	1,119	1,750	1,150
593	COST ALLOCATION PLAN	1,148,691	1,380,535	603,013	1,491,757	111,222
TOTAL	EXPENSES	2,746,889	3,300,370	1,443,072	3,643,372	343,002

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0219 LANDING AREA

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
401	LANDING FEES	90,759-	96,620-	50,611-	127,530-	30,910-
431	BUILDING SPACE	1,250				
433	GROUND RENTALS	76,500-	76,500-	38,250-	76,500-	
439	OTHER RENTALS	89,930-	90,766-	45,394-	91,924-	1,158-
442	COMMISSIONS	216,046-	301,875-	100,832-	254,812-	47,063
TOTAL	REVENUES	471,985-	565,761-	235,087-	550,766-	14,995

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2026-27

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Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0219 LANDING AREA

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	777,850	696,254	339,928	775,478	79,224
515	EMPLOYEE BENEFITS	404,257	383,662	189,764	430,547	46,885
520	MAINTENANCE AND REPAIRS	412,223	535,000	160,264	522,920	12,080-
527	ENVIRONMENTAL	114,221	200,000	43,260	162,000	38,000-
530	GROUNDS & LANDSCAPING	8,906	5,000	4,833	5,000	
531	ELECTRIC POWER	2,942	4,630	1,041	4,300	330-
534	TELEPHONE	1,887	2,400	952	2,400	
571	CONSULTANTS/OUTSIDE SERVICES	21,346	30,000	27,707	30,000	
576	EMPLOYEE TRAVEL			552		
577	EMPLOYEE TRAINING	1,223	7,500		7,500	
580	GENERAL OFFICE	1,481	500	1,570	2,000	1,500
591	PROJECTS	73,567-	500-	4,065-	10,000-	9,500-
TOTAL	EXPENSES	1,672,769	1,864,446	765,806	1,932,145	67,699

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0240

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS		5,000	918	1,500	3,500-
TOTAL	EXPENSES		5,000	918	1,500	3,500-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0245 TERMINAL BUILDING

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	59,438-	60,620-	30,619-	63,285-	2,665-
441	CONCESSIONS	49,295-	39,000-	7,454-	45,000-	6,000-
462	REBILLINGS	9,797-	14,200-	2,485-	14,200-	
TOTAL	REVENUES	118,530-	113,820-	40,558-	122,485-	8,665-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0245 TERMINAL BUILDING

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	96,204	67,000	59,533	98,050	31,050
526	JANITORIAL AND LAUNDRY	909		1,778	2,500	2,500
531	ELECTRIC POWER	57,114	75,257	28,727	72,000	3,257-
532	GAS	27,495	30,000	4,619	35,000	5,000
533	WATER	30,141	16,000	44,690	30,000	14,000
574	TAXES AND ASSESSMENTS	1,205	3,500		3,500	
TOTAL	EXPENSES	213,068	191,757	139,347	241,050	49,293

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Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0246 NFIA New Terminal

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	24,611-	24,612-	12,045-	25,686-	1,074-
433	GROUND RENTALS	90,354-	108,874-	47,666-	136,176-	27,302-
441	CONCESSIONS	177,434-	170,915-	108,656-	410,411-	239,496-
462	REBILLINGS	3,871-	4,024-	1,973-	4,341-	317-
TOTAL	REVENUES	296,270-	308,425-	170,340-	576,614-	268,189-

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Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0246 NFIA New Terminal

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	240,686	271,894	152,057	313,937	42,043
515	EMPLOYEE BENEFITS	126,131	150,683	85,465	175,019	24,336
520	MAINTENANCE AND REPAIRS	210,251	284,994	94,707	302,000	17,006
526	JANITORIAL AND LAUNDRY	67,056	26,200	33,769	47,000	20,800
527	ENVIRONMENTAL	1,461-				
530	GROUNDS & LANDSCAPING	3,613		4,923	5,000	5,000
531	ELECTRIC POWER	120,392	173,670	70,570	180,200	6,530
532	GAS	18,214	17,000	3,147	19,220	2,220
533	WATER	1,463	1,950	896	1,850	100-
534	TELEPHONE	24,229	19,000	12,099	25,000	6,000
553	POLICE PROTECTION	357,386	343,139	231,748	431,955	88,816
554	TRAFFIC CONTROL	38,630	50,000	31,747	60,000	10,000
571	CONSULTANTS/OUTSIDE SERVICES	16,590	10,000	3,616	15,000	5,000
580	GENERAL OFFICE	1,066	1,000	702	1,500	500
591	PROJECTS	6,166-		1,015-	6,000-	6,000-
592	DIVISION OPERATIONS	37,160-	15,000-	15,855-	30,000-	15,000-
TOTAL	EXPENSES	1,180,920	1,334,530	708,576	1,541,681	207,151

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Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0269 NET LEASED AREA

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
433	GROUND RENTALS	11,003-	9,515-	6,402-	12,350-	2,835-
	TOTAL REVENUES	11,003-	9,515-	6,402-	12,350-	2,835-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0271 MAINTENANCE FACILITIES

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	150,004	157,179	69,625	158,632	1,453
515	EMPLOYEE BENEFITS	79,151	85,989	39,046	89,778	3,789
520	MAINTENANCE AND REPAIRS	56,814	65,310	8,563	67,000	1,690
524	AUTOMOTIVE	169,243	218,800	52,301	223,000	4,200
531	ELECTRIC POWER	7,527	10,188	2,843	10,219	31
580	GENERAL OFFICE	794	350	340	700	350
TOTAL	EXPENSES	463,533	537,816	172,718	549,329	11,513

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0274 PARKING LOTS AND STRUCTURES

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
441	CONCESSIONS	751,206-	815,115-	350,035-	875,098-	59,983-
	TOTAL REVENUES	751,206-	815,115-	350,035-	875,098-	59,983-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0274 PARKING LOTS AND STRUCTURES

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS		25,000		25,000	
531	ELECTRIC POWER	2,555	4,400	1,389	4,500	100
571	CONSULTANTS/OUTSIDE SERVICES	204,315	232,088	126,330	245,370	13,282
TOTAL	EXPENSES	206,870	261,488	127,719	274,870	13,382

FY 2026/27 THROUGH FY 2030/31 FISCALLY CONSTRAINED CAPITAL PLAN

NIAGARA FALLS INTERNATIONAL AIRPORT

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
NEW PROJECTS													
RUNWAY BROOM (REPLACE #40 - 2003)				FUTURE PFC	\$900,000	\$0	\$0	\$900,000	\$0	\$0	\$0	\$0	\$0
RUNWAY BROOM (REPLACE #49 - 2012)				FUTURE PFC	\$900,000	\$0	\$0	\$0	\$0	\$900,000	\$0	\$0	\$0
2X MULTI-TASK EQUIP MTE	--	10	NR	FUTURE PFC	\$2,000,000	\$0	\$0	\$0	\$1,000,000	\$0	\$1,000,000	\$0	\$0
AIRFIELD PICKUP (#11 REPLACEMENT-2008)				ADF	\$70,000	\$0	\$0	\$70,000	0	\$0	\$0	\$0	\$0
ONE TON DUMP TRUCK (REPLACE #7 - 2003)				ADF	\$85,000	\$0	\$0	\$0	\$0	\$85,000	\$0	\$0	\$0
JOHN DEERE BOOM CUTTER ATTACHMENT				ADF	\$45,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$45,000
JOHN DEERE EXCAVATOR W/ ATTACHMENT				ADF	\$100,000	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0
TENNANT STREET SWEEPER (REPLACE 2007)				ADF	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000	\$0	\$0
RW 6 RECONFIGURATION - EA				FUTURE FAA	\$180,000	\$0	\$0	\$180,000	0	\$0	\$0	0	\$0
				NYSDOT	\$10,000	\$0	\$0	\$10,000	\$0	\$0	\$0	\$0	\$0
				PFC	\$10,000	\$0	\$0	\$10,000	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$200,000	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0
RW 6 RECONFIGURATION - DESIGN				FUTURE FAA	\$1,800,000	\$0	\$0	\$0	0	\$1,800,000	\$0	0	\$0
				NYSDOT	\$100,000	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0
				PFC	\$100,000	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0
				TOTAL	\$2,000,000	\$0	\$0	\$0	\$0	\$2,000,000	\$0	\$0	\$0
RW 6 RECONFIGURATION - CONSTRUCTION				FUTURE FAA	\$18,000,000	\$0	\$0	\$0	0	\$0	\$18,000,000	0	\$0
				NYSDOT	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$1,000,000	\$0	\$0
				PFC	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$1,000,000	\$0	\$0
				TOTAL	\$20,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$20,000,000	\$0
APRON REHAB - CONCRETE & TW D1 - DESIGN				FUTURE FAA	\$837,000	\$0	\$0	\$0	0	\$0	\$837,000	0	\$0
				NYSDOT	\$46,500	\$0	\$0	\$0	\$0	\$0	\$46,500	\$0	\$0
				PFC	\$46,500	\$0	\$0	\$0	\$0	\$0	\$46,500	\$0	\$0
				TOTAL	\$930,000	\$0	\$0	\$0	\$0	\$0	\$0	\$930,000	\$0
APRON REHAB - CONCRETE & TW D1 - CONSTRUCTION				FUTURE FAA	\$8,370,000	\$0	\$0	\$0	0	\$0	\$0	0	\$8,370,000
				NYSDOT	\$465,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$465,000
				PFC	\$465,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$465,000
				TOTAL	\$9,300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$9,300,000

FY 2026/27 THROUGH FY 2030/31 FISCALLY CONSTRAINED CAPITAL PLAN

NIAGARA FALLS INTERNATIONAL AIRPORT

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
APRON REHAB - ASPHALT & TW J- DESIGN				FUTURE FAA	\$504,000	\$0	\$0	\$0	0	\$0	\$0	0	\$504,000
				NYSDOT	\$28,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$28,000
				PFC	\$28,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$28,000
				TOTAL	\$560,000	\$0	\$0	\$0	\$0	\$0	\$560,000		
APRON REHAB - ASPHALT & TW J- CONSTRUCTION				FUTURE FAA	\$5,040,000	\$0	\$0	\$0	0	\$0	\$0	0	\$5,040,000
				NYSDOT	\$280,000	\$0	\$0	\$0	\$0	\$0	\$0	\$280,000	
				PFC	\$280,000	\$0	\$0	\$0	\$0	\$0	\$280,000		
				TOTAL	\$5,600,000	\$0	\$0	\$0	\$0	\$0	\$5,600,000		
TENNANT STREET SWEEPER (REPLACE 2007)					\$150,000	\$0	\$0	\$0	\$0	\$150,000	\$0	\$0	
PREVIOUSLY BUDGETED PROJECTS													
PARALLEL T/W PROGRAM (CONSTRUCTION)	--			FAA	\$31,500,000	\$0	\$0	\$0	0	\$0	\$0	0	\$31,500,000
				NYSDOT	\$1,950,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,950,000	
				FUTURE PFC	\$1,950,000	\$0	\$0	\$0	\$0	\$0	\$1,950,000		
				TOTAL	\$35,400,000	\$0	\$0	\$0	\$0	\$0	\$35,400,000		
PT 77 OFF-AIRPT OBSTR-SPORTSMENS EASMNT	--		NI	ADF	\$25,000	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0	
LANDSIDE ROADWAY CONSTR PATCHWRK/ADDRESS EAST OF CIRCLE/STUDY INCL ALL PVMNT	--		SR	FUTURE PFC	\$3,942,342	\$0	\$0	\$3,942,342	\$0	\$0	\$0	\$0	
MASTER PLAN UPDATE	--		NI	FUTURE PFC	\$300,000	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	
FUEL FARM ROAD REPAIRS 3 AREAS	--		SR	FUTURE NYSDOT	\$400,000	\$0	\$0	\$40,000	\$360,000	\$0	\$0	\$0	
CALSPAN 80' SEWER PIPE REPL	--		SR	ADF	\$100,000	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	
WILDLIFE HAZARD ASSESSMENT & MGMT PLAN UPDATE	--			FAA	\$117,295	\$0	\$0	\$117,295	\$0	\$0	\$0	\$0	
				NYSDOT	\$3,086	\$0	\$0	\$3,086	\$0	\$0	\$0	\$0	
				FUTURE PFC	\$4,000	\$0	\$0	\$4,000	\$0	\$0	\$0	\$0	
				TOTAL	\$124,381	\$0	\$0	\$124,381	\$0	\$0	\$0	\$0	
2X MULTI-TASK EQUIP MTE	--		NR	FUTURE NYSDOT	\$2,000,000	\$0	\$0	\$1,000,000	\$1,000,000	\$0	\$0	\$0	
PRKNG LOT - REV CONTROL (CONSTR)	--		SR	ADF	\$2,200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$2,200,000	
PRKNG LOT - REV CONTROL (EQUIP)	--		SR	ADF	\$400,000	\$0	\$0	\$0	\$0	\$0	\$0	\$400,000	
PART 77 OFF-AIRPORT LAND EASEMENT & DESIGN 10L R/W NON-RPZ	--			FAA	\$270,000	\$0	\$0	\$270,000	\$0	\$0	\$0	\$0	
				NYSDOT	\$15,000	\$0	\$0	\$15,000	\$0	\$0	\$0	\$0	
				FUTURE PFC	\$15,000	\$0	\$0	\$15,000	\$0	\$0	\$0	\$0	
				TOTAL	\$300,000	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	

FY 2026/27 THROUGH FY 2030/31 FISCALLY CONSTRAINED CAPITAL PLAN

NIAGARA FALLS INTERNATIONAL AIRPORT

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
PART 77 OFF-AIRPORT OBSTRUCTION TREE REMOVAL 10L NON-RPZ (CONSTRUCTION)	--			FAA	\$450,000	\$0	\$0	\$0	\$450,000	\$0	\$0	\$0	\$0
				NYSDOT	\$25,000	\$0	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0
				FUTURE PFC	\$25,000	\$0	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0
				TOTAL	\$500,000	\$0	\$0	\$0	\$500,000	\$0	\$0	\$0	\$0
TERMINAL APRON EXPANSION - EAST/WEST (DESIGN)	--			FAA	\$1,125,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,125,000
				NYSDOT	\$62,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$62,500
				FUTURE PFC	\$62,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$62,500
				TOTAL	\$1,250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,250,000
TERMINAL APRON EXPANSION - WEST	--		NI	FAA	\$1,125,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,125,000
				NYSDOT	\$62,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$62,500
				FUTURE PFC	\$62,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$62,500
				TOTAL	\$1,250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,250,000
28R R/W REPR - MILITARY CONSTR DAMAGE	--			USAF	\$2,700,000	\$0	\$0	\$0	\$0	\$0	\$0	\$2,700,000	
PARALLEL T/W PROGRAM (DESIGN & CONSTRUCTION)	2-1517			FAA	\$3,510,000	\$0	\$0	\$3,510,000	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$195,000	\$0	\$0	\$195,000	\$0	\$0	\$0	\$0	\$0
				FUTURE PFC	\$195,000	\$4,454	\$0	\$190,546	\$0	\$0	\$0	\$0	\$0
				FUTURE FUND	\$31,179	\$31,179	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$3,931,179	\$35,633	\$0	\$3,895,546	\$0	\$0	\$0	\$0	\$0
NFARS COMPATIBLE USE PLAN/MILITARY INSTALLATION RESILIENCY PLAN	2-1526			DOD	\$511,597	\$303,777	\$207,820	\$0	\$0	\$0	\$0	\$0	\$0
				ADF	\$62,548	\$29,208	\$33,340	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$574,145	\$332,985	\$241,160	\$0	\$0	\$0	\$0	\$0	
AIRFIELD ILLUMINATED SIGNAGE UPGR (CONSTRUCTION)	2-1527			FAA	\$3,661,089	\$3,518,738	\$142,351	\$0	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$203,394	\$195,485	\$7,909	\$0	\$0	\$0	\$0	\$0	\$0
				PFC	\$203,394	\$195,485	\$7,909	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$4,067,877	\$3,909,708	\$158,169	\$0	\$0	\$0	\$0	\$0	
20 TON TRAILER	2-1540			NYSDOT	\$31,303	\$0	\$31,303	\$0	\$0	\$0	\$0	\$0	\$0
				ADF	\$7,826	\$0	\$7,826	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$39,129	\$0	\$39,129	\$0	\$0	\$0	\$0	\$0	
AIRSIDE DRAINAGE STRUCTURE REPR	2-1541		SR	ADF	\$100,000	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0
				FUTURE PFC	\$577,379	\$0	\$577,379	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$677,379	\$0	\$677,379	\$0	\$0	\$0	\$0	\$0	

FY 2026/27 THROUGH FY 2030/31 FISCALLY CONSTRAINED CAPITAL PLAN

NIAGARA FALLS INTERNATIONAL AIRPORT

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
PART 77 OFF-AIRPORT OBSTRUCTION TREE REMOVAL 10L RPZ (CONSTRUCTION)	2-2795			FAA	\$238,570	\$13,570	\$0	\$225,000	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$13,254	\$754	\$0	\$12,500	\$0	\$0	\$0	\$0	\$0
				FUTURE PFC	\$13,254	\$754	\$0	\$12,500	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$265,078	\$15,078	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0
T/W D REALIGNMNT & EXTNSN (ENVIR ASSMNT)	2-2847			FAA	\$260,111	\$184,573	\$31,698	\$43,840	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$14,450	\$10,254	\$1,761	\$2,435	\$0	\$0	\$0	\$0	\$0
				FUTURE PFC	\$14,451	\$10,254	\$1,762	\$2,435	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$289,012	\$205,081	\$35,221	\$48,710	\$0	\$0	\$0	\$0	\$0
T/W D REALIGNMENT & EXT (DESIGN)	2-1549			FAA	\$564,300	\$0	\$564,300	\$0	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$31,350	\$0	\$31,350	\$0	\$0	\$0	\$0	\$0	\$0
				FUTURE PFC	\$31,350	\$0	\$31,350	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$627,000	\$0	\$627,000	\$0	\$0	\$0	\$0	\$0	\$0
T/W D REALIGNMENT & EXTENSION (CONSTRUCTION)	--			FAA	\$10,372,950	\$0	\$0	\$0	\$4,995,450	\$5,377,500	\$0	\$0	\$0
				NYSDOT	\$576,275	\$0	\$0	\$0	\$277,525	\$298,750	\$0	\$0	\$0
				FUTURE PFC	\$576,275	\$0	\$0	\$0	\$277,525	\$298,750	\$0	\$0	\$0
				TOTAL	\$11,525,500	\$0	\$0	\$0	\$5,550,500	\$5,975,000	\$0	\$0	\$0
PAVEMENT MGMT PROGRAM UPDATE (ENVIR ASSMNT)	2-2848			FAA	\$68,071	\$67,617	\$454	\$0	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$3,782	\$3,757	\$25	\$0	\$0	\$0	\$0	\$0	\$0
				FUTURE PFC	\$3,782	\$3,757	\$25	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$75,635	\$75,131	\$504	\$0	\$0	\$0	\$0	\$0	\$0
NFIA OPERATIONS													
AIRFIELD PICKUP REPL (3 TRUCKS)	--		NR	ADF	\$180,000	\$0	\$60,000	\$0	\$60,000	\$60,000	\$0	\$0	\$0
CAYUGA CREEK GATE UPGRADE	--		NI	ADF	\$38,000	\$0	\$0	\$13,000	\$0	\$0	\$0	\$0	\$25,000
R/W 6/24 REHAB (DESIGN)	--		SR	FAA	\$1,692,000	\$0	\$0	\$0	\$0	\$0	\$1,692,000	\$0	\$0
				NYSDOT	\$211,500	\$0	\$0	\$0	\$0	\$0	\$211,500	\$0	\$0
				FUTURE PFC	\$211,500	\$0	\$0	\$0	\$0	\$0	\$211,500	\$0	\$0
				TOTAL	\$2,115,000	\$0	\$0	\$0	\$0	\$0	\$2,115,000	\$0	\$0
R/W 6/24 REHAB (CONSTRUCTION)	--		SR	FAA	\$16,920,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$16,920,000
				NYSDOT	\$2,115,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,115,000
				FUTURE PFC	\$2,115,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,115,000
				TOTAL	\$21,150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$21,150,000

FY 2026/27 THROUGH FY 2030/31 FISCALLY CONSTRAINED CAPITAL PLAN

NIAGARA FALLS INTERNATIONAL AIRPORT

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS	
R/W 10/28 REHAB (DESIGN)	--		SR	FAA	\$1,890,000	\$0	\$0	\$1,890,000	\$0	\$0	\$0	\$0	\$0	
				NYSDOT	\$105,000	\$0	\$0	\$105,000	\$0	\$0	\$0	\$0	\$0	\$0
				FUTURE PFC	\$105,000	\$0	\$0	\$105,000	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$2,100,000	\$0	\$0	\$2,100,000	\$0	\$0	\$0	\$0	\$0	\$0
R/W 10/28 REHAB (CONSTRUCTION)	--		SR	FAA	\$30,400,000	\$0	\$0	\$0	\$0	\$30,400,000	\$0	\$0	\$0	
				NYSDOT	\$1,800,000	\$0	\$0	\$0	\$0	\$1,800,000	\$0	\$0	\$0	\$0
				FUTURE PFC	\$1,800,000	\$0	\$0	\$0	\$0	\$1,800,000	\$0	\$0	\$0	\$0
				TOTAL	\$34,000,000	\$0	\$0	\$0	\$0	\$34,000,000	\$0	\$0	\$0	\$0
MAINT GARAGE	--		NI	ADF	\$6,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$6,000,000		
SNOW REMOVAL EQUIP STORAGE	--		NI	FAA	\$7,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$7,000,000		
TANK ALTERATIONS	--		SR	ADF	\$25,000	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0		
PFC PROGRAM PLANNING & ADMIN	2-1504		NR	FUTURE PFC	\$173,836	\$106,053	\$7,783	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	
				PFC	\$10,939	\$8,859	\$2,080	\$0	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$184,775	\$114,912	\$9,863	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	
REPLACE (2) LOADERS	2-1533		NR	FUTURE PFC	\$420,000	\$70,000	\$0	\$350,000	\$0	\$0	\$0	\$0	\$0	
				NYSDOT	\$280,000	\$280,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$700,000	\$350,000	\$0	\$350,000	\$0	\$0	\$0	\$0	\$0	
ROTARY CUTTER	2-1534	--	NI	NYSDOT	\$280,000	\$0	\$0	\$280,000	\$0	\$0	\$0	\$0	\$0	
				ADF	\$70,000	\$0	\$0	\$70,000	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$350,000	\$0	\$0	\$350,000	\$0	\$0	\$0	\$0	\$0	
JOHN DEERE RIDING MOWER	2-1535		NR	NYSDOT	\$11,749	\$0	\$0	\$11,749	\$0	\$0	\$0	\$0	\$0	
				ADF	\$2,937	\$0	\$0	\$2,937	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$14,686	\$0	\$0	\$14,686	\$0	\$0	\$0	\$0	\$0	
ZERO TURN MOWER - DIESEL 72"	2-1537		NR	NYSDOT	\$15,970	\$0	\$0	\$15,970	\$0	\$0	\$0	\$0	\$0	
				ADF	\$3,993	\$0	\$0	\$3,993	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$19,963	\$0	\$0	\$19,963	\$0	\$0	\$0	\$0	\$0	
TOOL CAT	2-1539		NR	NYSDOT	\$82,193	\$0	\$82,193	\$0	\$0	\$0	\$0	\$0	\$0	
				ADF	\$20,548	\$0	\$20,548	\$0	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$102,741	\$0	\$102,741	\$0	\$0	\$0	\$0	\$0	\$0	
DUMP TRUCK	2-1543		NR	NYSDOT	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				ADF	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	

FY 2026/27 THROUGH FY 2030/31 FISCALLY CONSTRAINED CAPITAL PLAN

NIAGARA FALLS INTERNATIONAL AIRPORT

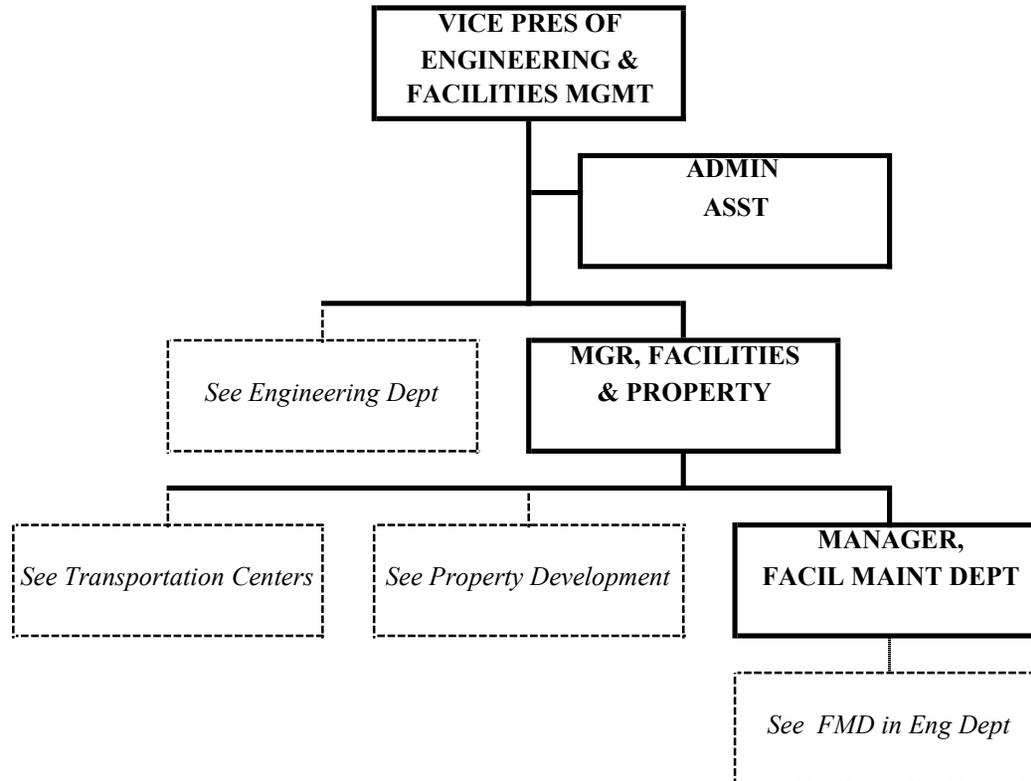
PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
CONDOR HANGER	2-1544			ESD	\$400,000	\$0	\$400,000	\$0	\$0	\$0	\$0	\$0	\$0
Airside Pavement Maintenance 2025/2026	2-1545			FUTURE PFC	\$1,232,935	\$0	\$642,935	\$590,000	\$0	\$0	\$0	\$0	\$0
PEN & INKALP UPDATE	2-1547	--		ADF	\$9,585	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOWER SITING (EA & DESIGN)	2-2977		NI	FAA	\$2,227,776	\$277,695	\$81	\$1,950,000	\$0	\$0	\$0	\$0	\$0
TOWER SITING (CONSTRUCTION)	--		NI	FAA	\$18,000,000	\$0	\$0	\$0	\$0	\$18,000,000	\$0	\$0	\$0
TOWER WINDOW REPL	--		NR	ADF	\$50,000	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0

DOD	\$511,597	\$303,777	\$207,820	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ESD	\$400,000	\$0	\$400,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FAA	\$131,392,162	\$4,062,193	\$738,884	\$8,006,135	\$5,445,450	\$53,777,500	\$1,692,000	\$0	\$57,670,000	
FUTURE FAA	\$34,731,000	\$0	\$0	\$180,000	\$0	\$1,800,000	\$18,837,000	\$0	\$13,914,000	
FUTURE FUND	\$31,179	\$31,179	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
FUTURE NYSDOT	\$2,400,000	\$0	\$0	\$1,040,000	\$1,360,000	\$0	\$0	\$0	\$0	
FUTURE PFC	\$20,131,104	\$195,272	\$1,261,234	\$6,421,823	\$1,312,525	\$3,008,750	\$1,221,500	\$10,000	\$6,700,000	
NFTA / ADF	\$9,745,437	\$29,208	\$221,714	\$309,930	\$210,000	\$145,000	\$150,000	\$0	\$8,670,000	
NYSDOT	\$10,017,806	\$490,250	\$154,541	\$650,740	\$302,525	\$2,198,750	\$1,258,000	\$0	\$4,963,000	
PFC	\$2,143,833	\$204,344	\$9,989	\$10,000	\$0	\$100,000	\$1,046,500	\$0	\$773,000	
USAF	\$2,700,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,700,000	
TOTAL	\$214,204,118	\$5,316,223	\$2,994,182	\$16,618,628	\$8,630,500	\$61,030,000	\$24,205,000	\$10,000	\$95,390,000	

Facilities & Property Group



FACILITIES AND PROPERTY GROUP

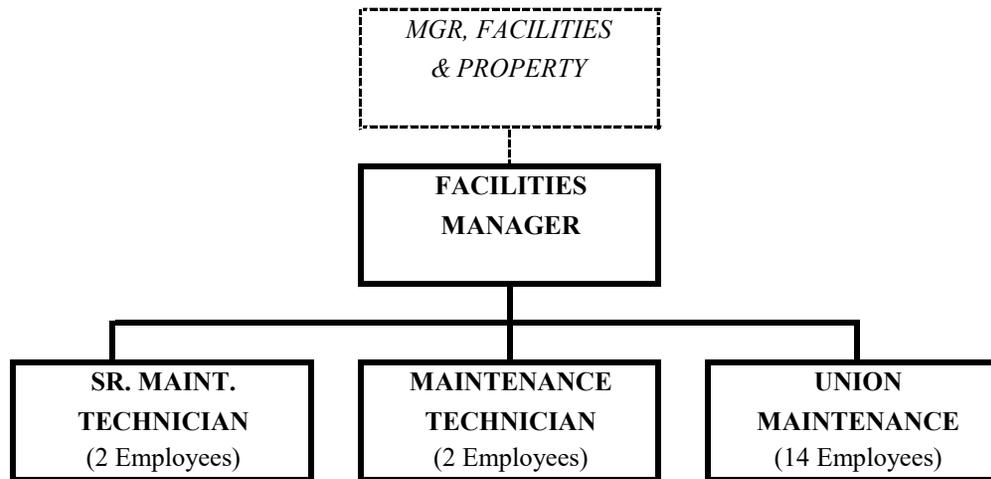


TOTAL EMPLOYEES: 4

Transportation Centers



TRANSPORTATION CENTERS



TOTAL EMPLOYEES 19

TRANSPORTATION CENTERS

2025/26 ANNUAL BUDGET

VS

2026/27 ANNUAL BUDGET

	FY 24-25	FY 25-26	FY 26-27	VARIANCE	%
	ACTUAL	BUDGET	BUDGET		
OPERATING REVENUES					
Rental Income	2,811,811	2,811,036	2,861,036	50,000	1.8%
Concessions/Commissions	10,481	30,000	15,000	(15,000)	-50.0%
Resales & Rebillings	522	0	5,000	5,000	n/a
Other Operating Revenues	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>
TOTAL OPERATING REVENUES	2,822,814	2,841,036	2,881,036	40,000	1.4%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	1,665,436	1,692,260	1,743,901	51,641	3.1%
Maintenance & Repairs	426,707	467,500	469,238	1,738	0.4%
Utilities	330,481	362,561	350,550	(12,011)	-3.3%
Insurance & Injuries	81,654	140,971	116,543	(24,428)	-17.3%
Safety & Security	467,535	536,262	567,288	31,026	5.8%
Operations & Technology	546,038	618,837	803,079	184,242	29.8%
General Business/Other	47,273	45,398	34,757	(10,641)	-23.4%
Administrative Cost Reallocation	672,656	808,421	873,552	65,130	8.1%
Costs Transferred to Capital Projects	0	0	0	0	n/a
Inter Division Reimbursement	<u>(66,352)</u>	<u>(65,000)</u>	<u>(65,000)</u>	<u>0</u>	<u>0.0%</u>
TOTAL OPERATING EXPENSES	<u>4,171,428</u>	<u>4,607,210</u>	<u>4,893,908</u>	<u>286,697</u>	<u>6.2%</u>
OPERATING INCOME/(LOSS)	(1,348,614)	(1,766,174)	(2,012,872)	(246,697)	14.0%
NON-OPERATING ITEMS					
Gain on Sale/Other	<u>190</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>
TOTAL NON-OPERATING ITEMS	<u>190</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>
NET INCOME/(LOSS)	(1,348,424)	(1,766,174)	(2,012,872)	(246,697)	14.0%
LESS: DIRECT CAPITAL	952,587	2,622,417	3,234,570	612,153	23.3%
LESS: INDIRECT CAPITAL	<u>141,518</u>	<u>411,992</u>	<u>803,093</u>	<u>391,100</u>	<u>94.9%</u>
NET SURPLUS/(DEFICIT)	<u>(2,442,529)</u>	<u>(4,800,584)</u>	<u>(6,050,534)</u>	<u>(1,249,950)</u>	<u>26.0%</u>

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2026-27

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0099 ADMINISTRATIVE AND GENERAL

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	936,397	938,644	493,565	965,982	27,338
515	EMPLOYEE BENEFITS	490,723	526,637	274,061	541,478	14,841
520	MAINTENANCE AND REPAIRS	272,286	309,500	135,263	309,500	
524	AUTOMOTIVE	6,005	10,000	2,140	10,000	
526	JANITORIAL AND LAUNDRY	58,273	70,000		70,000	
527	ENVIRONMENTAL	15,339	5,000	6,773	5,000	
534	TELEPHONE	205	250	102	250	
541	INSURANCE	81,653	110,971	36,403	94,543	16,428-
542	CLAIM LOSSES		20,000	1,418-	20,000	
553	POLICE PROTECTION	457,302	527,641	186,502	554,311	26,670
560	XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX	409,228	463,788	228,453	601,868	138,080
571	CONSULTANTS/OUTSIDE SERVICES	33,456	25,748	7,568	26,007	259
577	EMPLOYEE TRAINING		4,000		2,000	2,000-
578	POSTAGE	371	150		150	
580	GENERAL OFFICE	134	13,500	2,467	5,500	8,000-
584	FREIGHT	61		309	100	100
592	DIVISION OPERATIONS	66,352-	65,000-	38,061-	65,000-	
593	COST ALLOCATION PLAN	504,123	605,872	264,643	654,684	48,812
TOTAL	EXPENSES	3,199,204	3,566,701	1,598,770	3,796,373	229,672

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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BUDGET WORKSHEETS - Fiscal Year 2026-27

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DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0519 BUS DOCK AREA

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	111,473-	211,036-	25,518-	211,036-	
	TOTAL REVENUES	111,473-	211,036-	25,518-	211,036-	

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2026-27

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DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0519 BUS DOCK AREA

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
532	GAS	985	1,200	208	1,000	200-
573	PROVISIONS AND RESERVES	13,251		10,248		
TOTAL	EXPENSES	14,236	1,200	10,456	1,000	200-

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2026-27

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Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0529 BUS TERMINAL EXCLUSIVE AREA

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	736,637-	750,000-	369,230-	750,000-	
462	REBILLINGS	521-		3,752-	5,000-	5,000-
TOTAL	REVENUES	737,158-	750,000-	372,982-	755,000-	5,000-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2026-27

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DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0529 BUS TERMINAL EXCLUSIVE AREA

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
532	GAS	6,231	5,000	1,317	6,500	1,500
TOTAL	EXPENSES	6,231	5,000	1,317	6,500	1,500

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2026-27

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Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0539 MTC - BUS TERMINAL PUBLIC AREA

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
441	CONCESSIONS	10,481-	30,000-	3,539-	15,000-	15,000
	TOTAL REVENUES	10,481-	30,000-	3,539-	15,000-	15,000

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Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0539 MTC - BUS TERMINAL PUBLIC AREA

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
531	ELECTRIC POWER	132,796	154,740	75,755	140,000	14,740-
532	GAS	13,161	12,000	2,782	13,000	1,000
573	PROVISIONS AND RESERVES			22,500-		
TOTAL	EXPENSES	145,957	166,740	56,037	153,000	13,740-

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Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0549 OFFICE TOWER AREA

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
432	ALLOCATED OFFICE EXP	1,963,699-	1,850,000-	828,752-	1,900,000-	50,000-
	TOTAL REVENUES	1,963,699-	1,850,000-	828,752-	1,900,000-	50,000-

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Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0549 OFFICE TOWER AREA

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
531	ELECTRIC POWER	113,122	136,171	64,532	130,000	6,171-
532	GAS	10,812	10,000	2,286	10,000	
533	WATER	14,268	12,000	6,612	14,000	2,000
TOTAL	EXPENSES	138,202	158,171	73,430	154,000	4,171-

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Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0579 MECHANICAL EQUIPMENT AREA

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
532	GAS	1,114	1,400	235	1,000	400-
TOTAL	EXPENSES	1,114	1,400	235	1,000	400-

Bdg 204-Co,PL,Dept,Acct Report

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Company 1 Niagara Frontier Transportation Authority
Division 07 NIAG. FALLS INTL. TRANS. CENTR
Department 0099 ADMINISTRATIVE AND GENERAL

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	156,676	145,359	69,873	151,700	6,341
515	EMPLOYEE BENEFITS	81,630	81,620	39,187	84,741	3,121
520	MAINTENANCE AND REPAIRS	74,798	70,000	42,465	71,738	1,738
524	AUTOMOTIVE		3,000	100	3,000	
531	ELECTRIC POWER	30,154	22,000	15,636	28,000	6,000
532	GAS	4,268	5,000	986	4,200	800-
533	WATER	2,052	1,500	2,832	1,300	200-
534	TELEPHONE	1,307	1,300	696	1,300	
542	CLAIM LOSSES		10,000		2,000	8,000-
553	POLICE PROTECTION	10,231	8,621	12,323	12,977	4,356
560	XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX	136,809	155,049	76,374	201,211	46,162
580	GENERAL OFFICE	2-	2,000		1,000	1,000-
593	COST ALLOCATION PLAN	168,534	202,550	88,473	218,868	16,318
TOTAL	EXPENSES	666,457	707,999	348,945	782,035	74,036

Bdg Wrk-Full Account No Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4056 OPERATIONS CONTROL CENTER

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
520 0147	Elevator Maintenance & In	2,121	3,000	1,304	2,500	500-
520 0405	OCC Maintenance Service	88,520	84,000	54,371	100,000	16,000
----- MAINTENANCE AND REPAIRS		90,641	87,000	55,675	102,500	15,500
525 5200	M&S Direct Charge (Specia	53	3,000	3,604	3,500	500
----- FACILITIES		53	3,000	3,604	3,500	500
531 0222	Utilities Expense	125,595		60,100		
531 9998	Budget		85,000		85,000	
----- ELECTRIC POWER		125,595	85,000	60,100	85,000	
533 0222	Utilities Expense	4,453		2,432		
533 9998	Budget		5,000		5,000	
----- WATER		4,453	5,000	2,432	5,000	
----- TOTAL EXPENSES		220,742	180,000	121,811	196,000	16,000

FY 2026/27 THROUGH FY 2030/31 FISCALLY CONSTRAINED CAPITAL PLAN

TRANSPORTATION CENTERS

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
NEW PROJECTS													
NFTC - TRUCK REPLACEMENT		7	NR	NFTA	\$80,000		\$0	\$80,000					
NFTC - CHARGING STATION		8	NI	NFTA	\$25,000		\$0	\$25,000					
MTC - CUSTOMER SERVICE HVAC		11	NI	NFTA	\$30,000		\$0	\$30,000					
MTC - ELEVATOR AND STAIRS SECURITY UPGRADE		3	NI	NFTA	\$130,000		\$0	\$130,000					
MTC - BOILER REPLACEMENT			NR	NFTA	\$250,000		\$0			\$250,000			
MTC - ROOF REPAIRS				NFTA	\$50,000		\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	
NFTC - HEATER SECTION REPLACEMENT AIR HANDLER		12	NR	NFTA	\$30,000		\$0	\$30,000					
PREVIOUSLY BUDGETED PROJECTS													
MTC													
PAINT CONCOURSE	--		SR	NFTA	\$65,000		\$0			\$65,000			
MAINT VAN	--		NR	NFTA	\$75,000		\$0		\$75,000				
LOCKSMITH VAN	--		NR	NFTA	\$75,000		\$0			\$75,000			
SKYLIGHTS	--		SR	NFTA	\$50,000		\$0		\$25,000		\$25,000		
TENANT IMPROVEMENTS	--	17	NR	NFTA	\$250,000		\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	
CONCRETE REPL (ELLCOTT ENTRANCE)	--		SR	NFTA	\$30,000		\$0		\$30,000				
MTC CEILING PAINT	--		SR	NFTA	\$75,000		\$0				\$75,000		
MTC ELEVATOR INTERIOR UPGRADE	--		NR	NFTA	\$30,000		\$0		\$30,000				
REPLACE TOWER WINDOWS	2-0735	4	SR	NFTA	\$235,331	\$85,336	\$24,995	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	
BMS REPL & STANDARDIZATION	2-0774	2	SR	NFTA	\$389,524	\$266,903	\$72,621	\$50,000					
MTC LOBBY IMPROVEMENTS	2-0779		NR	NFTA	\$70,499	\$70,499	\$0						
MISC CAPL REPAIRS	2-0784	16	NR	NFTA	\$250,000	\$0	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	
METAL PANEL CAULKING	2-0785	5	SR	NFTA	\$329,600	\$6,375	\$161,225	\$162,000					
ROOF REPAIRS	2-0786	1	NR	NFTA	\$31,730	\$7,520							
ARC FLASH STUDY	2-0793		NI	NFTA	\$10,422	\$702	\$9,720						
CHARGING STATION	2-0794		NI	NFTA	\$70,000	\$0	\$20,000		\$25,000	\$25,000			
POOL CAR REPL	2-0795		NR	NFTA	\$55,000	\$0	\$55,000						

FY 2026/27 THROUGH FY 2030/31 FISCALLY CONSTRAINED CAPITAL PLAN

TRANSPORTATION CENTERS

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
MTC CARPET REPLACEMENT	2-0796	10	NR	NFTA	\$355,000	\$0	\$55,000	\$150,000	\$100,000	\$50,000			
ELECTRIC LAWNMOWER	2-0797		NI	NFTA	\$0	\$0							
SMOKE HEAD REPL	2-0798		NI	NFTA	\$24,264	\$0	\$24,264						
ELECTRICAL VEHICLE STUDY	2-2982		NI	NFTA	\$113,200	\$92,309	\$20,891						
MTC-5 PLOW TRUCK	2-8082		NR	NFTA	\$164,607	\$64,607	\$0				\$100,000		
EXTERIOR ENHANCEMENTS (windows)	2-8096	M	M	NFTA	\$6,186,218	\$231,630	\$916,768	\$1,157,820	\$3,880,000	\$0	\$0	\$0	\$0
EXTERIOR ENHANCEMENTS (ext façade repl)	2-8096	13	NI	NFTA	\$3,880,000	\$0	\$0	\$0	\$3,880,000	\$0	\$0	\$0	\$0
MTC/ENG													
PEDESTRIAN WALKWAY	--		NI	NFTA	\$300,000		\$0		\$300,000				
ROOF REPLACEMENT	2-0757		SR	NFTA	\$52,833	\$52,833	\$0						
POLICE OFFICE	2-0762		NI	NFTA	\$87,984	\$87,984	\$0						
CHILLER REPL	2-0763	M	M	NFTA	\$1,749,128	\$1,680,381	\$68,747						
NFTC													
NFTC NEW FACIL (INTEREST/LEASE)	--	M	M	NFTA	\$2,338,500		\$389,750	\$389,750	\$389,750	\$389,750	\$389,750	\$389,750	
PORTAGE RD TRANSIT CTR RESTRM UPGRS	2-0799		SR	NFTA	\$23,265	\$0	\$23,265						
PORTAGE PARKING LOT	2-8086	6	SR	NFTA	\$893,352	\$48,352	\$520,000	\$325,000					
1404 MAIN STREET													
EXTERIOR BUILDING RENOVATION	--		SR	NFTA	\$60,000		\$0		\$60,000				
				88c	\$40,000		\$0		\$40,000				
				ADF	\$50,000		\$0		\$50,000				
				Total	\$150,000	\$0	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0
1404 MAIN REPLACE HVAC	--	14	SR	NFTA	\$75,000		\$0	\$75,000					
				88c	\$50,000		\$0	\$50,000					
				ADF	\$125,000		\$0	\$125,000					
				Total	\$250,000	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0
1404 MAIN BUILDING REHAB	--		SR	NFTA	\$225,000		\$0			\$225,000			
				88c	\$150,000		\$0		\$150,000				
				ADF	\$375,000		\$0		\$375,000				
				Total	\$750,000	\$0	\$0	\$0	\$0	\$750,000	\$0	\$0	\$0

FY 2026/27 THROUGH FY 2030/31 FISCALLY CONSTRAINED CAPITAL PLAN

TRANSPORTATION CENTERS

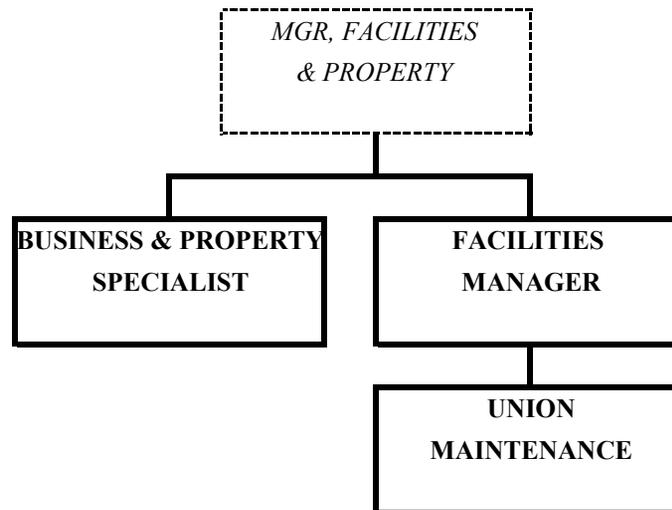
PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
1404 INTERIOR RENOVATIONS	2-0790	15	NI	NFTA	\$95,000	\$0	\$50,000	\$45,000					
				88c	\$30,000		\$0	\$30,000					
				ADF	\$75,000		\$0	\$75,000					
				Total	\$200,000	\$0	\$50,000	\$150,000	\$0	\$0	\$0	\$0	\$0
1404 MAIN GENERATOR	2-8157		NI	NFTA	\$20,000		\$20,000						
				88c	\$30,000		\$30,000						
				ADF	\$50,000		\$50,000						
				Total	\$100,000	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0
OCC													
OCC HVAC REPLACEMENT	2-0787	9	SR	NFTA	\$600,000	\$0	\$150,000	\$250,000	\$50,000	\$50,000	\$50,000	\$50,000	

88c	\$300,000	\$0	\$30,000	\$80,000	\$40,000	\$150,000	\$0	\$0	\$0
NFTA / ADF	<u>\$20,605,457</u>	<u>\$2,695,431</u>	<u>\$2,632,246</u>	<u>\$3,234,570</u>	<u>\$9,029,750</u>	<u>\$1,639,750</u>	<u>\$774,750</u>	<u>\$574,750</u>	<u>\$0</u>
TOTAL	\$20,905,457	\$2,695,431	\$2,662,246	\$3,314,570	\$9,069,750	\$1,789,750	\$774,750	\$574,750	\$0

Property Development



PROPERTY DEVELOPMENT



TOTAL EMPLOYEES 3

PROPERTY DEVELOPMENT

2025/26 ANNUAL BUDGET

VS

2026/27 ANNUAL BUDGET

	FY 24-25	FY 25-26	FY 26-27	VARIANCE	%
	ACTUAL	BUDGET	BUDGET		
OPERATING REVENUES					
Rental Income	4,242,671	4,463,627	4,615,472	151,845	3.4%
Resales & Rebillings	40,869	36,840	37,140	300	0.8%
Other Operating Revenues	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>
TOTAL OPERATING REVENUES	4,283,540	4,500,467	4,652,612	152,145	3.4%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	317,074	395,782	404,395	8,613	2.2%
Maintenance & Repairs	469,438	496,100	463,100	(33,000)	-6.7%
Utilities	432,389	463,004	482,050	19,046	4.1%
Insurance & Injuries	173,222	231,735	216,575	(15,160)	-6.5%
Safety & Security	0	0	0	0	n/a
Operations & Technology	1,150,880	1,304,319	1,692,642	388,323	29.8%
General Business/Other	120,085	118,875	106,975	(11,900)	-10.0%
Administrative Cost Reallocation	1,417,751	1,703,904	1,841,178	137,274	8.1%
Costs Transferred to Capital Projects	0	0	0	0	n/a
Inter Division Reimbursement	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>
TOTAL OPERATING EXPENSES	<u>4,080,839</u>	<u>4,713,719</u>	<u>5,206,915</u>	<u>493,196</u>	<u>10.5%</u>
OPERATING INCOME/(LOSS)	202,701	(213,252)	(554,303)	(341,051)	159.9%
NON-OPERATING ITEMS					
Property Acquisition	225,000	225,000	225,000	0	0.0%
Investment from Reserves	<u>677,436</u>	<u>3,201,605</u>	<u>3,301,975</u>	<u>100,370</u>	<u>3.1%</u>
TOTAL NON-OPERATING ITEMS	<u>902,436</u>	<u>3,426,605</u>	<u>3,526,975</u>	<u>100,370</u>	<u>2.9%</u>
NET INCOME/(LOSS)	1,105,137	3,213,353	2,972,672	(240,681)	-7.5%
LESS: DIRECT CAPITAL	806,860	2,345,000	1,280,000	(1,065,000)	-45.4%
LESS: INDIRECT CAPITAL	<u>298,277</u>	<u>868,353</u>	<u>1,692,672</u>	<u>824,319</u>	<u>94.9%</u>
NET SURPLUS/(DEFICIT)	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>

PROPERTY DEVELOPMENT

DESCRIPTION

Property Development serves as the designated provider of real estate services for the Authority. It functions as the negotiating entity for all real estate matters, with a primary objective to manage and develop NFTA-owned real property to optimize the generation of self-supporting discretionary revenue that supports our transportation centers while fostering economic growth through proficient property management. Simultaneously, the Group seeks to maintain and enhance the physical and financial integrity of Authority-owned properties, including buildings, grounds, and facilities. The NFTA Board of Commissioners acknowledges that the Property Group's activities significantly contribute to enhancing regional economic development potential.

Property Management

The Business Center currently manages a real estate portfolio comprising over 480,000 square feet of industrial warehouse distribution and associated office space, as well as over 200 acres of both developed and undeveloped land. This portfolio includes over 85 building space leases, ground leases, and occupancy or license agreements; additionally, it manages more than 14 miles of railroad rights of way, which contain over 80 separate pipe, cable, fiber, and ground leases. The Business Center is also responsible for setting rental rates and tenant fees and negotiating and drafting real estate agreements to attract new tenants and renew existing contracts.

Real Estate Services

The Real Estate Department is tasked with providing real estate services across all other NFTA divisions and Metro. This includes securing and analyzing real estate appraisals, negotiating leases for NFTA's and Metro's transportation operations' properties, soliciting Requests for Proposals or competitive sealed bids for disposing of Authority- or Metro-owned real estate, preparing net income analysis reports for real estate, and managing surplus transportation facilities.

Land Planning & Development

To optimize the value of NFTA's undeveloped land assets, this department oversees land planning and development initiatives. These efforts lay the financially robust groundwork to support further NFTA investment in supplementary properties.

PROGRAM GOALS AND OBJECTIVES

- Development of a 3-5-10 year Master Plan for guidance on future decision-making and planning for all NFTA-owned properties.
- 247 Cayuga Road: Attain occupancy of >90% by applying market trends with competitive market rates. Assess the leasing strategy and confirm the building's best use.
- 485 Cayuga Road: Attain occupancy of >90% through continued development and marketing of over 50,000 square feet of 2nd-floor available space.

KEY PERFORMANCE INDICATORS PROPERTY GROUP

Financial Goals for FYE 2027

Gross revenues from all sources	\$4,700,792
Direct operating expenses	<u>\$3,003,346</u>
Net operating income	\$1,697,446
Direct capital expenses	<u>\$1,505,000</u>
Net surplus	\$192,446
Total Occupiable Square Feet	413,653
Total Square Feet Occupied	334,869
Occupancy Rate	81%

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0099 ADMINISTRATIVE AND GENERAL

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	209,562	252,673	120,342	258,473	5,800
515	EMPLOYEE BENEFITS	107,507	143,109	67,588	145,922	2,813
534	TELEPHONE	205	200	102	200	
541	INSURANCE	173,221	221,735	84,270	206,575	15,160-
542	CLAIM LOSSES		10,000		10,000	
560	XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX	1,150,879	1,304,319	642,484	1,692,642	388,323
571	CONSULTANTS/OUTSIDE SERVICES	21,711	30,500	21,530	30,500	
572	RENT EXPENSE		12,000			12,000-
574	TAXES AND ASSESSMENTS	64,627	65,000	32,313	65,000	
575	PRINTING & ADVERTISING		500	220	500	
576	EMPLOYEE TRAVEL	56		84	100	100
578	POSTAGE	542	250	175	250	
580	GENERAL OFFICE	163	1,000		1,000	
593	COST ALLOCATION PLAN	1,417,753	1,703,904	744,260	1,841,178	137,274
TOTAL	EXPENSES	3,146,226	3,745,190	1,713,368	4,252,340	507,150

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0802 AIR CARGO BUFFALO

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
433	GROUND RENTALS	317,598-	250,000-	121,116-	250,000-	
	TOTAL REVENUES	317,598-	250,000-	121,116-	250,000-	

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0802 AIR CARGO BUFFALO

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
571	CONSULTANTS/OUTSIDE SERVICES	3,636-		900		
574	TAXES AND ASSESSMENTS	96	220		220	
TOTAL	EXPENSES	3,540-	220	900	220	

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0804 AIRPORT ADVERTISING ROOM

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
433	GROUND RENTALS	5,501-	5,100-	3,201-	5,400-	300-
	TOTAL REVENUES	5,501-	5,100-	3,201-	5,400-	300-

Bdg 204-Co,PL,Dept,Acct Report

QB204 Date 11/19/25
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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2026-27

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0805 BOCES

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
462	REBILLINGS	18,908-	12,000-	9,595-	12,000-	
	TOTAL REVENUES	18,908-	12,000-	9,595-	12,000-	

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2026-27

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0806 235 AERO DRIVE

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	78,984-	78,791-	40,677-	81,354-	2,563-
462	REBILLINGS	8,501-	6,840-	4,630-	7,140-	300-
TOTAL	REVENUES	87,485-	85,631-	45,307-	88,494-	2,863-

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2026-27

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0806 235 AERO DRIVE

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	4,000		3,000	1,900	1,900
532	GAS	4,062	4,750	1,905	4,750	
533	WATER	1,992	2,000	1,083	2,000	
574	TAXES AND ASSESSMENTS	68	130		130	
TOTAL	EXPENSES	10,122	6,880	5,988	8,780	1,900

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2026-27

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CREDITS = (-)
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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0807 PRIOR

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	454,577-	475,488-	233,582-	482,000-	6,512-
TOTAL	REVENUES	454,577-	475,488-	233,582-	482,000-	6,512-

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2026-27

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DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0807 PRIOR

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
533	WATER	5,757	5,600	3,100	5,600	
TOTAL	EXPENSES	5,757	5,600	3,100	5,600	

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2026-27

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0808 CAYUGA COMMERCE CENTER

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	561,844-	700,000-	272,925-	570,000-	130,000
433	GROUND RENTALS	202,963-	192,863-	100,994-	200,000-	7,137-
499	OTHER OPERATING REVENUES			6,775		
TOTAL	REVENUES	764,807-	892,863-	367,144-	770,000-	122,863

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2026-27

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0808 CAYUGA COMMERCE CENTER

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	193,603	196,100	52,904	161,200	34,900-
531	ELECTRIC POWER	99,518	92,844	68,246	100,000	7,156
532	GAS	22,404	27,000	4,860	27,000	
533	WATER	12,094	11,000	6,037	11,000	
571	CONSULTANTS/OUTSIDE SERVICES	3,040	2,500	160	2,500	
573	PROVISIONS AND RESERVES	25,615		27,397		
574	TAXES AND ASSESSMENTS	169	400		400	
TOTAL	EXPENSES	356,443	329,844	159,604	302,100	27,744-

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2026-27

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DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0811 455 CAYUGA

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	216,930-	222,793-	109,834-	225,000-	2,207-
	TOTAL REVENUES	216,930-	222,793-	109,834-	225,000-	2,207-

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2026-27

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DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0811 455 CAYUGA

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
574	TAXES AND ASSESSMENTS	349	700		700	
	TOTAL EXPENSES	349	700		700	

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2026-27

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DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0812 MERCY FLIGHT

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
433	GROUND RENTALS	54,065-	54,868-	27,300-	55,682-	814-
	TOTAL REVENUES	54,065-	54,868-	27,300-	55,682-	814-

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2026-27

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0812 MERCY FLIGHT

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
574	TAXES AND ASSESSMENTS	92	200		200	
TOTAL	EXPENSES	92	200		200	

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2026-27

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0816 NWS WFO

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
433	GROUND RENTALS	4,731-	4,738-	621-	4,000-	738
	TOTAL REVENUES	4,731-	4,738-	621-	4,000-	738

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2026-27

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0816 NWS WFO

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	8,593	8,000	1,443	8,000	
574	TAXES AND ASSESSMENTS	26	55		55	
TOTAL	EXPENSES	8,619	8,055	1,443	8,055	

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2026-27

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0818 SIERRA PLANT 3

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	1,083,234-	1,530,000-	513,993-	1,700,000-	170,000-
433	GROUND RENTALS	355,658-		180,711-	8,200-	8,200-
462	REBILLINGS	13,456-	18,000-	7,009-	18,000-	
TOTAL	REVENUES	1,452,348-	1,548,000-	701,713-	1,726,200-	178,200-

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2026-27

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0818 SIERRA PLANT 3

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	257,324	280,000	165,562	280,000	
531	ELECTRIC POWER	217,107	232,110	125,068	250,000	17,890
532	GAS	66,462	78,000	10,358	78,000	
533	WATER	2,784	8,500	1,884	3,000	5,500-
534	TELEPHONE		1,000		500	500-
571	CONSULTANTS/OUTSIDE SERVICES	7,850	5,000	600	5,000	
573	PROVISIONS AND RESERVES	997-				
574	TAXES AND ASSESSMENTS	16	40		40	
580	GENERAL OFFICE	180	180	90	180	
TOTAL	EXPENSES	550,726	604,830	303,562	616,720	11,890

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2026-27

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0841 MARY BOUQUARD

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
433	GROUND RENTALS	520-	563-	520-	591-	28-
	TOTAL REVENUES	520-	563-	520-	591-	28-

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2026-27

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0847 PROP MGMT BUILDING

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	1,500-	1,500-	750-	1,500-	
	TOTAL REVENUES	1,500-	1,500-	750-	1,500-	

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2026-27

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0852 VACANT LANDS

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
433	GROUND RENTALS	802,221-	800,778-	419,978-	864,000-	63,222-
	TOTAL REVENUES	802,221-	800,778-	419,978-	864,000-	63,222-

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2026-27

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0881 RAILROAD PROPERTIES

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
433	GROUND RENTALS	74,630-	119,000-	29,167-	138,000-	19,000-
	TOTAL REVENUES	74,630-	119,000-	29,167-	138,000-	19,000-

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2026-27

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0881 RAILROAD PROPERTIES

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	5,915	12,000	9,946	12,000	
574	TAXES AND ASSESSMENTS	109	200		200	
TOTAL	EXPENSES	6,024	12,200	9,946	12,200	

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2026-27

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CREDITS = (-)
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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0882

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
433	GROUND RENTALS	27,705-	27,145-	14,208-	29,745-	2,600-
	TOTAL REVENUES	27,705-	27,145-	14,208-	29,745-	2,600-

FY 2026/27 THROUGH FY 2030/31 FISCALLY CONSTRAINED CAPITAL PLAN

PROPERTY DEVELOPMENT

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
NEW PROJECTS													
485 REAR DRIVELANE SEWERLINE REPAIR		2	SR	NFTA	\$175,000	\$0	\$0	\$175,000	\$0	\$0	\$0	\$0	\$0
485 LANDSCAPING UPGRADE			SR	NFTA	\$85,000	\$0	\$0	\$0	\$65,000	\$0	\$20,000	\$0	\$0
485 ROADSIGNS REWORK			SR	NFTA	\$80,000	\$0	\$0	\$0	\$40,000	\$0	\$40,000	\$0	\$0
485 INTERIOR DIRECTORY MONITORS		12	NI	NFTA	\$15,000	\$0	\$0	\$15,000	\$0	\$0	\$0	\$0	\$0
485 ELECTRICAL UPGRADES			SR	NFTA	\$750,000	\$0	\$0	\$0	\$0	\$750,000	\$0	\$0	\$0
485 CAYUGA FIRE PUMP PANEL REPLACE		6	SR	NFTA	\$30,000	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0
PREVIOUSLY BUDGETED PROJECTS													
485 10" FIRE LINE RECONFIGURATION	--	1	M	NFTA	\$550,000	\$0	\$100,000	\$150,000	\$150,000	\$150,000	\$0	\$0	\$0
247 MAIN BATHROOM UPGRADE	--		SR	NFTA	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
485 CAYUGA WATER TOWER CONVERSION	--	8	SR	NFTA	\$550,000	\$0	\$0	\$50,000	\$500,000	\$0	\$0	\$0	\$0
485 CAYUGA EXTERIOR PAINTING	--		SR	NFTA	\$120,000	\$0	\$0	\$0	\$50,000	\$0	\$70,000	\$0	\$0
485 CAYUGA NEW ELEVATOR	--		M	NFTA	\$400,000	\$0	\$0	\$0	\$400,000	\$0	\$0	\$0	\$0
247 CAYUGA FEASABILITY STUDY	--	8	NI	NFTA	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MISCELLANEOUS (Emergency)	--	15	SR	NFTA	\$375,000	\$0	\$0	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$0
485 CAYUGA BATHRM 2ND FLR UPGR	2-0892	7	SR	NFTA	\$450,000	\$0	\$0	\$150,000	\$150,000	\$150,000	\$0	\$0	\$0
485 PIV	2-0893			NFTA	\$102,315	\$102,315	\$0	\$0	\$0	\$0	\$0	\$0	\$0
235 AERO EXTERIOR BRICK REHAB	2-8064	5	SR	NFTA	\$86,979	\$6,979	\$0	\$80,000	\$0	\$0	\$0	\$0	\$0
485 CAYUGA ROOF REFURB BAYS 1-5	2-8069			NFTA	\$2,168,321	\$1,328,321	\$840,000	\$0	\$0	\$0	\$0	\$0	\$0
247 & 485 CAYUGA BUSN ANALYSIS AS PER STRATEGIC PLAN	2-8099			NFTA	\$4,840	\$4,840	\$0	\$0	\$0	\$0	\$0	\$0	\$0
247 CAYUGA TENANT UPGRADES	2-8103	10	NI	NFTA	\$175,065	\$24,079	\$986	\$50,000	\$25,000	\$25,000	\$25,000	\$25,000	\$0
247 & 485 CAYUGA BLDG MGMT SYS	2-8104	13	SR	NFTA	\$43,695	\$33,695	\$0	\$10,000	\$0	\$0	\$0	\$0	\$0
485 CAYUGA TENANT UPGRADES	2-8105	11	NI	NFTA	\$390,961	\$15,961	\$0	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$0

FY 2026/27 THROUGH FY 2030/31 FISCALLY CONSTRAINED CAPITAL PLAN

PROPERTY DEVELOPMENT

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
PROPERTY ASSESSMENT ACTION PLAN	2-8110	4		NFTA	\$255,105	\$0	\$5,105	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$0
485 CAYUGA (BAY 4) BOILER REPLACEMENT	2-8111		M	NFTA	\$65,000	\$0	\$65,000	\$0	\$0	\$0	\$0	\$0	\$0
247 CAYUGA PARKING REHAB	2-8112			NFTA	\$80,000	\$0	\$80,000	\$0	\$0	\$0	\$0	\$0	\$0
485 CAYUGA PARKING LOT UPGR	2-8113	3	SR	NFTA	\$775,000	\$0	\$100,000	\$275,000	\$100,000	\$100,000	\$100,000	\$100,000	\$0
485 CAYUGA ELETRCL ONE LINE DIAGRAMS	2-8114		SR	NFTA	\$30,000	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0
485 HVAC UPGRADES FYE26	2-8115	9	SR	NFTA	\$350,000	\$0	\$50,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$0
247 CAYUGA HVAC REPLACEMENT FYE26	2-8116	14	SR	NFTA	\$210,000	\$0	\$0	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000
247 CAYUGA HVAC DUCTING	2-8117			NFTA	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	<u>\$8,367,281</u>	<u>\$1,516,190</u>	<u>\$1,271,091</u>	<u>\$1,280,000</u>	<u>\$1,775,000</u>	<u>\$1,470,000</u>	<u>\$550,000</u>	<u>\$420,000</u>	<u>\$35,000</u>
				TOTAL	<u>\$8,367,281</u>	<u>\$1,516,190</u>	<u>\$1,271,091</u>	<u>\$1,280,000</u>	<u>\$1,775,000</u>	<u>\$1,470,000</u>	<u>\$550,000</u>	<u>\$420,000</u>	<u>\$35,000</u>

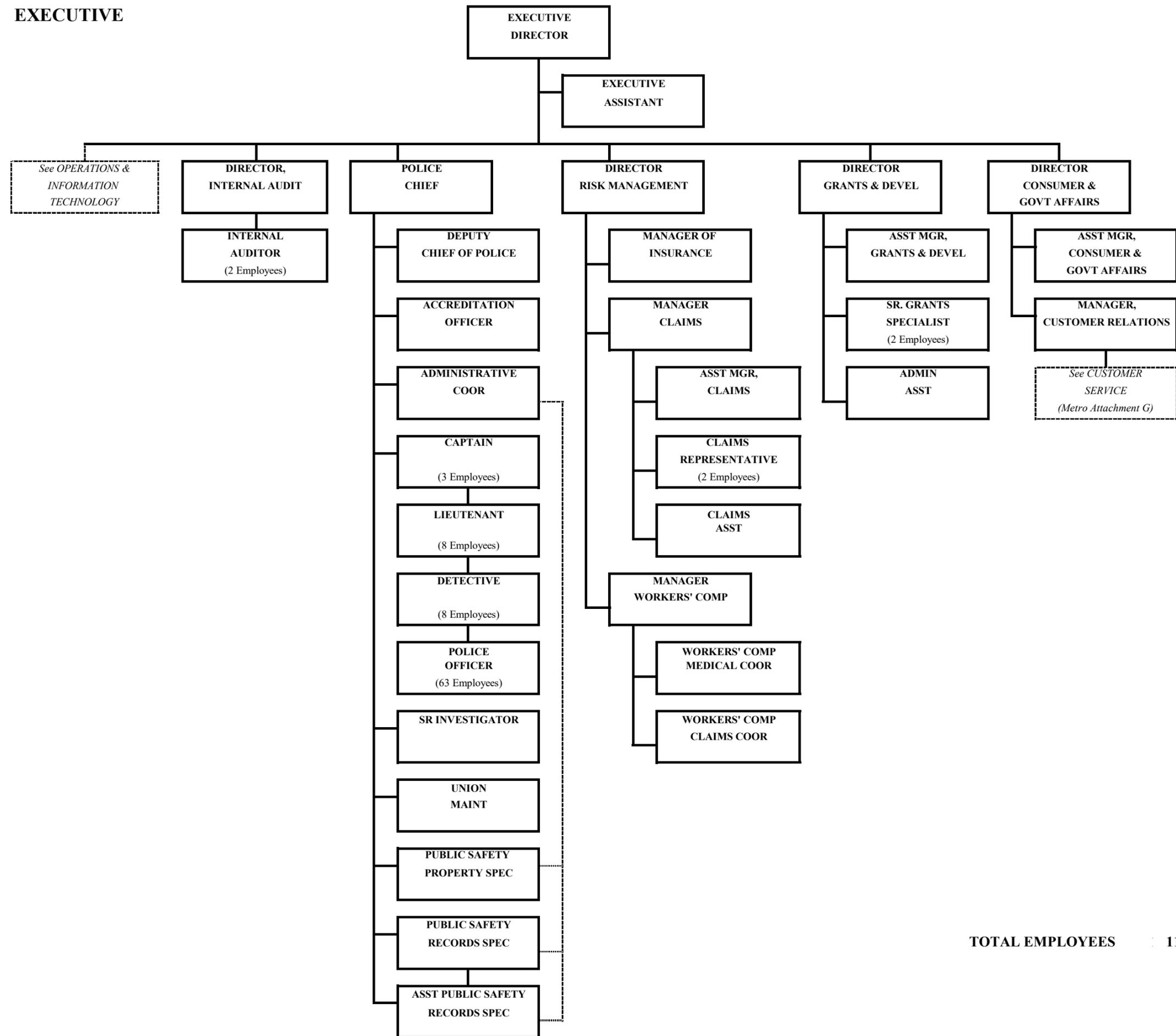
Central Administration



Executive



EXECUTIVE



TOTAL EMPLOYEES : 114

EXECUTIVE
2025/26 ANNUAL BUDGET
VS
2026/27 ANNUAL BUDGET

	FY 24-25 ACTUAL	FY 25-26 BUDGET	FY 26-27 BUDGET	VARIANCE	%
OPERATING ASSISTANCE					
Federal Operating Assistance	73,479	20,000	20,000	0	0.0%
Federal - K-9 Cops	29,459	150,000	150,000	0	0.0%
Federal - DEA Expenditures	11,819	0	0	0	n/a
Federal - DEA OT Reimbursement	<u>20,075</u>	<u>5,000</u>	<u>5,000</u>	<u>0</u>	<u>0.0%</u>
TOTAL OPERATING ASSISTANCE	134,832	175,000	175,000	0	0.0%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	19,826,141	21,137,250	22,479,817	1,342,567	6.4%
Maintenance & Repairs	354,592	486,000	379,500	(106,500)	-21.9%
Utilities	24,946	40,314	28,700	(11,614)	-28.8%
Insurance & Injuries	2,227,277	2,524,878	2,743,307	218,429	8.7%
Safety & Security	151,395	252,000	518,058	266,058	105.6%
General Business/Other	3,307,523	3,759,435	3,734,553	(24,882)	-0.7%
Costs Transferred to Capital Projects	(1,227,085)	(46,223)	(47,601)	(1,378)	3.0%
Inter Division Reimbursement	<u>(16,695,539)</u>	<u>(18,780,311)</u>	<u>(20,012,818)</u>	<u>(1,232,507)</u>	<u>6.6%</u>
TOTAL OPERATING EXPENSES	<u>7,969,250</u>	<u>9,373,343</u>	<u>9,823,516</u>	<u>450,173</u>	<u>4.8%</u>
OPERATING INCOME/(LOSS)	(7,834,418)	(9,198,343)	(9,648,516)	(450,173)	4.9%
LESS: DIRECT CAPITAL	<u>269,461</u>	<u>1,294,779</u>	<u>793,000</u>	<u>(501,779)</u>	<u>-38.8%</u>
NET SURPLUS/(DEFICIT)	<u>(8,103,879)</u>	<u>(10,493,122)</u>	<u>(10,441,516)</u>	<u>51,606</u>	<u>-0.5%</u>

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2026-27

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Company 1 Niagara Frontier Transportation Authority
Division 30 EXECUTIVE BRANCH
Department 0010 BOARD OF COMMISSIONER

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
580	GENERAL OFFICE	13,390	20,000	8,368	20,000	
	TOTAL EXPENSES	13,390	20,000	8,368	20,000	

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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BUDGET WORKSHEETS - Fiscal Year 2026-27

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Company 1 Niagara Frontier Transportation Authority
Division 30 EXECUTIVE BRANCH
Department 0011 EXECUTIVE DIRECTOR

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	469,254	430,282	220,143	463,256	32,974
515	EMPLOYEE BENEFITS	242,807	239,339	124,001	257,639	18,300
571	CONSULTANTS/OUTSIDE SERVICES		75,000			75,000-
576	EMPLOYEE TRAVEL	15-				
578	POSTAGE	60	250	42	100	150-
580	GENERAL OFFICE	45,220	7,000	8,078	15,000	8,000
TOTAL	EXPENSES	757,326	751,871	352,264	735,995	15,876-

INTERNAL AUDIT DEPARTMENT

KEY PERFORMANCE INDICATORS

DESCRIPTION

CYE 24
Actual

CYE 25
Current
Estimate

CYE 26
Budget

Internal Audit is an independent appraisal function established within the organization to examine and evaluate its activities. The Internal Audit department reports directly to the Board Audit, Governance and Finance Committee. This reporting relationship ensures departmental independence, promotes comprehensive audit coverage and assures adequate consideration of audit recommendations. Day to day administration is provided by the Executive Director.

Number of Internal Financial, Operational and Performance Audits Performed and Reports Issued

5

6

8

The general responsibilities assigned to the internal auditors include evaluating, documenting and testing the NFTA's system of internal control and the reliability and operation of accounting and other reporting systems. The Internal Audit department checks for compliance with established policies, plans, procedures, governmental laws and regulations, and reviews the soundness and adequacy of the policies and procedures to accomplish their purpose at a reasonable cost. The Internal Audit department also verifies the existence of the Authority assets assuring proper safeguards are maintained, identifies opportunities for improved operational performance, coordinates the audit work with that of the external auditors, submits audit plans to the Audit, Governance and Finance Committee for review and evaluates specific programs and performs other special projects requested by management.

Submit annual audit plan to Audit & Governance Committee for review and approval.

1

1

1

Price analysis in accordance with the procurement guidelines

5

6

6

Test internal controls in accordance with the Model Governance Principles for Public Authorities

1

1

1

PROGRAM AND SERVICE OBJECTIVES

- The objective of Internal Audit is to assist members, activities, and functions of the organization to carry out their responsibilities efficiently and effectively. To this end, Internal Audit provides analysis, appraisals, recommendations, counsel and information concerning the activities reviewed.

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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BUDGET WORKSHEETS - Fiscal Year 2026-27

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Company 1 Niagara Frontier Transportation Authority
Division 30 EXECUTIVE BRANCH
Department 0013 INTERNAL AUDITORS

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	284,321	295,165	116,501	289,676	5,489-
515	EMPLOYEE BENEFITS	151,142	168,244	65,086	165,115	3,129-
520	MAINTENANCE AND REPAIRS		500		500	
576	EMPLOYEE TRAVEL	15	1,500		1,500	
577	EMPLOYEE TRAINING	596	7,500	504	5,000	2,500-
580	GENERAL OFFICE	2,550	4,500	500	4,500	
TOTAL	EXPENSES	438,624	477,409	182,591	466,291	11,118-

TRANSIT POLICE

DESCRIPTION

The Transit Police department is responsible for the protection and safety of passengers, employees and property of the Authority. The department provides security, law enforcement and investigative services for all divisions of the NFTA and Metro.

TAPD also provides primary response and building security to MTC as well as all NFTA properties and equipment.

PROGRAM AND SERVICE OBJECTIVES

- Continue programs to provide a safe and secure system for all NFTA employees and the riding public at all NFTA facilities, Metro Bus, LRRT, and the airports.
- Continue mandated DCJS training programs to increase the level of performance and professionalism of the police force.
- Continue expansion of the Transit Resource Unit to assist in ensuring the safety of all commuters using the Metro Bus and LRRT system daily.
- Continue working toward NYS Law Enforcement Accreditation.
- Effectively interpret and implement all relevant required federal, state, and local laws and programs.
- Equip Officers to effectively de-escalate police calls and work to handle calls for service in an efficient manner. This includes standard-issue police equipment as well as situational training.

KEY PERFORMANCE INDICATORS

	<u>FYE25 Actual</u>	<u>FYE26 Original Budget</u>	<u>FYE26 Current Estimate</u>	<u>FYE27 Budget</u>
Service Calls	29,709	35,000	35,000	35,000
Incident Reports	1,706	2,000	2,000	2,000
Persons Arrested	507	600	700	700
NOV's (Parking & Other)	763	400	800	800
Individuals Covered by Photo ID Program @ BNIA	4,800	4,800	4,800	4,800
Number of Training Hours Needed to Comply with NYS In-service Training Requirements for Police	2,700	2,700	2,700	2,700
On the Job Injury Time Loss (staff hours)	20	2,500	3,500	3,500

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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BUDGET WORKSHEETS - Fiscal Year 2026-27

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Company 1 Niagara Frontier Transportation Authority
Division 30 EXECUTIVE BRANCH
Department 0015 TRANSIT POLICE

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	10,092,175	10,077,397	4,995,691	10,817,413	740,016
515	EMPLOYEE BENEFITS	5,289,089	5,644,922	2,820,078	6,083,757	438,835
520	MAINTENANCE AND REPAIRS	32,358	76,500	8,622	44,500	32,000-
524	AUTOMOTIVE	314,688	397,000	235,864	327,000	70,000-
526	JANITORIAL AND LAUNDRY	2,185	5,000		2,500	2,500-
527	ENVIRONMENTAL	5,358	7,000	2,076	5,000	2,000-
531	ELECTRIC POWER	14,140	20,614	9,337	15,000	5,614-
532	GAS	2,579	7,500	641	5,000	2,500-
533	WATER	4,206	7,500	2,021	4,000	3,500-
534	TELEPHONE	2,695	3,500	1,579	3,500	
541	INSURANCE	265,084	303,378	145,112	338,307	34,929
542	CLAIM LOSSES	16,631	30,000	14,139	12,000	18,000-
553	POLICE PROTECTION	151,392	252,000	112,557	518,058	266,058
571	CONSULTANTS/OUTSIDE SERVICES	181,136	228,583	55,933	203,186	25,397-
576	EMPLOYEE TRAVEL	1,802	12,000	2,196	7,000	5,000-
577	EMPLOYEE TRAINING	22,210	65,000	14,481	50,000	15,000-
578	POSTAGE	708	750	988	700	50-
580	GENERAL OFFICE	122,142	127,600	87,095	126,000	1,600-
584	FREIGHT	419	2,000	116	900	1,100-
591	PROJECTS	1,174,675-		578,349-		
592	DIVISION OPERATIONS	15,211,512-	17,093,244-	7,911,937-	18,388,821-	1,295,577-
TOTAL	EXPENSES	134,810	175,000	18,240	175,000	

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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BUDGET WORKSHEETS - Fiscal Year 2026-27

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Company 1 Niagara Frontier Transportation Authority
Division 30 EXECUTIVE BRANCH
Department 0015 TRANSIT POLICE

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** NON-OPERATING/OPERATING ASSISTANCE **						
713	FEDERAL OPERATING ASSISTANCE	134,830-	175,000-	18,251-	175,000-	
TOTAL OPERATING ASSISTANCE		134,830-	175,000-	18,251-	175,000-	

Bdg Wrk-Full Account No Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2026-27

Company 2 Niagara Frontier Transit Metro
Division 30 EXECUTIVE BRANCH
Department 0052 ADJUDICATION

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
514 0101	Vacation Pay	7,267		489		
514 0102	Birthday & Anniversary Pay	952				
514 0103	Sick Pay	1,911		1,003		
514 0104	Personal Leave Pay	1,428				
514 0105	Holiday Pay	4,521		1,223		
514 0111	Paid Lunch Pay	11,302		3,794		
514 0112	Attendance/Sick Leave Inc	900	1,750		1,000	750-
514 0366	Adjudication Labor	79,323		24,792		
514 0900	Overtime	1,037	2,000	45	600	1,400-
514 9998	Budget		126,570		114,145	12,425-
<hr/>						
GEN & ADMIN SALARY & WAGES		108,641	130,320	31,346	115,745	14,575-
<hr/>						
515 9998	Budget	70,875	92,763	22,591	83,016	9,747-
<hr/>						
EMPLOYEE BENEFITS		70,875	92,763	22,591	83,016	9,747-
<hr/>						
571 0375	Hearing Officer	350	1,500	175	875	625-
<hr/>						
CONSULTANTS/OUTSIDE SERVICES		350	1,500	175	875	625-
<hr/>						
580 0361	General Office	97	1,000		250	750-
580 0365	Stationary	1,168	1,000	293	800	200-
<hr/>						
GENERAL OFFICE		1,265	2,000	293	1,050	950-
<hr/>						

Bdg Wrk-Full Account No Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2026-27

Company 2 Niagara Frontier Transit Metro
Division 30 EXECUTIVE BRANCH
Department 0052 ADJUDICATION

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
592 9000	I/Co Labor Charges	181,131-	226,583-	53,537-	200,686-	25,897
----- DIVISION OPERATIONS		181,131-	226,583-	53,537-	200,686-	25,897
----- TOTAL EXPENSES				868		

RISK MANAGEMENT

DESCRIPTION

The Risk Management department is responsible for protecting the financial assets of the NFTA and NFTA Metro against the adverse effects of accidental losses; establishment of Authority wide risk management programs and procedures; determining whether to maintain or transfer risk exposures via contracts.

The responsibility of the Risk Management department specifically includes the control, procurement, and specification requirements of all property and casualty insurance policies; identifying and analyzing exposures and selecting appropriate risk management techniques to handle exposures; planning what work must be done to protect the Authority by managing workers' compensation, claims, and communicating with senior management the progress of the risk management program.

PROGRAMS AND SERVICES OBJECTIVES

- Maintain continuous protection of the Authority assets through self-insurance or risk transfer via insurance policies.
- Forecast insurance costs and allocate costs to business centers on a cost of coverage basis so as to monitor annual insurance cost allocation to business centers and variances to budget.
- Evaluate the overall effectiveness of the risk management program and make changes where needed.
- Emphasize more loss control and coordinate with corporate safety to recommend training to decrease our frequency and severity of losses.
- Control and direct the Workers' Compensation Third Party Administrator, as well as the internal claim process.
- Process payments related to workers' compensation in conjunction with Third Party Administration (TPA) agreements.

- Review and maintain continuous insurance compliance protection under all leases, contracts and tenant agreements.
- Participate in the Authority wide safety program.

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Company 1 Niagara Frontier Transportation Authority
Division 30 EXECUTIVE BRANCH
Department 0031 RISK MANAGEMENT

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	471,708	891,734	229,297	918,752	27,018
515	EMPLOYEE BENEFITS	246,502	505,462	130,699	520,819	15,357
571	CONSULTANTS/OUTSIDE SERVICES	735,457	775,000	320,012	800,000	25,000
577	EMPLOYEE TRAINING		2,000		2,000	
578	POSTAGE	400	500	195	500	
580	GENERAL OFFICE	2,558	8,400	688	47,900	39,500
592	DIVISION OPERATIONS	1,003,888-	1,035,726-	500,628-	1,031,745-	3,981
TOTAL	EXPENSES	452,737	1,147,370	180,263	1,258,226	110,856

CLAIMS DEPARTMENT

DESCRIPTION

The overall responsibility of the Claims department is the prompt, thorough investigation, evaluation, and reasonable resolution of claims against the Authority. The department administers, under Risk Management and in coordination with NFTA Counsel, self-insured aspects of Authority operations, including Metro Bus/Rail, BNIA, NFIA and various properties, with the exception of workers' compensation. No-fault claims, including arbitrations, small and commercial court actions, personal injury and property damage claims, property damage recoveries, and lawsuits, in conjunction with Counsel, are handled from initial investigation through resolution. Additionally, the department maintains accident statistics, prepares monthly and yearly accident summaries, and serves as an investigative resource and assistant in court-related matters for other departments.

PROGRAM AND SERVICE OBJECTIVES

- The primary objective is disposing of claims within budget.
- Continue development and refining of methods to track and evaluate accident data to facilitate reduction of accidents.
- Emphasize interdepartmental communication to increase organizational ability to reduce accidents.
- Continue refinement of methods by which other departments may access accident and cost information as necessary for their operations.
- Expedite investigation and recovery procedures by development of direct computer access to bus operational and mechanical data.
- Continue development and enactment of procedures for preservation of bus/rail video, digitalization of investigative and medical records of no-fault and litigated claims.
- Obtain training for current staff to keep up to date on issues effecting tort and no-fault claims

KEY PERFORMANCE INDICATORS

	FYE 25 <u>Actual</u>	FYE 26 <u>Original Budget</u>	FYE26 <u>Current Yr To Date</u>	FYE 27 <u>Budget</u>
Total No-Fault Claims Submitted	78	120	30	120
Total Property Damage Claims Submitted	82	100	20	85
Total Claims No-Fault Payments Made	58	102	11	60
Arbitration and City Court Matters Handled	14	30	2	20
Total Open Claims-Payment Anticipated:				
NFTA	16	40	30	40
Metro	362	420	145	370
Total	378	460	175	410
Cases Settled:				
Lawsuits	19	30	5	20
Property Damage				
Metro	48	60	15	55
NFTA	<u>5</u>	10	0	8
Subtotal	72	70	20	63
Personal Injury				
Metro	14	34	2	28
NFTA	5	<u>2</u>	<u>0</u>	<u>2</u>
Subtotal	19	36	2	30
Settled by Collection				
Metro	52	100	12	60
NFTA	3	8	0	5
Subtotal	55	108	12	65
Total Cases Settled	146	244	34	178

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Company 2 NFT Metro System, Inc.
Division 30 EXECUTIVE BRANCH
Department 0057 RAIL CLAIMS

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
542	CLAIM LOSSES	286,277	190,000	1,953	190,000	
592	DIVISION OPERATIONS	201,008	226,102	109,336	182,705	43,397-
TOTAL	EXPENSES	487,285	416,102	111,289	372,705	43,397-

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Company 2 NFT Metro System, Inc.
Division 30 EXECUTIVE BRANCH
Department 0060 BUS CLAIMS

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
534	TELEPHONE	1,325	1,200	750	1,200	
542	CLAIM LOSSES	1,659,282	2,001,500	876,741	2,203,000	201,500
571	CONSULTANTS/OUTSIDE SERVICES	1,334,099	1,490,048	725,058	1,456,810	33,238-
576	EMPLOYEE TRAVEL	497	1,500	758	1,500	
577	EMPLOYEE TRAINING	70	1,500		1,500	
580	GENERAL OFFICE	5,388	14,300	3,123	16,000	1,700
592	DIVISION OPERATIONS	227,809-	256,249-	123,919-	207,066-	49,183
TOTAL	EXPENSES	2,772,852	3,253,799	1,482,511	3,472,944	219,145

GRANTS AND DEVELOPMENT DEPARTMENT

DESCRIPTION

The Grants and Development Department manages transit-oriented development public-private partnerships and all phases of the NFTA's grant processes.

The Department scopes, solicits, negotiates, manages, and reports on public-private partnerships for transit-oriented development projects with the goal of increasing transit ridership, generating revenue, improving equitable outcomes, and the overall quality of life in the region. The Department also works closely with federal, state, and local government entities to align and satisfy regulatory processes in support transit-oriented development.

The Department advocates for, identifies, secures, programs and manages Federal Transit Administration, Federal Aviation Administration and other public and private-sector funding in cooperation with NFTA business centers and external project partners to meet ongoing capital and operating needs of the Authority and improve transportation and the quality of life in the region.

PROGRAM AND SERVICE OBJECTIVES

The functions of the department include:

- Prepare and execute on a transit-oriented development strategy for the region
- Collaborate with external agencies and internal departments to identify funding sources and fundable projects to support organizational and regional strategies.
- Prepare and submit grant applications.
- Assure project management compliance with grantor rules, regulations, and grant closeout requirements.

- Communicate with funding and other partners on project status and funding information in a timely and accurate manner.
- Administer NFTA funding through regional project planning.

PERFORMANCE MEASUREMENTS

- Transit-oriented development public-private partnerships for development.
- Grants submitted.
- Grants awarded.
- Funds received to permit project implementation within budget, timeframe, and to maintain NFTA cash position.
- Favorable grant management review and audit findings.

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Company 1 Niagara Frontier Transportation Authority
Division 30 EXECUTIVE BRANCH
Department 0034 GRANTS

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	462,804	472,010	241,642	513,700	41,690
515	EMPLOYEE BENEFITS	261,331	266,578	137,747	290,341	23,763
575	PRINTING & ADVERTISING	1,144	200		200	
576	EMPLOYEE TRAVEL	439		1,188		
577	EMPLOYEE TRAINING		1,500	317	1,500	
578	POSTAGE	590	250	70	250	
580	GENERAL OFFICE	498		58		
591	PROJECTS	52,408-	46,223-	25,509-	47,601-	1,378-
592	DIVISION OPERATIONS	37-		42-		
TOTAL	EXPENSES	674,361	694,315	355,471	758,390	64,075

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Company 1 Niagara Frontier Transportation Authority
Division 30 EXECUTIVE BRANCH
Department 0038 CONSUMER & GOVERNMENT AFFAIRS

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	255,593	241,535	122,625	259,680	18,145
515	EMPLOYEE BENEFITS	132,500	137,674	69,897	144,194	6,520
571	CONSULTANTS/OUTSIDE SERVICES	225,685	125,000	118,200	236,400	111,400
580	GENERAL OFFICE	7,600	5,000		7,600	2,600
TOTAL	EXPENSES	621,378	509,209	310,722	647,874	138,665

FY 2026/27 THROUGH FY 2030/31 FISCALLY CONSTRAINED CAPITAL PLAN

TRANSIT AUTHORITY POLICE DEPARTMENT

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS	
NEW PROJECTS														
EMERGENCY PREPAREDNESS-METRO	--			88C	\$42,000	\$0	\$0	\$7,000	\$7,000	\$7,000	\$7,000	\$7,000	\$7,000	
				NFTA	\$63,000	\$0	\$0	\$10,500	\$10,500	\$10,500	\$10,500	\$10,500	\$10,500	\$10,500
				TOTAL	\$105,000	\$0	\$0	\$17,500	\$17,500	\$17,500	\$17,500	\$17,500	\$17,500	\$17,500
EMERGENCY PREPAREDNESS-AVIATION				ADF	\$105,000	\$0	\$0	\$17,500	\$17,500	\$17,500	\$17,500	\$17,500	\$17,500	
CROWD CONTROL UNIT-METRO	--			88C	\$50,000	\$0	\$0	\$25,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	
				NFTA	\$75,000	\$0	\$0	\$37,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	
				TOTAL	\$125,000	\$0	\$0	\$80,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
CROWD CONTROL UNIT-AVIATION	--			ADF	\$125,000	\$0	\$0	\$62,500	\$12,500	\$12,500	\$12,500	\$12,500		
PREVIOUSLY BUDGETED PROJECTS														
TRAINING FACIL BAY 1 - AVIATION	--		NI	ADF	\$150,000	\$0	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0	
TRAINING FACIL BAY 1 - METRO	--		NI	88C	\$60,000	\$0	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0	
				NFTA	\$90,000	\$0	\$0	\$0	\$90,000	\$0	\$0	\$0	\$0	
				TOTAL	\$150,000	\$0	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0
TRAINING FACIL BAY 2 - AVIATION	--		NI	ADF	\$150,000	\$0	\$0	\$0	\$0	\$150,000	\$0	\$0	\$0	
TRAINING FACIL BAY 2 - METRO	--		NI	88C	\$150,000	\$0	\$0	\$0	\$0	\$150,000	\$0	\$0	\$0	
				NFTA	\$60,000	\$0	\$0	\$0	\$0	\$60,000	\$0	\$0	\$0	
				TOTAL	\$210,000	\$0	\$0	\$0	\$0	\$210,000	\$0	\$0	\$0	\$0
REPLACE 2008 MOBILE COMMAND POST	--		SR	88C	\$120,000	\$0	\$0	\$0	\$120,000.00	\$0	\$0	\$0	\$0	
				NFTA	\$180,000	\$0	\$0	\$0	\$180,000.00	\$0	\$0	\$0	\$0	
				TOTAL	\$300,000	\$0	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0
REPLACE CHIEF OF POLICE VEH	--		NR	DEA	\$145,000	\$0	\$0	\$0	\$70,000	\$0	\$75,000	\$0	\$0	
REPLACE 2004 SNOWMOBILE AND 2000 ATV	2-1011		NR	ADF	\$81,035	\$31,035	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	

FY 2026/27 THROUGH FY 2030/31 FISCALLY CONSTRAINED CAPITAL PLAN

TRANSIT AUTHORITY POLICE DEPARTMENT

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
REPLACE GYM EQUIPMENT	2-1242		SR	88C	\$10,900	\$4,900	\$0	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
				DEA	\$7,500	\$1,500	\$0	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
				PRIVATE	\$1,500	\$1,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				ADF	\$4,900	\$4,900	\$0	0	0	0	0	0	0
				TOTAL	\$24,800	\$12,800	\$0	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
CHEVY TAHOE - REPL DEPUTY CHIEF VEH	2-1265		NR	DEA	\$215,000	\$0	\$0	\$70,000	\$0.00	\$70,000	\$0	\$75,000	\$0
				NFTA	\$96,617	\$44,999	\$51,618	\$0	\$0.00	\$0	\$0	\$0	
				TOTAL	\$311,617	\$44,999	\$51,618	\$70,000	\$0	\$70,000	\$0	\$75,000	\$0
NYS LAW ENFORCEMENT TECH GRANT	2-1276			NYSDOJ	\$290,000	\$141,188	\$1,368	\$147,444	\$0	\$0	\$0	\$0	\$0
FY24 TGSP-EXPLSVE DETCTN CANINE TEAMS	2-1277			TSG	\$450,000	\$32,913	\$182,693	\$234,394	\$0	\$0	\$0	\$0	\$0
175 AERO FAÇADE & PARKING LOT REPAIR/UPGRADE	2-1280		NI	ADF	\$150,000	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0
				88C	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				NFTA	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$150,000	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0
POLICE VEHICLES (LIAISON OFFICERS)	2-8081			SEC SVC	\$169,865	\$69,865	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0
UPGRADE/REPLACE TASERS	2-8083		NR	ADF	\$149,383	\$112,038	\$37,345	\$0	\$0	\$0	\$0	\$0	\$0
				88C	\$126,976	\$112,038	\$14,938	\$0	\$0	\$0	\$0	\$0	
				NFTA	\$18,407	\$0	\$18,407	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$294,766	\$224,076	\$70,690	\$0	\$0	\$0	\$0	\$0	\$0
TAP - METRO DIVISION													
REPLACE MOBILE DATA TERMINALS	--		NR	88C	\$30,000	\$0	\$0	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
				NFTA	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				DEA	\$30,000	\$0	\$0	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	
				TOTAL	\$60,000	\$0	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
METRO DIVISION RADIOS REPL	2-1232		NR	88C	\$143,664	\$79,664	\$0	\$64,000	\$0	\$0	\$0	\$0	\$0
				NFTA	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				DEA	\$96,000	\$0	\$0	\$96,000	\$0	\$0	\$0	\$0	
				TOTAL	\$239,664	\$79,664	\$0	\$160,000	\$0	\$0	\$0	\$0	\$0

FY 2026/27 THROUGH FY 2030/31 FISCALLY CONSTRAINED CAPITAL PLAN

TRANSIT AUTHORITY POLICE DEPARTMENT

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS	
METRO DIVISION VEHICLES	2-1254		NR	88C	\$1,091,157	\$375,676	\$175,481	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000	
				NFTA	\$810,000	\$0	\$0	\$135,000	\$135,000	\$135,000	\$135,000	\$135,000	\$135,000	\$135,000
				TOTAL	\$1,901,157	\$375,676	\$175,481	\$225,000	\$225,000	\$225,000	\$225,000	\$225,000	\$225,000	\$225,000
REPLACE BODY ARMOR	2-1258		NR	88C	\$108,605	\$41,730	\$6,875	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	
				NFTA	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				DEA	\$60,000	\$0	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	
				TOTAL	\$168,605	\$41,730	\$6,875	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
WEAPONS/POLICE EQUIP (RIFLES) - METRO	2-1272		M	88C	\$32,115	\$8,115	\$0	\$0	\$0	\$6,000	\$6,000	\$6,000	\$6,000	
				NFTA	\$36,000	\$0	\$0	\$0	\$0	\$9,000	\$9,000	\$9,000	\$9,000	
				TOTAL	\$68,115	\$8,115	\$0	\$0	\$0	\$15,000	\$15,000	\$15,000	\$15,000	
WEAPONS/ERT EQUIP	2-8080		NR	88C	\$32,555	\$32,555	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				NFTA	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$32,555	\$32,555	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
TAP - AVIATION DIVISION														
REPLACE MOBILE DATA TERMINALS	--		NR	DEA	\$60,000	\$0	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	
REPL POLICE VEHS AVIATION DIV (3)	2-0775		NR	ADF	\$892,402	\$172,402	\$0	\$120,000	\$120,000	\$120,000	\$120,000	\$120,000	\$120,000	
REPLACE K9 VEHICLES (2)	2-1256		NR	ADF	\$1,416,839	\$396,839	\$0	\$170,000	\$170,000	\$170,000	\$170,000	\$170,000	\$170,000	
REPLACE BODY ARMOR	2-1258		NR	DEA	\$170,000	\$0	\$0	\$25,000	\$25,000	\$25,000	\$30,000	\$30,000	\$35,000	
				ADF	\$48,605	\$48,605	\$0	\$0	\$0	\$0	\$0	\$0		
				TOTAL	\$218,605	\$48,605	\$0	\$25,000	\$25,000	\$25,000	\$30,000	\$30,000	\$35,000	
REPLACE RADIOS AVIATION DIVISION	2-1262		NR	DEA	\$180,000	\$0	\$0	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	
				ADF	\$61,561	\$61,561	\$0	\$0	\$0	\$0	\$0	\$0		
				TOTAL	\$241,561	\$61,561	\$0	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	
WEAPONS/POLICE EQUIP (RIFLES) - AVIATION	2-1271		M	ADF	\$48,115	\$8,115	\$0	\$0	\$0	\$10,000	\$10,000	\$10,000	\$10,000	
GARAGE - 175 AERO DRIVE	2-1275		NR	ADF	\$27,959	\$17,959	\$0	\$10,000.00	\$0	\$0	\$0	\$0	\$0	

FY 2026/27 THROUGH FY 2030/31 FISCALLY CONSTRAINED CAPITAL PLAN

TRANSIT AUTHORITY POLICE DEPARTMENT

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
				88C	\$1,997,972	\$654,678	\$197,294	\$202,000	\$298,000	\$274,000	\$124,000	\$124,000	\$124,000
				DEA	\$963,500	\$1,500	\$0	\$247,000	\$151,000	\$151,000	\$161,000	\$161,000	\$91,000
				NFTA / ADF	\$4,839,823	\$898,453	\$107,370	\$713,000	\$943,000	\$702,000	\$492,000	\$492,000	\$492,000
				NYSDOJ	\$290,000	\$141,188	\$1,368	\$147,444	\$0	\$0	\$0	\$0	\$0
				PRIVATE	\$1,500	\$1,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				SEC SVC	\$169,865	\$69,865	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0
				TSG	<u>\$450,000</u>	<u>\$32,913</u>	<u>\$182,693</u>	<u>\$234,394</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
				TOTAL	\$8,712,660	\$1,800,097	\$488,725	\$1,543,838	\$1,392,000	\$1,227,000	\$777,000	\$777,000	\$707,000

FY 2026/27 THROUGH FY 2030/31 FISCALLY CONSTRAINED CAPITAL PLAN

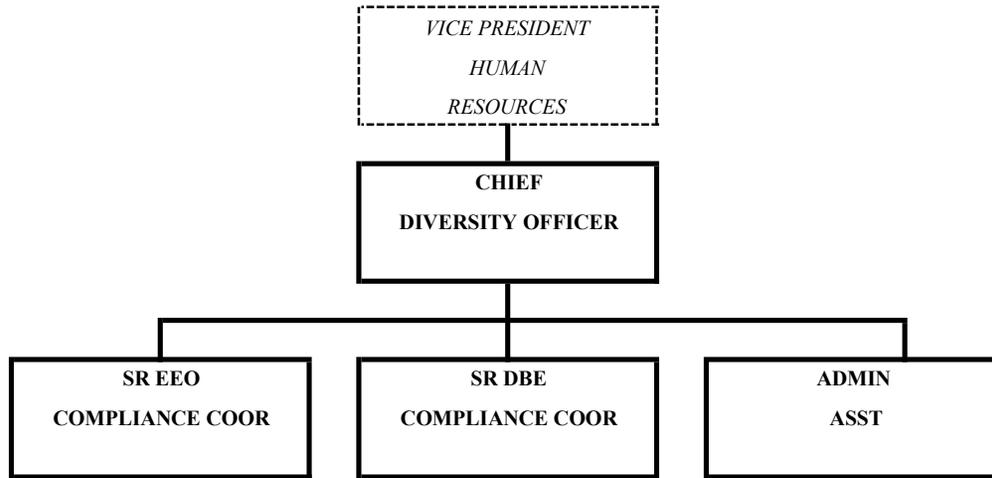
GOVERNMENT AFFAIRS

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
NEW PROJECTS													
CALL CENTER FURNITURE	--			NFTA	\$80,000	\$0	\$0	\$80,000					
				NFTA	\$80,000	\$0	\$0	\$80,000	\$0	\$0	\$0	\$0	\$0

EEO/Diversity Development



EEO/DIVERSITY DEVELOPMENT



TOTAL EMPLOYEES 4

EEO/DIVERSITY DEVELOPMENT

2025/26 ANNUAL BUDGET

VS

2026/27 ANNUAL BUDGET

	FY 24-25	FY 25-26	FY 26-27	VARIANCE	%
	ACTUAL	BUDGET	BUDGET		
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	411,876	465,660	472,859	7,199	1.5%
Maintenance & Repairs	0	0	0	0	n/a
Utilities	0	0	0	0	n/a
Insurance & Injuries	0	0	0	0	n/a
Safety & Security	0	0	0	0	n/a
General Business/Other	40,067	90,200	90,200	0	0.0%
Costs Transferred to Capital Projects	0	0	0	0	n/a
Inter Division Reimbursement	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>
TOTAL OPERATING EXPENSES	<u>451,943</u>	<u>555,860</u>	<u>563,059</u>	<u>7,199</u>	<u>1.3%</u>
OPERATING INCOME/(LOSS)	(451,943)	(555,860)	(563,059)	(7,199)	1.3%
LESS: DIRECT CAPITAL	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>
NET SURPLUS/(DEFICIT)	<u>(451,943)</u>	<u>(555,860)</u>	<u>(563,059)</u>	<u>(7,199)</u>	<u>1.3%</u>

**EQUAL EMPLOYMENT
OPPORTUNITY/DIVERSITY DEVELOPMENT
BRANCH**

DESCRIPTION

The Niagara Frontier Transportation Authority is committed to ensuring that all persons who are employed, seeking employment, or those individuals who are seeking contracts with the NFTA, are afforded equal opportunities.

The Equal Opportunity / Diversity Development branch is responsible for planning, developing, implementing and evaluating the Authority's Affirmative Action / Equal Employment Opportunity Programs. The department also administers the Disadvantaged Business Enterprise Program (DBE) in compliance with 49 CFR Part 23 and 26, Sub Part D, FTA Circulars 11.55.1, 1160.1, Executive Order 11246 and Affirmative Action Programs as required under Title VI of the Civil Rights Act of 1964. The department is also responsible for Authority-wide compliance with the Americans with Disabilities Act of 1990.

PROGRAM AND SERVICE OBJECTIVES

- Administer the Disadvantaged Business Enterprise (DBE) Certification Program and the Equal Employment Opportunity (EEO) Program.
- Monitor contracts for compliance with all federal and state requirements.
- As required, reports are filed with the Federal Aviation Administration and Federal Transit Administration.
- Provide branch managers and department heads with information pertaining to civil rights compliance.
- Monitor hiring and promotional activity to ensure that minorities and women are represented in all job groups.
- Investigate and resolve complaints of discrimination filed by employees of the NFTA and NFT Metro.
- Investigate and resolve Title VI Complaints.

- Conduct civil rights, sexual harassment and Americans with Disabilities Act training classes.
- Provide fixed route mobility training per request.
- Ensure Authority-wide compliance with ADA of 1990 employment, facility and transportation service requirements.
- Serve as liaison with the disabled community via the Advisory Committee on the Disabled.

KEY PERFORMANCE INDICATORS

	FYE 25 <u>Actual</u>	FYE 25 <u>Original Budget</u>	FYE 26 <u>Current Estimate</u>	FYE 27 <u>Budget</u>
New DBE Applications Processed	51	25	27	25
New DBEs Certified	51	25	27	25
Civil Rights Complaints Filed - INTERNAL	10	5	3	5
Civil Rights Complaints Resolved-INTERNAL	9	5	3	5
Civil Rights Complaints Filed-EXTERNAL	4	3	0	3
Civil Rights Complaints Resolved- EXTERNAL	4	3	0	3
Sexual Harassment Complaints	0	0	0	0
ADA Complaints Filed - INTERNAL	0	0	0	0
ADA Complaints Resolved-INTERNAL	0	0	0	0

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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BUDGET WORKSHEETS - Fiscal Year 2026-27

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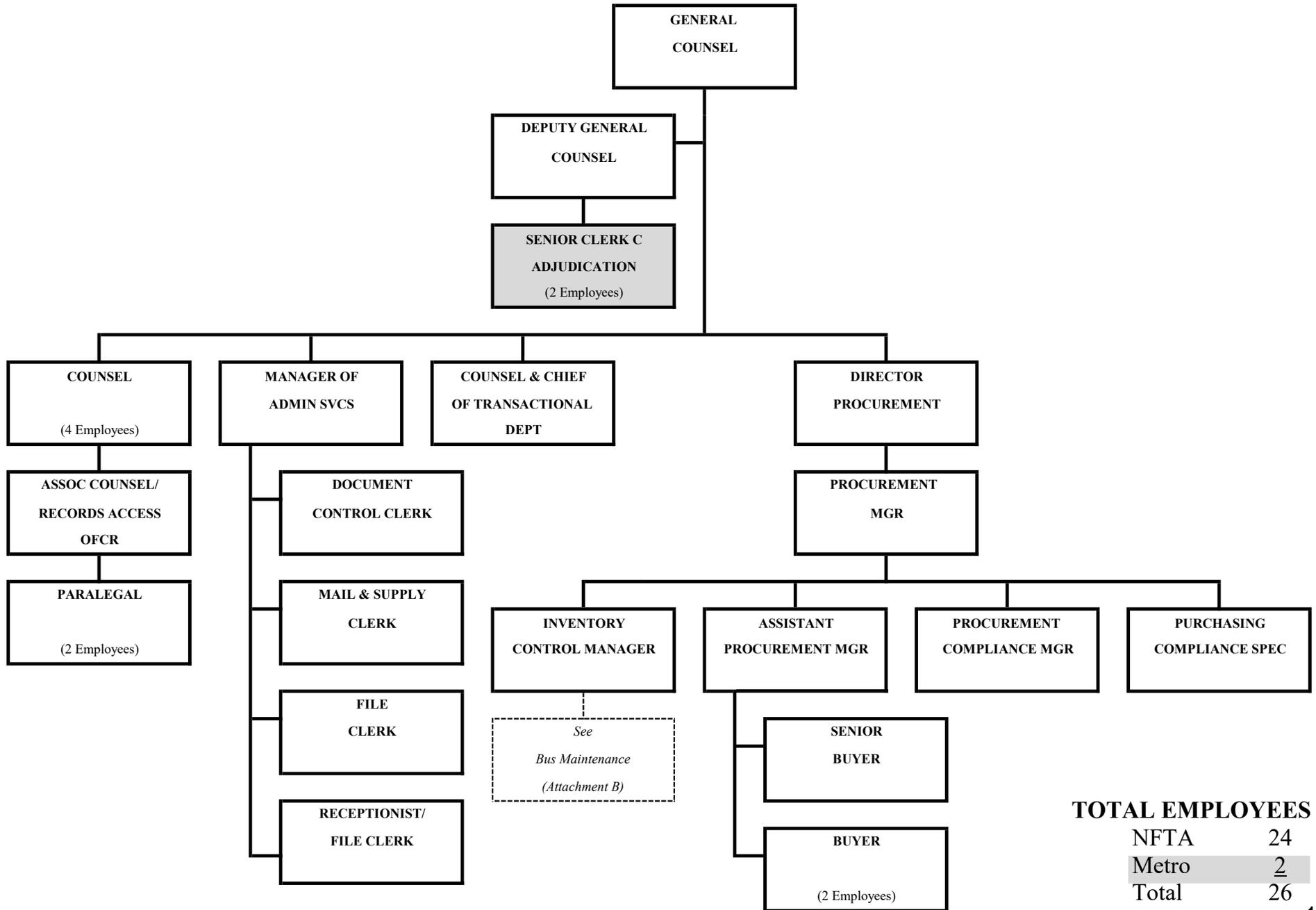
Company 1 Niagara Frontier Transportation Authority
Division 31 EEO
Department 0098 EEO BRANCH ADMIN

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	271,296	300,057	142,053	302,756	2,699
515	EMPLOYEE BENEFITS	140,577	165,603	80,970	170,103	4,500
571	CONSULTANTS/OUTSIDE SERVICES	12,905	10,000	4,406	10,000	
575	PRINTING & ADVERTISING	684	600		600	
576	EMPLOYEE TRAVEL	3,252	10,000	1,328	10,000	
577	EMPLOYEE TRAINING	21,713	15,000		15,000	
578	POSTAGE		100		100	
580	GENERAL OFFICE	1,511	54,500	28,475	54,500	
TOTAL	EXPENSES	451,938	555,860	257,232	563,059	7,199

General Counsel



GENERAL COUNSEL



TOTAL EMPLOYEES	
NFTA	24
Metro	<u>2</u>
Total	26

GENERAL COUNSEL
2025/26 ANNUAL BUDGET
VS
2026/27 ANNUAL BUDGET

	FY 24-25 ACTUAL	FY 25-26 BUDGET	FY 26-27 BUDGET	VARIANCE	%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	3,215,896	3,508,645	3,575,104	66,459	1.9%
Maintenance & Repairs	978	800	800	0	0.0%
Utilities	20,502	31,800	20,600	(11,200)	-35.2%
Insurance & Injuries	0	0	0	0	n/a
Safety & Security	0	0	0	0	n/a
General Business/Other	1,437,699	1,565,975	1,622,910	56,935	3.6%
Costs Transferred to Capital Projects	0	0	0	0	n/a
Inter Division Reimbursement	<u>(458,315)</u>	<u>(694,692)</u>	<u>(685,517)</u>	<u>9,175</u>	<u>-1.3%</u>
TOTAL OPERATING EXPENSES	<u>4,216,760</u>	<u>4,412,528</u>	<u>4,533,897</u>	<u>121,369</u>	<u>2.8%</u>
OPERATING INCOME/(LOSS)	<u>(4,216,760)</u>	<u>(4,412,528)</u>	<u>(4,533,897)</u>	<u>(121,369)</u>	<u>2.8%</u>
LESS: DIRECT CAPITAL	<u>0</u>	<u>500,000</u>	<u>100,000</u>	<u>(400,000)</u>	<u>-80.0%</u>
NET SURPLUS/(DEFICIT)	<u>(4,216,760)</u>	<u>(4,912,528)</u>	<u>(4,633,897)</u>	<u>278,631</u>	<u>-5.7%</u>

GENERAL COUNSEL

DESCRIPTION

The office of General Counsel provides and/or administers all legal services for the NFTA and NFTM on civil and administrative matters. This includes representation of the NFTA and NFTM in negligence claims, negotiations with and proceedings involving state and federal agencies, arbitrations involving collective bargaining agreements or employee grievances, professional negligence, tort and contract claims, condemnation and relocation proceedings, negotiation of collective bargaining agreements, preparation of leases, releases, use and operating agreements, settlements and memoranda of understanding.

The office of General Counsel provides advice, opinions and counsel to the Board of Commissioners, the Executive Director, business center managers and staff on matters concerning labor and employment relations, environmental compliance and litigation, landlord-tenant and real property transactions, procurement and contracting issues, suretyship, risk management and insurance, municipal bonds and finance, secured transactions, commercial relationships, and corporate and legislative concerns.

Under the direction of the General Counsel, staff attorneys appear in state and federal trial and appellate courts and before arbitration panels and administrative agencies such as the New York State Department of Labor, the U.S. Environmental Protection Agency, the New York State Department of Transportation, and the Federal Transit Administration. General Counsel attorneys draft proposed agency rules and administrative procedures and pursue enforcement and collection of judgments for fare evasions and parking violations. Staff personnel manage the board agenda, prepare resolutions for consideration by the Board of Commissioners and assist and provide guidance to user departments and business centers on procurement and various other matters impacting the day-to-day and long-range operations of NFTA and Metro. The General Counsel also oversees the functions of the Procurement Department, Administrative Services, and the Records Access Officer.

PROGRAM AND SERVICE OBJECTIVES

- To provide thorough, timely and effective legal counsel to Authority management, its commissioners and officers.
- To effectively represent the Authority in all disputes, claims, litigation, and administrative proceedings.
- To continue preparation and updating of legal agreements consistent with federal and state requirements and as necessary to support Authority objectives.
- To effectively use outside legal services within budgeted allocations.
- To regularly review pending litigation files and determine reasonable settlement/reserve values.
- To provide contract administration services and guidance to the procurement and user departments involved in specialized procurements.
- To assist management in the updating, promulgation and implementation of various operational guidelines for procurement consistent with the needs of user departments, state and federal funding participants and applicable law.
- To provide legal advice and services to facilitate the acquisition of real property as required to implement project undertakings of the Authority.

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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BUDGET WORKSHEETS - Fiscal Year 2026-27

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Company 1 Niagara Frontier Transportation Authority
Division 32 GENERAL COUNSEL
Department 0098 GENERAL COUNSEL BRANCH ADMIN

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	1,319,622	1,347,587	715,433	1,392,199	44,612
515	EMPLOYEE BENEFITS	675,878	768,124	363,407	770,110	1,986
571	CONSULTANTS/OUTSIDE SERVICES	12,787	200,000	28,848	200,000	
576	EMPLOYEE TRAVEL	5,023	5,000	3,254	5,000	
577	EMPLOYEE TRAINING	719	3,500	1,159	4,500	1,000
578	POSTAGE	952	1,500	648	1,300	200-
580	GENERAL OFFICE	39,559	20,400	20,493	39,000	18,600
592	DIVISION OPERATIONS	458,271-	694,692-	247,364-	685,617-	9,075
TOTAL	EXPENSES	1,596,269	1,651,419	885,878	1,726,492	75,073

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Company 1 Niagara Frontier Transportation Authority
Division 32 GENERAL COUNSEL
Department 0075

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	179,732	217,427	102,021	231,744	14,317
515	EMPLOYEE BENEFITS	85,081	121,218	57,297	129,379	8,161
524	AUTOMOTIVE	976	800	358	800	
531	ELECTRIC POWER	4,050	4,000	2,238	4,000	
532	GAS	2,383	3,300	901	2,500	800-
533	WATER	87	500	37	100	400-
534	TELEPHONE	13,980	24,000	3,304	14,000	10,000-
571	CONSULTANTS/OUTSIDE SERVICES	241	1,000	166	250	750-
572	RENT EXPENSE	1,326,826	1,250,000	560,034	1,300,000	50,000
578	POSTAGE	76	3,000		150	2,850-
580	GENERAL OFFICE	40,393	39,000	17,895	42,700	3,700
TOTAL	EXPENSES	1,653,825	1,664,245	744,251	1,725,623	61,378

PROCUREMENT

DESCRIPTION

The Procurement department supports the operation of the NFTA by procuring materials, parts, supplies, equipment, utilities and services in accordance with NFTA Policies and Procedures.

PROGRAM AND SERVICE OBJECTIVES

- To procure goods and services cost effectively in keeping with the Procurement Guidelines, Federal and State requirements, budgetary limits, and departmental requirements.
- To ensure the integrity of the procurement process and to support new standards for materials, equipment and supplies.
- Improve service to customers at all facilities.
- Solicit MWBE and SDVOB participation in procurements. Assist SDVOB's, MBE's, WBE's and other small businesses to maximize opportunities in their participation in NFTA procurements.
- Issue purchase orders upon receipt of approved purchase requisitions.
- Enhance the competitive bidding process.
- Reduce the number of small dollar purchase orders processed via the increased use of the purchasing card.

KEY PERFORMANCE INDICATORS

	FYE 25 <u>Actual</u>	FYE 26 <u>Original Budget</u>	FYE 26 <u>Current Estimate</u>	FYE 27 <u>Budget</u>
Purchase Orders - Created	7,785	6,800	7,380	7,500
Dollars of Purchases - Created (000's)	\$171,280	\$135,000	\$235,000	\$225,000

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2026-27

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Company 1 Niagara Frontier Transportation Authority
Division 32 GENERAL COUNSEL
Department 0036 GENERAL COUNSEL PROCUREMENT

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	627,604	676,236	295,572	673,627	2,609-
515	EMPLOYEE BENEFITS	327,964	378,051	167,845	378,045	6-
571	CONSULTANTS/OUTSIDE SERVICES	1,453			1,000	1,000
575	PRINTING & ADVERTISING	5,533	7,000	4,200	7,000	
576	EMPLOYEE TRAVEL	1,760	9,000	453	6,000	3,000-
577	EMPLOYEE TRAINING	486	15,000	4,917	10,000	5,000-
578	POSTAGE	3	75	2	10	65-
580	GENERAL OFFICE	1,883	11,500	2,177	6,000	5,500-
592	DIVISION OPERATIONS	43-			100	100
TOTAL	EXPENSES	966,643	1,096,862	475,166	1,081,782	15,080-

FY 2026/27 THROUGH FY 2030/31 FISCALLY CONSTRAINED CAPITAL PLAN

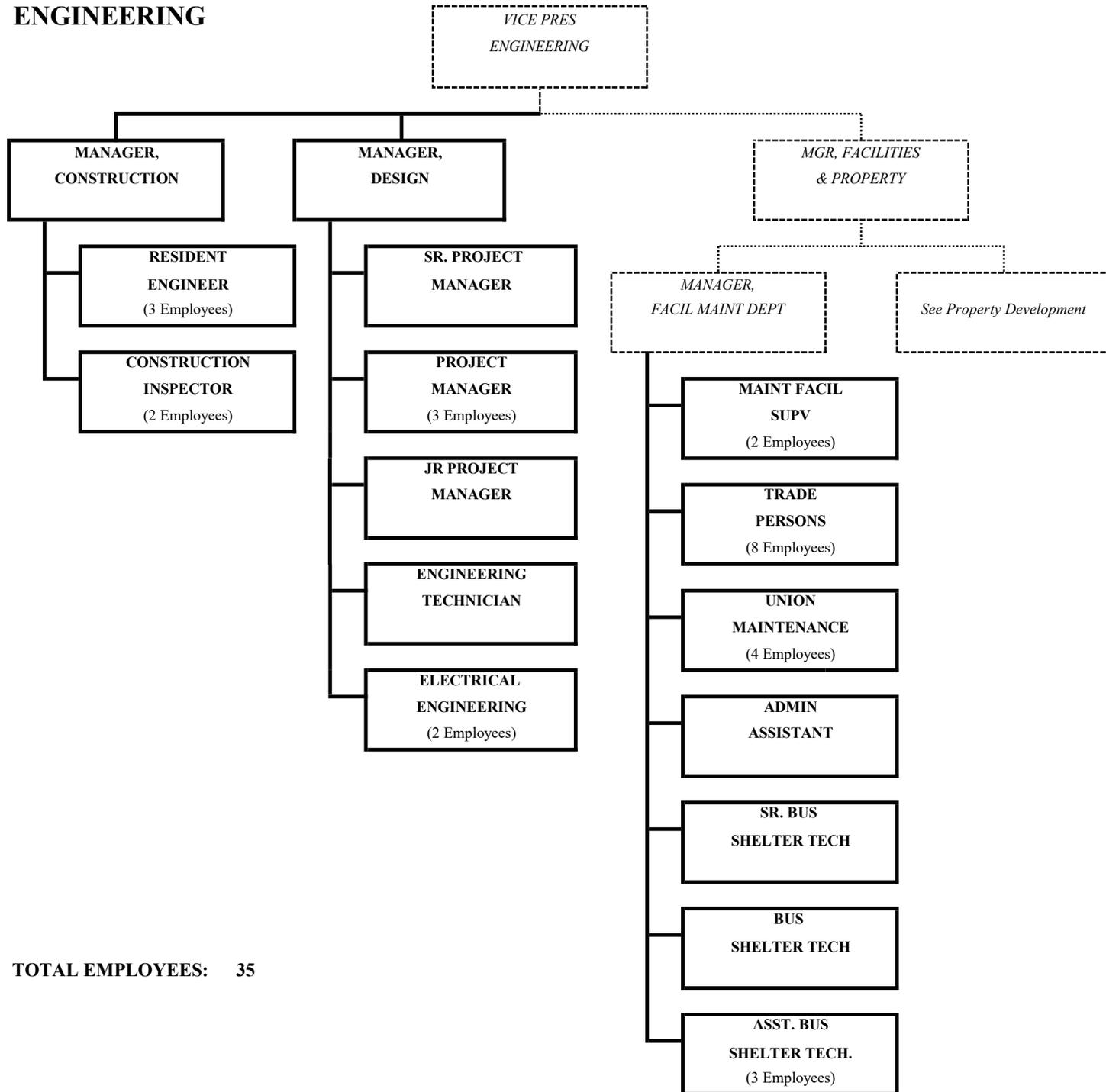
GENERAL COUNSEL

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
NEW PROJECTS													
					\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PREVIOUSLY BUDGETED PROJECT													
FORKLIFT	2-8118		NI	NFTA	\$35,000	\$0	\$35,000	\$0	\$0	\$0	\$0	\$0	\$0
ELECTRNC MGMT SFTWRE & EQUIP	--		NI	NFTA	\$500,000	\$0	\$0	\$0	\$500,000	\$0	\$0	\$0	\$0
MAIL DELIVERY VEHICLE (Electric)	--		NI	NFTA	\$100,000	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0
				NFTA	\$635,000	\$0	\$35,000	\$100,000	\$500,000	\$0	\$0	\$0	\$0

Engineering



ENGINEERING



TOTAL EMPLOYEES: 35

ENGINEERING
2025/26 ANNUAL BUDGET
VS
2026/27 ANNUAL BUDGET

	FY 24-25	FY 25-26	FY 26-27	VARIANCE	%
	ACTUAL	BUDGET	BUDGET		
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	5,241,180	5,880,234	6,169,761	289,527	4.9%
Maintenance & Repairs	143,291	89,500	105,000	15,500	17.3%
Utilities	51,365	41,600	45,700	4,100	9.9%
Insurance & Injuries	64	42	50	8	19.0%
Safety & Security	0	0	0	0	n/a
General Business/Other	705,490	846,516	862,146	15,630	1.8%
Costs Transferred to Capital Projects	(2,002,228)	(1,601,710)	(1,473,416)	128,294	-8.0%
Inter Division Reimbursement	<u>(2,839,674)</u>	<u>(2,723,952)</u>	<u>(2,858,655)</u>	<u>(134,703)</u>	<u>4.9%</u>
TOTAL OPERATING EXPENSES	<u>1,299,488</u>	<u>2,532,230</u>	<u>2,850,586</u>	<u>318,356</u>	<u>12.6%</u>
OPERATING INCOME/(LOSS)	<u>(1,299,488)</u>	<u>(2,532,230)</u>	<u>(2,850,586)</u>	<u>(318,356)</u>	<u>12.6%</u>
LESS: DIRECT CAPITAL	<u>0</u>	<u>110,000</u>	<u>110,000</u>	<u>0</u>	<u>0.0%</u>
NET SURPLUS/(DEFICIT)	<u>(1,299,488)</u>	<u>(2,642,230)</u>	<u>(2,960,586)</u>	<u>(318,356)</u>	<u>12.0%</u>

ENGINEERING, PROPERTY, AND FACILITIES

DESCRIPTION

The Department is responsible for the management and administration of the Engineering, Property, and Facilities Branch. The Branch includes the Design, Construction, Property, and Facilities Management & Maintenance. The department interacts with other support service branches to ensure consistency with the goals and objectives of the NFTA Business Centers.

The Engineering Department consists of the Design and Construction Departments. They provide for the implementation of capital projects designated by the Business Centers.

In addition, the Engineering Branch has responsibility for the following departments:

Facilities Maintenance Department (FMD): This department provides maintenance and repair services for NFTA facilities consistent with the goals and objectives of the Business Centers. The scope of maintenance and repair responsibility includes: plumbing, painting, electrical, HVAC, etc. authority wide. The FMD is also responsible for the maintenance of approximately 300 bus shelters.

Property: This department provides property management, real estate, and land planning and development services for the NFTA.

Facilities: This department provides management and maintenance services for various NFTA facilities - transportation Centers, 1404 Main Street, OCC, 485 Cayuga, and 247 Cayuga.

PROGRAM AND SERVICE OBJECTIVES

- Provide cost effective project management including engineering design, design support, construction monitoring, and inspection.
- Manage the Property Department, including property leases, real estate services, and land planning.
- Manage the Facilities Maintenance Department (FMD) to provide maintenance and repair services to NFTA facilities consistent with the goals and objectives of the Business Centers.
- Manage the Facilities Department services for the transportation centers and various other NFTA facilities to provide functional, safe, and clean facilities.
- Manage the Rail-Facilities Department services for the LRRT mall and underground stations to provide functional, safe, and clean stations.
- Implement the NFIA Airport Improvement Program projects.
- Implement the BNIA Airport Improvement Program projects.
- Implement Metro and LRRT Capital Program.
- Implement Property Capital Program.
- Support the NFTA's 10-year strategic plan.

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 33 ENGINEERING
Department 0098 BRANCH ADMINISTRATION

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	360,668	371,499	180,131	397,409	25,910
515	EMPLOYEE BENEFITS	188,735	207,805	102,682	218,133	10,328
524	AUTOMOTIVE	21,961	16,500	5,138	16,500	
534	TELEPHONE	1,129	1,200	562	1,200	
575	PRINTING & ADVERTISING	81				
576	EMPLOYEE TRAVEL			92		
577	EMPLOYEE TRAINING	1,103			2,600	2,600
578	POSTAGE	88		74	200	200
580	GENERAL OFFICE	36,008	73,800	12,609	57,500	16,300-
591	PROJECTS	150,293-	50,511-	85,258-	78,797-	28,286-
592	DIVISION OPERATIONS	39,303-	54,119-	21,017-	56,966-	2,847-
TOTAL	EXPENSES	420,177	566,174	195,013	557,779	8,395-

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Company 1 Niagara Frontier Transportation Authority
Division 33 ENGINEERING
Department 0071 BUS SHELTER MAINTENANCE

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	301,867	309,610	157,042	326,784	17,174
515	EMPLOYEE BENEFITS	159,331	172,281	89,514	180,837	8,556
592	DIVISION OPERATIONS	461,200-	481,891-	246,559-	507,621-	25,730-
TOTAL	EXPENSES	2-		3-		

Bdg Wrk-Full Account No Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Budget Work Detail Report - Fiscal Year 2026-27

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Company 2 Niagara Frontier Transit Metro
Division 33 SHELTERS
Department 0071 BUS SHELTER MAINTENANCE

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
520 0401	Bus Shelter Truck Mainten	24,945	12,000	19,329	15,000	3,000
520 0402	Bus Shelter Truck Fuel	10,115	12,000	4,225	12,000	
----- MAINTENANCE AND REPAIRS		35,060	24,000	23,554	27,000	3,000

531 0222	Utilities Expense	31,335		12,043		
531 9998	Budget		20,000		24,000	4,000
----- ELECTRIC POWER		31,335	20,000	12,043	24,000	4,000

534 0222	Utilities Expense	1,015	1,000	501	1,000	
----- TELEPHONE		1,015	1,000	501	1,000	

571 0014	Management Fees	193,455	210,000	203,565	210,000	
571 0403	Bus Shelter Maintenance S	436,531	481,891	248,849	507,621	25,730
571 0404	Bus Shelter Maintenance E	9,134	24,000	24,779	25,000	1,000
----- CONSULTANTS/OUTSIDE SERVICES		639,120	715,891	477,193	742,621	26,730

576 5800	Auto Reimbursement	8				
----- EMPLOYEE TRAVEL		8				

580 0368	Technology/Equipment/Serv	240	200	172	200	
----- GENERAL OFFICE		240	200	172	200	

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Budget Work Detail Report - Fiscal Year 2026-27

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Company 2 Niagara Frontier Transit Metro
Division 33 SHELTERS
Department 0071 BUS SHELTER MAINTENANCE

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						

TOTAL EXPENSES		706,778	761,091	513,463	794,821	33,730

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Company 1 Niagara Frontier Transportation Authority
Division 33 ENGINEERING
Department 0076 FACILITIES MAINTENANCE

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	1,179,617	1,176,755	595,989	1,239,018	62,263
515	EMPLOYEE BENEFITS	615,751	650,762	335,024	687,732	36,970
520	MAINTENANCE AND REPAIRS	48,913	24,000	15,136	34,000	10,000
524	AUTOMOTIVE	36,612	23,000	16,131	25,000	2,000
526	JANITORIAL AND LAUNDRY	742	2,000	363	2,500	500
531	ELECTRIC POWER	7,359	6,000	4,067	8,000	2,000
532	GAS	4,330	5,000	1,638	5,000	
533	WATER	789	3,500	335	1,500	2,000-
534	TELEPHONE	3,100	3,000	1,420	3,000	
541	INSURANCE	64	42	9	50	8
571	CONSULTANTS/OUTSIDE SERVICES		500		500	
577	EMPLOYEE TRAINING	2,435	4,000		4,000	
578	POSTAGE		25	2	25	
580	GENERAL OFFICE	1,778	2,500	1,092	2,500	
592	DIVISION OPERATIONS	1,901,504-	1,901,084-	971,219-	2,012,825-	111,741-
TOTAL	EXPENSES	14-		13-		

DESIGN DEPARTMENT

DESCRIPTION

The Design Department provides and manages design development of capital projects and studies consistent with the goals and objectives of the NFTA Business Centers. The services include the establishment of NFTA design objectives, criteria, and standards, ensuring that project designs comply with building code regulations, and development of project scopes and budgets. In addition, the department prepares cost estimates, capital and planning budgets, reports, and studies.

The department also reviews and approves, requests for tenant modifications, and private development plans and specifications.

The Design Department is instrumental in the development of the Authority-wide Five-Year Capital Plan, FAA Airport Improvement Programs, FTA & FAA quarterly reports, and FTA semi-annual project reviews. Examples of capital projects in design this year are: Division Street Bus Stop Canopy, DL&W 2nd floor development, DL&W Shoreline Rehabilitation, BNIA Snow Removal Equipment Building, and BNIA Circulatory Road Rehabilitation.

Other services provided include technical advice and information to Business Center staff for non-capital and maintenance work.

KEY PERFORMANCE INDICATORS

	<u>FYE 25 Actual</u>	<u>FYE 26 Original Budget</u>	<u>FYE 26 Current Estimate</u>	<u>FYE 27 Budget Estimated</u>
Number of capital projects requested by Business Centers	34	15	51	34
Total dollar value of projects requested by Business Centers (000's)	\$259,919	\$100,255	\$376,522	\$253,661
Percent of projects which the design costs were within acceptable industry standards (As a % of construction cost)	100%	100%	100%	100%
Percentage of projects designed on schedule	100%	100%	100%	100%

PROGRAM AND SERVICE OBJECTIVES

- Initiate implementation of capital projects in a safe, cost conscience, and time effective manner.
- Management of design projects to comply with grantor requirements which results in cost reimbursement from the appropriate funding agencies.
- Each capital project is assigned an implementation schedule with milestone dates and cashflow projections. The actual costs, cashflows, and milestone dates are monitored to assess overall performance of consultants and contractors.
- Coordinate & track building permit processing with the construction permitting agency.
- Support the NFTA's 10-year strategic plan.
- Provide subject matter expertise; electrical, mechanical, civil/structural and architectural.

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Company 1 Niagara Frontier Transportation Authority
Division 33 ENGINEERING
Department 0070 DESIGN

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	764,649	1,048,080	467,615	1,089,889	41,809
515	EMPLOYEE BENEFITS	404,066	597,405	266,543	618,768	21,363
571	CONSULTANTS/OUTSIDE SERVICES	1,615	30,000	2,155	30,000	
576	EMPLOYEE TRAVEL	1,035	500	87	500	
577	EMPLOYEE TRAINING	10,703	11,500	858	11,500	
580	GENERAL OFFICE	9,507	2,200	1,299	2,200	
591	PROJECTS	723,932-	722,449-	323,115-	637,147-	85,302
592	DIVISION OPERATIONS	306,670-	240,816-	290,923-	233,621-	7,195
TOTAL	EXPENSES	160,973	726,420	124,519	882,089	155,669

CONSTRUCTION DEPARTMENT

DESCRIPTION

The Construction Department is responsible for construction management of all capital improvement projects. The department ensures that projects are constructed and completed within budget and schedule consistent with the goals and objectives of the NFTA Business Centers. The primary purpose of the department is to ensure compliance with contract documents and full reimbursement of all grant eligible.

Liaison with federal and state funding agencies and various other jurisdictional agencies and public and private utilities, Authority tenants, and adjacent property and business owners is required.

The department also provides coordination between contractors and all other Authority support service branches including assisting with implementation of projects such as BNIA Taxiway 'A' Pavement Rehabilitation, BNIA Passenger Boarding Bridge Replacements and DL&W Station.

Other services provided include management of non-capital work such as airport pavement maintenance (APM) projects and technical support to airport operations and maintenance.

PROGRAM AND SERVICE OBJECTIVES

- Provide cost effective construction monitoring/management services consistent with the requirements of the Business Centers (i.e., scope, budget, schedule, and coordination).
- Ensure contract compliance and monitor project quality control.
- Management of construction projects to comply with grantor requirements which results in cost reimbursement from the appropriate funding agencies.
- Coordinate & track Code Compliance Certificate processing with the construction permitting agency.
- Support the NFTA's 10-year strategic plan.

KEY PERFORMANCE INDICATORS

	FYE 25 <u>Actual</u>	FYE 26 <u>Original Budget</u>	FYE 26 <u>Current Estimate</u>	FYE 27 <u>Budget Estimated</u>
Number of projects under construction	29	30	20	33
Value of projects under construction (000's)	\$197,849	\$341,867	\$211,766	\$262,259
Percent of projects completed on time	100%	100%	100%	100%
Percent of projects completed within budget	100%	100%	100%	100%
Percent of projects completed with a total change order amount within acceptable industry standards	100%	100%	100%	100%

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 33 ENGINEERING
Department 0078 CONSTRUCTION

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	877,153	930,398	470,931	978,688	48,290
515	EMPLOYEE BENEFITS	389,321	415,637	234,231	432,503	16,866
534	TELEPHONE	2,305	1,900	1,762	2,000	100
577	EMPLOYEE TRAINING		2,500		2,800	300
580	GENERAL OFFICE	1,762	2,900		5,000	2,100
591	PROJECTS	1,128,003-	828,750-	603,468-	757,472-	71,278
592	DIVISION OPERATIONS	130,997-	46,042-	83,648-	47,622-	1,580-
TOTAL	EXPENSES	11,541	478,543	19,808	615,897	137,354

FY 2026/27 THROUGH FY 2030/31 FISCALLY CONSTRAINED CAPITAL PLAN

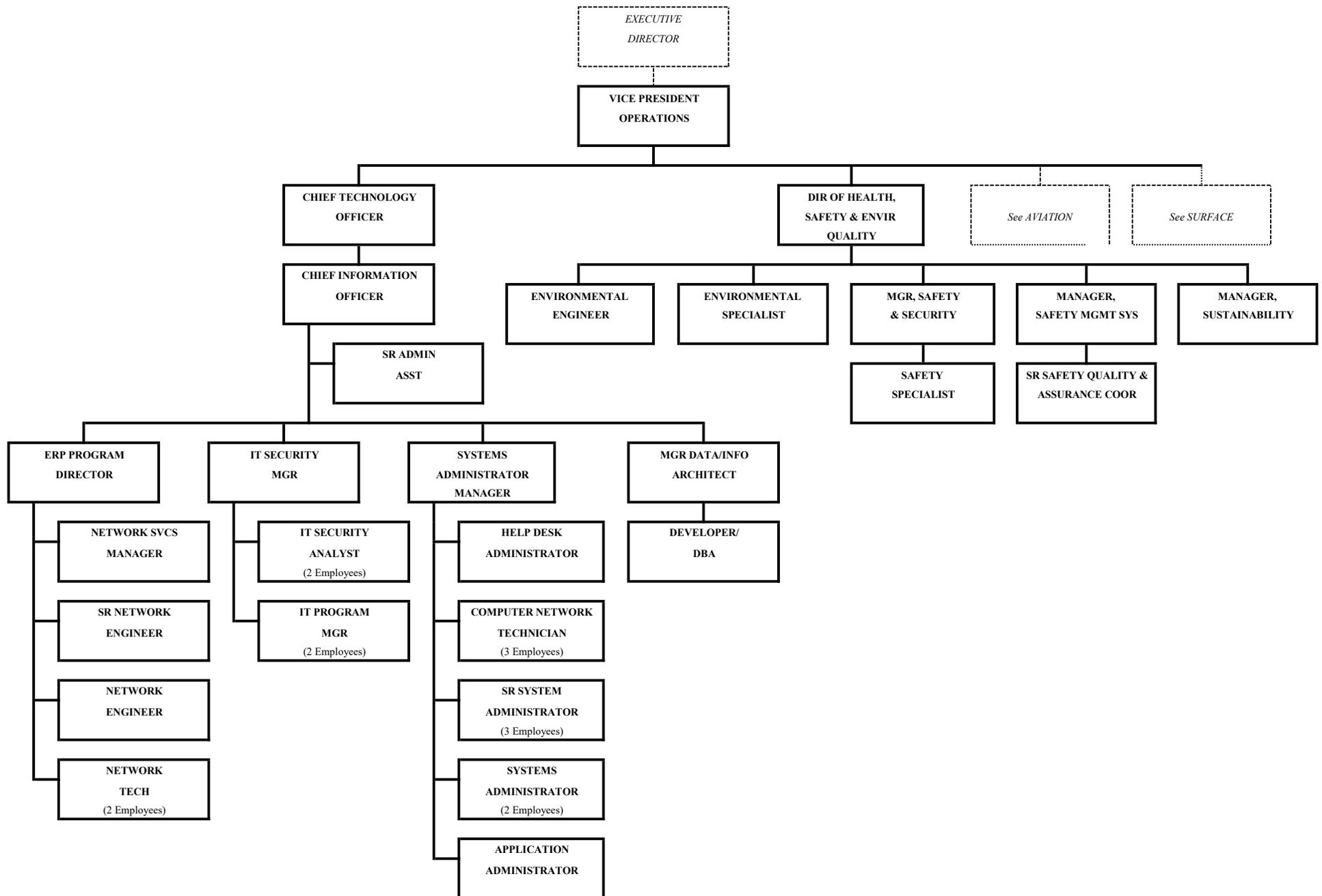
ENGINEERING

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
NEW PROJECTS													
					\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PREVIOUSLY BUDGETED PROJECTS													
ENGINEERING POOL EV's	2-2972	1	NR	NFTA	\$329,089	\$28,995	\$80,094	\$110,000	\$110,000	\$0	\$0	\$0	\$0
				NFTA	\$329,089	\$28,995	\$80,094	\$110,000	\$110,000	\$0	\$0	\$0	\$0

Operations & Information Technology



OPERATIONS AND INFORMATION TECHNOLOGY



TOTAL EMPLOYEES 36

OPERATIONS & INFORMATION TECHNOLOGY

2025/26 ANNUAL BUDGET

VS

2026/27 ANNUAL BUDGET

	FY 24-25	FY 25-26	FY 26-27	VARIANCE	%
	ACTUAL	BUDGET	BUDGET		
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	4,189,653	5,948,626	6,537,209	588,583	9.9%
Maintenance & Repairs	0	0	0	0	n/a
Utilities	1,180	1,100	1,200	100	9.1%
Insurance & Injuries	0	0	0	0	n/a
Safety & Security	2,443,344	2,720,537	2,953,789	233,252	8.6%
General Business/Other	9,878,618	10,336,322	13,862,452	3,526,130	34.1%
Costs Transferred to Capital Projects	0	0	0	0	n/a
Inter Division Reimbursement	<u>(12,666,733)</u>	<u>(14,377,419)</u>	<u>(18,440,060)</u>	<u>(4,062,641)</u>	<u>28.3%</u>
TOTAL OPERATING EXPENSES	<u>3,846,062</u>	<u>4,629,166</u>	<u>4,914,590</u>	<u>285,424</u>	<u>6.2%</u>
OPERATING INCOME/(LOSS)	<u>(3,846,062)</u>	<u>(4,629,166)</u>	<u>(4,914,590)</u>	<u>(285,424)</u>	<u>6.2%</u>
LESS: DIRECT CAPITAL	<u>2,799,192</u>	<u>7,050,000</u>	<u>16,262,388</u>	<u>9,212,388</u>	<u>130.7%</u>
NET SURPLUS/(DEFICIT)	<u>(6,645,254)</u>	<u>(11,679,166)</u>	<u>(21,176,978)</u>	<u>(9,497,812)</u>	<u>81.3%</u>

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Company 1 Niagara Frontier Transportation Authority
Division 34 OPERATIONS & INFO TECHNOLOGY
Department 0099 OPERATIONS TECH ADMIN

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	215,696	228,579	105,093	237,546	8,967
515	EMPLOYEE BENEFITS	114,662	130,290	59,904	135,401	5,111
TOTAL	EXPENSES	330,358	358,869	164,997	372,947	14,078

INFORMATION TECHNOLOGY SERVICES

DESCRIPTION

The mission of ITS is to provide the NFTA, its branch operations and business centers with technology leadership and support. The goal of the ITS department is to improve organizational productivity and performance through modernization and consolidation of existing resources while expanding services.

PROGRAM AND SERVICE OBJECTIVES

- Modernize and improve our systems and infrastructure while securing the enterprise from a growing number of threats and meet new government requirements.
- Replace our Enterprise Resource Planning and Enterprise Asset Management System with newer supported platforms.
- Support and maintain business area applications like Trapeze, OrbCAD, etc.
- Consolidation of IT services across the enterprise to better use resources and lower costs.
- Increase reliability through redundancy and disaster planning.
- Secure the enterprise by moving towards NIST 800-53 certification.
- Work with vendors to understand and introduce new technology to the organization.
- Provide and maintain a secure stable Network Infrastructure
- Continue to develop ITS policy and procedures to effectively manage the Authority's ITS resources.
- Facilitate communication between the business application users and vendors to allow for continuous improvement.
- Provide user support through training, maintenance, problem determination and resolution, and other services as needed.

- Successfully support user help calls directly or through other (vendors, education, etc.) resources.

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Company 1 Niagara Frontier Transportation Authority
Division 34 OPERATIONS & INFO TECHNOLOGY
Department 0037 MIS (IT)

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	1,807,245	2,710,874	1,108,976	3,046,237	335,363
515	EMPLOYEE BENEFITS	949,558	1,531,750	632,114	1,722,537	190,787
534	TELEPHONE	1,179	1,100	562	1,200	100
571	CONSULTANTS/OUTSIDE SERVICES	6,202,942	6,000,000	3,094,753	7,500,000	1,500,000
576	EMPLOYEE TRAVEL	5,661	10,000	2,434	12,000	2,000
577	EMPLOYEE TRAINING		40,000		50,000	10,000
578	POSTAGE	29	100		100	
580	GENERAL OFFICE	2,783,910	3,307,000	1,733,957	5,318,000	2,011,000
592	DIVISION OPERATIONS	12,000,829-	13,600,824-	6,699,520-	17,650,074-	4,049,250-
TOTAL	EXPENSES	250,305-		126,724-		

HEALTH, SAFETY AND ENVIRONMENTAL QUALITY

DESCRIPTION

The mission of the Department of Health, Safety, Environmental Quality is to implement compliance programs, policies, and procedures that verify that a comprehensive safety, health, and environmentally compliant system exists throughout the Authority, which enhances safe, secure and reliable services through the implementation of best management practices.

SYSTEM SAFETY

The **system safety** branch of the department has two primary areas of oversight responsibility. The system safety approach is a combination of both health, safety, and industrial hygiene principles, which focuses on identifying unsafe conditions that adversely affect the safety of staff and operations throughout the Authority and the area we serve.

As a public transportation provider, safety is incorporated into all phases of the organization. The end product of the employee safety component is the safety and security of our employees.

SECURITY

The **security** section of the department is responsible for systems Security Program Plan for the NFTA. This includes vulnerability assessments to identify the degree of vulnerability and the appropriate countermeasures needed to provide the necessary levels of protection.

This group also monitors compliance with applicable transportation security policies, directives, regulations and agreements and acts as the Authority's liaison with local, state and federal law enforcement and emergency management agencies.

ENVIRONMENTAL

The **environmental section's** main area of concentration ensures operational oversight for environmental compliance. This departmental section also ensures that sound environmental practices are observed and encourages open communication with employees, customers and the public regarding the NFTA's environmental program.

DEPARTMENTAL GUIDING PRINCIPLES

- HSEQ is committed to reducing and mitigating safety and environmental hazards in the work place that contribute lost time injuries, accidents, and pollution to the environment.
- HSEQ is focused on system security and will continue to identify vulnerabilities and develop effective measures and controls to eliminate intentional threats.

FYE27 SERVICE OBJECTIVES

Ensure HSEQ Compliance

- Implement a comprehensive Environmental Management system to develop organizational consistency and compliance in the environmental arena.
- Continue implementation of Hazard Management program throughout all business centers.
- Update and review all written safety and environmental programs to ensure compliance with regulatory requirements and best management practices

Provide Value

- Continue to issue Safety Bulletins and the Home Safety Tips targeted at work place injury prevention and accident reduction.
- Issue quarterly report to Management Team and business centers on corporate safety and environmental performance.
- Provide tools that can be used at the Operational level to target improved safety performance

Injury Prevention/Reduction

- Analyzing injury trend and severity data and develop corrective action plans for prevention.
- Continue to conduct injury investigations and provide business centers with tools for injury prevention and reduction.

Sustainability:

- Further NFTA's Go Green Initiatives by establishing sustainability goals based on the corporate goals and objectives of each business center.

Bdg 204-Co,PL,Dept,Acct Report

QB204 Date 11/19/25
Time 14:36

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2026-27

Page 89
CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 34 OPERATIONS & INFO TECHNOLOGY
Department 4036 HSEQ

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	755,887	891,083	403,479	923,624	32,541
515	EMPLOYEE BENEFITS	346,592	456,049	205,603	471,864	15,815
571	CONSULTANTS/OUTSIDE SERVICES	231,539	180,000	166,042	183,000	3,000
576	EMPLOYEE TRAVEL	1,262	1,000	2,990	1,000	
577	EMPLOYEE TRAINING	7,700	5,000	4,284	12,000	7,000
578	POSTAGE	198	200	141	200	
580	GENERAL OFFICE	34,332	85,000	31,778	70,050	14,950-
592	DIVISION OPERATIONS	562,028-	655,522-	331,429-	670,102-	14,580-
TOTAL	EXPENSES	815,482	962,810	482,888	991,636	28,826

Bdg Wrk-Full Account No Report

QB202 Date 11/19/25
Time 14:35

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2026-27

Company 2 Niagara Frontier Transit Metro
Division 34
Department 4036

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
553 0370	Transit Police	2,443,344	2,720,537	1,313,929	2,953,789	233,252
POLICE PROTECTION		2,443,344	2,720,537	1,313,929	2,953,789	233,252
571 3007	SAFETY	562,028	655,522	331,430	670,102	14,580
CONSULTANTS/OUTSIDE SERVICES		562,028	655,522	331,430	670,102	14,580
577 5900	Employee Training	34,021	33,000	3,585	30,000	3,000-
EMPLOYEE TRAINING		34,021	33,000	3,585	30,000	3,000-
580 0365	Stationary	212	12,000	72	1,000	11,000-
580 0368	Technology/Equipment/Serv	10,988	3,000	10,988	12,000	9,000
GENERAL OFFICE		11,200	15,000	11,060	13,000	2,000-
582 0390	CDL RENEWALS	3,783	4,500	4,606	3,000	1,500-
TRANSPORTATION EXPENSE		3,783	4,500	4,606	3,000	1,500-
592 0512	Rail Overhead - Expenses	103,875-	121,073-	59,615-	119,884-	1,189
DIVISION OPERATIONS		103,875-	121,073-	59,615-	119,884-	1,189
TOTAL EXPENSES		2,950,501	3,307,486	1,604,995	3,550,007	242,521

FY 2026/27 THROUGH FY 2030/31 FISCALLY CONSTRAINED CAPITAL PLAN

MANAGEMENT INFORMATION SYSTEMS

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
NEW PROJECTS													
OFFICE TECH 27-28				NFTA	\$200,000	\$0	\$0	\$100,000	\$100,000	\$0	\$0	\$0	\$0
RADIO REFRESH				NFTA	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000	\$0
TELECOM REFRESH 2030				NFTA	\$450,000	\$0	\$0	\$0	\$0	\$0	\$450,000	\$0	\$0
COMPUTER UPGRADES FYE30 & FYE31				NFTA	\$400,000	\$0	\$0	\$0	\$0	\$0	\$200,000	\$200,000	\$0
				NFTA	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PREVIOUSLY BUDGETED PROJECTS													
COMPUTER UPGR FYE28 & FYE29	--		NR	NFTA	\$400,000	\$0	\$0	\$0	\$200,000	\$200,000	\$0	\$0	\$0
DATA FACILITY FYE28 & FYE29	--		NR	NFTA	\$400,000	\$0	\$0	\$0	\$200,000	\$200,000	\$0	\$0	\$0
NTWRK EDGE REFRESH FYE27-28	--		NR	NFTA	\$950,000	\$0	\$0	\$150,000	\$200,000	\$200,000	\$200,000	\$200,000	\$0
VEHICLE NTWRK REFRESH FYE27-28	--		NR	NFTA	\$350,000	\$0	\$0	\$150,000	\$200,000	\$0	\$0	\$0	\$0
VEHICLE HRDWRE REFRESH FYE28	--		NR	NFTA	\$500,000	\$0	\$0	\$0	\$250,000	\$250,000	\$0	\$0	\$0
WIRELESS REFRESH FYE24-26	--		NR	NFTA	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
OFFICE TECHNOLOGY UPGR/MAINT	2-0766		NR	NFTA	\$260,746	\$110,746	\$100,000	\$50,000	\$0	\$0	\$0	\$0	\$0
DATA FACILITY UPGRADE/MAINT	2-0767		NR	NFTA	\$1,126,970	\$826,970	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0
NETWORK CORE UPGRADE	2-0769		M	NFTA	\$654,619	\$354,619	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0
NETWORK REFRESH	2-0770		NR	NFTA	\$771,941	\$571,941	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0
NFTA PROCESS IMPROVEMENT	2-1243		M	NFTA	\$1,339,185	\$539,185	\$400,000	\$100,000	\$300,000	\$0	\$0	\$0	\$0
SECURITY UPGRDS & SPARES	2-1252		M	NFTA	\$2,493,233	\$893,233	\$200,000	\$150,000	\$250,000	\$500,000	\$250,000	\$250,000	\$0
LAWSON UPGRADES/EXPANSION	2-1253		M	NFTA	\$1,146,497	\$772,678	\$173,819	\$100,000	\$100,000	\$0	\$0	\$0	\$0
TELECOM MAINT/IMPRVMTS FYE25-28	2-1273		NR	NFTA	\$500,354	\$150,354	\$200,000	\$50,000	\$100,000	\$0	\$0	\$0	\$0
SECURITY REFRESH	2-1281		NR	NFTA	\$950,000	\$0	\$500,000	\$200,000	\$0	\$0	\$250,000	\$0	\$0
CYBER HARDWARE	2-1282		NI	NFTA	\$600,000	\$0	\$300,000	\$300,000	\$0	\$0	\$0	\$0	\$0
STORAGE UPGRADE/MAINT	2-8087		NR	NFTA	\$805,026	\$255,026	\$100,000	\$200,000	\$0	\$0	\$0	\$250,000	\$0
COMPUTER UPGRADES FYE24-27	2-8089		NR	NFTA	\$779,708	\$129,708	\$250,000	\$150,000	\$250,000	\$0	\$0	\$0	\$0
NTWRK CONNECTVTY REDUNDANCY	2-8090		NI	NFTA	\$731,947	\$431,947	\$100,000	\$50,000	\$150,000	\$0	\$0	\$0	\$0
BMS/FACILITY SYSTEMS REPL	2-8091		NR	NFTA	\$698,440	\$348,440	\$150,000	\$100,000	\$0	\$0	\$100,000	\$0	\$0
IT OFFICE EXPANSION @ 485 CAYUGA	2-8092		NI	NFTA	\$647,688	\$77,518	\$270,170	\$300,000	\$0	\$0	\$0	\$0	\$0

FY 2026/27 THROUGH FY 2030/31 FISCALLY CONSTRAINED CAPITAL PLAN

MANAGEMENT INFORMATION SYSTEMS

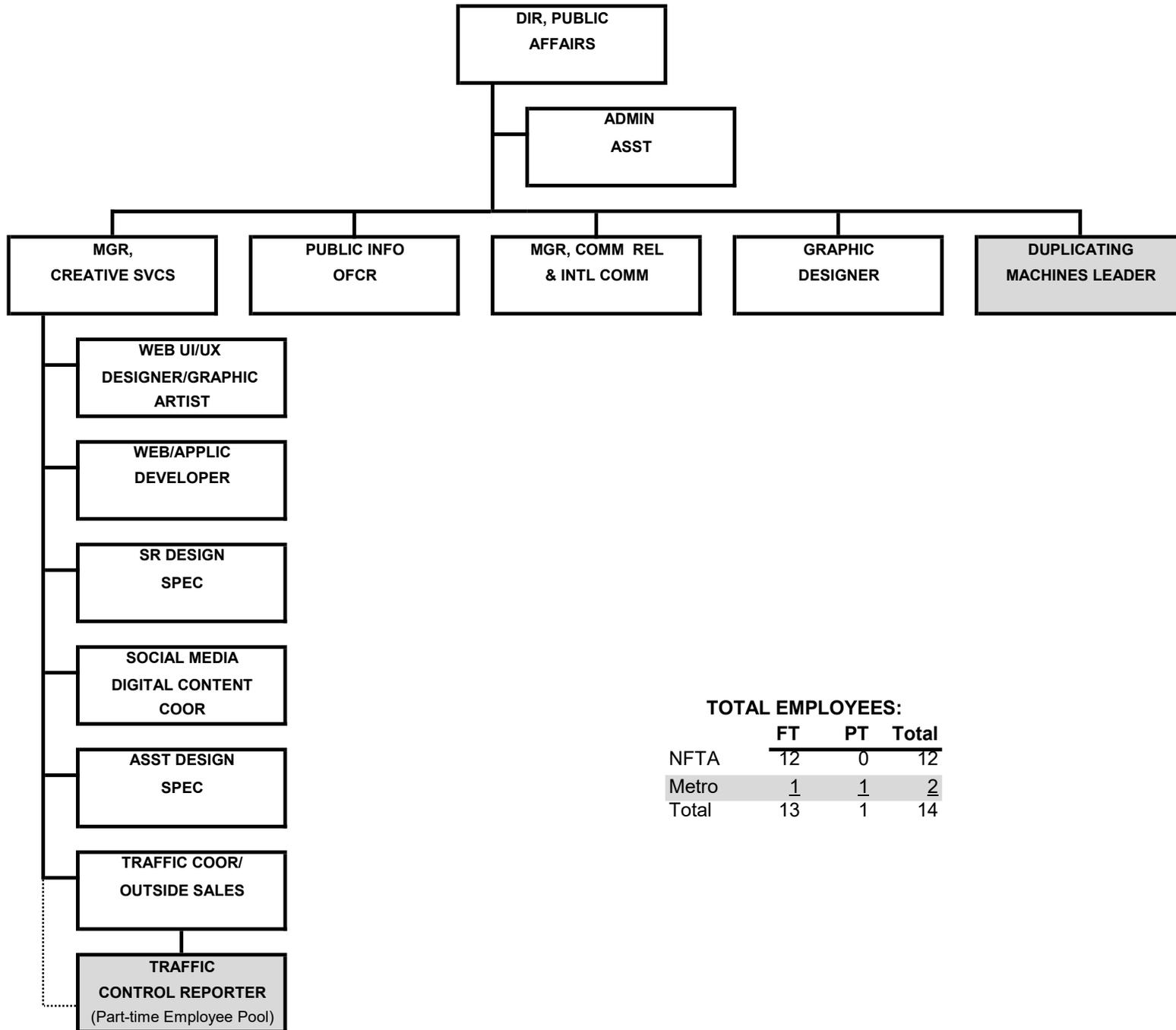
PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
DATA BACKUP SYSTEM REFRESH	2-8093		NR	NFTA	\$349,374	\$99,374	\$0	\$150,000	\$0	\$0	\$100,000	\$0	\$0
ERP-EAM-FINANCE REPLACEMENT	2-8094		M	NFTA	\$19,937,180	\$937,180	\$3,000,000	\$6,000,000	\$6,000,000	\$4,000,000	\$0	\$0	\$0
ENHANCED DIGITAL ACCESS COMMUNIC SYS (EDACS)-METRO BUS	2-3560		NI	NFTA	\$27,441,823	\$67,190	\$655,506	\$5,573,861	\$21,145,266	\$0	\$0	\$0	\$0
ENHANCED DIGITAL ACCESS COMMUNIC SYS (EDACS) RAIL ENG	2-3560		NI	SRC 25/26	\$5,350,000	\$0	\$0	\$5,350,000	\$0	\$0	\$0	\$0	\$0
ENHANCED DIGITAL ACCESS COMMUNIC SYS (EDACS)-BNIA	2-3560		NI	ADF	\$1,967,795	\$9,090	\$7,251	\$754,072	\$1,197,382	\$0	\$0	\$0	\$0
ENHANCED DIGITAL ACCESS COMMUNIC SYS (EDACS)-TAP	2-3560		NI	NFTA	\$4,265,208	\$19,703	\$15,717	\$1,634,455	\$2,595,333	\$0	\$0	\$0	\$0

NFTA / ADF	\$72,117,734	\$6,594,902	\$7,222,463	\$16,262,388	\$33,237,981	\$5,350,000	\$1,550,000	\$1,900,000	\$0
SRC 25/26	<u>\$5,350,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$5,350,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
TOTAL	\$77,467,734	\$6,594,902	\$7,222,463	\$21,612,388	\$33,237,981	\$5,350,000	\$1,550,000	\$1,900,000	\$0

Public Affairs



PUBLIC AFFAIRS



TOTAL EMPLOYEES:

	FT	PT	Total
NFTA	12	0	12
Metro	<u>1</u>	<u>1</u>	<u>2</u>
Total	13	1	14

PUBLIC AFFAIRS
2025/26 ANNUAL BUDGET
VS
2026/27 ANNUAL BUDGET

	FY 24-25	FY 25-26	FY 26-27	VARIANCE	%
	ACTUAL	BUDGET	BUDGET		
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	1,511,912	1,635,081	1,694,817	59,736	3.7%
Maintenance & Repairs	0	0	0	0	n/a
Utilities	1,564	2,500	2,500	0	0.0%
Insurance & Injuries	0	0	0	0	n/a
Safety & Security	0	0	0	0	n/a
General Business/Other	125,450	150,600	206,050	55,450	36.8%
Costs Transferred to Capital Projects	0	0	0	0	n/a
Inter Division Reimbursement	<u>(12,984)</u>	<u>(30,186)</u>	<u>(20,687)</u>	<u>9,499</u>	<u>-31.5%</u>
TOTAL OPERATING EXPENSES	<u>1,625,942</u>	<u>1,757,995</u>	<u>1,882,680</u>	<u>124,685</u>	<u>7.1%</u>
OPERATING INCOME/(LOSS)	<u>(1,625,942)</u>	<u>(1,757,995)</u>	<u>(1,882,680)</u>	<u>(124,685)</u>	<u>7.1%</u>
LESS: DIRECT CAPITAL	<u>41,640</u>	<u>100,000</u>	<u>360,000</u>	<u>260,000</u>	<u>260.0%</u>
NET SURPLUS/(DEFICIT)	<u>(1,667,582)</u>	<u>(1,857,995)</u>	<u>(2,242,680)</u>	<u>(384,685)</u>	<u>20.7%</u>

PUBLIC AFFAIRS

DESCRIPTION

The Public Affairs Department provides strategic direction and implementation for all internal, external communications and marketing. This strategy is aimed at increasing public understanding, interest, awareness and support of the NFTA's organizational objectives and achievements. The Department also provides Marketing strategic development with the objective of revenue generation. The Director of Public Affairs acts as the Public Information Officer for the authority. Public Affairs is responsible for the dissemination of pertinent, timely and vital information to the media, the community and within the authority. This is accomplished by working with members of the media for various requests for interviews and information. We also provide proactive earned media through communication campaigns to increase the awareness of the NFTA's public transportation services, generate revenues, promote a positive corporate image and by posting the authority's electronic informational news stories online for employees and community stakeholders.

The department identifies tactics, which elevate the profile and reputation of the NFTA. Public Affairs works with various departments to achieve business goals and objectives, which include, but are not limited to increasing positive publicity, social media enhancement, employee recruitment, education around new projects. The team is also responsible for the development and execution for a crisis communication plan.

The public affairs department is responsible for the preparation, design and production of all collateral and marketing support materials used by various departments within the NFTA. The in-house print and sign departments produce most of the materials and aids in the production of signage used throughout the authority. Most signage work involves bus stop additions, vehicle detailing, bus shelter advertising, Metro Rail station signage, replacements and modifications. The print department produces all the Metro bus schedules, among other numerous support materials. The public affairs department also coordinates Metro's College/University Unlimited Ride program and provides critical communications support for the Authority's key initiatives.

PROGRAM AND SERVICE OBJECTIVES

- Develop, manage, organize, and implement the NFTA's community communication and marketing efforts to effectively achieve strategic goals.
- Manages Bus and Rail advertising that provides critical funding for NFTA-Metro.
- Proactively reach out to media outlets to promote various NFTA community efforts and business initiatives and new services.
- Provide best in class responsive and transparent media relations that positions the authority in a favorable light to the public.
- Prepare and develop digital communication strategy to best position the NFTA for the future.
- Provide communication/marketing strategy and services to all business centers within the authority.
- Prepare and produce all Metro timetables, route maps, updating service information with quarterly changes.
- Maintain a consistent identity and brand for the NFTA.
- Continue to improve the effectiveness of the public relations and community programs using established public relations practices and techniques.
- Gain support from the Buffalo Niagara region for NFTA's public transportation initiatives through participation in various community events and activities.
- Communicate NFTA operational policies and changes.
- Created and manage NFTA's in-house online extranet, "Elements" as a means of informing NFTA associates, community stakeholders and the region in general about happenings within the authority.
- Manage and update the NFTA's various websites.
- Coordinate the live broadcast of authority meetings to the public via the Internet.

Bdg 204-Co,PL,Dept,Acct Report

QB204 Date 11/19/25
Time 14:36

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2026-27

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 36 MARKETING AND REVENUE DEVOLP.
Department 0098 BRANCH ADMINISTRATION

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	877,860	955,115	483,323	1,020,359	65,244
515	EMPLOYEE BENEFITS	454,717	537,999	271,886	564,775	26,776
534	TELEPHONE	1,562	2,500	750	2,500	
571	CONSULTANTS/OUTSIDE SERVICES	85,246	85,000	77,893	135,000	50,000
575	PRINTING & ADVERTISING	5,300	18,500	22,468	17,500	1,000-
576	EMPLOYEE TRAVEL	352	5,000	358	5,000	
578	POSTAGE	26	100	26	50	50-
580	GENERAL OFFICE	31,443	19,500	23,123	34,000	14,500
592	DIVISION OPERATIONS		1,500-		1,000-	500
TOTAL	EXPENSES	1,456,506	1,622,214	879,827	1,778,184	155,970

Bdg 204-Co,PL,Dept,Acct Report

QB204 Date 11/19/25
Time 14:36

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2026-27

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 36 MARKETING AND REVENUE DEVOLP.
Department 0045 BUSINESS DEVELOPMENT

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	21,562				
515	EMPLOYEE BENEFITS	6,726				
575	PRINTING & ADVERTISING	1,821		2,553	5,500	5,500
580	GENERAL OFFICE			117		
TOTAL	EXPENSES	30,109		2,670	5,500	5,500

Bdg Wrk-Full Account No Report

QB202 Date 11/19/25
Time 14:35

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2026-27

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Company 2 Niagara Frontier Transit Metro
Division 36 MARKETING AND REVENUE DEVELOP
Department 0043 PRINT SHOP

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
514 0101	Vacation Pay	9,000		4,809		
514 0102	Birthday & Anniversary Pay	504				
514 0103	Sick Pay			51,569		
514 0104	Personal Leave Pay	539				
514 0105	Holiday Pay	2,271		257		
514 0111	Paid Lunch Pay	6,024		354		
514 0112	Attendance/Sick Leave Inc	1,750	1,500			1,500-
514 0172	Business Development	28,230		31,378		
514 0365	Stationary	41,885		2,481		
514 9998	Budget		81,039		63,769	17,270-

GEN & ADMIN SALARY & WAGES		90,203	82,539	90,848	63,769	18,770-

515 9998	Budget	60,833	59,428	65,451	45,914	13,514-

EMPLOYEE BENEFITS		60,833	59,428	65,451	45,914	13,514-

571 0363	Machine Rental & Repair		5,000		2,500	2,500-

CONSULTANTS/OUTSIDE SERVICES			5,000		2,500	2,500-

580 0361	General Office	812	3,500		5,000	1,500
580 0365	Stationary	592	14,000	73	1,500	12,500-

GENERAL OFFICE		1,404	17,500	73	6,500	11,000-

Bdg Wrk-Full Account No Report

QB202 Date 11/19/25
Time 14:35

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2026-27

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Company 2 Niagara Frontier Transit Metro
Division 36 MARKETING AND REVENUE DEVELOP
Department 0043 PRINT SHOP

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
592 0510	Rail Overhead - Salary	12,745-	24,861-	725-	18,157-	6,704
592 0512	Rail Overhead - Expenses	238-	3,825-	12-	1,530-	2,295

DIVISION OPERATIONS		12,983-	28,686-	737-	19,687-	8,999

TOTAL EXPENSES		139,457	135,781	155,635	98,996	36,785-

FY 2026/27 THROUGH FY 2030/31 FISCALLY CONSTRAINED CAPITAL PLAN

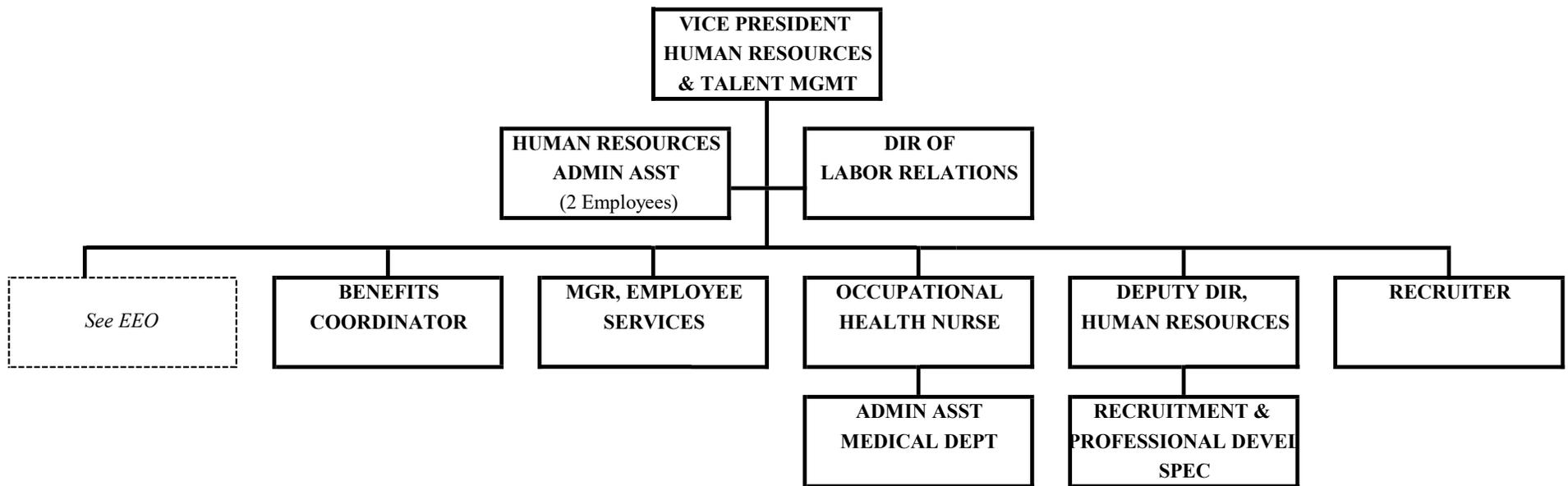
PUBLIC AFFAIRS

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
NEW PROJECTS													
VINYL PRINTER				NFTA	\$50,000	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0
					\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PREVIOUSLY BUDGETED PROJECT													
DIGITAL PRESS	--	2	SR	NFTA	\$60,000	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0	\$0
NFTA WEBSITE	2-1261	1	NR	NFTA	\$1,004,120	\$145,520	\$23,600	\$250,000	\$125,000	\$145,000	\$150,000	\$165,000	\$0
				NFTA	\$1,114,120	\$145,520	\$23,600	\$360,000	\$125,000	\$145,000	\$150,000	\$165,000	\$0

Human Resources



HUMAN RESOURCES



TOTAL EMPLOYEES: 11

HUMAN RESOURCES

2025/26 ANNUAL BUDGET

VS

2026/27 ANNUAL BUDGET

	FY 24-25	FY 25-26	FY 26-27	VARIANCE	%
	ACTUAL	BUDGET	BUDGET		
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	1,640,314	1,600,348	1,832,004	231,656	14.5%
Maintenance & Repairs	0	0	0	0	n/a
Utilities	0	0	0	0	n/a
Insurance & Injuries	0	0	0	0	n/a
Safety & Security	0	0	0	0	n/a
General Business/Other	1,076,888	750,683	915,906	165,223	22.0%
Costs Transferred to Capital Projects	0	0	0	0	n/a
Inter Division Reimbursement	<u>(263,582)</u>	<u>(248,089)</u>	<u>(269,253)</u>	<u>(21,164)</u>	<u>8.5%</u>
TOTAL OPERATING EXPENSES	<u>2,453,620</u>	<u>2,102,942</u>	<u>2,478,657</u>	<u>375,715</u>	<u>17.9%</u>
OPERATING INCOME/(LOSS)	(2,453,620)	(2,102,942)	(2,478,657)	(375,715)	17.9%
LESS: DIRECT CAPITAL	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>
NET SURPLUS/(DEFICIT)	<u>(2,453,620)</u>	<u>(2,102,942)</u>	<u>(2,478,657)</u>	<u>(375,715)</u>	<u>17.9%</u>

HUMAN RESOURCES

DESCRIPTION

The branch is responsible for developing integrated human resource programs that provide cost effective benefits, effective and diversified staffing, positive employee climate, training opportunities, and compensation programs that motivate and reward performance. It also provides services related to labor relations including negotiating collective bargaining agreements, investigating and resolving grievances, participating in arbitrations, PERB and other legal proceedings, and coordinating and participating in all labor-management activities. In addition, the Human Resources branch administers programs in conjunction with Federal Regulations governing drug and alcohol testing, and medical certification in accordance with Motor Vehicle and Traffic Laws.

PROGRAM AND SERVICE OBJECTIVES

- Implement programs/initiatives that provide cost effective benefits, effective staffing, personnel development, diversity and training.
- Develop positive union/management relationships that encourage mutual respect and common approaches to labor and business issues.
- Successfully conclude labor contract negotiations within established bargaining parameters and in a timely manner.
- Review existing benefit plans for effectiveness and appropriate cost/benefit relationships.
- Develop and obtain Board approval on bargaining strategy for contract negotiations.
- Develop with business directors, organization plans that minimize costs while upgrading talent by promotion, replacement and external recruiting.

KEY PERFORMANCE INDICATORS

	FYE 25 <u>Actual</u>	FYE 26 <u>Original Budget</u>	FYE 26 <u>Current Estimate</u>	FYE 27 <u>Budget</u>
Labor contracts negotiated	13	1	1	5

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Company 1 Niagara Frontier Transportation Authority
Division 38 HUMAN RESOURCES
Department 0098 BRANCH ADMINISTRATION

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	1,122,427	1,019,329	538,640	1,218,904	199,575
515	EMPLOYEE BENEFITS	517,882	581,018	274,947	613,100	32,082
571	CONSULTANTS/OUTSIDE SERVICES	558,514	414,000	231,967	460,000	46,000
575	PRINTING & ADVERTISING	3,453	7,500	3,168	10,000	2,500
576	EMPLOYEE TRAVEL		8,000	29	10,000	2,000
577	EMPLOYEE TRAINING	31,860	10,000	9,922	20,000	10,000
578	POSTAGE	7,487	6,500	3,420	6,500	
580	GENERAL OFFICE	34,140	17,000	41,603	17,000	
589	OTHER OPERATING EXPENSES				5,000	5,000
592	DIVISION OPERATIONS	188,539-	199,183-	96,691-	204,406-	5,223-
TOTAL	EXPENSES	2,087,224	1,864,164	1,007,005	2,156,098	291,934

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Company 2 Niagara Frontier Transit Metro
Division 38 HUMAN RESOURCES
Department 0024 PERSONNEL

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
571 0014	Management Fees	322,879	199,183	169,676	204,406	5,223
571 0163	Professional Services	22,861	15,000	7,567	20,000	5,000
571 0164	Outside Medical Services	27,120	25,000	12,301	30,000	5,000
571 0476	Outside Drug Testing	1,958	10,000		20,000	10,000
571 3287	OUTSIDE COUNSEL/MEDIATOR	15-				

CONSULTANTS/OUTSIDE SERVICES		374,803	249,183	189,544	274,406	25,223

575 0170	Advertising	5,763	10,000		20,000	10,000
575 0171	Marketing	5,763	10,000		20,000	10,000
575 3304	PRINTING & ADVERTISING	6,512		9,661	20,000	20,000

PRINTING & ADVERTISING		18,038	20,000	9,661	60,000	40,000

576 0359	Employee Travel	2,055			5,000	5,000

EMPLOYEE TRAVEL		2,055			5,000	5,000

577 5900	Employee Training	26,671	15,000	14,773	20,000	5,000

EMPLOYEE TRAINING		26,671	15,000	14,773	20,000	5,000

580 0358	Subscriptions & Dues	400				
580 0361	General Office	15,697	6,000	15,631	10,000	4,000
580 0365	Stationary	66				
580 0376	Medical Supplies	966	2,500	817	3,000	500

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Company 2 Niagara Frontier Transit Metro
Division 38 HUMAN RESOURCES
Department 0024 PERSONNEL

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
580 0385	Safety/Service Awards	8,495	5,000	10,119	15,000	10,000
580 0472	Misc Labor/Expenses			2,070		

GENERAL OFFICE		25,624	13,500	28,637	28,000	14,500

592 0512	Rail Overhead - Expenses	75,043-	48,906-	41,245-	64,847-	15,941-

DIVISION OPERATIONS		75,043-	48,906-	41,245-	64,847-	15,941-

TOTAL EXPENSES		372,148	248,777	201,370	322,559	73,782

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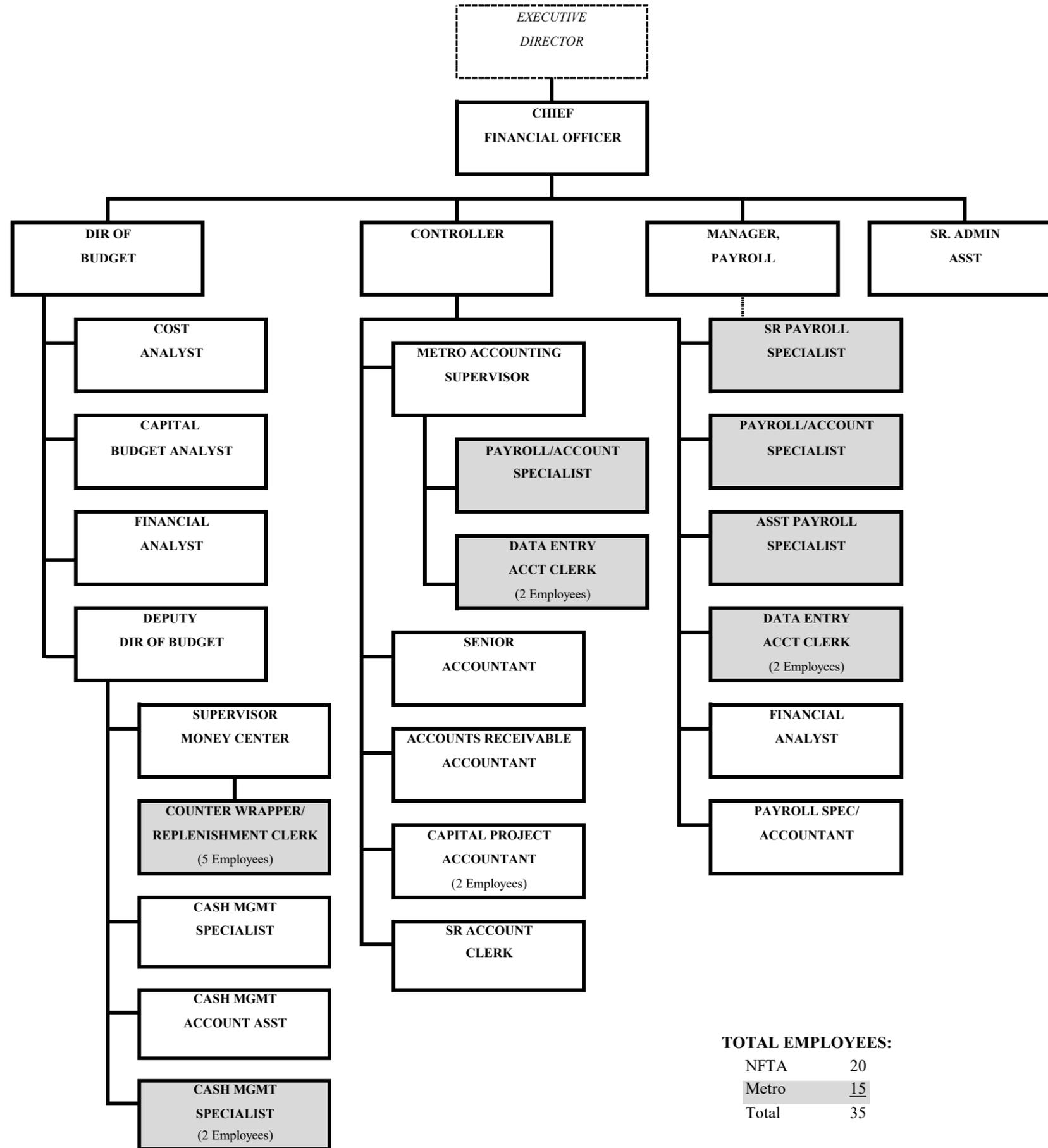
Company 1 Niagara Frontier Transportation Authority
Division 30 EXECUTIVE BRANCH
Department 0022 EMPLOYEE ASSISTANCE SERVICES

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
571	CONSULTANTS/OUTSIDE SERVICES	22,095	25,000	11,070	20,000	5,000-
578	POSTAGE	87	50	13	50	
TOTAL	EXPENSES	22,182	25,050	11,083	20,050	5,000-

Finance & Administration



FINANCE & ADMINISTRATION



TOTAL EMPLOYEES:

NFTA	20
Metro	15
Total	35

FINANCE & ADMINISTRATION

2025/26 ANNUAL BUDGET

VS

2026/27 ANNUAL BUDGET

	FY 24-25	FY 25-26	FY 26-27	VARIANCE	%
	ACTUAL	BUDGET	BUDGET		
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	3,198,370	4,410,124	4,795,038	384,914	8.7%
Maintenance & Repairs	9,109	0	0	0	n/a
Utilities	39,447	55,700	67,700	12,000	21.5%
Insurance & Injuries	0	0	0	0	n/a
Safety & Security	0	0	0	0	n/a
General Business/Other	1,251,350	1,326,746	1,386,753	60,007	4.5%
Costs Transferred to Capital Projects	(3,830)	0	0	0	n/a
Inter Division Reimbursement	<u>(419,849)</u>	<u>(882,495)</u>	<u>(946,608)</u>	<u>(64,113)</u>	<u>7.3%</u>
TOTAL OPERATING EXPENSES	<u>4,074,597</u>	<u>4,910,075</u>	<u>5,302,883</u>	<u>392,808</u>	<u>8.0%</u>
OPERATING INCOME/(LOSS)	<u>(4,074,597)</u>	<u>(4,910,075)</u>	<u>(5,302,883)</u>	<u>(392,808)</u>	<u>8.0%</u>
LESS: DIRECT CAPITAL	<u>0</u>	<u>0</u>	<u>25,000</u>	<u>25,000</u>	<u>n/a</u>
NET SURPLUS/(DEFICIT)	<u>(4,074,597)</u>	<u>(4,910,075)</u>	<u>(5,327,883)</u>	<u>(417,808)</u>	<u>8.5%</u>

CHIEF FINANCIAL OFFICER

DESCRIPTION

The Chief Financial Officer reports to the Board of Commissioners with functional responsibility to the Executive Director and is a member of the Executive Director's Management Team. The Finance and Administration Branch functions as the chief administrator and advisor on all financial matters, (Financial Planning and Analysis, Cash Management, and Accounting departments.)

The Chief Financial Officer is responsible for the strategic financial plan of the authority and the branch is responsible for compliance with all state and federal standards and regulations related to financial and control matters. The Chief Financial Officer and branch management works with the management team to develop innovative cost containment measures and revenue enhancements.

PROGRAM AND SERVICE OBJECTIVES

- Provide thorough, timely and effective financial information and guidance to authority management, its Commissioners and Officers, and as required, to funding agencies.
- Effectively interpret and implement all required financial procedures as determined by external controlling agencies.
- Regularly review and advise the authority of pending changes in the financial arena that will impact on the performance of the authority.
- Develop financing and cash management techniques that will more effectively maximize our working capital position.

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Company 1 Niagara Frontier Transportation Authority
Division 39 FINANCE AND ADMINISTRATION
Department 0098 BRANCH ADMINISTRATION

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	244,541	253,825	126,744	260,922	7,097
515	EMPLOYEE BENEFITS	129,995	144,680	72,245	148,726	4,046
571	CONSULTANTS/OUTSIDE SERVICES	72,632	120,000	50,029	80,000	40,000-
574	TAXES AND ASSESSMENTS	27-	15,000-		100-	14,900
576	EMPLOYEE TRAVEL	58	50	14	50	
577	EMPLOYEE TRAINING	135			150	150
578	POSTAGE	90	150	10	150	
580	GENERAL OFFICE	6,765	6,000	2,458	6,900	900
TOTAL	EXPENSES	454,189	509,705	251,500	496,798	12,907-

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Company 1 Niagara Frontier Transportation Authority
Division 39 FINANCE AND ADMINISTRATION
Department 0039

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
584	FREIGHT	583	300	16	300	
589	OTHER OPERATING EXPENSES	5,302-	1,000-		1,000-	
593	COST ALLOCATION PLAN	14,783,665-	17,767,505-	8,255,341-	19,198,938-	1,431,433-
TOTAL	EXPENSES	14,788,384-	17,768,205-	8,255,325-	19,199,638-	1,431,433-

FINANCIAL PLANNING AND ANALYSIS

DESCRIPTION

The Financial Planning and Analysis (FP&A) department is responsible for the preparation, implementation and monitoring of the annual operating and capital budget. This process is intended to recognize and allocate all available resources to our transportation service providers and their support units in the best possible manner to allow the Authority to complete its mission. The annual operating budget becomes the financial plan for the Authority. The Financial Planning and Analysis department is also responsible for the five-year operating and capital plan. This document, as required by New York State, is utilized as a long-term strategic tool in allocating resources to the various business and support units. The department also performs financial analysis in support of business decisions for management, and also assists in efforts to achieve and maintain fiscal stability.

PROGRAM AND SERVICE OBJECTIVES

- Prepare the annual operating and capital budgets for all business centers and support units.
- Prepare the five-year operating and capital plan for all business centers and support units.
- Implement, monitor, and analyze balanced adopted budgets throughout the fiscal year.
- Provide the board of commissioners, Executive Director, and general managers with accurate financial and budget performance data on fiscal issues and recommend appropriate action.
- Assist transportation service providers in developing performance indicators to link the operating budget to services provided.
- Provide detailed analysis in development of the Buffalo Niagara Airport rates & charges.

KEY PERFORMANCE INDICATORS

	FYE 25 <u>Actual</u>	FYE 26 <u>Original Budget</u>	FYE 26 <u>Current Estimate</u>	FYE 27 <u>Budget</u>
Consolidated Annual Operating & Cap'l Budgets Prepared for Board of Commissioners' Approval	1	1	1	1
Five Year Operating & Cap'l Plan Prepared for Board of Commissioners' Approval	1	1	1	1
Cost Center Budget Request Reviewed, Categorized into Departments and Prepared for Executive Director Approval	108	109	109	110
Review and Analysis of Revenues and Expenditures Performed	12	12	12	12
Workdays to Complete Budget Variance Report After Fiscal Period Closing	3	3	3	3
Monthly Performance Rept.	12	12	12	12
Operating Report Prepared for NYSDOT	3	3	3	3
Calculation of Annual Airline Rates and Charges Along with Mid-year Review and Year End Settlement	3	3	3	3
NYSDOB Financial Report	1	1	1	1
NYSDOT 17A Report	1	1	1	1

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Company 1 Niagara Frontier Transportation Authority
Division 39 FINANCE AND ADMINISTRATION
Department 0030 FINANCIAL PLANNING AND ANALYSIS

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	292,505	373,590	219,616	475,853	102,263
515	EMPLOYEE BENEFITS	150,334	211,712	125,181	269,262	57,550
575	PRINTING & ADVERTISING	1,627	2,000		2,000	
576	EMPLOYEE TRAVEL	5	500		250	250-
577	EMPLOYEE TRAINING		350	250	1,500	1,150
580	GENERAL OFFICE	1,506	5,000	2,561	5,150	150
592	DIVISION OPERATIONS	13,824-			6,000-	6,000-
TOTAL	EXPENSES	432,153	593,152	347,608	748,015	154,863

ACCOUNTING SERVICES DEPARTMENT

KEY PERFORMANCE INDICATORS

DESCRIPTION

The Accounting Services department is responsible for maintenance and control of the general ledger and supporting systems, establishment of NFTA accounting policies and procedures, recommendations on financial techniques to improve management understanding and preparation of all financial reports of the NFTA including NFTA Metro in accordance with Generally Accepted Accounting Principles.

The responsibilities of Accounting Services specifically include the control of accounts receivable, accounts payable, fixed assets, payroll processing, application for grant reimbursements, preparation of reporting requirements for federal, state and local government funding agencies, and the preparation of financial information with a management orientation that will improve financial understanding.

PROGRAM AND SERVICE OBJECTIVES

- To process and account for all financial transactions through reconciliation of the general ledger accounts, and ensure such transactions are in accordance with Generally Accepted Accounting Principles.
- To prepare interim, annual and comprehensive financial statements for federal, state and local governmental authorities and funding agencies as required.
- To develop and provide timely, concise, accurate and effective accounting reports to the Board of Commissioners, Executive Director, and general managers for internal analysis and control.
- To review the MIS accounting systems and make recommendations for enhancements and changes to ensure they adequately support the objectives of Accounting Services.
- To develop ongoing financial training methods.

	FYE 25 <u>Actual</u>	FYE 26 <u>Original Budget</u>	FYE 26 <u>Current Estimate</u>	FYE 27 <u>Budget</u>
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Days Required to Close the General Ledger Monthly (business days)	7	7	7	7
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Company 1 Niagara Frontier Transportation Authority
Division 39 FINANCE AND ADMINISTRATION
Department 0032 ACCOUNTING

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	553,745	665,224	281,280	811,285	146,061
515	EMPLOYEE BENEFITS	284,090	367,580	160,329	450,834	83,254
571	CONSULTANTS/OUTSIDE SERVICES			8,950	10,000	10,000
576	EMPLOYEE TRAVEL			147		
578	POSTAGE	5,521	6,000	2,859	6,000	
580	GENERAL OFFICE	73,911-	40,000-	39,190-	40,000-	
591	PROJECTS	451-		941-		
592	DIVISION OPERATIONS	159-	148,864-	123-	199,618-	50,754-
TOTAL	EXPENSES	768,835	849,940	413,311	1,038,501	188,561

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Company 1 Niagara Frontier Transportation Authority
Division 39 FINANCE AND ADMINISTRATION
Department 0035 PAYROLL

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	189,284	247,658	100,288	278,271	30,613
515	EMPLOYEE BENEFITS	99,412	138,944	57,166	156,393	17,449
576	EMPLOYEE TRAVEL	232	100	73	100	
580	GENERAL OFFICE		1,500		1,500	
592	DIVISION OPERATIONS	68,328-	118,808-	34,404-	121,206-	2,398-
TOTAL	EXPENSES	220,600	269,394	123,123	315,058	45,664

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Company 2 Niagara Frontier Transit Metro
Division 39 FINANCE AND ADMINISTRATION
Department 0032 ACCOUNTING SERVICES

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
514 0101	Vacation Pay	10,488		7,521		
514 0102	Birthday & Anniversary Pay	886		173		
514 0103	Sick Pay	4,419		2,088		
514 0104	Personal Leave Pay	866		760		
514 0105	Holiday Pay	4,967		3,202		
514 0108	Bereavement Pay	474		637		
514 0111	Paid Lunch Pay	15,688		9,097		
514 0112	Attendance/Sick Leave Inc		750			750-
514 0361	General Office	23,181		19,256		
514 0470	Purchasing Labor/Expense	86,349		41,134		
514 0472	Misc Labor/Expense	67				
514 0900	Overtime	1,563	5,500	552	8,000	2,500
514 9998	Budget		162,188		181,841	19,653

GEN & ADMIN SALARY & WAGES		148,948	168,438	84,420	189,841	21,403

515 9998	Budget	92,954	118,341	60,935	132,418	14,077

EMPLOYEE BENEFITS		92,954	118,341	60,935	132,418	14,077

534 0222	Utilities Expense	19,787		8,287		
534 3415	Costs Allocated from Dept	19,455		9,235	12,000	12,000
534 9998	Budget		55,500		55,500	

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Company 2 Niagara Frontier Transit Metro
Division 39 FINANCE AND ADMINISTRATION
Department 0032 ACCOUNTING SERVICES

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						

TELEPHONE		39,242	55,500	17,522	67,500	12,000

571 0014	Management Fees	186,269	148,864	94,274	199,618	50,754
571 0362	Temporary Help	350	1,000	150	2,500	1,500
571 0367	Outside Auditing	30,500	45,000	30,700	45,000	
571 0801	Consultant Fees	27,400	45,000	19,400	45,000	

CONSULTANTS/OUTSIDE SERVICES		244,519	239,864	144,524	292,118	52,254

573 0190	Doubtful Accounts Expense	3,843				

PROVISIONS AND RESERVES		3,843				

580 0361	General Office				3,500	3,500
580 0363	Machine Rental & Repair		3,500		3,500	
580 0365	Stationary	24,953	20,000	10,807	21,000	1,000
580 0368	Technology/Equipment/Serv	7,811	6,500	292	7,500	1,000
580 0472	Misc Labor/Expense	6,699	7,500	7,002	7,000	500-
580 5201	M&S Issues			298	500	500

GENERAL OFFICE		39,463	37,500	18,399	43,000	5,500

592 0510	Rail Overhead - Salary	33,329-	49,629-	17,658-	51,869-	2,240-
592 0512	Rail Overhead - Expense	48,276-	47,152-	27,697-	56,970-	9,818-

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Company 2 Niagara Frontier Transit Metro
Division 39 FINANCE AND ADMINISTRATION
Department 0032 ACCOUNTING SERVICES

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
----- DIVISION OPERATIONS		81,605-	96,781-	45,355-	108,839-	12,058-
593 9100	Cost Allocation Plan	4,751,470	5,710,476	2,854,881	6,170,539	460,063
----- COST ALLOCATION PLAN		4,751,470	5,710,476	2,854,881	6,170,539	460,063
----- TOTAL EXPENSES		5,238,834	6,233,338	3,135,326	6,786,577	553,239

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Company 2 NFT Metro System, Inc.
Division 39 FINANCE AND ADMINISTRATION
Department 0035 PAYROLL

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
514	GEN & ADMIN SALARY & WAGES	204,860	300,166	84,756	297,872	2,294-
515	EMPLOYEE BENEFITS	128,416	215,319	61,081	213,401	1,918-
571	CONSULTANTS/OUTSIDE SERVICES	67,019	118,808	35,862	121,206	2,398
580	GENERAL OFFICE			1,823	2,000	2,000
592	DIVISION OPERATIONS	44,436-	110,108-	18,901-	103,172-	6,936
TOTAL	EXPENSES	355,859	524,185	164,621	531,307	7,122

CASH MANAGEMENT DEPARTMENT

MISSION STATEMENT

The Cash Management department is responsible for all treasury functions, with NFTA/NFTM including short-term investments, sale of fare media, transfers of funds, banking relationships and cash flow projections.

DESCRIPTION

The Cash Management department reports to the Chief Financial Officer regarding the security of all revenue received, placement of all investments, timely collection of operating assistance, management of BNIA bond funds, negotiation of banking agreements, and management of Metro fare media. The department also coordinates with other departments to facilitate a consistent method of handling cash and bank deposits, distributes payroll and general account checks for NFTA/NFT Metro, reconciles Metro payroll and all NFTA accounts, administers all transportation pass programs, controls both NFT Metro pension plans, controls and accounts for all NFTA and NFT Metro cash, supervises the NFT Metro money center, monitors bus loop lease agreements, audits and remits commissions for various vending agreements and processes various federal, state and county reports.

PROGRAM AND SERVICE OBJECTIVES

- Prepare projected cash flows for NFTA and NFT Metro.
- Investigate any new legislation pertinent to investment policies, procedures, and guidelines in accordance with New York State Public Authority Law.
- Report status of all Operating Assistance to Chief Financial Officer.
- Develop and implement training of treasury management throughout the Authority.

KEY PERFORMANCE INDICATORS

	FYE 25 <u>Actual</u>	FYE 26 <u>Original Budget</u>	FYE 26 <u>Current Estimate</u>	FYE 27 <u>Budget</u>
Checks Issued:				
Metro Authority	22,653	25,000	22,269	35,000
	9,132	9,000	8,280	11,500
Number of CD's Invested	15	15	15	15
Number of Bank Accounts Reconciled Monthly	45	45	45	45
Average Investment Rate	1.73%	3.00%	3.26%	3.00%

Bdg 204-Co,PL,Dept,Acct Report

QB204 Date 11/19/25
Time 14:36

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2026-27

Page 95
CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 39 FINANCE AND ADMINISTRATION
Department 0033 CASH MANAGEMENT

Account	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	162,678	328,335	71,699	241,814	86,521-
515	EMPLOYEE BENEFITS	81,922	187,150	40,079	137,833	49,317-
576	EMPLOYEE TRAVEL				1,500	1,500
577	EMPLOYEE TRAINING				1,000	1,000
578	POSTAGE		200		200	
580	GENERAL OFFICE	820	500	262	1,300	800
591	PROJECTS	3,378-		278-		
592	DIVISION OPERATIONS		142,988-		146,293-	3,305-
TOTAL	EXPENSES	242,042	373,197	111,762	237,354	135,843-

Bdg Wrk-Full Account No Report

QB202 Date 11/19/25
Time 14:35

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2026-27

Company 2 Niagara Frontier Transit Metro
Division 39 FINANCE AND ADMINISTRATION
Department 0033 CASH MANAGEMENT

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
514 0101	Vacation Pay	25,787		13,478		
514 0102	Birthday & Anniversay Pay	1,978		757		
514 0103	Sick Pay	3,341		1,855		
514 0104	Personal Leave Pay	2,783		886		
514 0105	Holiday Pay	8,861		5,032		
514 0108	Bereavement	727				
514 0111	Paid Lunch Pay	19,410		10,790		
514 0112	Attendance/Sick Leave Inc	3,500			3,500	3,500
514 0150	Coin Room Labor	104,178		51,397		
514 0361	General Office	96,003		49,422		
514 0472	Misc Labor/Expense	250		852		
514 0700	Attrition					
514 0900	Overtime	959	2,500	753	4,000	1,500
514 9998	Budget		398,949		418,341	19,392

GEN & ADMIN SALARY & WAGES		267,777	401,449	135,222	425,841	24,392

515 9998	Budget	166,866	287,709	97,475	304,472	16,763

EMPLOYEE BENEFITS		166,866	287,709	97,475	304,472	16,763

520 3077	BLDG IMPR CONCRETE REPR	9,109		4,554-		

MAINTENANCE AND REPAIRS		9,109		4,554-		

Bdg Wrk-Full Account No Report

QB202 Date 11/19/25
Time 14:35

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2026-27

Company 2 Niagara Frontier Transit Metro
Division 39 FINANCE AND ADMINISTRATION
Department 0033 CASH MANAGEMENT

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
534 0222	Utilities Expense	205		102		
534 9998	Budget		200		200	

TELEPHONE		205	200	102	200	

571 0014	Management Fees	139,662	142,988	71,148	146,293	3,305

CONSULTANTS/OUTSIDE SERVICES		139,662	142,988	71,148	146,293	3,305

572 0369	Office Space Rental	710,134	652,536	305,345	652,536	

RENT EXPENSE		710,134	652,536	305,345	652,536	

577 5900	Employee Training				500	500

EMPLOYEE TRAINING					500	500

580 0358	Subscriptions & Dues	575	800	355	750	50-
580 0361	General Office				500	500
580 0363	Machine Rental & Repair	2,776	2,500		2,500	
580 0364	Cleaning & Operations	14	100	2	100	
580 0365	Stationary	2,238	5,000	1,163	5,000	
580 0572	Bank Service Charges	26,778	37,000	7,068	40,000	3,000
580 5206	Building Systems Controls	3,585	3,000	3,853	3,300	300

GENERAL OFFICE		35,966	48,400	12,441	52,150	3,750

Bdg Wrk-Full Account No Report

QB202 Date 11/19/25
Time 14:35

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2026-27

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Company 2 Niagara Frontier Transit Metro
Division 39 FINANCE AND ADMINISTRATION
Department 0033 CASH MANAGEMENT

Account/SubAccount	Description	2024-25 Actual	2025-26 Budget	2025-26 YTD Actual	2026-27 Req Budget	VARIANCE From Budget
** EXPENSES **						
592 0510	Rail Overhead - Salary	60,915-	121,479-	29,479-	119,471-	2,008
592 0512	Rail Overhead - Expenses	150,579-	143,467-	66,119-	142,009-	1,458

DIVISION OPERATIONS		211,494-	264,946-	95,598-	261,480-	3,466

TOTAL EXPENSES		1,118,225	1,268,336	521,581	1,320,512	52,176

FY 2026/27 THROUGH FY 2030/31 FISCALLY CONSTRAINED CAPITAL PLAN

FINANCE & ADMINISTRATION

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/25	FORECAST FYE26	FISCAL YEAR 2026/27	FISCAL YEAR 2027/28	FISCAL YEAR 2028/29	FISCAL YEAR 2029/30	FISCAL YEAR 2030/31	OUT YEARS
NEW PROJECTS													
FPA OFFICE MAINTENANCE	--			NFTA	\$25,000	\$0	\$0	\$25,000					
				NFTA	\$25,000	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0	\$0

Board of Commissioners

LaVonne E. Ansari, Ph.D., Acting Chair

Reverend Mark E. Blue, Secretary

Anthony J. Baynes, Treasurer

Treneeeka Cusack Fields

Margo Dawn Downey

Dr. Wesley L. Hicks, Jr.

Adam W. Perry

Jennifer C. Persico

Stephen Tucker

Dennis Virtuoso

Philip G. Wilcox

Executive Director

Kimberley A. Minkel

